

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Department of the Treasury Internal Revenue Service

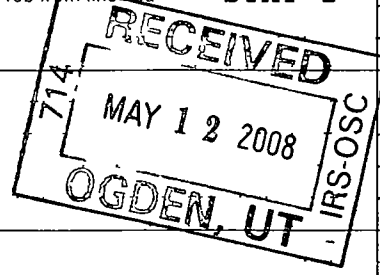
The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

Header section A-M containing organization name (APPALACHIAN TRAIL CONSERVANCY), address (HARPERS FERRY, WV), and financial data (Total revenue: 6,741,182).

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances

Main table with columns for Revenue (lines 1-12), Expenses (lines 13-17), and Net Assets (lines 18-21). Includes sub-tables for contributions (1a-1d), securities (8a-8c), and special events (9a-9b).



SCANNED JUN 12 2008

Part II Statement of Functional Expenses

All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I	(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22a Grants paid from donor advised funds (attach schedule) (cash \$ 0 . noncash \$ 0 .) If this amount includes foreign grants, check here <input type="checkbox"/>				
22b Other grants and allocations (attach schedule) (cash \$ 137344 . noncash \$ 0 .) If this amount includes foreign grants check here <input type="checkbox"/>	137,344.	137,344.	STATEMENT 5	
23 Specific assistance to individuals (attach schedule)				
24 Benefits paid to or for members (attach schedule)				
25a Compensation of current officers, directors, key employees, etc. listed in Part V-A	199,988.	155,991.	25,998.	17,999.
b Compensation of former officers, directors, key employees, etc listed in Part V-B	0.	0.	0.	0.
c Compensation and other distributions, not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
26 Salaries and wages of employees not included on lines 25a, b, and c	1,787,331.	1,472,461.	238,897.	75,973.
27 Pension plan contributions not included on lines 25a, b, and c				
28 Employee benefits not included on lines 25a - 27	261,110.	182,807.	55,741.	22,562.
29 Payroll taxes	148,371.	121,578.	19,777.	7,016.
30 Professional fundraising fees				
31 Accounting fees				
32 Legal fees				
33 Supplies	157,147.	134,920.	19,188.	3,039.
34 Telephone	53,165.	53,165.		
35 Postage and shipping	427,083.	270,186.	7,741.	149,156.
36 Occupancy	175,835.	175,835.		
37 Equipment rental and maintenance	19,962.	19,962.		
38 Printing and publications	212,344.	146,965.		65,379.
39 Travel	152,563.	115,661.	21,623.	15,279.
40 Conferences, conventions, and meetings	49,511.	46,873.	2,398.	240.
41 Interest				
42 Depreciation, depletion, etc (attach schedule)	86,894.	86,894.		
43 Other expenses not covered above (itemize)				
a PERSONNEL DEVELOPMENT	18,730.	4,751.	6,582.	7,397.
b CONTRACTED SERVICES	749,785.	626,973.	90,061.	32,751.
c PROMOTIONAL	29,785.	22,270.		7,515.
d LICENSES AND FEES	105,441.	57,167.	28,957.	19,317.
e OTHER EXPENSES	167,305.	98,751.	52,315.	16,239.
f DIRECTORS & OFFICERS				
g INSURANCE	12,524.	12,524.		
44 Total functional expenses Add lines 22a through 43g. (Organizations completing columns (B)-(D), carry these totals to lines 13-15)	4,952,218.	3,943,078.	569,278.	439,862.

Joint Costs. Check if you are following SOP 98-2

Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? Yes No

If "Yes," enter (i) the aggregate amount of these joint costs \$ N/A ; (ii) the amount allocated to Program services \$ N/A ,

(iii) the amount allocated to Management and general \$ N/A ; and (iv) the amount allocated to Fundraising \$ N/A

Part III Statement of Program Service Accomplishments (See the instructions.)

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

What is the organization's primary exempt purpose? ► SEE STATEMENT 6	Program Service Expenses (Required for 501(c)(3) and (4) orgs., and 4947(a)(1) trusts; but optional for others)
All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others)	
a SEE ATTACHMENT 	
(Grants and allocations \$) If this amount includes foreign grants, check here ► <input type="checkbox"/>	3,943,078.
b 	
(Grants and allocations \$) If this amount includes foreign grants, check here ► <input type="checkbox"/>	
c 	
(Grants and allocations \$) If this amount includes foreign grants, check here ► <input type="checkbox"/>	
d 	
(Grants and allocations \$) If this amount includes foreign grants, check here ► <input type="checkbox"/>	
e Other program services (attach schedule)	
(Grants and allocations \$) If this amount includes foreign grants, check here ► <input type="checkbox"/>	
f Total of Program Service Expenses (should equal line 44, column (B), Program services) ►	3,943,078.

Form 990 (2007)

Part IV Balance Sheets (See the instructions)

Note: Where required, attached schedules and amounts within the description column should be for end-of-year amounts only

		(A) Beginning of year	(B) End of year	
Assets	45 Cash - non-interest-bearing	<62,550.>	<64,790.>	
	46 Savings and temporary cash investments	876,126.	899,321.	
	47 a Accounts receivable	47a 1,281,660.		
	b Less allowance for doubtful accounts	47b 3,257.	47c 1,278,403.	
	48 a Pledges receivable	48a		
	b Less allowance for doubtful accounts	48b	48c	
	49 Grants receivable		49	
	50 a Receivables from current and former officers, directors, trustees, and key employees		50a	
	b Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)		50b	
	51 a Other notes and loans receivable	51a 25,000.		
	b Less allowance for doubtful accounts	51b	51c 25,000.	
	52 Inventories for sale or use		52 273,256.	
	53 Prepaid expenses and deferred charges		53 66,429.	
	54 a Investments - publicly-traded securities	<input type="checkbox"/> Cost <input type="checkbox"/> FMV	54a	
	b Investments - other securities	STMT 8 <input type="checkbox"/> Cost <input checked="" type="checkbox"/> FMV	54b 5,287,174.	
	55 a Investments - land, buildings, and equipment - basis	55a 1,867,124.		
	b Less accumulated depreciation	55b	55c 1,867,124.	
	56 Investments - other		56	
	57 a Land, buildings, and equipment - basis	57a 2,525,514.		
b Less accumulated depreciation	STMT 7 57b 1,578,376.	57c 996,213.		
58 Other assets, including program-related investments (describe ► SECURITY DEPOSITS)		58 4,699.		
59 Total assets (must equal line 74) Add lines 45 through 58		59 10,013,392.	10,942,469.	
Liabilities	60 Accounts payable and accrued expenses		60 347,308.	
	61 Grants payable		61 390,605.	
	62 Deferred revenue		62 227,963.	
	63 Loans from officers, directors, trustees, and key employees		63 548,354.	
	64 a Tax-exempt bond liabilities		64a	
	b Mortgages and other notes payable		64b	
	65 Other liabilities (describe ► ANNUITIES PAYABLE)		65 528,840.	
66 Total liabilities. Add lines 60 through 65		66 1,104,111.	1,460,569.	
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here ► <input checked="" type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74			
	67 Unrestricted		67 1,840,437.	
	68 Temporarily restricted		68 3,687,318.	
	69 Permanently restricted		69 3,381,526.	
	Organizations that do not follow SFAS 117, check here ► <input type="checkbox"/> and complete lines 70 through 74			
	70 Capital stock, trust principal, or current funds		70	
	71 Paid-in or capital surplus, or land, building, and equipment fund		71	
	72 Retained earnings, endowment, accumulated income, or other funds		72	
	73 Total net assets or fund balances Add lines 67 through 69 or lines 70 through 72 (Column (A) must equal line 19 and column (B) must equal line 21)		73 8,909,281.	9,481,900.
	74 Total liabilities and net assets/fund balances. Add lines 66 and 73		74 10,013,392.	10,942,469.

