

## Return of Organization Exempt From Income Tax

2007

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code  
(except black lung benefit trust or private foundation)Open to Public  
InspectionDepartment of the Treasury  
Internal Revenue Service(77)

The organization may have to use a copy of this return to satisfy state reporting requirements

A For the 2007 calendar year, or tax year beginning 7/01, 2007, and ending 6/30, 2008

B Check if applicable

- ☐ Address change  
☐ Name change  
☐ Initial return  
☐ Termination  
☐ Amended return  
☐ Application pending

Please use  
IRS label  
or print  
or type  
See  
specific  
instruc-  
tions.C Oakland Small Schools Foundation  
P.O. Box 20238  
Oakland, CA 94620

D Employer Identification Number

43-2014630

E Telephone number

510-534-7613

F Accounting method

☐ Cash ☒ Accrual☐ Other (specify) \_\_\_\_\_Section 501(c)(3) organizations and 4947(a)(1) nonexempt  
charitable trusts must attach a completed Schedule A  
(Form 990 or 990-EZ).

H and I are not applicable to section 527 organizations

H (a) Is this a group return for affiliates? ☐ Yes ☒ No

H (b) If 'Yes,' enter number of affiliates

H (c) Are all affiliates included? ☐ Yes ☐ No

(If 'No,' attach a list. See instructions.)

H (d) Is this a separate return filed by an  
organization covered by a group ruling? ☐ Yes ☒ No

I Group Exemption Number

M Check ☐ if the organization is not required  
to attach Schedule B (Form 990, 990-EZ, or 990-PF).

G Web site: smallschoolsfoundation.org

J Organization type  
(check only one)☒ 501(c) 3 (insert no) ☐ 4947(a)(1) or ☐ 527K Check here ☐ if the organization is not a 509(a)(3) supporting organization and its  
gross receipts are normally not more than \$25,000. A return is not required, but if the  
organization chooses to file a return, be sure to file a complete return

L Gross receipts. Add lines 6b, 8b, 9b, and 10b to line 12 2,120,896.

## Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions.)

1 Contributions, gifts, grants, and similar amounts received

a Contributions to donor advised funds

b Direct public support (not included on line 1a)

c Indirect public support (not included on line 1a)

d Government contributions (grants) (not included on line 1a)

e Total (add lines 1a through 1d) (cash \$ 1,785,734. noncash \$ )

2 Program service revenue including government fees and contracts (from Part VII, line 93)

3 Membership dues and assessments

4 Interest on savings and temporary cash investments

5 Dividends and interest from securities

6a Gross rents

b Less rental expenses

c Net rental income or (loss). Subtract line 6b from line 6a

7 Other investment income (describe \_\_\_\_\_)

8a Gross amount from sales of assets other  
than inventory

b Less. cost or other basis and sales expenses

c Gain or (loss) (attach schedule)

d Net gain or (loss). Combine line 8c, columns (A) and (B)

9 Special events and activities (attach schedule). If any amount is from gaming, check here ☐a Gross revenue (not including \$ \_\_\_\_\_ of contributions  
reported on line 1b)

b Less. direct expenses other than fundraising expenses

c Net income or (loss) from special events. Subtract line 9b from line 9a

10a Gross sales of inventory, less returns and allowances

b Less. cost of goods sold

c Gross profit or (loss) from sales of inventory (attach schedule). Subtract line 10b from line 10a

11 Other revenue (from Part VII, line 103)

12 Total revenue. Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11

13 Program services (from line 44, column (B))

14 Management and general (from line 44, column (C))

15 Fundraising (from line 44, column (D))

16 Payments to affiliates (attach schedule)

17 Total expenses. Add lines 16 and 44, column (A)

18 Excess or (deficit) for the year. Subtract line 17 from line 12

19 Net assets or fund balances at beginning of year (from line 73, column (A))

20 Other changes in net assets or fund balances (attach explanation)

21 Net assets or fund balances at end of year. Combine lines 18, 19, and 20

1a

1b

1c

1d

1e

2

3

4

5

6a

6b

6c

7

8a

8b

8c

8d

9a

9b

9c

10a

10b

10c

11

12

13

14

15

16

17

18

19

20

21

1,785,734.

1,785,734.

257,337.

44,653.

9,459.

(A) Securities

(B) Other

8a

8b

8c

8d

9a

9b

9c

10a

10b

10c

11

12

13

14

15

16

17

18

19

20

21

23,713.

2,120,896.

1,458,478.

85,095.

66,105.

1,609,678.

511,218.

445,951.

957,169.

**Part II Statement of Functional Expenses** All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others. (See instructions.)

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
<b>22a</b> Grants paid from donor advised funds (attach sch)					
(cash \$ _____)					
(non-cash \$ _____)					
If this amount includes foreign grants, check here <input type="checkbox"/>	<b>22a</b>				
<b>22b</b> Other grants and allocations (att sch) See Stmt 1					
(cash \$ 1208363.)					
(non-cash \$ _____)					
If this amount includes foreign grants, check here <input type="checkbox"/>	<b>22b</b>	1,208,363.	1,208,363.		
<b>23</b> Specific assistance to individuals (attach schedule)	<b>23</b>				
<b>24</b> Benefits paid to or for members (attach schedule)	<b>24</b>				
<b>25a</b> Compensation of current officers, directors, key employees, etc listed in Part V-A	<b>25a</b>	63,262.	31,631.	12,652.	18,979.
<b>b</b> Compensation of former officers, directors, key employees, etc listed in Part V-B	<b>25b</b>	0.	0.	0.	0.
<b>c</b> Compensation and other distributions, not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	<b>25c</b>	0.	0.	0.	0.
<b>26</b> Salaries and wages of employees not included on lines 25a, b, and c	<b>26</b>	181,199.	146,223.	15,802.	19,174.
<b>27</b> Pension plan contributions not included on lines 25a, b, and c	<b>27</b>				
<b>28</b> Employee benefits not included on lines 25a - 27	<b>28</b>	18,845.	11,002.	3,887.	3,956.
<b>29</b> Payroll taxes	<b>29</b>	21,798.	13,414.	4,791.	3,593.
<b>30</b> Professional fundraising fees	<b>30</b>				
<b>31</b> Accounting fees	<b>31</b>	13,528.		13,528.	
<b>32</b> Legal fees	<b>32</b>				
<b>33</b> Supplies	<b>33</b>	18,502.	11,745.	3,862.	2,895.
<b>34</b> Telephone	<b>34</b>	1,375.	848.	303.	224.
<b>35</b> Postage and shipping	<b>35</b>	2,509.	1,189.	425.	895.
<b>36</b> Occupancy	<b>36</b>				
<b>37</b> Equipment rental and maintenance	<b>37</b>				
<b>38</b> Printing and publications	<b>38</b>	11,317.	4,232.	1,450.	5,635.
<b>39</b> Travel	<b>39</b>	1,104.	685.	239.	180.
<b>40</b> Conferences, conventions, and meetings	<b>40</b>				
<b>41</b> Interest	<b>41</b>				
<b>42</b> Depreciation, depletion, etc (attach schedule)	<b>42</b>	2,803.	1,726.	615.	462.
<b>43</b> Other expenses not covered above (itemize)					
<b>a</b> See Statement 2	<b>43a</b>	65,073.	27,420.	27,541.	10,112.
<b>b</b> _____	<b>43b</b>				
<b>c</b> _____	<b>43c</b>				
<b>d</b> _____	<b>43d</b>				
<b>e</b> _____	<b>43e</b>				
<b>f</b> _____	<b>43f</b>				
<b>g</b> _____	<b>43g</b>				
<b>44</b> Total functional expenses. Add lines 22a through 43g. (Organizations completing columns (B) - (D), carry these totals to lines 13 - 15)	<b>44</b>	1,609,678.	1,458,478.	85,095.	66,105.

