# Form 990-PF

Department of the Treasury

# **Return of Private Foundation**

or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

Note: The foundation may be able to use a copy of this return to satisfy state reporting requirements.

2007

OMB No 1545-0052

For calendar year 2007, or tax year beginning and ending Final return Amended return Address change Name change Initial return G Check all that apply A Employer identification number Name of foundation Use the IRS label. Otherwise, THE TINKER FOUNDATION, INC. 51-0175449 print Number and street (or P O box number if mail is not delivered to street address) Room/suite B Telephone number or type. 55 EAST 59TH STREET 21 FL 212-421-6858 See Specific City or town, state, and ZIP code C If exemption application is pending, check here Instructions. NEW YORK, NY 10022 1. Foreign organizations, check here Foreign organizations meeting the 85% test, check here and attach computation Section 501(c)(3) exempt private foundation Check type of organization: Section 4947(a)(1) nonexempt charitable trust \_\_\_\_\_ Other taxable private foundation E If private foundation status was terminated J Accounting method: I Fair market value of all assets at end of year X Accrual under section 507(b)(1)(A), check here Other (specify) (from Part II, col (c), line 16) If the foundation is in a 60-month termination (Part I, column (d) must be on cash basis ▶\$ 88,764,867. under section 507(b)(1)(B), check here Part I Analysis of Revenue and Expenses (d) Disbursements for charitable purposes (cash basis only) (a) Revenue and (b) Net investment (c) Adjusted net (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a)) expenses per books ıncome ıncome N/A Contributions, gifts, grants, etc., received 2 Check X If the foundation is not required to attach Sch B Interest on savings and temporary cash investments 191,157 191,157 0.STATEMENT 2,617,701. 3,485,087 4 Dividends and interest from securities 0.STATEMENT 5a Gross rents b Net rental income or (loss) 1,863,218 6a Net gain or (loss) from sale of assets not on line 10 b Gross sales price for all assets on line 6a 33,903,269. 4,783,239 7 Capital gain net income (from Part IV, fine 2) 8 Net short-term capital gain 9 Income modifications 10a Gross sales less RECEIVED b Less Cost of pood RS-OS c Gross profit ou(pss) 97 NOV 1 3 2008 <124,281.> 11 Other incom 18,818 STATEMENT Total Add Ines 1 through 11 4,690,894 8,335,202 249,500. 12,475. Compensation of officers (12:10) tees, it 237,025. Other employee salaries and wage 345,180, 17,259. 327,921. 15 Pension plans, employee benefits 212,402 10,620. 201,782. and Administrative Expenses 17,172 16a Legal fees STMT 4 15,454 1,718. **b** Accounting fees STMT 5 41,384. 0. 41,384. 6 STMT 354,433 253,533 c Other professional fees 100,900. 17 Interest 1.842 STMT 7 <28,022. 18 Taxes 0. 0. 19 Depreciation and depletion 71,756 0 68,056 3,403 64,653. Occupancy 67,118 3,356 21 Travel, conferences, and meetings 63,762. 30,374. 30,374. Printing and publications 0. STMT 8 109,591. 3,848 105,753. 23 Other expenses Total operating and administrative 1,538,944 321,790 1,175,272. expenses. Add lines 13 through 23 3,282,500. 3,282,500. 25 Contributions, gifts, grants paid 26 Total expenses and disbursements. 4,821,444 321,790 4,457,772. Add lines 24 and 25 27 Subtract line 26 from line 12 <130,550. a Excess of revenue over expenses and disbursements 8,013,412 b Net investment income (if negative, enter -0-) C Adjusted net income (if negative, enter -0-) N/A

_	2006	3,939,404	01,130,939.		.040333
	2005	3,796,363.	76,737,455.		.049472
	2004	3,334,598.	73,414,559.		.045421
	2003	3,747,162.	67,153,323.		.055800
_	2002	3,545,188.	68,463,173.		.051782
2	Total of line 1, column (d)			2	.251030
3	Average distribution ratio for the 5-year bathe foundation has been in existence if less	ise period - divide the total on line 2 by 5, or by the s than 5 years	number of years	3	.050206
4	Enter the net value of noncharitable-use as	ssets for 2007 from Part X, line 5		4	86,613,201.
5	Multiply line 4 by line 3			5	4,348,502.
6	Enter 1% of net investment income (1% o	f Part I, line 27b)		6	80,134.
7	Add lines 5 and 6			7	4,428,636.
8	Enter qualifying distributions from Part XII	I, line 4		8	4,490,107.
	If line 8 is equal to or greater than line 7, c	heck the box in Part VI, line 1b, and complete that p	art using a 1% tax rate.		

See the Part VI instructions.

	irt VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 49	48 - see			nel
	<u> </u>	10 - 300	mour	i C ti O	13)
18	Exempt operating foundations described in section 4940(d)(2), check here  and enter "N/A" on line 1.				
	Date of ruling letter: (attach copy of ruling letter if necessary-see instructions)  Domestic foundations that meet the section 4940(e) requirements in Part V, check here X and enter 1%	1	Q	0,1	3 /
			0	0,1	<u> </u>
	of Part I, line 27b  All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b)				
	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2			Ω
	Add lines 1 and 2	3	Ω	0,1	3/1
	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4		<u>, , , , , , , , , , , , , , , , , , , </u>	0.
- T	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5	R	0,1	
6	Credits/Payments:	<u> </u>		<u> </u>	<u> </u>
-	2007 estimated tax payments and 2006 overpayment credited to 2007  6a 82,808.				
	Exempt foreign organizations - tax withheld at source				
	Tax paid with application for extension of time to file (Form 8868)  6c 50,000.				
	Backup withholding erroneously withheld  6d				
	Total credits and payments. Add lines 6a through 6d	7	13	2,8	08.
	Enter any <b>penalty</b> for underpayment of estimated tax. Check here X if Form 2220 is attached	8			
	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9			
	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	5	2,6	74.
	Enter the amount of line 10 to be: Credited to 2008 estimated tax	11			0.
Pa	rt VII-A Statements Regarding Activities				
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in	)		Yes	No
	any political campaign?		1a		_X_
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)?		1b		X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published	ed or			
	distributed by the foundation in connection with the activities				
C	Did the foundation file Form 1120-POL for this year?		1c		X
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:				
	(1) On the foundation. ► \$ 0 . (2) On foundation managers. ► \$ 0 .				
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation		ŀ		
	managers. $\triangleright$ \$ 0.				
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?		2		_X_
	If "Yes," attach a detailed description of the activities				
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or		l _		77
4.	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		3		X
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?  If "Yes," has it filed a tax return on Form 990-T for this year?	N/A	4a 4b		<u> </u>
	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	N/A	5	_	X
J	If "Yes," attach the statement required by General Instruction T		- 3		A
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:				
•	By language in the governing instrument, or				
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state is	w			
	remain in the governing instrument?		6	x	
7	Did the foundation have at least \$5,000 in assets at any time during the year?		7	X	
	If "Yes," complete Part II, col. (c), and Part XV				
8a	Enter the states to which the foundation reports or with which it is registered (see instructions)				
	NY				
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)		1		
	of each state as required by General Instruction G? If "No," attach explanation		8b	X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendarian	dar			
	year 2007 or the taxable year beginning in 2007 (see instructions for Part XIV)? If "Yes," complete Part XIV		9_		<u> </u>
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		10		<u> </u>

THE TINKER FOUNDATION, I Part VII-B   Statements Regarding Activities for Which F	NC .	Required (control	51-01754	<b>49</b> Page <b>6</b>
<ul> <li>5a During the year did the foundation pay or incur any amount to: <ol> <li>Carry on propaganda, or otherwise attempt to influence legislation (section)</li> <li>Influence the outcome of any specific public election (see section 4955); of any voter registration drive?</li> <li>Provide a grant to an individual for travel, study, or other similar purposes?</li> <li>Provide a grant to an organization other than a charitable, etc., organization 509(a)(1), (2), or (3), or section 4940(d)(2)?</li> <li>Provide for any purpose other than religious, charitable, scientific, literary, the prevention of cruelty to children or animals?</li> <li>If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify und section 53.4945 or in a current notice regarding disaster assistance (see instru Organizations relying on a current notice regarding disaster assistance check in the answer is "Yes" to question 5a(4), does the foundation claim exemption frexpenditure responsibility for the grant?</li> <li>If "Yes," attach the statement required by Regulations section 53.4945</li> <li>Did the foundation, during the year, receive any funds, directly or indirectly, to a personal benefit contract?</li> <li>Did the foundation, during the year, pay premiums, directly or indirectly, on a pure foundation, during the year, was the foundation a party to a prohibited tax so bif yes, did the foundation receive any proceeds or have any net income attributation.</li> </ol> </li> <li>Distriction About Officers, Directors, Trusto</li> </ul>	n 4945(e))? r to carry on, directly or indirectly or educational purposes, or indirectly or educational purposes, or indirectly or educations.  der the exceptions described in citions. ere end the tax because it maintants.  5-5(d). pay premiums on ersonal benefit contract?  helter transaction?	ectly, Ye Ye Ye Ye TX Ye for Ye n Regulations  Ined Ye Ye	SS X NO	5b X 6b X
Paid Employees, and Contractors				
1 List all officers, directors, trustees, foundation managers and their  (a) Name and address  ATTACHMENT A	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
2 Compensation of five highest-paid employees (other than those inc	luded on line 1). If none,	enter "NONE."		
(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deterred compensation	(e) Expense account, other allowances
ATTACHMENT B				
Total number of other employees paid over \$50,000			<b>&gt;</b>	0

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Part VIII Information About Officers, Directors, Trustees, Four Paid Employees, and Contractors (continued)	Indation Managers, Highly	
3 Five highest-paid independent contractors for professional services. If none,	enter "NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
MARTHA MUSE		
3664 SE FAIRWAY EAST, STUART, FL 34997	CONSULTING	100,000.
SILCHESTER INTERNATIONAL	INVESTMENT	
780 3RD AVENUE, NEW YORK, NY 10017	MANAGEMENT	131,968.
CAMBRIDGE ASSOCIATES	INVESTMENT	
100 SUMMER STREET, BOSTON, MA 02110	MANAGEMENT	85,398.
Total number of others receiving over \$50,000 for professional services  Part IX-A   Summary of Direct Charitable Activities		▶ 0
		<del></del> -
List the foundation's four largest direct charitable activities during the tax year. Include relevant number of organizations and other beneficiaries served, conferences convened, research paper		Expenses
	s produced, etc.	· · · · · · · · · · · · · · · · · · ·
1 N/A		
2		
3		
4		
Part IX-B Summary of Program-Related Investments		
Describe the two largest program-related investments made by the foundation during the tax ye	ar on lines 1 and 2.	Amount
1N/A		
2		
All other program-related investments. See instructions.		<del></del>
3		
Total. Add lines 1 through 3	<b>&gt;</b>	0.

Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.) Part X Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes: a Average monthly fair market value of securities <u>83,817,117.</u> 1a 4,115,067. b Average of monthly cash balances 1b c Fair market value of all other assets 1c 87,932,184. 1d d Total (add lines 1a, b, and c) e Reduction claimed for blockage or other factors reported on lines 1a and 0. 1c (attach detailed explanation) 0. Acquisition indebtedness applicable to line 1 assets 2 87,932,184. 3 3 Subtract line 2 from line 1d 1,318,983. 4 Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions) Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4 5 86,613,201. 6 Minimum investment return. Enter 5% of line 5 4,330,660. Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain Part XI foreign organizations check here and do not complete this part.) 4,330,660. 1 Minimum investment return from Part X, line 6 80,134 Tax on investment income for 2007 from Part VI, line 5 b Income tax for 2007. (This does not include the tax from Part VI.) 2b 80,134. c Add lines 2a and 2b 2c 4.250,526. Distributable amount before adjustments. Subtract line 2c from line 1 3 3 17,318. Recoveries of amounts treated as qualifying distributions 4 267,844. Add lines 3 and 4 5 Deduction from distributable amount (see instructions) 6 Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1 7 <u> 26</u>7 844. Part XII Qualifying Distributions (see instructions) Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes: a Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26 4,457,772. 1a b Program-related investments - total from Part IX-B 1b 2 Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes 32,335. 2 3 Amounts set aside for specific charitable projects that satisfy the: a Suitability test (prior IRS approval required) 3a b Cash distribution test (attach the required schedule) 3b 4,490,107. Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4 4 Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment 5 80,134. income. Enter 1% of Part I, line 27b 5 4,409,973. Adjusted qualifying distributions. Subtract line 5 from line 4 6 Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section

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4940(e) reduction of tax in those years

Part XIII Undistributed Income (see instructions)

corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)  8 Excess distributions carryover from 2002 not applied on line 5 or line 7  9 Excess distributions carryover to 2008. Subtract lines 7 and 8 from line 6a  1,364,328.		(a) Corpus	(b) Years prior to 2006	( <b>c</b> ) 2006	( <b>d)</b> 2007
2 Locationed receiver, 4 alony, as of the end of 2006	1 Distributable amount for 2007 from Part XI,	, , , , , , , , , , , , , , , , , , , ,	<del></del>		
Excess distributions carryever, if any, to 2007: a From 2003 b From 2003 b From 2005 b From 2006 b From 2007 b From 2006 b From 2007 b Fro	line 7				4,267,844.
\$\[ \text{Total of lor pror years:} \\ \text{0.} \\ \text{3} \\ \text{2007} \\ \text{From 2002} \\ \text{From 2003} \\ \text{From 2003} \\ \text{From 2004} \\ \text{From 2006} \\ \text{Total of lores & abtrough e} \\ \text{4} \\ \text{2008} \\ \text{From 2006} \\ \text{1-total of lores & abtrough e} \\ \text{4} \\ \text{2008} \\ \text{2008} \\ \text{4} \\ \text{2008} \\ 20	2 Undistributed income, if any, as of the end of 2006				
S Excess distributions curyover, if any, to 2007: a From 2002 b From 2003 c From 2004 d From 2005 c From 2006 c From 2007 c Applied to 2008, but not more than line 20 c Froated as distributions out of corpus (Election required - see instructions) c Froated as distributions out of corpus (Election required - see instructions) c Froated as distributions out of corpus (Election required - see instructions) c Froated as distributions out of corpus (Election required - see instructions) c Froated as distributions out of corpus (Election required - see instructions) c Froated as distributions out of corpus (Election required - see instructions) c Froated as distributions out of corpus (Election required - see instructions) c Froated as distributions out of corpus (Election required - see instructions) c Froated as distributions out of corpus (Election required - see instructions) c Froated as distributions out of corpus to sale of the distribution out of prory years (undistributed morner for which a notice of deficiency has been previous) c Froated as distributions out of corpus to salety requirements imposal by section 70(0)(1)(1) or 492(0)(3) c Froated as distributions curyover from 200 ont applied on line 5c Ine 7 c Froated as distributions curyover from 200 ont applied on line 5c Ine 7 c Froated as distributions curyover from 200 ont applied on line 5c Ine 7 c Froated as distributions curyover to 2008. Subtract lines 7 c Froated as distributions curyover to 2008. Subtract lines 7 c Froated as distributions curyover to 2008. Subtract lines 7 c Froated as distributions curyover to 2008. Subtract lines 6 and 5 not line 5c c Froated as distributions curyover to 2008. Subtract lines 6 and 5 not line 5c c Froated as distributions curyover to 2008. Subtract lines 6 not 10 not 1	a Enter amount for 2006 only			0.	
3 Excess distributions carryover, d any, to 2007: a From 2008 b From 2005 b From 2006 c From 2007 c From 2006 c Fr	b Total for prior years:		0		
a From 2002 b From 2005 c From 2006 c From 2007 c Applied to 2005, but not more than line 2a b Applied to 2005, but not more than line 2a b Applied to 2005, but not more than line 2a b Applied to 2005, but not more than line 2a b Applied to 2007 distributions out of corpus ((Election required - see instructions) c Freated as distributions out of corpus ((Election required - see instructions) c Applied to 2007 distributions amount c Remaining amount distributed amount c Remaining amount distributed out of corpus c Elementary amount of 2007 c From 2006 c Enter the net total of each column as indicated below: a Corpus Activers 31, 44, and 46 Subtract line 45 from line 2b c From 2004 c Excess from 1006 c Subtract line d from line 2b c Treated and from line 1. This amount must be distributed in comes for 2007. Subtract line d a from line 2. Taxable amount - see instructions c Indistributed incomes for 2007. Subtract line d and from line 1. This amount must be distributed in 2008 c Amounts freated a distributions out of corpus to satisfy requirements imposed by section 1706/1/16/10 and 426/10/(3) c Excess from 2006 c Excess from 2006 c Excess from 2004 c Excess from 2006 c Excess from 2006 c Excess from 2007 c Excess from	a Excess distributions carryover if any to 2007:		0.		
b From 2003 c From 2006 d From 2006 1,142,065. 1 Total of line 33 through c 4 Qualifying distributions re 2007 from Part XII, line 4; N ≤ 1,490,107. a Applied to 2008, but not more than line 2a b Applied to undistributed income of prior years ((Eluction required - see instructions) c Treated as distributions) d Applied to 2007 distributable amount (Election required - see instructions) d Applied to 2007 distributable amount Remaining amount distributed out of corpus (Election required - see instructions) d Applied to 2007 distributable amount Remaining amount distributed out of corpus (Election required - see instructions) d Applied to 2007 distributable amount (Election required - see instructions) d Applied to 2007 distributable amount (Election required - see instructions) d Applied to 2007 distributable amount (Election required - see instructions) d Applied to 2007 distributable amount (Election required - see instructions) d Applied to 2007 distributable amount (Election required - see instructions) d Applied to 2007 distributable amount (Election required - see instructions) d Applied to 2007 distributable amount (Election required - see instructions) d Applied to 2007 distributable amount (Election required - see instructions) d Applied to 2007 distributable amount of prov years' undistributed income for 2007 subtract lines 4 and 5 from line 1. This amount must be distributed in 2008 d Subtract line 6 from line 1. This amount must be distributed in 2008 d Applied on line 5 or line 7 d Applied to 2007 subtract lines 4 and 5 from line 1. This amount must be distributed in 2008 d Applied on line 5 or line 7 d Applied to 2007 d Applied on line 5 or line 7 d Applied to 1 line 9: d Applied to 2007 d Applied to 2007 d Applied to 2007 d Applied to 1 line 9: d Applied to 2007 d Appl	1 1				
6 From 2004 d From 2005	#				
A From 2006					
From 2006	• • • • • • • • • • • • • • • • • • • •	1			
1 Total of lines 2 at through e  1 Qualifying distributions for 2007 from Part XII, Imi et № \$ 4,490,107.  a Applied to 2006, but not more than line 2e b Applied to Indistributed encome of pror years (Election required - see instructions) c Treated as distributions out of corpus (Election required - see instructions) d Applied to 2007 distributable amount e Remaining amount distributed out of corpus Election required - see instructions) d Applied to 2007 distributable amount remarks between reclaimed its earne 22,263.  222,263.  222,263.  222,263.  222,263.  2,364,328.  2,364,328.  2,364,328.  2,364,328.  2,364,328.  2,364,328.  2,364,328.  3,364					
4 Qualitying distributions for 2007 from Part XII, line 4: PS 4, 490, 107.  A phyled to 2006, but not more than line 2a  Appled to undistributed moome of prior years (Election required - see instructions)  6 Treated as distributions out of corpus (Election required - see instructions)  6 Appled to 2007 distributable amount  8 Remaining amount distributed out of corpus  5 Excess distributions corpures applies to 2007 or first amount applies in 2007 or first amount distributed out of corpus  5 Excess distributions corpures applies to 2007 or first amount distributed out of corpus  6 Excess distributions corpures applies to 2007 or first amount distributed out of corpus  5 Excess distribution corpures applies to 2007 or first amount distributed out of corpus  5 Excess distribution corpures applies to 2007 or first amount distributed out of corpus  5 Excess distribution corpures applies to 2007 or first amount distributed out of corpus  6 Extens the net total of each column as indicated below:  a Corpus Add lines 3! 4c., and 4c. Subtract line be 2 O.  6 Enter the amount of prior years' undistributed income for which an once of deficiency has been seved, or on which the section 494(2) tax has been previously assessed  5 Undistributed income for 2008. Subtract line 6 from line 1. This amount unstable amount - see instructions  6 Undistributed income for 2007. Subtract lines 4 from line 2. Taxable amount - see instructions  7 Amounts treated as distributions carryover from 2002 on appled on line 5 or line 7  9 Excess first from 2004 Excess from 2005 d Excess from 2006 d Excess from 2006 d Excess from 2007 2 222, 263.		1 142 065			
Part XI, Ine 4 ► ► \$ 4,490,107.  a Applied to 2006, but not more than line 2a b Applied to undistributed income of prior years (Election required - see instructions) (Election required - see instructions) (Election required - see instructions) (Applied to 2007 distributable amount e Remaining amount distributed out of corpus (Election required - see instructions)  4 Applied to 2007 distributable amount e Remaining amount distributed out of corpus (Election required - see instructions)  5 Excess distributions carryover applied to 2007 (If an amount appear an column (a))  5 Excess form 2006  6 Excess form 2006  7 O .  1 0 .  2 2 2 2 2 6 3 .  9 O .  1 0 .  2 2 2 2 2 6 3 .  9 O .  1 0 .  2 2 2 2 6 3 .  9 O .	· · · · · · · · · · · · · · · · · · ·	1,142,003.			
a Appled to 2006, but not more than line 2a b Appled to undistributed income of prior years (Election required - see instructions) c Treated as distributions out of corpus (Election required - see instructions) d Appled to 2007 distributable amount e Remaining amount distributed out of corpus 5 Excess distributions carryove applies to 2007 diff an amount appears in column (a), the same amount must be shown exiting a column (a), the same amount must be shown exiting a column (a), the same amount must be shown exiting a column (a), the same amount must be shown exiting a column (a), the same amount must be shown exiting a column (a), the same amount must be shown exiting a column (a), the same amount must be shown exiting a column (a), the same amount must be column (a), the same amount column (a), the same a	· · · · · · · · · · · · · · · · · · ·				
b Applied to undistributed income of prior years (Election required - see instructions) c Treated as distributions out of corpus (Election required - see instructions) d Applied to 2007 distributable amount eRemaining amount distributed out of corpus 5 Excess distributions carryower applied to 2007 (file amount appears in column (a)) 6 Enter the net total of each original as indicated below: 1 Corpus And times 4 cc, and 4 Subtract time 5 b Prior years' undistributed income. Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income. Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount - see instructions e Undistributed income for 2005. Subtract line 4a from line 2a. Taxable amount - see instructions e Undistributed income for 2005. Subtract line 4a from line 2. Taxable amount - see instructions e Undistributed income for 2005. Subtract line 4a from line 2. Taxable amount - see instructions e Corpus to satisfy requirements imposed by section 170(b) (1)(f) or 4942(b)(3) A mounts treated as distributions carryover for 2002. not applied on line 5 or line 7 S Excess distributions carryover for 2002. not applied on line 5 or line 7 S Excess from 2004 Excess from 2005 Excess from 2006 Excess from 2006 Excess from 2006 Excess from 2007 2 222, 263.	<u></u>			0	
years (Election required - see instructions) c Treated as distributions out of corpus (Election required - see instructions) d Applied to 2007 distributable amount e Remaining amount distributed out of corpus 5 Excess distributions acrayove supplied to 2007 (iff an amount appears in column (a), the same amount must be shown in column (a), the same amount must be shown in column (a), the same amount must be shown in column (a), the same amount must be shown in column (a), the same amount must be shown in column (a), the same amount must be shown in column (a), the same amount must be shown in column (a), the same amount must be shown in column (a), the same amount must be shown in column (a), the same amount must be shown in column (a), the same amount must be shown in column (a), the same amount must be shown in column (a), the same amount must be distributed income for which a notice of definency has been issued, or on which the section 494(a) tax has been previously assessed  d Subtract line 6b. Traxible amount - see instructions  Undistributed income for 2006. Subtact line 4a from line 2a. Taxable amount - see instruc- tines 4d and 5 from line 6b. Taxable amount - see instructions  Undistributed income for 2007. Subtract lines 4d and 5 from line 1. This amount must be distributed income for 4942(a)(a)  Recess distributions carryover from 2002 not applied on line 5 or line 7  Excess distributions carryover from 2002 not applied on line 5 or line 7  Excess from 2004  Excess from 2005  Excess from 2006  Excess from 2006  Excess from 2007  222, 263.				0.	
c Treated as distributions out of corpus (Election required see instructions) d Applied to 2007 distributable amount e Remaining amount distributed out of corpus 5 Excess distributions carryover applied to 2007 6 Enter the net total of each column as indicated below: In a Corpus Add lines 3f, 4c, and 4e Subtract line 5 b Prior years' undistributed income. Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4947(a) tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount - see instructions e Undistributed income for 2006. Subtract lines 4d and 5 from line 1. This amount must be distributed in acome for 2007. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2008 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(f) or 4942(p)(3) 8 Excess distributions carryover tom 2002 not applied on line 5 or line 7 9 Excess from 2004 c Excess from 2005 d Excess from 2006 d Excess from 2006 d Excess from 2007 d Excess from 2006 d Excess from 2007			0		
(Election required - see instructions) d Applied to 2007 distributable amount e Remaining amount distributed to of corpus 5 5-coss distributions carryover applied to 2007 (first amount appears in column (a)) 5 6-coss distribution page area or column (b) the same amount must be shown in column (a)) 6 6-titler the net total of each column as indicated below: a Corpus Add lines 3f, 4c, and 4e. Subtract line 5 b Priory years' undistributed income Subtract line 4b from line 2b c. Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 494(2) tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount - see instructions e Undistributed income for 2006. Subtract line 4a from line 2. Taxable amount - see instr. f Undistributed income for 2007. Subtract line 4a from line 2. Taxable amount - see instr. f Undistributed income for 4942(a) (a) has been previously assessed f Announts reated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(f) or 4942(p)(3) 8 Excess distributions carryover from 2002 not applied on line 5 or line 7 9 Excess distributions carryover from 2002 not applied on line 5 or line 7 9 Excess from 2004 c. Excess from 2005 b. Excess from 2005 d. Excess from 2006 d. Excess from 2006 d. Excess from 2007 222, 263.  0 .	· · · · · · · · · · · · · · · · · · ·		0.		
d Applied to 2007 distributable amount e Remaning amount distributed out of corpus E Excess distributions carryover applied is 2007 (If an amount appears in column (e), the same amount must be shown in column (e).  E Enter the net total of each column as indicated below:  a Corpus Add lines 3f, 4c, and 4e Subtract line 5 b Prior years' undistributed income. Subtract line 4b from line 2b E Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(e) tax has been previously assessed  d Subtract line 6c from line 6b. Taxable amount - see instructions e Undistributed income for 2006. Subtract line 4a from line 2a. Taxable amount - see instructions e Undistributed income for 2007. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2008 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) 8 Excess distributions carryover from 2002 not applied on line 5 or line 7  D Excess distributions carryover to 2008. Subtract lines 7 and 8 from line 6a  O Analysis of line 9: Excess from 2006 Excess from 2006 Excess from 2006 Excess from 2007 222, 263.	-	n			
e Remaining amount distributed out of corpus  5 Excess distributions carryover applied to 2007 (fir an amount appears in column, (g), the same amount indicated below:  8 Enter the net total of each column as indicated below:  9 Prior years' undistributed income. Subtract line 4b from line 2b  9 Prior years' undistributed income. Subtract line 4b from line 2b  9 Cettler the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(e) tax has been previously assessed  9 Subtract line 6c from line 6b. Taxable amount - see instructions  9 Undistributed income for 2006. Subtract line 4a from line 2a. Taxable amount - see instructions  9 Undistributed income for 2007. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2008  7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(f) (or 4942(0)(3))  8 Excess distributions carryover from 2002  not applied on line 5 or line 7  9 Excess distributions carryover to 2008.  Subtract lines 7 and 8 from line 6a  0 Analysis of line 9:  Excess from 2004  Excess from 2005  d Excess from 2006  d Excess from 2006  d Excess from 2006  d Excess from 2007  2 2 2 2 2 6 3.  1, 364, 328.  9 0.  1, 364, 328.  0 0.  0 0.  1, 364, 328.  0 0.  0 0.  1, 364, 328.  0 0.  0 0.  1, 364, 328.  0 0.  0 0.  1, 364, 328.  0 0.  0 0.  1, 364, 328.  0 0.  0 0.  1, 364, 328.  0 0.  1, 364, 328.	· · · · · · · · · · · · · · · · · · ·				1 267 811
5 Excess distributions carryover applied to 207 (fina mount appears notininin (fil. the same amount must be shown in column (a))  6 Enter the net total of each column as indicated below:  a Corpus Add lines 31, 42, and 4e. Subtract line 4b Prior years' undistributed income. Subtract line 4b from line 2b  c Enter the amount of prior years' undistributed momen for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed.  d Subtract line 6c from line 6b. Taxable amount - see instructions e Undistributed income for 2006. Subtract line 4a from line 2a. Taxable amount - see instructions e Undistributed income for 2007. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2008 7. Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(f) or 4942(q)(3) 8. Excess distributions carryover to 2008. Subtract lines 7 and 8 from line 6a 0. Analysis of line 9: 8. Excess from 2004 6. Excess from 2004 6. Excess from 2004 6. Excess from 2005 6. Excess from 2006 6. Excess from 2007 222, 263.	· · ·	222 263			4,201,044.
(if an amount appears in column (ii), the same amount must be shown in column (iii).  6 Enter the net total of each column as indicated below:  8 Corpus Add lines 3f, 4c, and 4e Subtract line 5  b Prior years' undistributed income. Subtract line 6 to First Prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed  8 Subtract line 6c from line 8b. Taxable amount - see instructions  9 Undistributed income for 2005. Subtract line 4a from line 2a. Taxable amount - see instructions  9 Undistributed income for 2007. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2008  7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(f) or 4942(g)(3)  8 Excess distributions carryover from 2002 not applied on line 5 or line 7  9 Excess distributions carryover to 2008. Subtract lines 7 and 8 from line 6a  0 Analysis of line 9:  a Excess from 2004  c Excess from 2005  d Excess from 2005  d Excess from 2006  e Excess from 2007  222,263.	· · · · · · · · · · · · · · · · · · ·				0
indicated below:  a Corpus Add lines 3f, 4c, and 4e Subtract line 5 b Prior years' undistributed income. Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount - see instructions undistributed income for 2006. Subtract line 4a from line 2a. Taxable amount - see instructions undistributed income for 2007. Subtract line 4a from line 2a. Taxable amount - see instructions undistributed income for 2007. Subtract lines 4d and 5 from line 1. This amount must be distribution income for 2007. Subtract lines 4d and 5 from line 1. This amount must be distribution income for 2007. Subtract lines 4d and 5 from line 1. This amount must be distributions carryover from 2002 not applied on line 5 or line 7 see Excess distributions carryover to 2008. Subtract lines 7 and 8 from line 6a 0. Analysis of line 9: a Excess from 2004 c Excess from 2005 d Excess from 2006 d Excess from 2006 d Excess from 2006 d Excess from 2006 d Excess from 2007 222, 263.	(If an amount appears in column (d), the same amount	<u> </u>			
b Prior years' undistributed income. Subtract line 4b from line 2b  c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed  d Subtract line 6c from line 6b. Taxable amount - see instructions  e Undistributed income for 2006. Subtract line 4a from line 2a. Taxable amount - see instructions  e Undistributed income for 2007. Subtract line 4a from line 2a. Taxable amount - see instructions  f Undistributed income for 2007. Subtract line 4a from line 2 instructions of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)  Excess distributions carryover from 2002 not applied on line 5 or line 7  Excess distributions carryover to 2008. Subtract lines 9 and 8 from line 6a  1,364,328.  1,364,328.  1,142,065. Excess from 2006  d Excess from 2006 d Excess from 2007 222,263.					
Initial to the form line 2b	& Corpus Add lines 3f, 4c, and 4e Subtract line 5	1,364,328.		<u></u>	
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed  d Subtract line 6c from line 6b. Taxable amount - see instructions e Undistributed income for 2006. Subtract line 4a from line 2a. Taxable amount - see instr. 1 Undistributed income for 2007. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2008 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(a)(3) 8 Excess distributions carryover from 2002 not applied on line 5 or line 7 9 Excess distributions carryover to 2008. Subtract lines 7 and 8 from line 6a 0 Analysis of line 9: a Excess from 2003 b Excess from 2004 c Excess from 2005 d Excess from 2006 d Excess from 2006 d Excess from 2007 222, 263.	b Prior years' undistributed income. Subtract				
undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed  d Subtract line 6c from line 6b. Taxable amount - see instructions e Undistributed income for 2006. Subtract line 4a from line 2a. Taxable amount - see instr. f Undistributed income for 2007. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2008  Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)  Excess distributions carryover from 2002 not applied on line 5 or line 7  Excess distributions carryover to 2008. Subtract lines 7 and 8 from line 6a  Analysis of line 9: a Excess from 2003 b Excess from 2004 c Excess from 2004 c Excess from 2005 d Excess from 2007  222, 263.	line 4b from line 2b		0.		
amount - see instructions e Undistributed income for 2006. Subtract line 4a from line 2a. Taxable amount - see instr.  f Undistributed income for 2007. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2008  7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)  8 Excess distributions carryover from 2002 not applied on line 5 or line 7  9 Excess distributions carryover to 2008. Subtract lines 7 and 8 from line 6a  0 Analysis of line 9: a Excess from 2003 b Excess from 2004 c Excess from 2005 d Excess from 2007 2 222, 263.	undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously		0.		
e Undistributed income for 2006. Subtract line 4a from line 2a. Taxable amount - see instr.  1 Undistributed income for 2007. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2008  7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)  8 Excess distributions carryover from 2002 not applied on line 5 or line 7  9 Excess distributions carryover to 2008. Subtract lines 7 and 8 from line 6a  0 Analysis of line 9: a Excess from 2003 b Excess from 2004 c Excess from 2005 d Excess from 2007 1,142,065. e Excess from 2007 222,263.	d Subtract line 6c from line 6b. Taxable				
e Undistributed income for 2006. Subtract line 4a from line 2a. Taxable amount - see instr.  1 Undistributed income for 2007. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2008  7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)  8 Excess distributions carryover from 2002 not applied on line 5 or line 7  9 Excess distributions carryover to 2008. Subtract lines 7 and 8 from line 6a  0 Analysis of line 9: a Excess from 2003 b Excess from 2004 c Excess from 2005 d Excess from 2007 1,142,065. e Excess from 2007 222,263.			0.		
f Undistributed income for 2007. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2008  7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)  8 Excess distributions carryover from 2002 not applied on line 5 or line 7  9 Excess distributions carryover to 2008. Subtract lines 7 and 8 from line 6a  0 Analysis of line 9: a Excess from 2003 b Excess from 2004 c Excess from 2005 d Excess from 2006 e Excess from 2007 222, 263.	e Undistributed income for 2006. Subtract line				
lines 4d and 5 from line 1. This amount must be distributed in 2008  7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)  8 Excess distributions carryover from 2002 not applied on line 5 or line 7  9 Excess distributions carryover to 2008. Subtract lines 7 and 8 from line 6a  0 Analysis of line 9: a Excess from 2003 b Excess from 2004 c Excess from 2005 d Excess from 2006 e Excess from 2007 222, 263.	4a from line 2a. Taxable amount - see instr.			0.	
be distributed in 2008  7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)  8 Excess distributions carryover from 2002 not applied on line 5 or line 7  9 Excess distributions carryover to 2008. Subtract lines 7 and 8 from line 6a  0 Analysis of line 9: a Excess from 2003 b Excess from 2004 c Excess from 2005 d Excess from 2006 e Excess from 2007 222, 263.	f Undistributed income for 2007. Subtract	= .			
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)  8 Excess distributions carryover from 2002 not applied on line 5 or line 7  9 Excess distributions carryover to 2008. Subtract lines 7 and 8 from line 6a  1 , 364 , 328.  0 Analysis of line 9: a Excess from 2003 b Excess from 2004 c Excess from 2005 d Excess from 2006 e Excess from 2007 222 , 263.	lines 4d and 5 from line 1. This amount must				
corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)  8	be distributed in 2008				0.
section 170(b)(1)(F) or 4942(g)(3)  8 Excess distributions carryover from 2002 not applied on line 5 or line 7  9 Excess distributions carryover to 2008. Subtract lines 7 and 8 from line 6a  0 Analysis of line 9: a Excess from 2003 b Excess from 2004 c Excess from 2005 d Excess from 2006 e Excess from 2007 222, 263.	7 Amounts treated as distributions out of				
8 Excess distributions carryover from 2002 not applied on line 5 or line 7  9 Excess distributions carryover to 2008. Subtract lines 7 and 8 from line 6a  1,364,328.  0 Analysis of line 9: a Excess from 2003 b Excess from 2004 c Excess from 2005 d Excess from 2006 e Excess from 2007 222,263.	corpus to satisfy requirements imposed by				
not applied on line 5 or line 7  9 Excess distributions carryover to 2008. Subtract lines 7 and 8 from line 6a  1,364,328.  0 Analysis of line 9: a Excess from 2003 b Excess from 2004 c Excess from 2005 d Excess from 2006 e Excess from 2007 222,263.	section 170(b)(1)(F) or 4942(g)(3)	0.			
9 Excess distributions carryover to 2008.  Subtract lines 7 and 8 from line 6a  1,364,328.  0 Analysis of line 9: a Excess from 2003 b Excess from 2004 c Excess from 2005 d Excess from 2006 e Excess from 2007 222,263.	8 Excess distributions carryover from 2002				
Subtract lines 7 and 8 from line 6a  1,364,328.  Analysis of line 9:  a Excess from 2003 b Excess from 2004 c Excess from 2005 d Excess from 2006	not applied on line 5 or line 7	0.			
0 Analysis of line 9: a Excess from 2003 b Excess from 2004 c Excess from 2005 d Excess from 2006 e Excess from 2007 222,263.	9 Excess distributions carryover to 2008.				
a Excess from 2003 b Excess from 2004 c Excess from 2005 d Excess from 2007 222,263.	Subtract lines 7 and 8 from line 6a	1,364,328.			
b Excess from 2004 c Excess from 2005 d Excess from 2007 222,263.	O Analysis of line 9:				
c Excess from 2005 d Excess from 2006 e Excess from 2007 222, 263.		}			
d Excess from 2006 1,142,065. e Excess from 2007 222,263.					
e Excess from 2007 222, 263.	<del></del>				
	e Excess from 2007   222, 263.				- 000 57