Part V-A Current Officers, Directors, Trustees, and Key Employees (continued)

Table with 4 columns: Question (75a-d), Yes, No. 75a: 15 meetings. 75b: X. 75c: X. 75d: X.

Part V-B Former Officers, Directors, Trustees, and Key Employees That Received Compensation or Other Benefits

(If any former officer, director, trustee, or key employee received compensation or other benefits (described below) during the year, list that person below and enter the amount of compensation or other benefits in the appropriate column. See the instructions.)

Table with 5 columns: (A) Name and address, (B) Loans and Advances, (C) Compensation, (D) Contributions to employee benefit plans, (E) Expense account and other allowances. Row 1: NONE.

Part VI Other Information (See the instructions)

Table with 4 columns: Question (76-81b), Yes, No. 76: X. 77: X. 78a: X. 78b: N/A. 79: X. 80a: X. 81a: 0. 81b: X.

Part VI Other Information (continued)		Yes	No
82 a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?		X
b	If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II (See instructions in Part III)		
	82b N/A		
83 a	Did the organization comply with the public inspection requirements for returns and exemption applications?	X	
b	Did the organization comply with the disclosure requirements relating to <i>quid pro quo</i> contributions?	X	
84 a	Did the organization solicit any contributions or gifts that were not tax deductible?		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
	N/A		
85 a	501(c)(4), (5), or (6) Were substantially all dues nondeductible by members?		
	N/A		
b	Did the organization make only in-house lobbying expenditures of \$2,000 or less? If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year		
	N/A		
c	Dues, assessments, and similar amounts from members		
	85c N/A		
d	Section 162(e) lobbying and political expenditures		
	85d N/A		
e	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices		
	85e N/A		
f	Taxable amount of lobbying and political expenditures (line 85d less 85e)		
	85f N/A		
g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?		
	N/A		
h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?		
	N/A		
86	501(c)(7) organizations. Enter a Initiation fees and capital contributions included on line 12		
	86a N/A		
b	Gross receipts, included on line 12, for public use of club facilities		
	86b N/A		
87	501(c)(12) organizations Enter a Gross income from members or shareholders		
	87a N/A		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)		
	87b N/A		
88 a	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Part IX		X
b	At any time during the year, did the organization, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Part XI		X
89 a	501(c)(3) organizations Enter Amount of tax imposed on the organization during the year under section 4911 0., section 4912 0.; section 4955 0.		
b	501(c)(3) and 501(c)(4) organizations Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction		X
	89b		
c	Enter Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958		
	0.		
d	Enter Amount of tax on line 89c, above, reimbursed by the organization		
	0.		
e	All organizations At any time during the tax year, was the organization a party to a prohibited tax shelter transaction?		X
	89e		
f	All organizations Did the organization acquire a direct or indirect interest in any applicable insurance contract?		X
	89f		
g	For supporting organizations and sponsoring organizations maintaining donor advised funds Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		X
	89g		
90 a	List the states with which a copy of this return is filed SEE STATEMENT 12		
b	Number of employees employed in the pay period that includes March 12, 2007	90b	48
91 a	The books are in care of DIRECTOR OF FINANCE & ADMIN, APPALA Telephone no 304-535-6331 Located at P.O. BOX 807, HARPERS FERRY, WV ZIP + 4 25425		
b	At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country N/A See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts	91b	X

Part VI Other Information (continued) Yes No

c At any time during the calendar year, did the organization maintain an office outside of the United States? 91c

If "Yes," enter the name of the foreign country ▶ N/A

92 Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041- Check here ▶

and enter the amount of tax-exempt interest received or accrued during the tax year ▶ 92 | N/A

Part VII Analysis of Income-Producing Activities (See the instructions)

Note: Enter gross amounts unless otherwise indicated

	Unrelated business income		Excluded by section 512, 513 or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclu- sion code	(D) Amount	
93 Program service revenue					
a _____					
b _____					
c _____					
d _____					
e _____					
f Medicare/Medicaid payments					
g Fees and contracts from government agencies					
94 Membership dues and assessments					1,100,233.
95 Interest on savings and temporary cash investments					
96 Dividends and interest from securities			14	142,485.	
97 Net rental income or (loss) from real estate					
a debt-financed property					
b not debt-financed property					
98 Net rental income or (loss) from personal property					
99 Other investment income					
100 Gain or (loss) from sales of assets other than inventory			18	230,827.	
101 Net income or (loss) from special events					
102 Gross profit or (loss) from sales of inventory					491,543.
103 Other revenue					
a OTHER REVENUES					130,292.
b _____					
c _____					
d _____					
e _____					
104 Subtotal (add columns (B), (D), and (E))		0.		373,312.	1,722,068.
105 Total (add line 104, columns (B), (D), and (E))					2,095,380.

Note: Line 105 plus line 1e, Part I, should equal the amount on line 12, Part I

Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes (See the instructions)

Line No	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes)
▼	SEE STATEMENT 13

Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities (See the instructions)

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
N/A	%			
	%			
	%			

Part X Information Regarding Transfers Associated with Personal Benefit Contracts (See the instructions)

(a) Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Yes No

(b) Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? Yes No

Note: If "Yes" to (b), file Form 8870 and Form 4720 (see instructions)

Part XI Information Regarding Transfers To and From Controlled Entities. Complete only if the organization is a controlling organization as defined in section 512(b)(13) **N/A**

106 Did the reporting organization make any transfers to a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," complete the schedule below for each controlled entity

				Yes	No
(A)	(B)	(C)	(D)		
Name, address, of each controlled entity	Employer Identification Number	Description of transfer	Amount of transfer		
a					
b					
c					
Totals					

107 Did the reporting organization receive any transfers from a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," complete the schedule below for each controlled entity

				Yes	No
(A)	(B)	(C)	(D)		
Name, address, of each controlled entity	Employer Identification Number	Description of transfer	Amount of transfer		
a					
b					
c					
Totals					

108 Did the organization have a binding written contract in effect on August 17, 2006, covering the interest, rents, royalties, and annuities described in question 107 above?

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Please Sign Here

Signature of officer: *Stephen J. Paradis* Date: *6 MAY 2008*

Type or print name and title: **STEPHEN J. PARADIS CHIEF OPERATING OFFICER**

Paid Preparer's Use Only

Preparer's signature: *Olivia A. Hutton* Date: *4/30/08* Check if self-employed:

Firm's name (or yours if self-employed), address, and ZIP + 4: **YOUNT, HYDE & BARBOUR, P.C. P.O. BOX 2560 WINCHESTER, VIRGINIA 22604-1760**

Preparer's SSN or PTIN (See Gen Inst X): EIN: Phone no: **(540) 662-3417**

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k),
501(n), or 4947(a)(1) Nonexempt Charitable Trust

2007

Supplementary Information-(See separate instructions.)