Joint Costs. Check ☒ if you are following SOP 98-2Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? ☐ Yes ☒ No

If "Yes," enter (i) the aggregate amount of these joint costs \$ \_\_\_\_\_, (ii) the amount allocated to Program services \$ \_\_\_\_\_, (iii) the amount allocated to Management and general \$ \_\_\_\_\_, and (iv) the amount allocated to Fundraising \$ \_\_\_\_\_

**Part III** Statement of Program Service Accomplishments (See the instructions.)

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

What is the organization's primary exempt purpose? ▶ See Statement 3

All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)

**Program Service Expenses**  
(Required for 501(c)(3) and (4) organizations and 4947(a)(1) trusts, but optional for others.)

**a** See Statement 4

(Grants and allocations \$ ) If this amount includes foreign grants, check here ▶ ☐

1,458,478.

**b**

(Grants and allocations \$ ) If this amount includes foreign grants, check here ▶ ☐

**c**

(Grants and allocations \$ ) If this amount includes foreign grants, check here ▶ ☐

**d**

(Grants and allocations \$ ) If this amount includes foreign grants, check here ▶ ☐

**e** Other program services

(Grants and allocations \$ ) If this amount includes foreign grants, check here ▶ ☐

**f** Total of Program Service Expenses (should equal line 44, column (B), Program services)

1,458,478.

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**Part IV Balance Sheets** (See the instructions.)**Note:** Where required, attached schedules and amounts within the description column should be for end-of-year amounts only

		(A) Beginning of year		(B) End of year
<b>ASSETS</b>	<b>45</b> Cash — non-interest-bearing	184,701.	<b>45</b>	379,458.
	<b>46</b> Savings and temporary cash investments	76,735.	<b>46</b>	351,922.
	<b>47 a</b> Accounts receivable	104,339.		
	<b>b</b> Less: allowance for doubtful accounts		<b>47 c</b>	104,339.
	<b>48 a</b> Pledges receivable			
	<b>b</b> Less: allowance for doubtful accounts		<b>48 c</b>	
	<b>49</b> Grants receivable	203,000.	<b>49</b>	166,000.
	<b>50 a</b> Receivables from current and former officers, directors, trustees, and key employees (attach schedule)		<b>50 a</b>	
	<b>b</b> Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) (attach schedule)		<b>50 b</b>	
	<b>51 a</b> Other notes and loans receivable (attach schedule)			
	<b>b</b> Less: allowance for doubtful accounts		<b>51 c</b>	
	<b>52</b> Inventories for sale or use		<b>52</b>	
	<b>53</b> Prepaid expenses and deferred charges		<b>53</b>	7,448.
	<b>54 a</b> Investments — publicly-traded securities		<b>54 a</b>	
	<b>b</b> Investments — other securities (attach sch)		<b>54 b</b>	
<b>55 a</b> Investments — land, buildings, & equipment basis				
<b>b</b> Less: accumulated depreciation (attach schedule)		<b>55 c</b>		
<b>56</b> Investments — other (attach schedule)		<b>56</b>		
<b>57 a</b> Land, buildings, and equipment basis	9,422.			
<b>b</b> Less: accumulated depreciation (attach schedule) <b>Statement 5</b>	2,802.	5,497.	<b>57 c</b>	6,620.
<b>58</b> Other assets, including program-related investments (describe ▶ _____)		<b>58</b>		
<b>59 Total assets</b> (must equal line 74) Add lines 45 through 58	523,471.	<b>59</b>	1,015,787.	
<b>LIABILITIES</b>	<b>60</b> Accounts payable and accrued expenses	77,520.	<b>60</b>	58,618.
	<b>61</b> Grants payable		<b>61</b>	
	<b>62</b> Deferred revenue		<b>62</b>	
	<b>63</b> Loans from officers, directors, trustees, and key employees (attach schedule)		<b>63</b>	
	<b>64 a</b> Tax-exempt bond liabilities (attach schedule)		<b>64 a</b>	
	<b>b</b> Mortgages and other notes payable (attach schedule)		<b>64 b</b>	
	<b>65</b> Other liabilities (describe ▶ _____)		<b>65</b>	
	<b>66 Total liabilities.</b> Add lines 60 through 65	77,520.	<b>66</b>	58,618.
	<b>Organizations that follow SFAS 117, check here</b> <input checked="" type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74			
	<b>67</b> Unrestricted	21,200.	<b>67</b>	144,171.
<b>68</b> Temporarily restricted	424,751.	<b>68</b>	812,998.	
<b>69</b> Permanently restricted		<b>69</b>		
<b>Organizations that do not follow SFAS 117, check here</b> <input type="checkbox"/> and complete lines 70 through 74				
<b>70</b> Capital stock, trust principal, or current funds		<b>70</b>		
<b>71</b> Paid-in or capital surplus, or land, building, and equipment fund		<b>71</b>		
<b>72</b> Retained earnings, endowment, accumulated income, or other funds		<b>72</b>		
<b>73 Total net assets or fund balances.</b> Add lines 67 through 69 or lines 70 through 72 (Column (A) must equal line 19 and column (B) must equal line 21)	445,951.	<b>73</b>	957,169.	
<b>74 Total liabilities and net assets/fund balances.</b> Add lines 66 and 73	523,471.	<b>74</b>	1,015,787.	

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**Part IV-A Reconciliation of Revenue per Audited Financial Statements with Revenue per Return (See the instructions.)**

<b>a</b>	Total revenue, gains, and other support per audited financial statements		<b>a</b>	2,152,318.
<b>b</b>	Amounts included on line <b>a</b> but not on Part I, line 12			
	1 Net unrealized gains on investments	<b>b1</b>		
	2 Donated services and use of facilities	<b>b2</b>	31,422.	
	3 Recoveries of prior year grants	<b>b3</b>		
	4 Other (specify) _____	<b>b4</b>		
	Add lines <b>b1</b> through <b>b4</b>		<b>b</b>	31,422.
<b>c</b>	Subtract line <b>b</b> from line <b>a</b>		<b>c</b>	2,120,896.
<b>d</b>	Amounts included on Part I, line 12, but not on line <b>a</b> :			
	1 Investment expenses not included on Part I, line 6b	<b>d1</b>		
	2 Other (specify) _____	<b>d2</b>		
	Add lines <b>d1</b> and <b>d2</b>		<b>d</b>	
<b>e</b>	<b>Total revenue</b> (Part I, line 12) Add lines <b>c</b> and <b>d</b>		<b>e</b>	2,120,896.