	KER FOUNDAI				<u> 51-0175449</u>	Page 10
Part XIV   Private Operating F	<del></del>		-A, question 9)	N/A		
1 a If the foundation has received a ruling or						
foundation, and the ruling is effective for	r 2007, enter the date of	the ruling	▶	<del></del>		
<b>b</b> Check box to indicate whether the found		ng foundation described		4942(j)(3) or	4942(J)(5)	
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years	- 1 (1) 00/		
income from Part I or the minimum	(a) 2007	(b) 2006	(c) 2005	(d) 200	04 (e) To	tal
investment return from Part X for						
each year listed						
b 85% of line 2a						
c Qualifying distributions from Part XII,						
line 4 for each year listed						
d Amounts included in line 2c not						
used directly for active conduct of						
exempt activities						
e Qualifying distributions made directly						
for active conduct of exempt activities.						
Subtract line 2d from line 2c						
3 Complete 3a, b, or c for the alternative test relied upon:						
a "Assets" alternative test - enter:						
(1) Value of all assets						
(2) Value of assets qualifying						
under section 4942(j)(3)(B)(i)						
b "Endowment" alternative test - enter 2/3 of minimum investment return						
shown in Part X, line 6 for each year						
listed						
c "Support" alternative test - enter:						
(1) Total support other than gross						
investment income (interest, dividends, rents, payments on						
securities loans (section						
512(a)(5)), or royalties)						
(2) Support from general public						
and 5 or more exempt organizations as provided in						
section 4942(j)(3)(B)(iii)						
(3) Largest amount of support from						
an exempt organization						
(4) Gross investment income	<u> </u>		<u> </u>			
Part XV Supplementary Info			if the foundat	ion had \$5,00	0 or more in ass	ets
at any time during t	he year-see the	instructions.)				
1 Information Regarding Foundatio	n Managers:					
a List any managers of the foundation who			ributions received by	y the foundation befo	ore the close of any tax	
year (but only if they have contributed m	iore than \$5,000). (See s	section 507(d)(2).)				
NONE						
b List any managers of the foundation who			(or an equally large p	portion of the owners	ship of a partnership or	
other entity) of which the foundation has	s a 10% or greater intere	SI.				
NONE						
2 Information Regarding Contributi		• • • • • •	-			
	•	to preselected charitable	-	•	•	. <b>.</b> If
the foundation makes gifts, grants, etc. (	·			is, complete items 2	a, b, c, and d.	
a The name, address, and telephone numb	per of the person to who	m applications should be	addressed:			
SEE ATTACHMENT C						
<del></del>						
b The form in which applications should b	e submitted and informa	ition and materials they sl	rould include:			
SEE ATTACHMENT C	<del></del>					
c Any submission deadlines:						
SEE ATTACHMENT C						
d Any restrictions or limitations on awards	s, such as by geographic	al areas, charitable fields,	kinds of institutions	, or other factors:		
SEE ATTACHMENT C						
702004/00 00 00					r 000 F	<b>DE</b> (000=)
723601/02-20-08					Form <b>990-F</b>	- IT (2007)