▶ **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ**

Department of the Treasury
Internal Revenue Service

Name of the organization **APPALACHIAN TRAIL CONSERVANCY** Employer identification number **52 6046689**

Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees

(See page 1 of the instructions. List each one. If there are none, enter "None.")

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
<u>MARTIN BARTELS</u> P.O. BOX 807, HARPERS FERRY, WV 25425	DIR OF COMM & MKT 35.00	84,141.	14,092.	
<u>ROYCE GIBSON</u> P.O. BOX 807, HARPERS FERRY, WV 25425	DIR OF MEMSHIP & DEV 35.00	80,000.	7,439.	
<u>ROBERT PROUDMAN</u> P.O. BOX 807, HARPERS FERRY, WV 25425	DIR OF CONSERVATION 35.00	67,500.	8,323.	
<u>LAURA BELLVILLE</u> P.O. BOX 807, HARPERS FERRY, WV 25425	REGIONAL DIR 35.00	66,408.	7,813.	
<u>BRIAN KING</u> P.O. BOX 807, HARPERS FERRY, WV 25425	DIR OF PUBL 35.00	65,205.	6,289.	
Total number of other employees paid over \$50,000 ▶	3			

Part II-A Compensation of the Five Highest Paid Independent Contractors for Professional Services

(See page 2 of the instructions. List each one (whether individuals or firms) If there are none, enter "None.")

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
<u>HERBERT ROWLAND & GRUBIC</u> 369 EAST PARK DRIVE, HARRISBURG, PA 17111	ENGINEERING WORK	72,340.

Total number of others receiving over \$50,000 for professional services ▶	0	

Part II-B Compensation of the Five Highest Paid Independent Contractors for Other Services

(List each contractor who performed services other than professional services, whether individuals or firms. If there are none, enter "None." See page 2 of the instructions.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
<u>LEWIS ADVERTISING</u> 325 EAST OLIVER STREET, BALTIMORE, MD 21202	PRINTING AND MAILING	133,198.
<u>EU SERVICES</u> 649 NORTH HOMERS LANE, ROCKVILLE, MD 20850	PRINTING AND MAILING	117,584.
<u>NY/NJ TRAIL CONFERENCE</u> 156 RAMAPO VALLEY ROAD, MAHWAH, NJ 07430	TRAIL RELOCATION WORK	108,532.
<u>L&S PLUMBING & EXCAVATING</u> ROUTE #1, BOX 2202, NEW CASTLE, VA 24127	DEMOLITION	105,000.
<u>UNITED LITHO, INC</u> 21800 BEAUMEADE CIRCLE, ASHBURN, VA 20147	PRINTING AND MAILING	103,794.
Total number of other contractors receiving over \$50,000 for other services ▶	2	

Part III Statements About Activities (See page 2 of the instructions)		Yes	No
1	During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities ▶ \$ _____ \$ _____ (Must equal amounts on line 38, Part VI-A, or line i of Part VI-B.)		X
	Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities		
2	During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions)		
a	Sale, exchange, or leasing of property?		X
b	Lending of money or other extension of credit?		X
c	Furnishing of goods, services, or facilities?		X
d	Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?	X	
e	Transfer of any part of its income or assets?		X
3 a	Did the organization make grants for scholarships, fellowships, student loans, etc ? (If "Yes," attach an explanation of how the organization determines that recipients qualify to receive payments)		
	SEE STATEMENT 14		
b	Did the organization have a section 403(b) annuity plan for its employees?	X	
c	Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," attach a detailed statement		
	SEE STATEMENT 15		
d	Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?	X	
4 a	Did the organization maintain any donor advised funds? If "Yes," complete lines 4b through 4g. If "No," complete lines 4f and 4g		
b	Did the organization make any taxable distributions under section 4966?	N/A	
c	Did the organization make a distribution to a donor, donor advisor, or related person?	N/A	
d	Enter the total number of donor advised funds owned at the end of the tax year	▶ N/A	
e	Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year	▶ N/A	
f	Enter the total number of separate funds or accounts owned at the end of the year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts	▶ 0.	
g	Enter the aggregate value of assets in all funds or accounts included on line 4f at the end of the tax year	▶ 0.	

Part IV Reason for Non-Private Foundation Status (See pages 4 through 8 of the instructions.)

I certify that the organization is not a private foundation because it is. (Please check only **ONE** applicable box.)

- 5 A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i)
- 6 A school. Section 170(b)(1)(A)(ii). (Also complete Part V)
- 7 A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).
- 8 A federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).
- 9 A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state ▶
- 10 An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). (Also complete the **Support Schedule** in Part IV-A.)
- 11a An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 11b A community trust. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 12 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the **Support Schedule** in Part IV-A.)
- 13 An organization that is not controlled by any disqualified persons (other than foundation managers) and otherwise meets the requirements of section 509(a)(3). Check the box that describes the type of supporting organization:
 Type I Type II Type III-Functionally Integrated Type III-Other

Provide the following information about the supported organizations (See page 8 of the instructions.)

(a) Name(s) of supported organization(s)	(b) Employer identification number (EIN)	(c) Type of organization (described in lines 5 through 12 above or IRC section)	(d) Is the supported organization listed in the supporting organization's governing documents?		(e) Amount of support
			Yes	No	
Total					▶

- 14 An organization organized and operated to test for public safety. Section 509(a)(4). (See page 8 of the instructions.)

Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12) **Use cash method of accounting.**
 Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting

Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2005	(c) 2004	(d) 2003	(e) Total
15 Gifts, grants, and contributions received (Do not include unusual grants. See line 28.)	3,305,300.	2,784,920.	3,829,210.	2,454,468.	12,373,898.
16 Membership fees received	1,270,740.	1,177,348.	1,235,467.	1,118,033.	4,801,588.
17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose	907,346.	973,344.	896,008.	908,663.	3,685,361.
18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, income from similar sources, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975	177,920.	219,956.	115,450.	112,915.	626,241.
19 Net income from unrelated business activities not included in line 18					
20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf					
21 The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge					
22 Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets	80,379.	54,377.	SEE STATEMENT 16 58,829.	61,694.	255,279.
23 Total of lines 15 through 22	5,741,685.	5,209,945.	6,134,964.	4,655,773.	21,742,367.
24 Line 23 minus line 17	4,834,339.	4,236,601.	5,238,956.	3,747,110.	18,057,006.
25 Enter 1% of line 23	57,417.	52,099.	61,350.	46,558.	

26 Organizations described on lines 10 or 11: a Enter 2% of amount in column (e), line 24	26a	N/A
b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2003 through 2006 exceeded the amount shown in line 26a. Do not file this list with your return Enter the total of all these excess amounts	26b	N/A
c Total support for section 509(a)(1) test: Enter line 24, column (e)	26c	N/A
d Add: Amounts from column (e) for lines: 18 _____ 19 _____ 22 _____ 26b _____	26d	N/A
e Public support (line 26c minus line 26d total)	26e	N/A
f Public support percentage (line 26e (numerator) divided by line 26c (denominator))	26f	N/A %

27 Organizations described on line 12 a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person." Do not file this list with your return Enter the sum of such amounts for each year:	(2006)	0.	(2005)	0.	(2004)	0.	(2003)	0.
b For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11b, as well as individuals.) Do not file this list with your return After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year.	(2006)	0.	(2005)	0.	(2004)	0.	(2003)	0.
c Add: Amounts from column (e) for lines: 15 12,373,898. 16 4,801,588. 17 3,685,361. 20 _____ 21 _____	27c	20,860,847.						
d Add: Line 27a total 0. and line 27b total 0.	27d	0.						
e Public support (line 27c total minus line 27d total)	27e	20,860,847.						
f Total support for section 509(a)(2) test: Enter amount on line 23, column (e)	27f	21,742,367.						
g Public support percentage (line 27e (numerator) divided by line 27f (denominator))	27g	95.9456%						
h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))	27h	2.8803%						

28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 2003 through 2006, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return Do not include these grants in line 15

NONE

Part V Private School Questionnaire (See page 9 of the instructions.)