<b>Part IV-B</b>	<b>Reconciliation of Expenses per Audited Financial Statements with Expenses per Return</b>
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<b>a</b>	Total expenses and losses per audited financial statements	<b>a</b>	1,641,100.
<b>b</b>	Amounts included on line <b>a</b> but not on Part I, line 17		
1	Donated services and use of facilities	<b>b1</b>	31,422.
2	Prior year adjustments reported on Part I, line 20	<b>b2</b>	
3	Losses reported on Part I, line 20	<b>b3</b>	
4	Other (specify) _____	<b>b4</b>	
	Add lines <b>b1</b> through <b>b4</b>	<b>b</b>	31,422.
<b>c</b>	Subtract line <b>b</b> from line <b>a</b>	<b>c</b>	1,609,678.
<b>d</b>	Amounts included on Part I, line 17, but not on line <b>a</b> :		
1	Investment expenses not included on Part I, line 6b	<b>d1</b>	
2	Other (specify) _____	<b>d2</b>	
	Add lines <b>d1</b> and <b>d2</b>	<b>d</b>	
<b>e</b>	<b>Total expenses</b> (Part I, line 17) Add lines <b>c</b> and <b>d</b>	<b>e</b>	1,609,678.

**Part V-A** **Current Officers, Directors, Trustees, and Key Employees** (List each person who was an officer, director, trustee, or key employee at any time during the year even if they were not compensated) (See the instructions)

Yes	No
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75b	X
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75c	X
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75d	X		
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**Benefits** (If any former officer, director, trustee, or key employee received compensation or other benefits (described below) during the year, list that person below and enter the amount of compensation or other benefits in the appropriate column. See the instructions.)

[illegible]

Yes	No
-----	----

76	X
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77		X
----	--	---

78a	X
-----	---

78b	N/A
-----	-----

79	X
----	---

80 a	X
------	---

500		11

111

81 a		0
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81 b	X
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**Part VI Other Information (continued)**

Yes No

<b>82 a</b> Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?	<b>82 a</b>	X	
<b>b</b> If 'Yes,' you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III.)	<b>82 b</b>		
<b>83 a</b> Did the organization comply with the public inspection requirements for returns and exemption applications?	<b>83 a</b>	X	
<b>b</b> Did the organization comply with the disclosure requirements relating to <i>quid pro quo</i> contributions?	<b>83 b</b>	X	
<b>84 a</b> Did the organization solicit any contributions or gifts that were not tax deductible?	<b>84 a</b>		X
<b>b</b> If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	<b>84 b</b>	N/A	
<b>85 a</b> 501(c)(4), (5), or (6). Were substantially all dues nondeductible by members?	<b>85 a</b>	N/A	
<b>b</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less?	<b>85 b</b>	N/A	
If 'Yes' was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year.			
<b>c</b> Dues, assessments, and similar amounts from members	<b>85 c</b>	N/A	
<b>d</b> Section 162(e) lobbying and political expenditures	<b>85 d</b>	N/A	
<b>e</b> Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices	<b>85 e</b>	N/A	
<b>f</b> Taxable amount of lobbying and political expenditures (line 85d less 85e)	<b>85 f</b>	N/A	
<b>g</b> Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	<b>85 g</b>	N/A	
<b>h</b> If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	<b>85 h</b>	N/A	
<b>86</b> 501(c)(7) organizations. Enter: <b>a</b> Initiation fees and capital contributions included on line 12	<b>86 a</b>	N/A	
<b>b</b> Gross receipts, included on line 12, for public use of club facilities	<b>86 b</b>	N/A	
<b>87</b> 501(c)(12) organizations. Enter: <b>a</b> Gross income from members or shareholders	<b>87 a</b>	N/A	
<b>b</b> Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	<b>87 b</b>	N/A	
<b>88 a</b> At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Part IX.	<b>88 a</b>		X
<b>b</b> At any time during the year, did the organization, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Part XI.	<b>88 b</b>		X
<b>89 a</b> 501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under section 4911: 0, section 4912: 0, section 4955: 0.			
<b>b</b> 501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If 'Yes,' attach a statement explaining each transaction.	<b>89 b</b>		X
<b>c</b> Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958: 0.			
<b>d</b> Enter: Amount of tax on line 89c, above, reimbursed by the organization: 0.			
<b>e</b> All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter transaction?	<b>89 e</b>		X
<b>f</b> All organizations. Did the organization acquire a direct or indirect interest in any applicable insurance contract?	<b>89 f</b>		X
<b>g</b> For supporting organizations and sponsoring organizations maintaining donor advised funds. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	<b>89 g</b>		X
<b>90 a</b> List the states with which a copy of this return is filed: CA			
<b>b</b> Number of employees employed in the pay period that includes March 12, 2007 (See instructions)	<b>90 b</b>	10	
<b>91 a</b> The books are in care of: The Organization Telephone number: 510-534-7613 Located at: P.O. Box 20238 Oakland CA ZIP + 4: 94620			
<b>b</b> At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If 'Yes,' enter the name of the foreign country: _____	<b>91 b</b>		X
See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts			

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**Part VI Other Information** (continued)

c At any time during the calendar year, did the organization maintain an office outside of the United States?

91 c

Yes No

X

If 'Yes,' enter the name of the foreign country

92 Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041 - Check here.

N/A

and enter the amount of tax-exempt interest received or accrued during the tax year

92

N/A

**Part VII Analysis of Income-Producing Activities** (See the instructions.)

Note: Enter gross amounts unless otherwise indicated

	Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclusion code	(D) Amount	
93 Program service revenue					
a Contracts					229,541.
b Fee for service					27,796.
c					
d					
e					
f Medicare/Medicaid payments					
g Fees & contracts from government agencies					
94 Membership dues and assessments					44,653.
95 Interest on savings & temporary cash invmnts			14	9,459.	
96 Dividends & interest from securities					
97 Net rental income or (loss) from real estate					
a debt-financed property					
b not debt-financed property					
98 Net rental income or (loss) from pers prop					
99 Other investment income					
100 Gain or (loss) from sales of assets other than inventory					
101 Net income or (loss) from special events					
102 Gross profit or (loss) from sales of inventory					
103 Other revenue a					
b Miscellaneous			1	23,713.	
c					
d					
e					
104 Subtotal (add columns (B), (D), and (E))				33,172.	301,990.
105 Total (add line 104, columns (B), (D), and (E))					335,162.

Note: Line 105 plus line 1e, Part I, should equal the amount on line 12, Part I

**Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes** (See the instructions.)

Line No.	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes)
93a	Revenue received in exchange for services provided to Oakland schools.
93b	Revenue received in exchange for coaching principals in giving campaigns and producing marketing materials.
94	Revenue received in exchange for member services.

**Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities** (See the instructions.)

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
N/A	%			
	%			
	%			
	%			

**Part X Information Regarding Transfers Associated with Personal Benefit Contracts** (See the instructions.)

a Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

Yes

X No

b Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

Yes

X No

Note: If 'Yes' to (b), file Form 8870 and Form 4720 (see instructions)



**Part XI** Information Regarding Transfers To and From Controlled Entities. Complete only if the organization is a controlling organization as defined in section 512(b)(13).

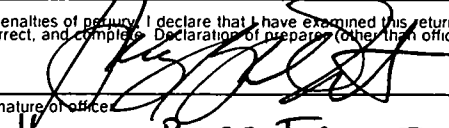
				Yes	No	
106	Did the reporting organization <b>make</b> any transfers to a controlled entity as defined in section 512(b)(13) of the Code? If 'Yes,' complete the schedule below for each controlled entity					X

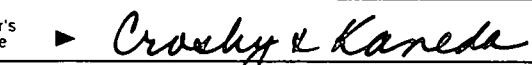
	(A) Name, address, of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer
a	----- ----- -----			
b	----- ----- -----			
c	----- ----- -----			
Totals				

				Yes	No	
107	Did the reporting organization <b>receive</b> any transfers from a controlled entity as defined in section 512(b)(13) of the Code? If 'Yes,' complete the schedule below for each controlled entity					X

	(A) Name, address, of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer
a	----- ----- -----			
b	----- ----- -----			
c	----- ----- -----			
Totals				

				Yes	No	
108	Did the organization have a binding written contract in effect on August 17, 2006, covering the interest, rents, royalties, and annuities described in question 107 above?					X

Please Sign Here	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.	
	Signature of officer  Date <u>5/14/09</u>	Type or print name and title <b>HOOLY BABE FAUST, EXECUTIVE DIRECTOR</b>

Paid Pre- parer's Use Only	Preparer's signature 	Date <u>5/11/09</u>	Check if self-employed <input type="checkbox"/>	Preparer's SSN or PTIN (See General Instruction X)
	Firm's name (or yours if self employed), address, and ZIP + 4 <b>Crosby &amp; Kaneda, CPAs</b> <b>1611 Telegraph Ave Ste 318</b> <b>Oakland, CA 94612-2151</b>		EIN <b>94-3243888</b>	Phone no <b>(510) 527-5953</b>

BAA

Form 990 (2007)

**SCHEDULE A**  
(Form 990 or 990-EZ)Department of the Treasury  
Internal Revenue Service**Organization Exempt Under  
Section 501(c)(3)**(Except Private Foundation) and Section 501(e), 501(f), 501(k),  
501(n), or 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information — (See separate instructions.)

▶ **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ.**

OMB No 1545-0047

**2007**

Name of the organization

Oakland Small Schools Foundation

Employer identification number

43-2014630

**Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees**

(See instructions. List each one. If there are none, enter 'None'.)

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account and other allowances
Precious Stoud P.O. Box 20238 Oakland, CA 94620	Dir. Operation 40	51,293.	0.	0.
Total number of other employees paid over \$50,000 ▶		0		

**Part II – A Compensation of the Five Highest Paid Independent Contractors for Professional Services**

(See instructions. List each one (whether individuals or firms). If there are none, enter 'None'.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
Christen Richardson 518 Haddon Rd. Oakland, CA 94606	Tech management	53,717.
Total number of others receiving over \$50,000 for professional services ▶		0

**Part II – B Compensation of the Five Highest Paid Independent Contractors for Other Services**

(List each contractor who performed services other than professional services, whether individuals or firms. If there are none, enter 'None.' See instructions.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
None		
Total number of other contractors receiving over \$50,000 for other services ▶		0

**BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 and Form 990-EZ.**

Schedule A (Form 990 or 990-EZ) 2007

**Part III** Statements About Activities (See instructions.)

Yes No

- 1 During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If 'Yes,' enter the total expenses paid or incurred in connection with the lobbying activities ▶ \$ N/A  
(Must equal amounts on line 38, Part VI-A, or line i of Part VI-B)

1 X

Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking 'Yes' must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities

- 2 During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is 'Yes,' attach a detailed statement explaining the transactions)

a Sale, exchange, or leasing of property?

2a X

b Lending of money or other extension of credit?

2b X

c Furnishing of goods, services, or facilities?

2c X

See Form 990, Part V

d Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?

2d X

e Transfer of any part of its income or assets?

2e X

- 3a Did the organization make grants for scholarships, fellowships, student loans, etc? (If 'Yes,' attach an explanation of how the organization determines that recipients qualify to receive payments)

3a X

b Did the organization have a section 403(b) annuity plan for its employees?

3b X

c Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' attach a detailed statement

3c X

d Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?

3d X

- 4a Did the organization maintain any donor advised funds? If 'Yes,' complete lines 4b through 4g. If 'No,' complete lines 4f and 4g

4a X

b Did the organization make any taxable distributions under section 4966?

4b N/A

c Did the organization make a distribution to a donor, donor advisor, or related person?

4c N/A

d Enter the total number of donor advised funds owned at the end of the tax year ▶

N/A

e Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year ▶

N/A

f Enter the total number of separate funds or accounts owned at the end of the tax year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts ▶

0

g Enter the aggregate value of assets held in all funds or accounts included on line 4f at the end of the tax year ▶

0.

**Part IV Reason for Non-Private Foundation Status** (See instructions.)I certify that the organization is not a private foundation because it is (Please check only **ONE** applicable box.)

- 5 ☐ A church, convention of churches, or association of churches Section 170(b)(1)(A)(i)
- 6 ☐ A school Section 170(b)(1)(A)(ii) (Also complete Part V.)
- 7 ☐ A hospital or a cooperative hospital service organization Section 170(b)(1)(A)(iii)
- 8 ☐ A federal, state, or local government or governmental unit Section 170(b)(1)(A)(v)
- 9 ☐ A medical research organization operated in conjunction with a hospital Section 170(b)(1)(A)(iii) Enter the hospital's name, city, and state: \_\_\_\_\_
- 10 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit Section 170(b)(1)(A)(iv) (Also complete the **Support Schedule** in Part IV-A.)
- 11 a ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public Section 170(b)(1)(A)(vi) (Also complete the **Support Schedule** in Part IV-A.)
- 11 b ☐ A community trust Section 170(b)(1)(A)(vi) (Also complete the **Support Schedule** in Part IV-A.)
- 12 ☐ An organization that normally receives: (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions — subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2) (Also complete the **Support Schedule** in Part IV-A.)
- 13 ☐ An organization that is not controlled by any disqualified persons (other than foundation managers) and otherwise meets the requirements of section 509(a)(3). Check the box that describes the type of supporting organization:   
☐ Type I ☐ Type II ☐ Type III-Functionally Integrated ☐ Type III-Other

Provide the following information about the supported organizations. (See instructions.)

