

# Return of Organization Exempt From Income Tax

**2005**

**Open to Public Inspection**


Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Department of the Treasury  
Internal Revenue Service

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

**A** For the 2005 calendar year, or tax year beginning 10/01, 2005, and ending 9/30, 2006

- B** Check if applicable
- Address change
  - Name change
  - Initial return
  - Final return
  - Amended return
  - Application pending

  
29 IB 200609 03 16 3 0000  
**MACKINAC ASSOCIATES**  
 PO BOX 567  
**MACKINAW CITY MI 49701-0567**

**D** Employer identification number  
38 2328863

**E** Telephone number  
(231) 436-4100

**F** Accounting method:  Cash  Accrual  
 Other (specify) ▶

• Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).

- H and I are not applicable to section 527 organizations**
- H(a)** Is this a group return for affiliates?  Yes  No
- H(b)** If "Yes," enter number of affiliates ▶
- H(c)** Are all affiliates included?  Yes  No  
(If "No," attach a list. See instructions.)
- H(d)** Is this a separate return filed by an organization covered by a group ruling?  Yes  No

**G** Website: ▶

**J** Organization type (check only one) ▶  501(c) ( 3 ) ◀ (insert no.)  4947(a)(1) or  527

**K** Check here  if the organization's gross receipts are normally not more than \$25,000. The organization need not file a return with the IRS, but if the organization chooses to file a return, be sure to file a complete return. Some states require a complete return.

**I** Group Exemption Number ▶

**M** Check  if the organization is not required to attach Sch B (Form 990, 990-EZ, or 990-PF).

**L** Gross receipts. Add lines 6b, 8b, 9b, and 10b to line 12 ▶

**Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions.)**

|   |   |            |            |  |
|---|---|------------|------------|--|
| Revenue   | <b>1</b> Contributions, gifts, grants, and similar amounts received:                              |            |            |  |
|   | <b>a</b> Direct public support  | <b>1a</b>  | 152,551.18 |  |
|   | <b>b</b> Indirect public support  | <b>1b</b>  |            |  |
|   | <b>c</b> Government contributions (grants)  | <b>1c</b>  |            |  |
|   | <b>d</b> Total (add lines 1a through 1c) (cash \$ <u>152,551.18</u> noncash \$ _____)             | <b>1d</b>  | 152,551.18 |  |
|   | <b>2</b> Program service revenue including government fees and contracts (from Part VII, line 93) | <b>2</b>   |            |  |
|   | <b>3</b> Membership dues and assessments  | <b>3</b>   | 24,042.50  |  |
|   | <b>4</b> Interest on savings and temporary cash investments                                       | <b>4</b>   | 18,023.05  |  |
|   | <b>5</b> Dividends and interest from securities   | <b>5</b>   |            |  |
|   | <b>6a</b> Gross rents   | <b>6a</b>  |            |  |
|   | <b>b</b> Less: rental expenses  | <b>6b</b>  |            |  |
|   | <b>c</b> Net rental income or (loss) (subtract line 6b from line 6a)                              | <b>6c</b>  |            |  |
| <b>7</b> Other investment income (describe ▶)   | <b>7</b>  |            |            |  |
| <b>8a</b> Gross amount from sales of assets other than inventory  | (A) Securities  |            | (B) Other  |  |
|   | <b>8a</b>   |            |            |  |
|   | <b>b</b> Less: cost or other basis and sales expenses   | <b>8b</b>  |            |  |
|   | <b>c</b> Gain or (loss) (attach schedule)   | <b>8c</b>  |            |  |
| <b>d</b> Net gain or (loss) (combine line 8c, columns (A) and (B))  | <b>8d</b>   |            |            |  |
| <b>9</b> Special events and activities (attach schedule). If any amount is from gaming, check here <input type="checkbox"/> |   |            |            |  |
| <b>a</b> Gross revenue (not including \$ _____ of contributions reported on line 1a)  | <b>9a</b>   | 23,541.00  |            |  |
| <b>b</b> Less: direct expenses other than fundraising expenses  | <b>9b</b>   | 22,589.13  |            |  |
| <b>c</b> Net income or (loss) from special events (subtract line 9b from line 9a)   | <b>9c</b>   | 951.87     |            |  |
| <b>10a</b> Gross sales of inventory, less returns and allowances  | <b>10a</b>  |            |            |  |
| <b>b</b> Less: cost of goods sold   | <b>10b</b>  |            |            |  |
| <b>c</b> Gross profit or (loss) from sales of inventory (attach schedule) (subtract line 10b from line 10a)                 | <b>10c</b>  |            |            |  |
| <b>11</b> Other revenue (from Part VII, line 103)   | <b>11</b>   |            |            |  |
| <b>12</b> Total revenue (add lines 1d, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11)  | <b>12</b>   | 195,568.60 |            |  |
| Expenses  | <b>13</b> Program services (from line 44, column (B))   | <b>13</b>  | 152,691.15 |  |
|   | <b>14</b> Management and general (from line 44, column (C))                                       | <b>14</b>  | 15,597.13  |  |
|   | <b>15</b> Fundraising (from line 44, column (D))  | <b>15</b>  | 879.52     |  |
|   | <b>16</b> Payments to affiliates (attach schedule)  | <b>16</b>  |            |  |
|   | <b>17</b> Total expenses (add lines 13 and 14, column (A))  | <b>17</b>  | 169,167.80 |  |
| Net Assets  | <b>18</b> Excess or (deficit) for the year (subtract line 17 from line 12)                        | <b>18</b>  | 26,400.80  |  |
|   | <b>19</b> Net assets or fund balances at beginning of year (from line 73, column (A))             | <b>19</b>  | 184,669.68 |  |
|   | <b>20</b> Other changes in net assets or fund balances (attach explanation)                       | <b>20</b>  |            |  |
|   | <b>21</b> Net assets or fund balances at end of year (combine lines 18, 19, and 20)               | <b>21</b>  | 211,069.68 |  |