N/A

(To be completed ONLY by schools that checked the box on line 6 in Part IV)

		Yes	No
29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?		
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?		
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)		

32	Does the organization maintain the following		
a	Records indicating the racial composition of the student body, faculty, and administrative staff?		
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?		
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?		
d	Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain (If you need more space, attach a separate statement.)		

33	Does the organization discriminate by race in any way with respect to		
a	Students' rights or privileges?		
b	Admissions policies?		
c	Employment of faculty or administrative staff?		
d	Scholarships or other financial assistance?		
e	Educational policies?		
f	Use of facilities?		
g	Athletic programs?		
h	Other extracurricular activities? If you answered "Yes" to any of the above, please explain (If you need more space, attach a separate statement.)		

34 a	Does the organization receive any financial aid or assistance from a governmental agency?		
b	Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either 34a or b, please explain using an attached statement		
35	Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4.05 of Rev Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation		

Part VI-A Lobbying Expenditures by Electing Public Charities (See page 11 of the instructions)

N/A

(To be completed ONLY by an eligible organization that filed Form 5768)

Check **a** if the organization belongs to an affiliated group. Check **b** if you checked "a" and "limited control" provisions apply.

Limits on Lobbying Expenditures

(The term "expenditures" means amounts paid or incurred.)

	(a) Affiliated group totals	(b) To be completed for all electing organizations
	N/A	
36 Total lobbying expenditures to influence public opinion (grassroots lobbying)	36	
37 Total lobbying expenditures to influence a legislative body (direct lobbying)	37	
38 Total lobbying expenditures (add lines 36 and 37)	38	
39 Other exempt purpose expenditures	39	
40 Total exempt purpose expenditures (add lines 38 and 39)	40	
41 Lobbying nontaxable amount. Enter the amount from the following table -		
If the amount on line 40 is -		
Not over \$500,000		
Over \$500,000 but not over \$1,000,000		
Over \$1,000,000 but not over \$1,500,000		
Over \$1,500,000 but not over \$17,000,000		
Over \$17,000,000		
The lobbying nontaxable amount is -		
20% of the amount on line 40		
\$100,000 plus 15% of the excess over \$500,000		
\$175,000 plus 10% of the excess over \$1,000,000	41	
\$225,000 plus 5% of the excess over \$1,500,000		
\$1,000,000		
42 Grassroots nontaxable amount (enter 25% of line 41)	42	
43 Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36	43	
44 Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38	44	

Caution: If there is an amount on either line 43 or line 44, you must file Form 4720.

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 45 through 50 on page 13 of the instructions.)

Calendar year (or fiscal year beginning in)	Lobbying Expenditures During 4-Year Averaging Period				N/A (e) Total
	(a) 2007	(b) 2006	(c) 2005	(d) 2004	
45 Lobbying nontaxable amount					0.
46 Lobbying ceiling amount (150% of line 45(e))					0.
47 Total lobbying expenditures					0.
48 Grassroots nontaxable amount					0.
49 Grassroots ceiling amount (150% of line 48(e))					0.
50 Grassroots lobbying expenditures					0.

Part VI-B Lobbying Activity by Nonelecting Public Charities

(For reporting only by organizations that did not complete Part VI-A) (See page 14 of the instructions.)

N/A

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of	Yes	No	Amount
a Volunteers			
b Paid staff or management (Include compensation in expenses reported on lines c through h)			
c Media advertisements			
d Mailings to members, legislators, or the public			
e Publications, or published or broadcast statements			
f Grants to other organizations for lobbying purposes			
g Direct contact with legislators, their staffs, government officials, or a legislative body			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means			
i Total lobbying expenditures (Add lines c through h)			0.

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities

2007 DEPRECIATION AND AMORTIZATION REPORT
 FORM 990 PAGE 2

990

Asset No	Description	Date Acquired	Method	Life	Line No	Unadjusted Cost Or Basis	Bus % Excl	Reduction In Basis	Basis For Depreciation	Accumulated Depreciation	Current Sec 179	Current Year Deduction
1	BUILDINGS & IMPROVEMENTS	VARIES		.000	16	1,431,245.			1,431,245.	530,114.		0.
2	FURNITURE AND EQUIPMENT	VARIES		.000	16	704,121.			704,121.	679,516.		0.
3	LAND	VARIESL				20,000.			20,000.			0.
4	SOFTWARE	VARIES		.000	16	370,148.			370,148.	368,746.		0.
	* TOTAL 990 PAGE 2							0.				
	DEPR					2,525,514.			2,525,514.	1,578,376.	0.	0.

728102 04-27-07 (D) - Asset disposed * ITC, Section 179, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone

FORM 990 GAIN (LOSS) FROM PUBLICLY TRADED SECURITIES STATEMENT 1

DESCRIPTION	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE OF SALE	NET GAIN OR (LOSS)
SALE OF SECURITIES	998,557.	767,730.	0.	230,827.
TO FORM 990, PART I, LINE 8	998,557.	767,730.	0.	230,827.

FORM 990

INCOME AND COST OF GOODS SOLD
INCLUDED ON PART I, LINE 10

STATEMENT 2

INCOME

1. GROSS RECEIPTS	1,006,266	
2. RETURNS AND ALLOWANCES		
3. LINE 1 LESS LINE 2		1,006,266
4. COST OF GOODS SOLD (LINE 13)	514,723	
5. GROSS PROFIT (LINE 3 LESS LINE 4)		491,543

COST OF GOODS SOLD

6. INVENTORY AT BEGINNING OF YEAR	273,257	
7. MERCHANDISE PURCHASED		
8. COST OF LABOR		
9. MATERIALS AND SUPPLIES		
10. OTHER COSTS	499,035	
11. ADD LINES 6 THROUGH 10		772,292
12. INVENTORY AT END OF YEAR	257,569	
13. COST OF GOODS SOLD (LINE 11 LESS LINE 12).		514,723

FORM 990 COST OF GOODS SOLD - OTHER COSTS STATEMENT 3

DESCRIPTION	AMOUNT
	499,035.
TOTAL INCLUDED ON FORM 990, PART I, LINE 10B	499,035.

FORM 990	OTHER CHANGES IN NET ASSETS OR FUND BALANCES	STATEMENT 4
DESCRIPTION	AMOUNT	
ANNUITY ACTUARIAL ADJUSTMENT	<15,627.>	
NET UNREALIZED GAINS ON INVESTMENTS	81,735.	
TOTAL TO FORM 990, PART I, LINE 20	66,108.	