(a) Name(s) of supported organization(s)	(b) Employer identification number (EIN)	(c) Type of organization (described in lines 5 through 12 above or IRC section)	(d) Is the supported organization listed in the supporting organization's governing documents?		(e) Amount of support
			Yes	No	
<b>Total</b>					0.

- 14 ☐ An organization organized and operated to test for public safety. Section 509(a)(4) (See instructions.)

BAA

Schedule A (Form 990 or 990-EZ) 2007

**Part IV-A Support Schedule** (Complete only if you checked a box on line 10, 11, or 12) *Use cash method of accounting.***Note:** You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting

Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2005	(c) 2004	(d) 2003	(e) Total
<b>15</b> Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.)	793,612.	394,560.	105,367.	8,732.	1,302,271.
<b>16</b> Membership fees received	2,250.				2,250.
<b>17</b> Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose	4,378.	44,940.			49,318.
<b>18</b> Gross income from interest, dividends, amts rec'd from payments on securities loans (sec. 512(a)(5)), rents, royalties, income from similar sources, and unrelated business taxable income (less sec. 511 taxes) from businesses acquired by the organization after June 30, 1975	3,233.	1,290.	212.		4,735.
<b>19</b> Net income from unrelated business activities not included in line 18					0.
<b>20</b> Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf					0.
<b>21</b> The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge.					0.
<b>22</b> Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets. See Stmt. 7	254.				254.
<b>23</b> Total of lines 15 through 22	803,727.	440,790.	105,579.	8,732.	1,358,828.
<b>24</b> Line 23 minus line 17	799,349.	395,850.	105,579.	8,732.	1,309,510.
<b>25</b> Enter 1% of line 23	8,037.	4,408.	1,056.	87.	

<b>26 Organizations described on lines 10 or 11:</b>	<b>a</b> Enter 2% of amount in column (e), line 24	<b>26a</b>	26,190.
<b>b</b> Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2003 through 2006 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts		<b>26b</b>	454,360.
<b>c</b> Total support for section 509(a)(1) test. Enter line 24, column (e)		<b>26c</b>	1,309,510.
<b>d</b> Add: Amounts from column (e) for lines <b>18</b> 4,735. <b>19</b> 22 254. <b>26b</b> 454,360.		<b>26d</b>	459,349.
<b>e</b> Public support (line 26c minus line 26d total)		<b>26e</b>	850,161.
<b>f</b> Public support percentage (line 26e (numerator) divided by line 26c (denominator))		<b>26f</b>	64.92 %

<b>27 Organizations described on line 12:</b> N/A	
<b>a</b> For amounts included in lines 15, 16, and 17 that were received from a 'disqualified person,' prepare a list for your records to show the name of, and total amounts received in each year from, each 'disqualified person.' Do not file this list with your return. Enter the sum of such amounts for each year: (2006) _____ (2005) _____ (2004) _____ (2003) _____	
<b>b</b> For any amount included in line 17 that was received from each person (other than 'disqualified persons'), prepare a list for your records to show the name of, and amount received for each year, that was more than the <b>larger</b> of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11b, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year: (2006) _____ (2005) _____ (2004) _____ (2003) _____	
<b>c</b> Add: Amounts from column (e) for lines <b>15</b> _____ <b>16</b> _____ <b>17</b> _____ <b>20</b> _____ <b>21</b> _____	<b>27c</b> _____
<b>d</b> Add: Line 27a total _____ and line 27b total _____	<b>27d</b> _____
<b>e</b> Public support (line 27c total minus line 27d total)	<b>27e</b> _____
<b>f</b> Total support for section 509(a)(2) test: Enter amount from line 23, column (e)	<b>27f</b> _____
<b>g</b> Public support percentage (line 27e (numerator) divided by line 27f (denominator))	<b>27g</b> _____ %
<b>h</b> Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))	<b>27h</b> _____ %

**28 Unusual Grants:** For an organization described in line 10, 11, or 12 that received any unusual grants during 2003 through 2006, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15.

**Part V Private School Questionnaire** (See instructions.)  
 (To be completed ONLY by schools that checked the box on line 6 in Part IV)

		N/A	Yes	No
29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	29		
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	30		
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If 'Yes,' please describe, if 'No,' please explain (If you need more space, attach a separate statement.) ----- ----- -----	31		
32	Does the organization maintain the following			
a	Records indicating the racial composition of the student body, faculty, and administrative staff?	32a		
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	32b		
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	32c		
d	Copies of all material used by the organization or on its behalf to solicit contributions?	32d		
	If you answered 'No' to any of the above, please explain (If you need more space, attach a separate statement ) ----- -----			
33	Does the organization discriminate by race in any way with respect to			
a	Students' rights or privileges?	33a		
b	Admissions policies?	33b		
c	Employment of faculty or administrative staff?	33c		
d	Scholarships or other financial assistance?	33d		
e	Educational policies?	33e		
f	Use of facilities?	33f		
g	Athletic programs?	33g		
h	Other extracurricular activities?	33h		
	If you answered 'Yes' to any of the above, please explain (If you need more space, attach a separate statement ) ----- ----- -----			
34a	Does the organization receive any financial aid or assistance from a governmental agency?	34a		
b	Has the organization's right to such aid ever been revoked or suspended? If you answered 'Yes' to either 34a or b, please explain using an attached statement	34b		
35	Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If 'No,' attach an explanation	35		

**Part VI-A Lobbying Expenditures by Electing Public Charities** (See instructions )  
(To be completed **ONLY** by an eligible organization that filed Form 5768)Check ☐ **a** if the organization belongs to an affiliated group Check ☐ **b** if you checked 'a' and 'limited control' provisions apply**Limits on Lobbying Expenditures**

(The term 'expenditures' means amounts paid or incurred )

		(a) Affiliated group totals	(b) To be completed for all electing organizations
<b>36</b> Total lobbying expenditures to influence public opinion (grassroots lobbying)	<b>36</b>		
<b>37</b> Total lobbying expenditures to influence a legislative body (direct lobbying)	<b>37</b>		
<b>38</b> Total lobbying expenditures (add lines 36 and 37)	<b>38</b>	0.	0.
<b>39</b> Other exempt purpose expenditures	<b>39</b>		
<b>40</b> Total exempt purpose expenditures (add lines 38 and 39)	<b>40</b>	0.	0.
<b>41</b> Lobbying nontaxable amount. Enter the amount from the following table --			
<b>If the amount on line 40 is --</b>	<b>The lobbying nontaxable amount is --</b>		
Not over \$500,000	20% of the amount on line 40		
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
Over \$17,000,000	\$1,000,000		
<b>42</b> Grassroots nontaxable amount (enter 25% of line 41)	<b>42</b>	0.	0.
<b>43</b> Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36	<b>43</b>	0.	0.
<b>44</b> Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38	<b>44</b>	0.	0.
<b>Caution:</b> If there is an amount on either line 43 or line 44, you must file Form 4720			

**4 -Year Averaging Period Under Section 501(h)**(Some organizations that made a section 501(h) election do not have to complete all of the five columns below  
See the instructions for lines 45 through 50 )

Lobbying Expenditures During 4 -Year Averaging Period					
Calendar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2006	(c) 2005	(d) 2004	(e) Total
<b>45</b> Lobbying nontaxable amount					0.
<b>46</b> Lobbying ceiling amount (150% of line 45(e))					0.
<b>47</b> Total lobbying expenditures					0.
<b>48</b> Grassroots non-taxable amount					0.
<b>49</b> Grassroots ceiling amount (150% of line 48(e))					0.
<b>50</b> Grassroots lobbying expenditures					0.