3 Grants and Contributions Paid During the Y	ear or Approved for Future	Payment		
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation	Purpose of grant or contribution	Amount
Name and address (home or business)	any foundation manager or substantial contributor	status of recipient	contribution	Amount
a Paid during the year				
SEE ATTACHMENT D				3,282,500.
				, , , , , , , , , , , , , , , , , , , ,
Total b Approved for future payment		<del></del>	<u>▶ 3a</u>	3,282,500.
• Approved for future payment				
NONE				
110112				
Total		l	<b>▶</b> 3b	0.
IVIAI			<b>▼</b> 30	, U.

# Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated b	usiness income		by section 512, 513, or 514	(e)
-	(a) Business	(b) Amount	(c) Exclu- sion	(d) Amount	Related or exempt function income
1 Program service revenue:	code		code	Amount	Tunction income
<u>a</u>		<del>_</del>			
b	— <del>                                    </del>		<del></del>		
<u> </u>	1 1				
d	1 1				·
e					
g Fees and contracts from government agencies	<del>  </del>	<del></del>			
2 Membership dues and assessments	-	-			· · · · · · · · · · · · · · · · · · ·
3 Interest on savings and temporary cash					<u>_</u>
investments			14	191 157	
4 Dividends and interest from securities			14	191,157. 2,617,701.	
5 Net rental income or (loss) from real estate:				2/02///020	<del></del>
a Debt-financed property		•			
b Not debt-financed property					
6 Net rental income or (loss) from personal					<del></del>
property					
7 Other investment income			14	<125,781.>	
8 Gain or (loss) from sales of assets other					
than inventory			18	4,783,239.	
9 Net income or (loss) from special events					
O Gross profit or (loss) from sales of inventory					
1 Other revenue:					
a <u>SETTLEMENT INCOME</u>			01	1,500.	
b GRANT REFUND	_		01	17,318.	
c OTHER K-1 INCOME-NET	_		18	125,781.	
d	_				····
e	_			5 640 045	
2 Subtotal. Add columns (b), (d), and (e)			0.	7,610,915.	0
3 Total. Add line 12, columns (b), (d), and (e)				13	7,610,915
(See worksheet in line 13 instructions to verify calculations.					
Part XVI-B Relationship of Activities	s to the Accom	plishment of	Exempt F	Purposes	
Line No. Explain below how each activity for which in the foundation's exempt purposes (other the				ed importantly to the accomp	lishment of
N/A	an by providing failus	ocon parpodes)	·		
					<del></del>

Part X	VI-B	Relationship of Activities to the Accomplishment of Exempt Purposes
Line No.		lain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of foundation's exempt purposes (other than by providing funds for such purposes).
	N/A	
	-	

For	m 9'90-l	PF (2007) <b>TH</b> 1	E TINKER	FOUNDATION	N, INC.		51-017			ige 13
P	art X		n Regarding rganizations	Transfers To a	nd Transactions	and	d Relationships With Noncha	aritabl	е	
1	Did th	ne organization directly (	or indirectly engage	e in any of the following	with any other organiza	ation d	described in section 501(c) of		Yes	No
	the C	ode (other than section	501(c)(3) organiza	itions) or in section 527	, relating to political org	janizati	tions?			
8	Trans	sfers from the reporting	foundation to a no	ncharitable exempt orga	anization of:					
	(1)	Cash						1a(1)	<u> </u>	X_
	(2)	Other assets						1a(2)	<u> </u>	X
t	Other	transactions:						-		
	(1) 8	Sales of assets to a nonc	charitable exempt o	rganization				1b(1)		X
	(2) F	Purchases of assets fron	n a noncharitable e	xempt organization				1b(2)		X
	(3) F	Rental of facilities, equip	ment, or other asse	ets				1b(3)		X
	(4) F	Reimbursement arrangei	ments					1b(4)		X
	(5) l	oans or loan guarantee:	S					1b(5)		X_
	(6) F	Performance of services	or membership or	fundraising solicitation	S			1b(6)		Х
0	Shari	ng of facilities, equipme	nt, mailing lists, otl	her assets, or paid emp	loyees			1c	l	X
•	I If the	answer to any of the ab	ove is "Yes," compl	lete the following sched	lule. Column (b) should	always	s show the fair market value of the goods,	other as	sets,	
		rvices given by the repoi nn ( <b>d)</b> the value of the gi	•		d less than fair market v	alue in	n any transaction or sharing arrangement,	show in		
(a)	Line no	(b) Amount involve		Name of noncharitable (	exempt organization		(d) Description of transfers, transactions, and	sharing a	rrangeme	ents
<u>`</u>				N/A						-
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	ın sed	foundation directly or in ction 501(c) of the Code s," complete the followin	(other than section		, •	anizatio	ons described	Yes	X	] No
			of organization		(b) Type of organization	n	(c) Description of relation	ship		
_		N.	/A							
							s, and to the best of my knowledge and belief, it i	s true, corr	ect,	
	and cor	nplete Declaration of pepar	er (other than taxpaya	For fiduciary) is based on al	II information of which prepa	ırer nas ⊸	s any knowledge			
	<b>L</b> _	Inc	rt Co	nul	11-6-200	170	tresident			
Sign Here	S	gnature of officer or trus	stee		Date		Title			
Ŧ		Preparer's	$\mathcal{T}D$	00		Date		rer's SSN o	or PTIN	
Sig	Paid Preparer's Use Only	signature	UK_	DE		11	self- employed PC	0234	022	
	Paic Sare	Firm's name (or yours O	'CONNOR I	DAVIES MUNI	NS & DOBBIN	is,	LLP EIN ► 13-338			
	ب قري لايد	if self-employed),				•				
	_	address, and ZIP code		NTV 1016E			Dhono no 212	296	260	Λ

212-286-2600

Phone no.

address, and ZIP code

60 EAST 42ND STREET NEW YORK, NY 10165

FORM 990-PF INTEREST ON SAV	INGS AI	ND TEM	PORARY C	ASH I	NVESTMENTS	STATEMENT	1
SOURCE						AMOUNT	
INTEREST FROM TEMPORARY CASH	INVES	<b>PMENTS</b>			•	191,1	57.
TOTAL TO FORM 990-PF, PART I	, LINE	3, CO	LUMN A		:	191,1	57.
FORM 990-PF DIVIDENT	DS AND	INTER	EST FROM	SECU	JRITIES	STATEMENT	2
SOURCE		GROSS	AMOUNT		PITAL GAINS DIVIDENDS	COLUMN (A	.)
DIVIDEND INCOME FROM VARIOUS INVESTMENTS	<del>-</del>	2,	617,701.		0.	2,617,7	01.
TOTAL TO FM 990-PF, PART I,	LN 4 =	2,	617,701.		0.	2,617,7	01.
FORM 990-PF	O'.	THER I	NCOME			STATEMENT	3
DESCRIPTION			(A) REVENUE PER BOOK	S	(B) NET INVEST- MENT INCOME		
OTHER K-1 INCOME - NET SETTLEMENT INCOME GRANT REFUND OTHER K-1 INCOME-NET				500. 318.	=	•	
TOTAL TO FORM 990-PF, PART I	, LINE	11			<124,281		
FORM 990-PF		LEGAL	FEES			STATEMENT	4
DESCRIPTION	EXPE	A) NSES BOOKS	(B) NET INV MENT IN		(C) ADJUSTED NET INCOM		
PATTERSON, BELKNAP, WEBB & TYLER LLP	1'	7,172.	15	,454.		1,7	18.
TO FM 990-PF, PG 1, LN 16A	1'	7,172.	15	,454.	,	1,7	18.

FORM 990-PF	ACCOUNTI	NG FEES	S'	STATEMENT 5			
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES			
ERNST & YOUNG, LLP	41,384.	0.		41,384.			
TO FORM 990-PF, PG 1, LN 16B	41,384.	0.		41,384.			
FORM 990-PF C	OTHER PROFESS	SIONAL FEES	S'	TATEMENT 6			
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES			
CUSTODIAN AND MANAGEMENT FEES CONSULTING & EVALUATIONS SERVICES	253,533. 100,900.	253,533.		0.			
TO FORM 990-PF, PG 1, LN 16C	354,433.	253,533.		100,900.			
FORM 990-PF	TAXI	ES	S'	TATEMENT 7			
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES			
EXCISE TAXES-DEFERRED EXCISE TAXES-CURRENT	<225,776.3 197,754.	) · 0.		0.			
TO FORM 990-PF, PG 1, LN 18	<28,022.	<b>0.</b>		0.			