FORM 990 .STATEMENT OF ORGANIZATION'S PRIMARY EXEMPT PURPOSE STATEMENT 6
PART III

EXPLANATION

THE PURPOSE OF THIS ORGANIZATION IS TO PROMOTE, CONSTRUCT AND MANAGE (AND TO ASSIGN AND DELEGATE MANAGEMENT & MAINTENANCE RESPONSIBILITIES TO MAINTAINING ORGANIZATIONS) A CONNECTED TRAIL, WITH RELATED TRAILS, CALLED THE APPALACHIAN TRAIL, AND TO PRESERVE AND RESTORE THE NATURAL ENVIRONMENT OF THE TRAIL AND ITS ADJACENT LANDS AND TO PROVIDE AN EDUCATIONAL OPPORTUNITY TO ENJOY THE APPALACHIAN TRAIL, RELATED TRAILS AND ADJACENT LANDS. THIS TRAIL RUNS OVER THE SUMMITS OF THE MOUNTAINS AND THROUGH THE WILD LANDS OF THE ATLANTIC SEABOARD AND ADJOINING THE STATES FROM MAINE TO GEORGIA, SO AS TO RENDER ACCESSIBLE FOR HIKING, BACKPACKING AND OTHER FORMS OF PRIMITIVE TRAVEL AND LIVING, AND TO PROVIDE A MEANS FOR CONSERVING AND DEVELOPING WITHIN THIS REGION, THE PRIMEVAL ENVIRONMENT AS A NATURAL RESOURCE.

FORM 990 . DEPRECIATION OF ASSETS NOT HELD FOR INVESTMENT STATEMENT 7

DESCRIPTION	COST OR OTHER BASIS	ACCUMULATED DEPRECIATION	BOOK VALUE
BUILDINGS & IMPROVEMENTS	1,431,245.	530,114.	901,131.
FURNITURE AND EQUIPMENT	704,121.	679,516.	24,605.
LAND	20,000.	0.	20,000.
SOFTWARE	370,148.	368,746.	1,402.
TOTAL TO FORM 990, PART IV, LN 57	2,525,514.	1,578,376.	947,138.

FORM 990

OTHER SECURITIES

STATEMENT 8

SECURITY DESCRIPTION	COST/FMV	OTHER SECURITIES
MUTUAL FUNDS	FMV	5,658,642.
TO FORM 990, LINE 54B, COL B		5,658,642.

FORM 990 . OTHER EXPENSES NOT INCLUDED ON FORM 990 STATEMENT 9

DESCRIPTION	AMOUNT
FULFILLMENT COSTS INCLUDED IN REVENUE ON 990, RPTD SEPARATELY ON FIN STMTS	514,723.
ANNUITY ACTUARIAL ADJUSTMENT	15,627.
TOTAL TO FORM 990, PART IV-B	530,350.

FORM 990	OTHER REVENUE INCLUDED ON FORM 990	STATEMENT 10
DESCRIPTION	AMOUNT	
FULFILLMENT COSTS INCLUDED IN REVENUE ON 990, REPORTED SEPARATELY ON F/S	<514,723.>	
TOTAL TO FORM 990, PART IV-A	<514,723.>	

FORM 990 PART V-A - LIST OF CURRENT OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES STATEMENT 11

NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
BOB ALMAND P.O. BOX 807 HARPERS FERRY, WV 25425	CHAIRMAN 1.00	0.	0.	0.
GOODLOE E. BYRON, JR. P.O. BOX 807 HARPERS FERRY, WV 25425	DIRECTOR 1.00	0.	0.	0.
JIM DITZEL P.O. BOX 807 HARPERS FERRY, WV 25425	DIRECTOR 1.00	0.	0.	0.
KARA BALL P.O. BOX 807 HARPERS FERRY, WV 25425	DIRECTOR 1.00	0.	0.	0.
CLARK WRIGHT P.O. BOX 807 HARPERS FERRY, WV 25425	DIRECTOR 1.00	0.	0.	0.
KENNARD R. HONICK P.O. BOX 807 HARPERS FERRY, WV 25425	TREASURER 1.00	0.	0.	0.
JEN HUNTER P.O. BOX 807 HARPERS FERRY, WV 25425	DIRECTOR 1.00	0.	0.	0.
DESTRY JARVIS P.O. BOX 807 HARPERS FERRY, WV 25425	VICE CHAIRMAN 1.00	0.	0.	0.
KEVIN METHANY P.O. BOX 807 HARPERS FERRY, WV 25425	DIRECTOR 1.00	0.	0.	0.
ROGER L. MOORE P.O. BOX 807 HARPERS FERRY, WV 25425	DIRECTOR 1.00	0.	0.	0.
WILLIAM L. PLOUFFE P.O. BOX 807 HARPERS FERRY, WV 25425	SECRETARY 1.00	0.	0.	0.

APPALACHIAN TRAIL CONSERVANCY

52-6046689

ROBERT G. STANTON P.O. BOX 807. HARPERS FERRY, WV 25425	DIRECTOR 1.00	0.	0.	0.
HANNAH QUIMBY P.O. BOX 807 HARPERS FERRY, WV 25425	DIRECTOR 1.00	0.	0.	0.
STEPHEN J PARADIS P.O. BOX 807 HARPERS FERRY, WV 25425	CHIEF OPERATIONS OFFICER 35.00	80,000.	6,117.	0.
DAVID STARTZELL P.O. BOX 807 HARPERS FERRY, WV 25425	EXECUTIVE DIRECTOR 35.00	100,577.	13,294.	0.
BETSY THOMPSON P.O. BOX 807 HARPERS FERRY, WV 25425	DIRECTOR 1.00	0.	0.	0.
CHARLES MAYNARD P.O. BOX 807 HARPERS FERRY, WV 25425	DIRECTOR 1.00	0.	0.	0.

TOTALS INCLUDED ON FORM 990, PART V-A

180,577.	19,411.	0.
----------	---------	----

FORM 990

LIST OF STATES RECEIVING COPY OF RETURN
PART VI, LINE 90

STATEMENT 12

STATES

AL, AZ, CA, CT, FL, GA, IL, MA, MD, ME, NC, NH, NJ, NY, OH, PA, RI, SC, TN, VA, WA, WI, WV, DC

FORM 990

PART VIII - RELATIONSHIP OF ACTIVITIES TO
ACCOMPLISHMENT OF EXEMPT PURPOSES

STATEMENT 13

LINE	EXPLANATION OF RELATIONSHIP OF ACTIVITIES
94	MEMBERSHIP DUES ARE COLLECTED FROM MEMBERS AND ARE MAINLY CONTRIBUTIONS. THESE DUES SUPPORT THE CONSERVANCY OPERATIONS AND PROGRAMS.
102	SALE OF EDUCATIONAL MATERIALS TO MEMBERS AND OTHER PERSONS INTERESTED IN THE TRAIL TO FURTHER ENHANCE THE MAINTENANCE, PRESERVATION AND PROTECTION OF THE TRAIL.
103A	MISCELLANEOUS REVENUES ARE PROVIDED BY PROGRAM WORKSHOPS AND OTHER PROGRAM ACTIVITIES.