**Part VI-B Lobbying Activity by Nonelecting Public Charities**

(For reporting only by organizations that did not complete Part VI-A) (See instructions )

N/A

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of

- a** Volunteers
- b** Paid staff or management (Include compensation in expenses reported on lines c through h.)
- c** Media advertisements
- d** Mailings to members, legislators, or the public
- e** Publications, or published or broadcast statements
- f** Grants to other organizations for lobbying purposes
- g** Direct contact with legislators, their staffs, government officials, or a legislative body
- h** Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means
- i** Total lobbying expenditures (add lines c through h.)

Yes	No	Amount

If 'Yes' to any of the above, also attach a statement giving a detailed description of the lobbying activities.





**Application for Extension of Time To File an  
Exempt Organization Return**

OMB No. 1545-1709

Department of the Treasury  
Internal Revenue Service

► File a separate application for each return

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box ☒
- If you are filing for an **Additional (not automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form)

**Do not complete Part II unless** you have already been granted an automatic 3-month extension on a previously filed Form 8868**Part I Automatic 3-Month Extension of Time.** Only submit original (no copies needed).Section 501(c) corporations required to file Form 990-T and requesting an automatic 6-month extension — check this box and complete Part I only ☐

All other corporations (including 1120-C filers), partnerships, REMICS, and trusts must use Form 7004 to request an extension of time to file income tax returns

**Electronic Filing (e-file).** Generally, you can electronically file Form 8868 if you want a 3-month automatic extension of time to file one of the returns noted below (6 months for section 501(c) corporations required to file Form 990-T). However, you cannot file Form 8868 electronically if (1) you want the additional (not automatic) 3-month extension or (2) you file Forms 990-BL, 6069, or 8870, group returns, or a composite or consolidated Form 990-T. Instead, you must submit the fully completed and signed page 2 (Part II) of Form 8868. For more details on the electronic filing of this form, visit [www.irs.gov/efile](http://www.irs.gov/efile) and click on *e-file for Charities & Nonprofits*.

<b>Type or print</b>  File by the due date for filing your return. See instructions.	Name of Exempt Organization	Employer identification number
	Oakland Small Schools Foundation	43-2014630
	Number, street, and room or suite number. If a P.O. box, see instructions	
	P.O. Box 20238	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions	
	Oakland, CA 94620	

**Check type of return to be filed** (file a separate application for each return)

- |  |  |                                    |
|--|--|------------------------------------|
| <input checked="" type="checkbox"/> Form 990 | <input type="checkbox"/> Form 990-T (corporation)                    | <input type="checkbox"/> Form 4720 |
| <input type="checkbox"/> Form 990-BL         | <input type="checkbox"/> Form 990-T (section 401(a) or 408(a) trust) | <input type="checkbox"/> Form 5227 |
| <input type="checkbox"/> Form 990-EZ         | <input type="checkbox"/> Form 990-T (trust other than above)         | <input type="checkbox"/> Form 6069 |
| <input type="checkbox"/> Form 990-PF         | <input type="checkbox"/> Form 1041-A                                 | <input type="checkbox"/> Form 8870 |

- The books are in the care of ► The Organization

Telephone No. ► 510-534-7613 FAX No. ► 510-879-3145

- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) \_\_\_\_\_ If this is for the whole group, check this box ☐ If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension will cover

- 1 I request an automatic 3-month (6 months for a section 501(c) corporation required to file Form 990-T) extension of time until 2/15, 20 09, to file the exempt organization return for the organization named above.  
The extension is for the organization's return for

- ☐ calendar year 20\_\_ or
- ☒ tax year beginning 7/01, 20 07, and ending 6/30, 20 08

- 2 If this tax year is for less than 12 months, check reason ☐ Initial return ☐ Final return ☐ Change in accounting period

<b>3a</b> If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	<b>3a</b>	\$	0.
<b>b</b> If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	<b>3b</b>	\$	0.
<b>c Balance Due.</b> Subtract line 3b from line 3a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	<b>3c</b>	\$	0.

**Caution.** If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions**BAA For Privacy Act and Paperwork Reduction Act Notice, see instructions.**Form **8868** (Rev. 4-2007)

Client OSSF07

Oakland Small Schools Foundation

43-2014630

5/05/09

10:02AM

Statement 1  
Form 990, Part II, Line 22b  
Other Grants and Allocations

Cash Grants and Allocations

School programs  
Acorn Woodland  
1029 81st Ave.  
Oakland, CA

\$ 346.

School programs  
Alliance  
1800 98th Ave.  
Oakland, CA 94603

8,048.

School programs  
Alternative  
9736 Lawlor St.  
Oakland, CA 94605

2,783.

School programs  
ASCEND  
3709 E. 12th St.  
Oakland, CA 94601

38,531.

School programs  
Bridges  
1323 53rd Ave.  
Oakland, CA

29,866.

School programs  
CBITS  
8601 MacArthur Blvd.  
Oakland, CA 94621

165,977.

School programs  
CCPA  
1390 66th Ave.  
Oakland, CA 94621

138,937.

School programs  
Elmhurst  
1800 98th Ave.  
Oakland, CA 94603

15,000.

School programs  
Encompass  
1025 81st Ave.  
Oakland, CA 94621

25,485.

School programs

Client OSSF07

Oakland Small Schools Foundation

43-2014630

5/05/09

10 02AM

Statement 1 (continued)  
Form 990, Part II, Line 22b  
Other Grants and Allocations

Cash Grants and Allocations

Esperanza  
10315 E St.  
Oakland, CA

\$ 3,463.

School programs  
EXCEL  
2607 Myrtle St.  
Oakland, CA 94607

4,079.

School programs  
Far West

19,940.

School programs  
Global Family  
6328 E. 17th St.  
Oakland, CA 94621

6,682.

School programs  
ICS  
10315 E St.  
Oakland, CA 94603

80,619.

School programs  
Korematsu  
6701 International Blvd  
Oakland, CA 94621

36,894.

School programs  
Life Academy  
2111 International Blvd.  
Oakland, CA 94606

70,017.

School programs  
Manzanita  
2409 E. 27th St.  
Oakland, CA 94606

9,443.

School programs  
Melrose  
1325 53rd Ave.  
Oakland, CA 94601

53,144.