FORM 990-PF

9

STATEMENT

FORM 990-PF	OTHER E	XPENSES	S'	PATEMENT 8
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
MISCELLANEOUS EXPENSES INSURANCE OFFICE SUPPLIES MEMBERSHIPS FILING FEES FURNITURE AND EQUIPMENTS COMPUTER MAINTENANCE	11,325. 20,816. 11,366. 10,275. 1,500. 40,387. 13,922.	0. 0.		10,760. 20,816. 10,798. 10,275. 1,500. 38,368. 13,236.
TO FORM 990-PF, PG 1, LN 23	109,591.	3,848.		105,753.

OTHER INVESTMENTS

DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
617,668 SHARES OF PIMPCO FUNDS: ALL	FMV	7 020 211	7 020 211
ASSETS FUND 1,227,510 SHARES OF PIMPCO FUNDS:	FMV	7,838,211.	7,838,211.
TOTAL RETURN FUND	PMV	13,122,081.	13,122,081.
371,175 SHARE OF RUSSELL 100 VALUE	FMV	13,122,001.	13,122,001
CTF		9,320,601.	9,320,601.
SILCHESTER INTERNATIONAL VALUE	FMV	- , .	
EQUITY FUND		13,217,915.	13,217,915.
222,485 SHARES OF THE VANGUARD	FMV		
GROUP: INSTITUTIONAL INDEX FUND		10,220,069.	10,220,069.
222,485 SHARES OF VANGUARD EMERGING	FMV		
MARKETS EQUITY FUND		7,384,273.	7,384,273.
DAVIDSON KEMPNER INSTITUTIONAL	FMV	40 005 040	40 055 040
PARTNERS, L.P.	51.61	10,875,348.	10,875,348.
1,557 SHARES OF DAVIDSON KEMPNER	FMV		
DISTRESSED OPPORTUNITIES INTERNATIONAL LTD.		2,394,662.	2,394,662.
PARK STREET CAPITAL, LLC	FMV	633,438.	633,438
293,736 SHARES OF EATON VANCE S/C	FMV	033,430.	055, 450
CORE FUND		4,093,611.	4,093,611
268,792 SHARES OF BRANDYWINE GLOBAL	FMV	2,000,0220	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
INTERNATIONAL F/I		2,999,194.	2,999,194.
TOTAL TO FORM 990-PF, PART II, LINE 1	3	82,099,403.	82,099,403

# THE TINKER FOUNDATION INCORPORATED 12/31/07

# THE TINKER FOUNDATION INCORPORATED 12/31/07

Name	Address	Title	Time devoted to Position per week	Comi	Compensation	Contributions to Employee Benefit Plans & Deferred Compensation	Exp Account and Other Allowances
Alan Stoga	The Tinker Foundation Inc. 55 East 59 Street New York, NY 10022	Director	0 5	↔	3,500	попе	none
Kenneth Maxwell	The Tinker Foundation Inc. 55 East 59 Street New York, NY 10022	Director	10	<del>⇔</del>	3,500	попе	попе
Kathleen M. Waldron	The Tinker Foundation Inc. 55 East 59 Street New York, NY 10022	Director	0.5	↔	•	none	none

# THE TINKER FOUNDATION INCORPORATED 12/31/2007

# ATTACHMENT B

Kırsten Cowal	The Tinker Foundation Inc 55 East 59 Street New York, NY 10022	Program Associate	35	\$ 85,000	\$ 30,157	none
Margaret Cushing	The Tinker Foundation Inc 55 East 59 Street New York, NY 10022	Sr Program Officer	35	\$ 85,000	\$ 30,157	none
Ingeborg E M. Nanau	The Tinker Foundation Inc 55 East 59 Street New York, NY 10022	Controller	35	\$ 78,000	\$ 33,321	none
Nancy S Truitt	The Tinker Foundation Inc 55 East 59 Street New York, NY 10022	Senior Advisor	21	\$ 83,000	\$ 29,945	none

# THE TINKER FOUNDATION INCORPORATED

55 East 59th Street, New York, NY 10022 Phone: 212-421-6858 Fax: 212-223-3326 Web Site: http://fdncenter.org/grantmaker/tinker

Martha T. Muse, Chairman Renate Rennie, President

### HISTORY

The Tinker Foundation was created in 1959 by Dr. Edward Larocque Tinker. His lifelong devotion to the Iberian tradition in the Old and New Worlds gave definition to the Foundation's overall purpose. Both in its early days and since

APPLICANT
INFORMATION
INSTITUTIONAL
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its incorporation in 1975, the Foundation's agenda has reflected a linguistic and geographical focus on Latin America, Spain and Portugal. More recently, the Foundation has included within its mandate the support of activities concerning

Antarctica, a region of growing interest to so many nations of the Western Hemisphere. This focus is unique within the United States philanthropic community.

# FUNDING PRIORITIES

Tinker Foundation grants are awarded to organizations and institutions that promote the interchange and exchange of information within the community of those concerned with the affairs of Spain, Portugal, Ibero-America and Antarctica. (Ibero-America is defined here as the Spanish- and Portuguese-speaking countries of the Western Hemisphere.) Emphasis is placed on those activities that have strong public policy implications, offer innovative solutions to many of the problems facing these regions today, and incorporate new mechanisms for addressing environmental, economic and governance issues. Such activities may include, but are not limited to, research projects, conferences and short-term training workshops related to the Foundation's areas of interest. The Foundation encourages collaboration between organizations in the United States and Iberia or Latin America and among institutions in those regions.

It should be noted that as a small foundation with limited resources that serve to restrict the number of projects we are able to support, only a small portion of all eligible requests can be met. In addition, the Foundation will not consider requests for 1) annual fund-raising appeals for such organizations as the Community Chest or the United Way; 2) support for the construction of buildings or major equipment purchases; 3) individual research; 4) funding related to health or medical issues; 5) production costs for films, television and radio projects; 6) funding for arts and humanities projects, including art museum collections and exhibits; 7) endowments, and 8) general operating support.

# APPLICATION DEADLINES AND PRIORITIES

Applications for institutional grants are considered biannually by the Board of Directors, in mid-June and mid-December. The deadline for the receipt of proposals for the summer meeting is March 1st; for the winter meeting it is September 1st. These dates represent final deadlines for consideration of proposals. However, we would urge and strongly advise those seeking support to submit proposals to the Foundation well in advance of these closing dates. Discussion and consultation may well be required prior to the acceptance of a proposal for serious consideration and recommendation to the Board of Directors.

Complete proposals should be prepared according to the instructions on the following pages. Please note that all *proposals must be submitted in English*, otherwise the proposal will not be accepted for processing.

### REPORTING REQUIREMENTS

During the term of the grant, the recipient is responsible for the submission of the appropriate written reports on activities and expenditures made. Upon completion of the grant, a full accounting – narrative as well as financial – will be required. It is also customary for Foundation representatives to make site visits for the evaluation of selected grant activities. At the time of the announcement of the award, the Foundation will provide specific instructions for the preparation of the reports.

## **APPLICATION INSTRUCTIONS**

The following information is designed to instruct you on the content and format of your proposal to the Tinker Foundation. Two copies of the complete proposal, without binders and in the English language, should be sent to the President of the Foundation and include the items listed in the following check-list. All institutions submitting proposals, even if they were funded previously, are required to include all of this information.

Please note, submission of incomplete proposals may cause a substantial delay in the Foundation's review. We, therefore, urge all applicants to comply with the procedures set forth below.

# PROPOSAL CHECKLIST

- 1. Proposal cover sheet
- A separate one-page summary of the proposal, describing briefly the project's objectives, target audience or beneficiaries, proposed methodology and plan for dissemination of results
- A full proposal providing more detail on the project's objectives and theoretical, practical and/or policy-related significance (both as a discrete endeavor and within the broader field)
- 4. A plan of work describing the activities to be undertaken and indicating any factors which could serve to delay this plan or change the amount of time required to complete the project as well as alter the proposed budgetary designations

- 5. Anticipated results of the project
- 6. A specific plan for the dissemination of those results, i.e., identification of the target audience and the means by which it will be reached
- A description of the plan to evaluate the short- and long-term impact of the project's results upon its completion
- 8. Names and addresses of three individuals familiar with the proposed topic/field, but not directly involved in the project
- 9. Itemized budget for the costs of the entire project
- 10. Itemized budget for those expenses for which Tinker Foundation funding is sought (Please note that as a general rule the Foundation does not pay overhead or indirect costs. However, in those exceptional cases when it is considered absolutely necessary, a maximum of 10% of the project's direct costs may be included as overhead in the budget)
- 11. A copy of the letter from the Internal Revenue Service confirming the organization's status as tax exempt (U.S. organizations only)
- 12. A copy of the organization's latest Federal/ State Form 990 (U.S. organizations only)
- 13. A copy of the organization's latest financial statement
- 14. Qualifications of the project director and personnel, with *curricula vitae* attached
- 15. A complete list of the organization's staff and Board of Directors
- 16. A brief narrative statement providing an historical overview of the institution

If there are any questions concerning these application procedures, please do not hesitate to contact the Foundation.