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**Part II Statement of Functional Expenses**

All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others. (See the instructions.)

| Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I. |   | (A) Total            | (B) Program services | (C) Management and general | (D) Fundraising |
|---|---|----------------------|----------------------|----------------------------|-----------------|
| <b>22</b>   | Grants and allocations (attach schedule) . . . . .<br>(cash \$ _____ noncash \$ _____)<br>If this amount includes foreign grants, check here <input type="checkbox"/> | <b>22</b> 146,890.40 | 146,890.40           |                            |                 |
| <b>23</b>   | Specific assistance to individuals (attach schedule) . . . . .  | <b>23</b>            |                      |                            |                 |
| <b>24</b>   | Benefits paid to or for members (attach schedule) . . . . .   | <b>24</b>            |                      |                            |                 |
| <b>25</b>   | Compensation of officers, directors, etc. . . . .   | <b>25</b>            |                      |                            |                 |
| <b>26</b>   | Other salaries and wages . . . . .  | <b>26</b>            |                      |                            |                 |
| <b>27</b>   | Pension plan contributions . . . . .  | <b>27</b>            |                      |                            |                 |
| <b>28</b>   | Other employee benefits . . . . .   | <b>28</b>            |                      |                            |                 |
| <b>29</b>   | Payroll taxes . . . . .   | <b>29</b>            |                      |                            |                 |
| <b>30</b>   | Professional fundraising fees . . . . .   | <b>30</b>            |                      |                            |                 |
| <b>31</b>   | Accounting fees . . . . .   | <b>31</b>            |                      |                            |                 |
| <b>32</b>   | Legal fees . . . . .  | <b>32</b>            |                      |                            |                 |
| <b>33</b>   | Supplies . . . . .  | <b>33</b> 16,965.79  | 1,696.58             | 14,420.92                  | 848.29          |
| <b>34</b>   | Telephone . . . . .   | <b>34</b>            |                      |                            |                 |
| <b>35</b>   | Postage and shipping . . . . .  | <b>35</b> 312.44     | 50.00                | 231.21                     | 31.23           |
| <b>36</b>   | Occupancy . . . . .   | <b>36</b>            |                      |                            |                 |
| <b>37</b>   | Equipment rental and maintenance . . . . .  | <b>37</b> 945.00     |                      | 945.00                     |                 |
| <b>38</b>   | Printing and publications . . . . .   | <b>38</b> 4,054.17   | 4,054.17             |                            |                 |
| <b>39</b>   | Travel . . . . .  | <b>39</b>            |                      |                            |                 |
| <b>40</b>   | Conferences, conventions, and meetings . . . . .  | <b>40</b>            |                      |                            |                 |
| <b>41</b>   | Interest . . . . .  | <b>41</b>            |                      |                            |                 |
| <b>42</b>   | Depreciation, depletion, etc. (attach schedule)   | <b>42</b>            |                      |                            |                 |
| <b>43</b>   | Other expenses not covered above (itemize):   |                      |                      |                            |                 |
| a   | .....   | <b>43a</b>           |                      |                            |                 |
| b   | .....   | <b>43b</b>           |                      |                            |                 |
| c   | .....   | <b>43c</b>           |                      |                            |                 |
| d   | .....   | <b>43d</b>           |                      |                            |                 |
| e   | .....   | <b>43e</b>           |                      |                            |                 |
| f   | .....   | <b>43f</b>           |                      |                            |                 |
| g   | .....   | <b>43g</b>           |                      |                            |                 |
| <b>44</b>   | <b>Total functional expenses.</b> Add lines 22 through 43. (Organizations completing columns (B)-(D), carry these totals to lines 13-15) . . . . .                    | <b>44</b> 169,167.80 | 152,691.15           | 15,597.13                  | 879.52          |