School programs  
MetWest  
314 E. 10th St.  
Oakland, CA 94606

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Statement 1 (continued)  
Form 990, Part II, Line 22b  
Other Grants and Allocations

Cash Grants and Allocations

\$ 17,058.

School programs  
New Highland  
8521 A St.  
Oakland, CA 94621

5,572.

School programs  
OIHS  
4532 Webster St.  
Oakland, CA 94609

49,983.

School programs  
Place @ Prescott  
920 Campbell St.  
Oakland, CA 94607

4,516.

School programs  
Robenson  
4610 Foothill Blvd.  
Oakland, CA 94601

24,268.

School programs  
Roots  
1390 66th Ave.  
Oakland, CA 94621

8,240.

School programs  
Thing College Now  
2825 International Blvd.  
Oakland, CA 94601

307,790.

School programs  
United for Success  
2101 35th Ave.  
Oakland, CA 94601

10,602.

School programs  
Urban Promise  
3031 E. 18th St.  
Oakland, CA 94601

21,356.

School programs  
West Oakland Middle  
1011 Union St.  
Oakland, CA 94607

2007

## Federal Statements

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**Statement 1 (continued)**  
**Form 990, Part II, Line 22b**  
**Other Grants and Allocations**

Cash Grants and Allocations

\$ 1,409.

School programs  
 Youth Empowerment  
 8251 Fontaine St.  
 Oakland, CA 94605

48,315.

Total Grants and Allocations \$ 1,208,363.

**Statement 2**  
**Form 990, Part II, Line 43**  
**Other Expenses**

	(A) Total	(B) Program Services	(C) Management & General	(D) Fundraising
Bank and payroll fees	4,825.	3,146.	1,073.	606.
Contract services	45,298.	17,486.	19,058.	8,754.
Dues and subscriptions	1,979.		1,979.	
Event	541.	416.		125.
Hospitality	5,149.	2,274.	2,542.	333.
Insurance	3,627.	834.	2,570.	223.
Staff development	654.	264.	319.	71.
Teacher and intern stipends	3,000.	3,000.		
Total	<u>\$ 65,073.</u>	<u>\$ 27,420.</u>	<u>\$ 27,541.</u>	<u>\$ 10,112.</u>

**Statement 3**  
**Form 990, Part III**  
**Organization's Primary Exempt Purpose**

To promote excellence and sustainability in Oakland's new small public schools.

**Statement 4**  
**Form 990, Part III, Line a**  
**Statement of Program Service Accomplishments**

Description	Grants and Allocations	Program Service Expenses
The Oakland Small Schools Foundation (OSSF) is dedicated to promoting excellence in Oakland's public schools so that all our students have the opportunity to achieve. OSSF is the only organization focused on securing and managing resources and providing expert operational and fundraising		

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**Statement 4 (continued)**  
**Form 990, Part III, Line a**  
**Statement of Program Service Accomplishments**

Description	Grants and Allocations	Program Service Expenses
<p>services for those Oakland small schools that serve primarily low-income students.</p>		
<p><b>Comprehensive After-School Programs</b> Through collective fundraising and brokering of community partnerships for the schools, the Small Schools Foundation helped support school efforts to create, implement, and expand comprehensive after-school programs that served 2,200 students in academics, arts enrichment, and recreation five days per week. Bridging the gap in government and start-up funds for these small schools, OSSF produced two successful collective grants that supported after-school programs at participating schools.</p>		
<p><b>Family Resource Centers</b> The OSSF, through fundraising and a partnership with the University of California, continued to assist one school in developing a significant Family Resource Center project with a particular college-going culture. It also assisted a high school and a middle school in developing Family Resource Centers focused on parent outreach, leadership and engagement in the learning community. OSSF also developed a parent engagement collaborative with four schools - one K-8 and three elementary schools. Finally, OSSF has brokered a new three-school family literacy collaborative in conjunction with other foundations.</p>		
<p><b>Graduate Student Residency Program</b> OSSF partnered with UC Berkeley's Haas School of Business and Goldman School of Public Policy to place six graduate students in two schools and in the OSSF central office to work with principals and OSSF staff on sustainability plans and metrics. This 4-month program culminated with final presentations.</p>		
<p><b>Fund Development and Marketing</b> Small Schools Foundation staff coached principals in successful individual giving campaigns and produced marketing materials for these campaigns. In addition, OSSF developed guidelines for schools' participation in OSSF activities, and designed and hosted fundraising workshops for school staff. OSSF launched individual giving campaigns at 18 schools; 40 schools participated in web-based giving.</p>		
<p><b>Fundraising Impact for Schools</b> In 2007-08 OSSF raised \$280,000 from more than 500 individual donors for its school members and another \$800,000 from foundations including Wayne &amp; Gladys Valley Foundation, Silver Giving Foundation, S.D. Bechtel, Jr. Foundation, Walter &amp; Elise Haas Fund, and others. OSSF also processed over \$403,000 in organizational contributions for schools and developed grants that earned over \$3,000,000 in government funding for schools.</p>		
<p>Unique Rubrics of Excellence</p>		

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**Statement 4 (continued)**  
**Form 990, Part III, Line a**  
**Statement of Program Service Accomplishments**

Description	Grants and Allocations	Program Service Expenses
<p>As OSSF provides services to schools that help them to deliver programs for students and families, OSSF also helps schools build capacity in the areas of Resources Development, Operations, and Marketing. Our Theory of Action hypothesizes that these young schools that become proficient in these areas will have the right conditions for student achievement. OSSF has audited the schools in the network of 32 active schools using the Rubrics of Excellence and has been checking the results through ongoing data analysis through 2007-08.</p>		
Includes Foreign Grants: No		
<p><b>Organizational Capacity</b>          OSSF continued to utilize the pro-bono legal counsel of Orrick, Herrington, and Sutcliffe. OSSF also has developed a three-year strategic plan and implemented sophisticated administrative and accounting systems for managing its funds.</p>		
<p>OSSF earned \$29,000 from individual giving, \$154,000 in foundation grants (including Y &amp; H Soda, Evelyn and Walter Haas Fund, and San Francisco Foundation, among others), and \$200,000 in fees-for-services. OSSF also supports its operations through overhead percentages of school-directed grants, organizational contributions, and donations totaling \$91,000.</p>		
<p>In 2005-06 OSSF secured office at ASCEND school and OSSF remained in this space in 2007-08 (with plans to move to a new space in 2008-09.) In 2007-08 OSSF had a fulltime Executive Director, Director of Operations and Development, Coordinator of School Campaigns, and Administrative Manager, and 3/4-time Admin Assistant, 3/4-time Grants and Programs Coordinator, and 3/4-time Communications Coordinator.</p>		
<p>In 2007-08 the Board had eight members along with two Board fellows from the Haas School of Business. The board met 11 times to discuss progress towards goals, evaluate programs, and set organizational priorities. Each board member is responsible for an annual financial contribution. In addition to board members, leaders and volunteers from across many neighborhoods and sectors of the Oakland community are helping us to develop our services and build our organizational capacity. OSSF is developing an Advisory Board that currently has ten members.</p>		
<p>OSSF contracts with a grant writer, two data specialists, a human resources specialist, a bookkeeper, and a data coach in 2007-08. OSSF enlisted an Education Pioneer fellow and two other interns during the year.</p>		1,458,478.
Includes Foreign Grants: No		
	\$ 0. \$1,458,478.	