## THE TINKER FOUNDATION INCORPORATED

PROPOSAL
COVER SHEET
INSTITUTIONAL
GRANTS

(Please type or print, and be sure to complete both sides of the form.) **ORGANIZATIONAL INFORMATION** Organization's Legal Name and Address: Organization's Telephone Number, Fax Number, E-mail and Web Addresses: Name and Title of the Director of Organization Project Director Name and Title: Project Director Address: (If different from above) Project Director Phone and Fax Numbers: Project Director E-mail Address: PROJECT INFORMATION Project Submission Date: Project Title

### THE TINKER FOUNDATION INCORPORATED

Total Project Budget:	
Amount Requested from The Tinker Foundation:	
(If requesting a multi-year grant, please also specify amounts requested per year.)	
	<u> </u>
Project Duration:	
Starting Date	
	<u> </u>
Anticipated Completion Date:	
Other Organizations Approached for Funding for This Project:	
oner organizations reproducted for runding for rins reject.	
	-
(Please he sure to attach the ane-nage summers of your proposal to this applicat	tion form )

# THE TINKER FOUNDATION INCORPORATED – 51-0175449 SCHEDULE 7 – GRANTS 6 Pages

Name & Address of Donee	Purpose of Grant	Payments During the Year 2007	I R S Status
Amencas Society, Inc 680 Park Ave New York, NY 10021	Amencas Quarterly	\$20,000	Public Charity
Amherst College, Trustees of Amherst, MA	Community-Managed Schools and Civic Participation	\$35,000	Educational Institution
Asociación Civil Centro de Estudios Legales y Sociales Piedras 547, piso 1 Buenos Aires, Argentina	Police Reform in Argentina	\$50,000	Foreign Institution (Affidavit)
Asociacion por los Derechos Civiles Cordoba 795 - 8 Piso 1054AAG Buenos Aires, Argentina	Deepening Justice Reform at National and Provincial Levels	\$43,000	Foreign Institution (Affidavit)
Asociacion Mexicana de Uniones de Credito del Sector Social, A C CP06760, Del Cuauhtemoc Mexico, D.F , Mexico	Adaptable and Sustainable Financial Services in Marginalized Rural Transnational Communities	\$38,000	Foreign Institution (Affidavit)
Association of the Bar of the City of New York Fund, Inc 42 West 44th St New York, NY 10036-6690	Implementing the Pro Bono Declaration for the Amencas	\$60,000	Public Charity
Brazil Foundation 225 West 86th Street New York, NY 10024	Strengthening Philanthropy in Brazil	\$60,000	Public Charity
Brookings Institution 1775 Massachusetts Ave, NW Washington, DC 20036	Inequality of Opportunity and Support for Market Reforms in Latin America	\$30,000	Public Chanty
Center for Global Development 1776 Massachusetts Ave , NW Washington, DC 20036	Helping Reforms Deliver Growth in Latin America	\$50,000	Public Charity
Center for International Forestry Research P O Box 6596 JKPWB Jakarta, Indonesia	Promoting Local Innovations and Sustainable Trade of Forest Goods in the Brazilian Amazon	\$62,000	Public Chanty
Centro de Analisis y Difusion de Economia Paraguaya . Pinbebuy 1058 Asuncion, Paraguay	Promoting Sustainable Growth and Social Equity	\$34,000	Foreign Institution (Affidavit)

		Payments During	1
Name & Address of Donee	Purpose of Grant	the Year 2007	Status
Centro de Investigacion para el Desarrollo, A C Jaime Balmes No 11, Edif D, 2 piso 11510 Mexico, D F , Mexico	Second Poll U S -Mexican Attitudes	\$40,000	Foreign Institution (Affidavit)
Columbia University 2960 Broadway New York, NY 10027-6902	Water Allocation, Efficiency and Vulnerability in Northeast Brazil	\$70,000	Educational Institution
Columbia University 2960 Broadway New York, NY 10027-6902	Tinker Field Research Grant	\$10,000	Educational Institution
Conservation International Foundation 2011 Crystal Drive, Ste 500 Arlington, VA 22202	Prepanng Conservation Corndors for Climate Change	\$66,000	Public Chanty
Editora Instituto Fernand Braudel de Economia Mundial Rua Ceara 02 Sao Paulo, Brazil	School Reform in Sao Paulo and Pernambuco	\$50,000	Foreign Institution (Affidavit)
Forum Brasileiro de Segurança Pública Rua Teodoro Sampaio 1020, c; 1409 Sao Paulo, Brazil	Establishment of the Brazilian Forum on Public Safety	\$75,000	Foreign Institution (Affidavit)
The Foundation Center 79 Fifth Avenue New York, NY 10003	Support for the programs of the Foundation Center	000'9\$	Public Chanty
Fundação de Desenvolvimento da Pesquisa Av. Presidente Antonio Carlos, 6627 Belo Honzonte, MG, Brazil	Evaluation of the Public Safety Program in Minas Gerais	\$25,000	Foreign Institution (Affidavit)
Fundación Centro para la Estabilidad Financiera Avenida Cornentes, 1 piso C1043AAH Buenos Aires, Argentina	Financial Education	\$80,000	Foreign Institution (Affidavit)
Fundación Ciudadana para las Americas Passy 032, Providencia Santiago, Chile	Improving Civil Society Organization Accountability	\$25,000	Foreign Institution (Affidavit)
Fundación Compromiso Arenales 1457 7 Piso Buenos Aires, Argentina	Improve Quality of Education through Capacity Building and Public Policy	\$60,000	Foreign Institution (Affidavit)
<ul> <li>Fundación Internacional para la Promoción del Desarrollo Sustentable Futuro Latinoamencano Casilla 17-17-558</li> <li>Quito, Ecuador</li> </ul>	Strengthening Governance to Secure Long-term Water Provision for Metro Quito	\$64,000	Foreign Institution (Affidavit)

Name & Address of Donee	Purpose of Grant	Payments During the Year 2007	I R S Status
Fundacion Leer Av Cervino 4407/17, Piso 1 Buenos Aires, Argentina	Improving the Quality of Literacy Instruction in Argentina's Primary Schools	\$70,000	Foreign Institution (Affidavit)
Fundacion Poder Ciudadano Piedras 547 Oficina 2 Buenos Aires, Argentina	Transparency and Citizenship Participation in Public Procurement	\$43,000	Foreign Institution (Affidavit)
Fundacion Pro Bono Manano Sanchez Fontecila 370 Santiago, Chile	Institutionalization of Pro Bono Practice in Chile	\$50,000	Foreign Institution (Affidavit)
Fundación SES (Sustentabilidad, Educación, Solidandad) Av de Mayo 1156, 2 piso Buenos Aires, Argentina	Preventing and Reversing School Dropout in Argentina	\$30,000	Foreign Institution (Affidavit)
Fundación Vida Silvestre Argentina Defensa 251 6to K Buenos Aires, Argentina	Engaging Land Owners in the Development of Private Protected Areas	\$48,000	Foreign Institution (Affidavit)
Fundar, Centro de Analisis e Investigacion, A C Popotla 96-5, Tizapan, San Angel Mexico, D F., Mexico	Advancing Police Reform Initiatives in Queretaro	\$50,000	Foreign Institution (Affidavit)
Give to Colombia, Inc 230 Island Dr Key Biscayne, FL 33149	Consolidation of Give to Colombia's Infrastructure, Management and Capacity Building	\$50,000	Public Chanty
Indiana University Bloomington, IN 47405	Tinker Field Research Grant	\$10,000	Educational Institution
Instituto de Ciências Sociais da Universidade de Lisboa Av Profesor Anibal Bettencourt, 9 Lisbon, Portugal	Electoral Choices and Political Attitudes in Contemporary Portugal	\$15,000	Foreign Institution (Affidavit)
Instituto de Defensa Legal Manuel Villavicencio 1191 Lima, Peru	Justices of the Peace in Police Stations and Municipal Community Service System	\$60,000	Foreign Institution (Affidavit)
Instituto de Estudios sobre la Realidad Argentina y Latinoamencana Juan del Campillo 394 Cordoba, Argentina	Fiscal Transparency in Argentina	\$30,000	Foreign Institution (Affidavit)
Instituto para la Segundad y la Democracia, A C C P 03710 Mexico, D F., Mexico	Police Reform in Mexico	\$50,000	Foreign Institution (Affidavit)

Name & Address of Donee	Purpose of Grant	Payments During the Year 2007	I R S Status
Inter-American Dialogue 1211 Connecticut Ave , NW, Suite 510 Washington, DC 20036	Renewing the Dialogue's Membership	\$50,000	Public Chanty
International Union for Conservation of Nature and Natural Resources-U S 1630 Connecticut Ave , NW, 3rd Fl. Washington, DC 20009	Sustainable Use of Freshwater Fish to Support Local Livelihoods in La Plata Basin	\$75,000	Public Charity
Latin American Studies Association Inc 416 Bellefield Hall, University of Pittsburgh Pittsburgh, PA 15260	LASA/Tinker Fellowships	\$30,000	Public Chanty
Michigan State University 450 Administration Building East Lansing, MI 48824	Tinker Field Research Grant	\$10,000	Educational Institution
Migration Policy Institute 1400 16th St , N.W , Suite 300 Washington, DC 20036-2257	A Paper Series on Mexican and Latino Immigrant Integration Policy	\$60,000	Public Chanty
National Academy of Sciences Executive Office, 2101 Constitution Ave Washington, DC 20418	The International Polar Year 2007-2008 and the Polar Research Board	\$50,000	Public Charity
National Academy of Sciences Executive Office, 2101 Constitution Ave Washington, DC 20418	Design of the Martha T. Muse Award to Support the Advancement of Early Career Antarctic Researchers	\$63,000	Public Chanty
The Nature Conservancy, Inc 4245 North Fairfax Dr Arlington, VA 22203	Expanding the Scope and Efficiency of Brazil's "Ecological Value-Added Tax"	\$60,000	Public Chanty
NatureServe 1101 Wilson Bivd , 15th Floor Arlington, VA 22209	Land Use Policy and Conservation of Tropical Dry Forests in Guatemala	\$63,000	Public Charity
New York Botanıcal Garden 200th St. & Southern Blvd Braon, NY 10458	Sustainable Forestry for an Urbanizing Amazonia	\$70,000	Public Chanty
New York Regional Association of Grantmakers, Inc 79 Fifth Avenue 4th Floor New York, NY 10003-3076	General program support	\$3,500	Public Charity
Nonprofit Enterprise and Self-Sustainability Team, Inc do 563 Garden Gate Way Turlock, CA 95382	Expanding the NESsT Venture Fund for Latin America	\$40,000	Public Chanty