**Joint Costs.** Check  if you are following SOP 98-2.  
 Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services?  Yes  No  
 If "Yes," enter (i) the aggregate amount of these joint costs \$ \_\_\_\_\_; (ii) the amount allocated to Program services \$ \_\_\_\_\_;  
 (iii) the amount allocated to Management and general \$ \_\_\_\_\_; and (iv) the amount allocated to Fundraising \$ \_\_\_\_\_

**Part III Statement of Program Service Accomplishments** (See the instructions.)

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

What is the organization's primary exempt purpose? **Preserve & interpret history of straits.**  
 All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)

**Program Service Expenses**  
 (Required for 501(c)(3) and (4) orgs. and 4947(a)(1) trusts, but optional for others)

|   |                   |
|---|-------------------|
| <p><b>a</b> Education Outreach support - 12,000 Michigan students are provided with in classroom programs interpreting history and natural history of the Straits of Mackinac region.</p>   |                   |
| <p>(Grants and allocations \$ 34,054.17 ) If this amount includes foreign grants, check here <input type="checkbox"/></p>   | <p>34,054.17</p>  |
| <p><b>b</b> Support staffing - Provides education and services to 3500+ membership and information to thousands of visitors. Brochures, flyers and correspondence is generated.</p>   |                   |
| <p>(Grants and allocations \$ 38,746.58 ) If this amount includes foreign grants, check here <input type="checkbox"/></p>   | <p>38,746.58</p>  |
| <p><b>c</b> MSHP Programs - provides support for various interpretive exhibits &amp; collections acquisitions for the education and enjoyment of the visiting public and to preserve and display artifacts important to the history of the Straits region.</p>    |                   |
| <p>(Grants and allocations \$ 33,252.78 ) If this amount includes foreign grants, check here <input type="checkbox"/></p>   | <p>33,252.78</p>  |
| <p><b>d</b> Mill Creek AV Program - Revision &amp; upgrade of the orientation AV program at Historic Mill Creek. Gives a brief description of the site to educate and inform visitors of the history and other pertinent facts about the Mill Creek location.</p> |                   |
| <p>(Grants and allocations \$ 12,000 ) If this amount includes foreign grants, check here <input type="checkbox"/></p>  | <p>12,000.00</p>  |
| <p><b>e</b> Other program services (attach schedule)</p>  |                   |
| <p>(Grants and allocations \$ 28,836.78 ) If this amount includes foreign grants, check here <input type="checkbox"/></p>   | <p>152,691.15</p> |
| <p><b>f Total of Program Service Expenses</b> (should equal line 44, column (B), Program services) . . . . .</p>  | <p>▶</p>          |