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**Statement 5**  
**Form 990, Part IV, Line 57**  
**Land, Buildings, and Equipment**

<u>Category</u>	<u>Basis</u>	<u>Accum. Deprec.</u>	<u>Book Value</u>
Machinery and Equipment	\$ 9,422.	\$ 2,802.	\$ 6,620.
Total	<u>\$ 9,422.</u>	<u>\$ 2,802.</u>	<u>\$ 6,620.</u>

**Statement 6**  
**Form 990, Part V-A**  
**List of Officers, Directors, Trustees, and Key Employees**

<u>Name and Address</u>	<u>Title and Average Hours Per Week Devoted</u>	<u>Compen- sation</u>	<u>Contri- bution to EBP &amp; DC</u>	<u>Expense Account/ Other</u>
Holly Babe Faust P.O. Box 20238 Oakland, CA 94620	Executive Direc 40.00	\$ 60,000.	\$ 3,262.	\$ 0.
Jonathan Klein P.O. Box 20238 Oakland, CA 94620	President 1.00	0.	0.	0.
Robert F. Kidd P.O. Box 20238 Oakland, CA 94620	Treasurer 1.00	0.	0.	0.
Vanessa Coleman P.O. Box 20238 Oakland, CA 94620	Secretary 1.00	0.	0.	0.
Brendan Cullen P.O. Box 20238 Oakland, CA 94620	Board Member 1.00	0.	0.	0.
David Montes de Oca P.O. Box 20238 Oakland, CA 94620	Board Member 1.00	0.	0.	0.
Robyn Gould P.O. Box 20238 Oakland, CA 94620	Board Member 1.00	0.	0.	0.
Lillian Cordova-Lopez P.O. Box 20238 Oakland, CA 94620	Board Member 1.00	0.	0.	0.
Brian Rogers P.O. Box 20238 Oakland, CA 94620	Board Member 1.00	0.	0.	0.



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**Statement 6 (continued)**  
**Form 990, Part V-A**  
**List of Officers, Directors, Trustees, and Key Employees**

<u>Name and Address</u>	<u>Title and Average Hours Per Week Devoted</u>	<u>Compensation</u>	<u>Contri- bution to EBP &amp; DC</u>	<u>Expense Account/ Other</u>
Samir Bolar P.O. Box 20238 Oakland, CA 94620	Board Member 1.00	\$ 0.	\$ 0.	\$ 0.
Jeric Huang P.O. Box 20238 Oakland, CA 94620	Board Member 1.00	0.	0.	0.
	Total	\$ 60,000.	\$ 3,262.	\$ 0.

**Statement 7**  
**Schedule A, Part IV-A, Line 22**  
**Other Income**

<u>Description</u>	<u>(a) 2006</u>	<u>(b) 2005</u>	<u>(c) 2004</u>	<u>(d) 2003</u>	<u>(e) Total</u>
Miscellaneous	\$ 254.	\$ 0.	\$ 0.	\$ 0.	\$ 254.
Total	\$ 254.	\$ 0.	\$ 0.	\$ 0.	\$ 254.

- If you are filing for an **Additional (not automatic) 3-Month Extension, complete only Part II** and check this box ☐

**Note.** Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868

- If you are filing for an **Automatic 3-Month Extension, complete only Part I** (on page 1)

**Part II Additional (not automatic) 3-Month Extension of Time.** You must file original and one copy.

<b>Type or print</b>	Name of Exempt Organization	Employer identification number
	Oakland Small Schools Foundation	43-2014630
	Number, street, and room or suite number. If a P.O. box, see instructions	For IRS use only
	P.O. Box 20238	
File by the extended due date for filing the return. See instructions	City, town or post office, state, and ZIP code. For a foreign address, see instructions	
	Oakland, CA 94620	

**Check type of return to be filed** (File a separate application for each return)

<input checked="" type="checkbox"/> Form 990	<input type="checkbox"/> Form 990-PF	<input type="checkbox"/> Form 1041-A	<input type="checkbox"/> Form 6069
<input type="checkbox"/> Form 990-BL	<input type="checkbox"/> Form 990-T (section 401(a) or 408(a) trust)	<input type="checkbox"/> Form 4720	<input type="checkbox"/> Form 8870
<input type="checkbox"/> Form 990-EZ	<input type="checkbox"/> Form 990-T (trust other than above)	<input type="checkbox"/> Form 5227	

**STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.**

- The books are in care of The Organization

Telephone No 510-534-7613 FAX No 510-879-3145

- If the organization does not have an office or place of business in the United States, check this box ☐

• If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) \_\_\_\_\_ If this is for the whole group, check this box ☐ If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for

- 4 I request an additional 3-month extension of time until 5/15, 20 09
- 5 For calendar year \_\_\_\_\_, or other tax year beginning 7/01, 20 07, and ending 6/30, 20 08
- 6 If this tax year is for less than 12 months, check reason ☐ Initial return ☐ Final return ☐ Change in accounting period
- 7 State in detail why you need the extension Taxpayer respectfully requests additional time to gather information necessary to file a complete and accurate tax return.

<b>8a</b> If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions	<b>8a</b> \$
<b>b</b> If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868	<b>8b</b> \$
<b>c Balance Due.</b> Subtract line 8b from line 8a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instrs	<b>8c</b> \$

**Signature and Verification**

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form

Signature Crosby & Kaneda Title Certified Public Accountants Date 2-12-09

**Notice to Applicant. (To be Completed by the IRS)**

- ☐ We **have** approved this application. Please attach this form to the organization's return
- ☐ We **have not** approved this application. However, we have granted a 10-day grace period from the later of the date shown below or the due date of the organization's return (including any prior extensions). This grace period is considered to be a valid extension of time for elections otherwise required to be made on a timely filed return. Please attach this form to the organization's return
- ☐ We **have not** approved this application. After considering the reasons stated in item 7, we cannot grant your request for an extension of time to file. We are not granting a 10-day grace period
- ☐ We **cannot consider** this application because it was filed after the extended due date of the return for which an extension was requested
- ☐ Other \_\_\_\_\_

Director \_\_\_\_\_ By \_\_\_\_\_ Date \_\_\_\_\_

**Alternate Mailing Address.** Enter the address if you want the copy of this application for an additional 3-month extension returned to an address different than the one entered above

<b>Type or print</b>	Name
	Crosby & Kaneda, CPAs
	Number and street (include suite, room, or apartment number) or a P.O. box number
	1611 Telegraph Ave Ste 318
	City or town, province or state, and country (including postal or ZIP code)
	Oakland, CA 94612-2151