Name & Address of Donee	Purpose of Grant	Payments During the Year 2007	I R S. Status
Northwestern University Evanston, IL	Improving Efficiency and Quality in Social Services in Latin America	\$50,000	Educational Institution
Pro Mujer Inc 240 West 35th St , Suite 404 New York, NY 10001	Pro-Mujer's Network-Wide Human Resources Initiative	\$75,000	Public Charity
Rainforest Alliance, Inc 665 Broadway, 5th Floor New York, NY 10012-2331	Conserving the Southwestern Amazon through Sustainable Forestry	\$65,000	Public Charity
Rare 1840 Wilson Blvd , Surte 204 Arlıngton, VA 22201	Securing Success and Replication with Community Tours Sian Ka'an	\$70,000	Public Chanty
Socios-Mexico/Centro de Colaboracion Civica, A C. C P 06100 Mexico, D.F., Mexico	Building Consensus to Formulate National Legislation	\$65,000	Public Chanty
Sonoran Institute 7650 E Broadway Blvd , Suite 203 Tucson, AZ 85710	Restoring Annual Flows to the Colorado River Delta	\$50,000	Public Charity
State University of New York at Stony Brook Stony Brook. NY	Tinker Field Research Grant	\$10,000	Educational Institution
Strategies for international Development 2525 Wilson Blvd Arlington, VA22201	Implementing Bolivia's New Rural Development Policy and improving Implementation of Citizen Participation Reforms	\$60,000	Public Chanty
Tlachinollan Grupo de Apoyo a los Pueblos Indios de la Montaña A C. Calle Mina 77, Col Centro 41304 Tlapa de Comonfort, Guerrero, Mexico	Seminar on Citizen Monitoring of Police	\$50,000	Foreign Institution (Affidavit)
Tulane University New Orleans, LA	Tinker Field Research Grant	\$15,000	Educational Institution
Universidad Torcuato Di Tella Minones 2159/77 C1428ATG Buenos Aires, Argentina	Toward Crime Reduction in Argentina	\$105,000	Foreign Institution (Affidavit)
University of Anzona Tucson, AZ	Tinker Field Research Grant	\$15,000	Educational Institution
University of California, The Regents of the Berkeley, CA 94720	Tinker Field Research Grant (Los Angeles)	\$15,000	Educational Institution

Name & Address of Donee	Purpose of Grant	Payments During the Year 2007	I R S Status
University of California, The Regents of the Bren School of Environmental Science and Management Berkeley, CA 94720	Antarctic Treaty Summit	\$60,000	Educational Institution
University of California, The Regents of the Scripps Institution of Oceanography Berkeley, CA 94720	Improving Sustainability of Artisanal Shark Fisheries of Western Baja California	\$52,000	Educational Institution
University of Chicago Chicago, IL 60637	Tinker Field Research Grant	\$15,000	Educational Institution
University of Florida Gainesville, FL 32611	Tinker Field Research Grant	\$15,000	Educational Institution
University of Georgia Athens, GA 30602	Tinker Field Research Grant	\$10,000	Educational Institution
University of Illinois Foundation Urbana, IL 61801	Tinker Field Research Grant	\$15,000	Educational Institution
University of Kansas Lawrence, KS 66045	Tinker Field Research Grant	\$10,000	Educational Institution
University of Miami Coral Gables, FL 33124	Мехісо under Calderon	\$70,000	Educatronal Institution
University of New Mexico Albuquerque, NM 87131	Tinker Field Research Grant	\$15,000	Educational Institution
University of Puttsburgh Pittsburgh, PA 15260	Tinker Field Research Grant	\$15,000	Educational Institution
University of Wisconsin - Madison Madison, WI 53706	Tinker Field Research Grant	\$15,000	Educational Institution
Washington Office on Latin America, Inc 1630 Connecticut Ave , NW, Suite 200 Washington, DC 20009	Police Reform in Central America	\$60,000	Public Charity
Woods Hole Research Center, Inc P O Box 296 Woods Hole, MA 02543-0296	Policy and Institutional Frameworks for Smallholder Forestry in the Brazilian Amazon	\$65,000	Public Charity
. Yale University New Haven, CT 06511	Tinker Field Research Grant	\$10,000	Educational Institution
•	SUB-TOTAL	\$3,205,500	

Name & Address of Donee	Purpose of Charitable Contribution	Payments During the Year 2007	I R S Status
Americas Society 680 Park Avenue New York, NY 10021	General Support	\$30,000	Public Chanty
The New York Botanıcal Garden Enid A Hapt Conservatory Bronx, NY 10458-5126	General Support	\$3,000	Public Chanty
AlvarAlice Foundation 50 East 77 Street, #15-C New York, NY 10021	General Support	\$2,000	Public Chanty
Brazıl Foundation 345 Seventh Avenue, #1401 New York, NY 10001	General Support	\$10,000	Public Chanty
Queen Sofia Spanish Institute 684 Park Avenue New York, NY 10021	General Support	\$20,000	Public Chanty
Woodrow Wilson Inter'i Center for Scholars 1300 Penn Ave , N W Washington, D C 20004-3027	General Support	\$6,000	Public Chanty
Pro Mujer 240 West 35th Street, Suite 404 New York, NY 10001	General Support	\$5,000	Public Chanty
Environmental Law Institute 2000 L Street, N W., Suite 620	General Support	\$1,000	Public Charity
Washington, D.C. 20036	SUB-TOTAL	\$77,000	
	TOTAL OF GRANTS & CHARITABLE CONTRIBUTIONS	\$3,282,500	

# Form **8868**

(Rev. March 2008)

Department of the Treasury Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No 1545-1709

<ul><li>If y</li></ul>	ou are filing for an Automatic 3-Month Extension, complete only Part I and check this box		► LX
• If y	ou are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this	form).	
Do no	ot complete Part II unless you have already been granted an automatic 3-month extension on a previously fi	led For	m 8868.
Par	Automatic 3-Month Extension of Time. Only submit original (no copies needed).		
A cor	poration required to file Form 990-T and requesting an automatic 6-month extension - check this box and com	plete	
Part I	·	•	▶ □
All oth	ner corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request ar	exten	sion of time
	income tax returns.	CALON	order or time
noted (not a you m	ronic Filing (e-file). Generally, you can electronically file Form 8868 if you want a 3-month automatic extension below (6 months for a corporation required to file Form 990-T). However, you cannot file Form 8868 electronic utomatic) 3-month extension or (2) you file Forms 990-BL, 6069, or 8870, group returns, or a composite or consist submit the fully completed and signed page 2 (Part II) of Form 8868. For more details on the electronic files gov/efile and click on e-file for Charities & Nonprofits.	ically if nsolida	(1) you want the additional ated Form 990-T. Instead,
Туре	or Name of Exempt Organization	Empl	oyer identification number
print			
	THE TINKER FOUNDATION, INC.	5	1-0175449
File by due dat filing yo	o for Number, street, and room or suite no. If a P.O. box, see instructions of the street, No. 21 FL.		
return : instruct			
Chec	k type of return to be filed (file a separate application for each return).		
	Form 990 Form 990-T (corporation) Form 47	720	
=	Form 990-BL Form 990-T (sec. 401(a) or 408(a) trust) Form 52		
H	Form 990-EZ Form 990-T (trust other than above) Form 60		
_	Form 990-PF Form 1041-A Form 86		
	10111133041		
• Th	e books are in the care of ▶ INGEBORG E. M. NANAU		
	lephone No ▶ 212-421-6858 FAX No ▶		
• If t	he organization does not have an office or place of business in the United States, check this box		
• If t	his is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If th	is is fo	r the whole group, check this
box ]	If it is for part of the group, check this box  and attach a list with the names and EINs of all	memb	ers the extension will cover.
1	I request an automatic 3-month (6-months for a corporation required to file Form 990-T) extension of time unit AUGUST 15, 2008 , to file the exempt organization return for the organization named a		The extension
	is for the organization's return for:		
	► X calendar year 2007 or		
	► tax year beginning , and ending		
			_
2	If this tax year is for less than 12 months, check reason: Initial return Final return		Change in accounting period
3a	If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any		
	nonrefundable credits. See instructions	3a	<b>\$</b> 132,808.
b	If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated		
	tax payments made Include any prior year overpayment allowed as a credit	3b	\$ 82,808.
С	Balance Due. Subtract line 3b from line 3a. Include your payment with this form, or, if required,		
	deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System).	<u></u>	
	See instructions.	3с	\$ 50,000.
Cauti	ion. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form	8879-	EO for payment instructions.

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 3-2008)

Form 8868' (Rev. 4-2008)				Page 2		
• If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II and check	this box			► X		
Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previous	sly filed Fo	orm 8868				
If you are filing for an Automatic 3-Month Extension, complete only Part I (on page 1).						
Part II Additional (Not Automatic) 3-Month Extension of Time. You must file origin	nal and or	пе сору.				
Type or Name of Exempt Organization	E	imployer	identificat	ion number		
THE TINKER FOUNDATION, INC.		51-0	17544	9		
File by the extended Number, street, and room or suite no. If a P.O. box, see Instructions.  55 EAST 59TH STREET, NO. 21 FL.	F	or IRS us	e only			
filling the return See Instructions.  City, town or post office, state, and ZIP code. For a foreign address, see instructions.  NEW YORK, NY 10022	<u> </u>					
Check type of return to be filed (File a separate application for each return):  Form 990  Form 990-EZ  Form 990-BL  Form 990-PF  Form 990-T (trust other than above)  Form 4720		Form 5		Form 8870		
STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a p	reviously	filed For	rm 8868.			
• The books are in the care of ▶ INGEBORG E. M. NANAU						
Telephone No. ► 212-421-6858 FAX No. ►						
If the organization does not have an office or place of business in the United States, check this box			 	<b>▶</b> □		
If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN)				, check this		
box ▶	s of all me	mbers th	e extension	ı is for.		
4 I request an additional 3-month extension of time until NOVEMBER 15, 2008.						
5 For calendar year 2007, or other tax year beginning, and en	ding			·		
6 If this tax year is for less than 12 months, check reason: Initial return Final return		Chan	ge in accou	nting period		
State in detail why you need the extension						
ADDITIONAL INFORMATION REQUIRED TO FILE A COMPLETE	AND Z	<u>ACCUR</u>	ATE			
RETURN IS NOT YET AVAILABLE.						
8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any						
nonrefundable credits. See Instructions.		3a \$	13	<u>32,808.</u>		
b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated	4	]				
tax payments made. Include any prior year overpayment allowed as a credit and any amount paid	<u> </u>					
previously with Form 8868.	8	3b \$	<u>13</u>	<u>32,808.</u>		
c Balance Due. Subtract line 8b from line 8a. Include your payment with this form, or, if required, depos	it					
with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instruc-	ctions. E	3c \$		<u> </u>		
Signature and Verification						
Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, an	d to the be	st of my k	nowledge and	d belief,		
It is true, correct, and complete, and that I am authorized to prepare this form.			J 1			
Signature ► CPA		Date 🕨 🗸	2111-	***		
			Form 8868	(Rev. 4-2008)		