SCHEDULE A . EXPLANATION OF QUALIFICATIONS TO RECEIVE PAYMENTS STATEMENT 14
PART III, LINE 3A

THE APPALACHIAN TRAIL CONSERVANCY(ATC) MAKES CONTRACTS,OR ON RARE OCCASIONS, LOANS TO ONLY TWO CATEGORIES OF ORGANIZATIONS. THE FIRST ARE AFFILIATED ORGANIZATIONS OF VOLUNTEERS ENGAGED BY ASSIGNMENT, DELEGATION, OR OTHER FORMAL RELATIONSHIP IN THE MAINTENANCE OF THE APPALACHIAN NATIONAL SCENIC TRAIL AND/OR MANAGEMENT OF PUBLIC LANDS THROUGH WHICH THE TRAIL IS ROUTED (ACTIVITIES DIRECTLY PURSUING ATC'S OBJECTIVES AND PURPOSES.) THESE ORGANIZATIONS ARE MEMBERS UNDER ATC'S BYLAWS AND MAY RECEIVE CONTRACTS AND SPECIALIZED ATC INSTRUCTION TO PURCHASE TOOLS AND EQUIPMENT, BACKCOUNTRY SHELTER MATERIALS, AND SUCH PUBLIC-EDUCATION PROGRAMS AS RIDGERUNNERS (WHO PATROL HIGH-USE AREAS OF THE TRAIL TO ASSIST AND INFORM HIKERS OF WAYS TO BEST CARE FOR THESE PUBLIC RESOURCES). THE SECOND CATEGORY OF ORGANIZATIONS ARE ALLIED, LOCAL NATURAL-RESOURCE CONSERVATION ORGANIZATIONS THAT ASSIST ATC'S LAND-TRUST PROGRAM IN PRESERVING, CONSERVING OR MANAGING TRAIL LANDS OR ADJACENT LANDS FOR PUBLIC BENEFIT AND USE. NO CONTRACTS ARE MADE EXCEPT IN FURTHERANCE OF APPLACHIAN TRAIL CONSERVANCY PROGRAM OBJECTIVES AS DETERMINED, REVIEWED, AND APPROVED BY THE BOARD OF DIRECTORS. LOANS HAVE ONLY BEEN MADE TO AFFILIATED MAINTAINING-MEMBER ORGANIZATIONS TO COVER INITIAL COSTS OF HOSTING BIENNIAL GENERAL-MEMBERSHIP MEETINGS AND ARE GENERALLY REPAID IN THE YEAR OF THE MEETING.

SCHEDULE A

CONSERVATION EASEMENT STATEMENT
PART III, LINE 3C

STATEMENT 15

THE APPALACHIAN TRAIL CONSERVANCY HOLDS 37 EASEMENTS.

SCHEDULE A	OTHER INCOME			STATEMENT 16
DESCRIPTION	2006 AMOUNT	2005 AMOUNT	2004 AMOUNT	2003 AMOUNT
HOSTEL GROSS RECEIPTS	0.	0.	0.	<200.>
MISCELLANEOUS	80,379.	54,377.	58,829.	61,894.
TOTAL TO SCHEDULE A, LINE 22	80,379.	54,377.	58,829.	61,694.

APPALACHIAN TRAIL CONSERVANCY

52-6046689

Form 990: Statement of Program Service Accomplishments

Description of Program Service One

The Appalachian Trail Conservancy is a volunteer-based, nonprofit organization dedicated to the conservation, management and protection of the environmental and recreational qualities of the Appalachian National Scenic Trail. The organization serves a membership of about 36,080 individuals and families, and 30 clubs and organizations. The organization manages more than 2,175 miles of trail and approximately 250,000 acres of public land in fourteen states.

ATC's activities generally fall into five program clusters that reflect its goals:

Protection of the Trail

Trail-protection programs focus on, first, acquiring the land needed to safeguard the A.T. footpath and viewpoints and then monitoring and responding to proposed developments of many kinds that could harm the Trail's setting and values. Most of the land (a buffer averaging 1,000 feet wide) is being acquired by the National Park Service, the USDA Forest Service, or agencies of the 14 eastern states through which the Trail passes. ATC, examines all the features important to the hiking experience and seeks to work with private partners and local governments to protect those features by purchase, easement or otherwise. Threats to the otherwise protected corridor can come, for example, from poorly planned development, communications and broadcast towers, highways, utilities' lines, or housing and recreational developments. Staff members, agency partners, and volunteers all have active roles in both land acquisition and minimizing the adverse effects of development.

Stewardship of the Trail

Trail-stewardship programs are where the sweat comes in and volunteers dominate. ATC coordinates this work and training for it, recruits extra paid and volunteer help, helps set policy parameters, and supplies tools and other resources. But, volunteers do most of the work on the ground, in the mountain woods, across the rural valleys. "Stewardship" means keeping the footpath clear of natural overgrowth and blow downs from storms; building or repairing shelters and small footbridges and privies at overnight sites and rock steps on especially steep grades; finding and then monitoring the health of rare, threatened, and even endangered species that live within the boundaries of the lands that protect the Trail; and marking and safeguarding those boundaries against incompatible uses of the land. It also means deploying ridge runners along high-use sections of the Trail, to help hikers and other visitors as necessary. In 2007, almost 6,070 volunteers contributed more than 196,620 hours of labor to the Trail.

Information and education

Information and education programs and services (again with a combination of paid and volunteer staff) run the gamut from freely answering questions about current Trail conditions and hikers' other questions, to writing, publishing, and distributing worldwide the official trail maps and guidebooks and other definitive Appalachian Trail publications. We also publish a general-interest bimonthly magazine for our members and other newsletters for segments of the membership. ATC operates a visitors/information center at its Harpers Ferry, W.Va., headquarters and its mid-Atlantic regional office in Boiling Springs, Pa., A hostel is operated at the ATC-owned Bears Den Trail Center on the Trail west of Bluemont, Va. It also provides outreach grants to its clubs and allied nonprofit organizations to encourage interest in, and knowledge of, the Trail among groups traditionally under-represented among the Trail's users. And, ATC maintains the archives of the Appalachian Trail project, open by appointment for use by scholars and writers.

Membership services and development

Membership and development programs recruit and then serve an array of members—individual, club, and corporate—whose support provides the resources needed to undertake the Trail and visitors' programs. A wide array of giving opportunities allows members to donate according to their own means and assets on a one-time basis or throughout their lifetimes (and after, through "planned giving"). These programs include partnerships with dozens of corporations and several foundations for both special projects and general support, as well as a special ATC credit card through MBNA America.

Administration

Administrative programs are primarily internal—maintaining computer networks within and among offices and accounting and secretarial functions. ATC is audited annually by an independent firm to ensure compliance, not only with accepted standards, but also with rules applying to federal contractors and all Internal Revenue Code Section 501(c)(3) nonprofit organizations.

In most years, the Conservancy spends about 44 percent of its budget on Trail management and protection, 32 percent on information and education, 6 percent on membership services, 8 percent on fund-raising, and 10 percent on administration.

BYLAWS OF THE APPALACHIAN TRAIL CONSERVANCY

Article 1. Name and Place of Business

The name of this organization shall be the Appalachian Trail Conservancy. The principal office of the Conservancy shall be at Harpers Ferry in the State of West Virginia.

Article 2. Purpose. The Appalachian Trail Conservancy (ATC) is a volunteer-based organization dedicated to the preservation and management of the natural, scenic, historic, and cultural resources associated with the Appalachian National Scenic Trail in order to provide primitive outdoor-recreation and educational opportunities for Trail visitors. The ATC, incorporated in the District of Columbia on December 10, 1936, is organized and operated solely for charitable and educational purposes under Section 501(c)(3) of the Internal Revenue Code.