**Part IV Balance Sheets (See the instructions.)**

|  |  | (A)<br>Beginning of year |            | (B)<br>End of year |
|--|--|--------------------------|------------|--------------------|
| <b>Note:</b> Where required, attached schedules and amounts within the description column should be for end-of-year amounts only                                     |  |                          |            |                    |
| <b>Assets</b>  | <b>45</b> Cash—non-interest-bearing . . . . .  | 2,552.49                 | <b>45</b>  | 1,000.16           |
|  | <b>46</b> Savings and temporary cash investments . . . . .   | 209,892.27               | <b>46</b>  | 219,480.86         |
|  | <b>47a</b> Accounts receivable . . . . .   | <b>47a</b>               |            |                    |
|  | <b>b</b> Less: allowance for doubtful accounts . . . . .   | <b>47b</b>               | <b>47c</b> |                    |
|  | <b>48a</b> Pledges receivable . . . . .  | <b>48a</b>               |            |                    |
|  | <b>b</b> Less: allowance for doubtful accounts . . . . .   | <b>48b</b>               | <b>48c</b> |                    |
|  | <b>49</b> Grants receivable . . . . .  |                          | <b>49</b>  |                    |
|  | <b>50</b> Receivables from officers, directors, trustees, and key employees (attach schedule) . . . . .                              |                          | <b>50</b>  |                    |
|  | <b>51a</b> Other notes and loans receivable (attach schedule) . . . . .  | <b>51a</b>               |            |                    |
|  | <b>b</b> Less: allowance for doubtful accounts . . . . .   | <b>51b</b>               | <b>51c</b> |                    |
|  | <b>52</b> Inventories for sale or use . . . . .  |                          | <b>52</b>  |                    |
|  | <b>53</b> Prepaid expenses and deferred charges . . . . .  |                          | <b>53</b>  |                    |
|  | <b>54</b> Investments—securities (attach schedule) . . . . . <input type="checkbox"/> Cost <input checked="" type="checkbox"/> FMV   | 96,928.92                | <b>54</b>  | 110,714.29         |
|  | <b>55a</b> Investments—land, buildings, and equipment: basis . . . . .   | <b>55a</b>               |            |                    |
|  | <b>b</b> Less: accumulated depreciation (attach schedule) . . . . .  | <b>55b</b>               | <b>55c</b> |                    |
| <b>56</b> Investments—other (attach schedule) . . . . .  |  | <b>56</b>                |            |                    |
| <b>57a</b> Land, buildings, and equipment: basis . . . . .   | <b>57a</b>   |                          |            |                    |
| <b>b</b> Less: accumulated depreciation (attach schedule) . . . . .  | <b>57b</b>   | <b>57c</b>               |            |                    |
| <b>58</b> Other assets (describe ► . . . . .)  |  | <b>58</b>                |            |                    |
| <b>59 Total assets</b> (must equal line 74). Add lines 45 through 58. . . . .  | 250,629.68   | <b>59</b>                | 331,195.31 |                    |
| <b>Liabilities</b>   | <b>60</b> Accounts payable and accrued expenses . . . . .  | 150.00                   | <b>60</b>  | 61,609.00          |
|  | <b>61</b> Grants payable . . . . .   | 65,810.00                | <b>61</b>  | 9,764.03           |
|  | <b>62</b> Deferred revenue . . . . .   |                          | <b>62</b>  |                    |
|  | <b>63</b> Loans from officers, directors, trustees, and key employees (attach schedule) . . . . .                                    |                          | <b>63</b>  |                    |
|  | <b>64a</b> Tax-exempt bond liabilities (attach schedule) . . . . .   |                          | <b>64a</b> |                    |
|  | <b>b</b> Mortgages and other notes payable (attach schedule) . . . . .   |                          | <b>64b</b> |                    |
|  | <b>65</b> Other liabilities (describe ► . . . . .)   |                          | <b>65</b>  |                    |
| <b>66 Total liabilities.</b> Add lines 60 through 65 . . . . .   | 65,960.00  | <b>66</b>                | 71,373.03  |                    |
| <b>Net Assets or Fund Balances</b>   | <b>Organizations that follow SFAS 117, check here</b> <input type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74. |                          |            |                    |
|  | <b>67</b> Unrestricted . . . . .   |                          | <b>67</b>  |                    |
|  | <b>68</b> Temporarily restricted . . . . .   |                          | <b>68</b>  |                    |
|  | <b>69</b> Permanently restricted . . . . .   |                          | <b>69</b>  |                    |
|  | <b>Organizations that do not follow SFAS 117, check here</b> <input type="checkbox"/> and complete lines 70 through 74.              |                          |            |                    |
|  | <b>70</b> Capital stock, trust principal, or current funds . . . . .   |                          | <b>70</b>  |                    |
|  | <b>71</b> Paid-in or capital surplus, or land, building, and equipment fund . . . . .  |                          | <b>71</b>  |                    |
|  | <b>72</b> Retained earnings, endowment, accumulated income, or other funds . . . . .   | 184,669.68               | <b>72</b>  | 259,822.28         |
| <b>73 Total net assets or fund balances</b> (add lines 67 through 69 or lines 70 through 72; column (A) must equal line 19; column (B) must equal line 21) . . . . . | 184,669.68   | <b>73</b>                | 211,069.68 |                    |
| <b>74 Total liabilities and net assets/fund balances.</b> Add lines 66 and 73.   | 250,629.68   | <b>74</b>                | 331,195.31 |                    |