Article 3. Members

Sec. 1. Categories. There shall be five categories of membership:

- A. Life Member:** An individual or couple who has paid the lifetime membership fee prescribed in Article 9.
- B. Individual Member:** Individuals who are in good standing by virtue of having paid the current annual membership fee prescribed in Article 9.
- C. Maintaining Organization:** A club or organization (including its subdivisions) that has been assigned by the Conservancy sections of the Appalachian Trail for maintenance or management.
- D. Community Organization:** A club or organization that is not assigned sections of the Appalachian Trail but is interested in the purposes of the Conservancy and has paid the fee prescribed in Article 9.
- E. Corporate Member:** Any organization not specified in C and D above that desires to make a financial contribution to the Conservancy in accordance with Article 9.

Sec. 2 Honorary Member. Upon recommendation of the Executive Committee, honorary membership may be conferred by the Board of Directors (hereafter referred to as "the Board") at a regular meeting of the Conservancy on an individual who has made a distinguished contribution to the Appalachian Trail project. Nominees for honorary membership must have performed significant service independent of paid official duties. The service performed shall have had an inspirational or exemplary effect because of its special quality/character or innovative aspects, rather than be service of a conventional nature but performed in a superior manner. There shall be no others having comparable qualifications who are not already honorary members or nominees themselves. If the nominee's service has been mainly with a particular club, that service must have had either regional implications or must bear upon the Trail as a whole, or upon the club's relationship to the Conservancy. The service shall have been of considerable duration, demonstrating a long-term commitment to the Trail and Conservancy.

Article 4. Meetings of Members

Sec. 1. Regular Meetings. Regular meetings of the Conservancy shall be held at times and places determined by the Board, provided that a regular meeting shall be held not later than the end of the third calendar year from the year in which the previous regular meeting was held nor earlier than twenty months after the previous meeting. A regular meeting is defined as one at which the members of the Conservancy attend to the business of the Conservancy, including the election of the Board and the consideration of motions and resolutions relevant to the corporate affairs of the Conservancy.

Sec. 2. Special Meetings. Special meetings may be called by the Board to be held at such times and places as it may determine.

Sec. 3. Notice. Written or printed notice stating the place, day and hour of any meeting of members shall be delivered either personally or by postal or electronic mail to each member entitled to vote at such meeting not less than two months before the date of such meeting. Notice in the principal publication of the Conservancy is deemed a proper and qualifying means of notification. In case of a special meeting, the purpose for which the meeting was called shall be stated in the notice. If mailed, the notice of a meeting shall be deemed delivered when deposited in the United States mail addressed to the member at his or her address as it appears on the records of the Conservancy with postage thereon paid. Any member may waive notice of any meeting.

Sec. 4 Representation. Each Life Member, Individual Member, Community Organization, Corporate Member, and Honorary Member shall have one vote, which must be cast in person. Each Maintaining Organization shall be represented by its President, Secretary, and Treasurer. Should any of these officers be unable to attend, such officer may be represented by a duly designated alternate authorized in writing by the organization's president. In addition, each Maintaining Organization shall be allowed one official representative for every ten miles (or major fraction thereof) of the Appalachian Trail assigned to it by the Conservancy. For the purposes of voting, the decision of the Chair as to the extent of mileage maintained by an organization shall be accepted. Each official representative of a Maintaining Organization shall have one vote, which must be cast in person.

Sec. 5. Quorum. A quorum shall consist of one hundred members in good standing. If a quorum is not present at any meeting of members, a majority of members present may adjourn the meeting from time to time without further notice.

Article 5. Board of Directors

Sec. 1. General Powers and Duties. The affairs of the Conservancy shall be managed by the Board, which shall promote, sponsor, govern, and advise the organization. The Board shall determine the mission and ensure effective organizational planning of the Conservancy; select the Executive Director; approve Conservancy policies; establish and charge the Stewardship Council (whose Chair shall be selected from among the members of the Board); advise the Executive Director on major decisions; ensure adequate funding; establish and maintain relationships with the Stewardship Council, clubs, members, and other stakeholders; cultivate

May 5, 2007

new partners; enhance the public standing of the Appalachian Trail Conservancy; provide financial oversight; determine, monitor, and strengthen ATC's programs and services; ensure legal and ethical integrity and maintain accountability; recruit and orient new Board members and assess Board performance; and support the Executive Director and assess his or her performance. The Board alone has the authority to make or to withdraw an assignment for the maintenance of a section of the Appalachian Trail.

Sec. 2. Qualifications and Tenure. The Board shall consist of the officers of the Conservancy, including the Conservancy's Executive Director *ex officio*, and as many as eleven additional persons, recruited according to the interest, skills and experience that they would bring to the organization. Qualifications to be considered for Board nominees include a willingness to become thoroughly familiar with and adhere to Board member responsibilities, a knowledge of the Appalachian Trail, a passion for the Appalachian Trail project, and a commitment to the cooperative management system. Desirable personal and professional attributes include experience with Trail management across different regions; leadership skills; prior not-for-profit board experience; involvement in and understanding of the hiking community; legal skills; information technology skills; and experience with conservation, land trusts, government/politics, education, publishing, fund-raising, communications/marketing, accounting/financial management, and personnel management; and contacts and influence with the business community, foundations, and governmental agencies. The Board should reflect a diversity of age, gender, and ethnicity. No member of the Board may be reelected to the position that he or she holds at a time when he or she has been holding that position for six consecutive years; however, a member may be elected at any time to another position on the Board or may be elected after a respite of one election term to a position he or she had previously held.

Sec. 3. Election of the Board. The Board shall be elected by the members of the Conservancy present at each regular meeting. For the purpose of making nominations for membership on the Board, a nominating committee shall be appointed by the Chair and announced in the principal publication of the Conservancy at least six (6) months prior to each regular meeting. The slate proposed by the Nominating Committee shall be published in the principal publication of the Conservancy at least sixty days prior to the regular meeting. Additional nominations may be made up to thirty days prior to the regular meeting by petition bearing signatures of at least fifty members of the Conservancy.

Sec. 4. Regular Meetings of the Board. The Board shall meet at least twice per year and immediately after each regular meeting of the Conservancy.

Sec. 5. Special Meetings of the Board. Special meetings may be called by the Executive Committee at such times and places as it deems appropriate or necessary. Some or all members may participate via telephone conference call or comparable means of simultaneous communication.

Sec. 6. Notice. Notice of any special meeting of the Board shall be given at least two weeks previous thereto by written notice delivered personally or sent by postal or electronic mail or other means to each member of the Board at the address shown in the records of the Conservancy.

May 5, 2007

Sec. 7. Quorum. A majority of the Board shall constitute a quorum for the transaction of business at any meeting of the Board, provided that, if less than a majority of the Board is present at said meeting, a majority of the Board present may adjourn the meeting from time to time without further notice. Each member of the Board present shall have one vote.

Sec. 8. Removal. An officer of the Conservancy or member of the Board may be removed from office for cause by a majority vote of the Board. "Cause" may include, but is not limited to, violation of the conflict of interest policy, realization of wrongful personal financial gain as a result of Board membership, breach of confidentiality, working to subvert the decisions of the Board, gross abuse of authority or discretion, abusive speech or conduct, fraudulent or dishonest behavior, or any other breach of duties as a Director.

Sec. 9. Vacancies. Any vacancies occurring in the membership of the Board may be filled by vote of the Executive Committee. Any position to be filled by reason of an increase in the number of members of the Board shall be filled, as provided in Section 3 of this Article, by the members of the Conservancy. A person elected to fill a vacancy shall be elected for the unexpired term of the predecessor in office.

Sec. 10. Compensation. Elected members of the Board as such shall not receive any stated compensation for their services, but may be reimbursed for their expenses of attendance at meetings of the Board and other proper expenditures as may be incurred in connection with the performance of Conservancy business.

Sec. 11. Executive Committee. In the intervals between the meetings of the Board, the affairs of the Conservancy shall be under the control of the Executive Committee of the Board. The Executive Committee shall consist of the Chair, the Vice Chair, the Secretary, the Treasurer, and two other members selected by the Board at the time of the regular meetings of the Conservancy. It shall be the duty of the Executive Committee to carry out policies previously established by the Board. Five members shall constitute a quorum. They may vote either at a meeting or by postal or electronic mail on written propositions submitted to them or by telephone, confirmed by postal or electronic mail or by other agreed-upon means sufficient to establish a record of the decision. Between regular meetings of the Conservancy, vacancies in the Executive Committee shall be filled by a majority vote of the Executive Committee in an election duly called by the Chair, which voting may be by postal or electronic mail.

Sec. 12. Other Committees. Except as hereafter specified, other committees may be designated by resolution adopted by a majority of the members of the Board present at an official meeting or by the Chair. The Nominating Committee to evaluate and recommend candidates for election to the Board shall be composed of seven Conservancy members who are broadly representative of the interests of the Conservancy, including a committee chair, all of whom shall be selected by the Chair of the Conservancy in consultation with the Executive Committee. The names of those selected shall be presented to the Board for its approval in sufficient time to permit compliance with the requirements of Section 3.

Article 6. Officers

Sec.1. Officers. The officers of the Conservancy shall consist of a Chair, a Vice Chair, a Secretary, a Treasurer, and an Executive Director.

Sec. 2. Election, Qualifications, and Terms of Office. The officers of the Conservancy, with the exception of the Executive Director, shall be members of the Conservancy and shall be elected at each regular meeting of the Conservancy. Any vacancy occurring in any elective office between regular meetings of the Conservancy shall be filled by the Executive Committee from the members of the Board. The officer elected to fill such vacancy shall serve for the unexpired term of the predecessor in office. The Executive Director of the Conservancy shall be appointed by the Board. In the event the Executive Director is temporarily unable to fulfill the duties of that office, the Executive Committee shall appoint an Acting Executive Director for the duration of the disability.

Sec. 3. Duties of Officers. It shall be the duty of the Chair to preside at all meetings of the Conservancy and of the Board and generally to carry out the purposes for which the Conservancy was organized. The Chair is authorized to sign documents on behalf of the organization, to appoint committees, and to be an *ex officio* member of any committee. The Vice Chair, Secretary, and Treasurer shall perform the duties usually pertaining to such offices. The Executive Director shall be the Chief Executive Officer of the Conservancy and shall have direct line authority over its employees. The Executive Director is responsible to the Board for the administration of the Conservancy and for carrying out the policies established by the Board.

Sec. 4. Disability of the Chair. In the event the Chair is not able to perform the duties of that office, the Vice Chair will act as the Chair for the duration of the disability.

Article 7. Contracts, Checks, Deposits, Funds

Sec. 1. Contracts. The Board may authorize any officer or officers, agent or agents of the Conservancy to enter into any contract or execute or deliver any instrument in the name of and on behalf of the Conservancy, and such authority may be general or confined to specific instances.

Sec. 2. Checks, Drafts, etc. All checks, drafts, or other orders for the payment of money, notes, or other evidence of indebtedness issued in the name of the Conservancy shall be signed by such officer or officers, agent or agents of the Conservancy and in such manner as shall from time to time be determined by resolution of the Board.

Sec. 3. Deposits. All funds of the Conservancy shall be deposited to the credit of the Conservancy in such banks, trust companies or other depositories as the Treasurer may select in accordance with the policies established by the Board.

Sec. 4. Gifts. The Board may accept on behalf of the Conservancy any contribution, gift, bequest, or devise for the general purposes or for any special purpose of the Conservancy.

Article 8. Books and Records

The Conservancy shall keep correct and complete books and records of account and shall also keep minutes of the proceedings of General Membership meetings and meetings of the Board and the Executive Committee, and shall keep, at the registered or principal office, a record giving the names and addresses of the members. All books and records of the Conservancy may be inspected by any member or his or her agent or attorney for any proper purpose at an agreed-upon time.

Article 9. Finances

Sec. 1. Dues. Individual Members shall pay a yearly membership fee at a rate to be fixed by the Board. This fee is due upon acceptance to membership and at the expiration of twelve calendar months each year thereafter. Life members shall pay a one-time membership fee to be determined by the Board. Honorary Members shall not be assessed dues. There shall be no fixed membership fee for Maintaining Organizations, although they are encouraged to support the work of the Conservancy through voluntary contributions on a yearly basis. Community Organizations shall pay a yearly membership fee at a rate to be fixed by the Board. The corporate membership dues shall be set by the Board.

Sec. 2. Expenses. The expenses of the Conservancy shall be met by dues from members and by voluntary contributions from Maintaining Organizations and others interested in its purposes and by other sources approved by the Board that support the purposes of the Conservancy.

Sec. 3. Fiscal Year. The fiscal year of the Conservancy shall be for the twelve months ending on December 31.

Sec. 4. Budget. Prior to the start of each fiscal year, the Board shall adopt a budget for the following fiscal year. It shall be the responsibility of the Executive Director, in consultation with the Treasurer and other interested persons, to provide the Board with budget recommendations. The Board may revise the budget as necessary during the fiscal year.

Sec. 5. Audit. At the close of each fiscal year, an independent audit of the finances of the Conservancy shall be performed by a Certified Public Accountant. The auditor shall be designated annually by the Board or its designee.

Article 10. Dissolution

In the event of the dissolution of the Conservancy, its remaining assets, if any, shall be distributed to one or more organizations having similar objectives and purposes in accordance with Section 501 (c) (3) of the Internal Revenue Code as now in force or afterward amended. Such distribution shall be determined by the Board.

May 5, 2007

Article 11. Parliamentary Authority

The rules contained in the current edition of *Robert's Rules of Order Newly Revised* shall govern the Appalachian Trail Conservancy in all cases to which they are applicable and in which they are not inconsistent with these Bylaws and any special rules of order the Conservancy may adopt.

Article 12. Amendment of Bylaws

The Bylaws, upon proper motion by a member and second by a member of the Conservancy, may be amended by a two-thirds vote of the members of the Conservancy present and voting at any regular meeting of the members when a quorum is present or by a two-thirds vote of the Board of Directors. Such vote may be taken at any meeting of the Board. When changes to the Bylaws are made by the Board, such changes shall be published in an appropriate Conservancy-wide publication along with an explanation of the reason for such changes.

As amended May 5, 2007, by the Board of Directors.