**Part IV-A Reconciliation of Revenue per Audited Financial Statements With Revenue per Return** (See the instructions.)

|          |  |           |          |     |
|----------|--|-----------|----------|-----|
| <b>a</b> | Total revenue, gains, and other support per audited financial statements |           | <b>a</b> | N/A |
| <b>b</b> | Amounts included on line a but not on Part I, line 12:                   |           |          |     |
| 1        | Net unrealized gains on investments                                      | <b>b1</b> |          |     |
| 2        | Donated services and use of facilities                                   | <b>b2</b> |          |     |
| 3        | Recoveries of prior year grants  | <b>b3</b> |          |     |
| 4        | Other (specify):   | <b>b4</b> |          |     |
|          | Add lines <b>b1</b> through <b>b4</b>                                    |           | <b>b</b> |     |
| <b>c</b> | Subtract line <b>b</b> from line <b>a</b>                                |           | <b>c</b> |     |
| <b>d</b> | Amounts included on Part I, line 12, but not on line a:                  |           |          |     |
| 1        | Investment expenses not included on Part I, line 6b                      | <b>d1</b> |          |     |
| 2        | Other (specify):   | <b>d2</b> |          |     |
|          | Add lines <b>d1</b> and <b>d2</b>  |           | <b>d</b> |     |
| <b>e</b> | <b>Total revenue</b> (Part I, line 12). Add lines <b>c</b> and <b>d</b>  |           | <b>e</b> |     |

**Part IV-B Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

|          |  |           |          |     |
|----------|--|-----------|----------|-----|
| <b>a</b> | Total expenses and losses per audited financial statements               |           | <b>a</b> | N/A |
| <b>b</b> | Amounts included on line a but not on Part I, line 17:                   |           |          |     |
| 1        | Donated services and use of facilities                                   | <b>b1</b> |          |     |
| 2        | Prior year adjustments reported on Part I, line 20                       | <b>b2</b> |          |     |
| 3        | Losses reported on Part I, line 20                                       | <b>b3</b> |          |     |
| 4        | Other (specify):   | <b>b4</b> |          |     |
|          | Add lines <b>b1</b> through <b>b4</b>                                    |           | <b>b</b> |     |
| <b>c</b> | Subtract line <b>b</b> from line <b>a</b>                                |           | <b>c</b> |     |
| <b>d</b> | Amounts included on Part I, line 17, but not on line a:                  |           |          |     |
| 1        | Investment expenses not included on Part I, line 6b                      | <b>d1</b> |          |     |
| 2        | Other (specify):   | <b>d2</b> |          |     |
|          | Add lines <b>d1</b> and <b>d2</b>  |           | <b>d</b> |     |
| <b>e</b> | <b>Total expenses</b> (Part I, line 17). Add lines <b>c</b> and <b>d</b> |           | <b>e</b> |     |

**Part V-A Current Officers, Directors, Trustees, and Key Employees** (List each person who was an officer, director, trustee, or key employee at any time during the year even if they were not compensated.) (See the instructions.)

| (A) Name and address                                      | (B) Title and average hours per week devoted to position | (C) Compensation (If not paid, enter -0-) | (D) Contributions to employee benefit plans & deferred compensation plans | (E) Expense account and other allowances |
|---|--|---|---|--|
| GLENN YOUNG<br>880 EVERGREEN, PETOSKEY, MI 49770          | PRESIDENT<br>5   | -0-                                       | -0-   | -0-                                      |
| JOSEPH BRANDINLSIO<br>961 NAMPA CT TROY, MI 48084         | VICE PRESIDENT<br>2                                      | -0-                                       | -0-   | -0-                                      |
| PETER MARABEL<br>P O BOX 780 MACKINAC ISLAND MI 49757     | SEC. /TREASURER<br>2                                     | -0-                                       | -0-   | -0-                                      |
| OLLIE BOYNTON<br>1007 S. STATE ST. IGNACE MI 49781        | TRUSTEE<br>2   | -0-                                       | -0-   | -0-                                      |
| PENNY BARR<br>17 MASTERSON BRONXVILLE NY 10708            | TRUSTEE<br>2   | -0-                                       | -0-   | -0-                                      |
| LINN SHEPPARD<br>3261 NE 56TH FT. LAUDERDALE, FL 33308    | TRUSTEE<br>2   | -0-                                       | -0-   | -0-                                      |
| THOMAS LOCKWOOD<br>12530 MOLTHEFORTH FENTON MI 48430      | TRUSTEE'<br>2  | -0-                                       | -0-   | -0-                                      |
| KATHLEEN DARROW<br>306 ETHERINGTON MACKINAW CITY MI 49701 | TRUSTEE<br>2   | -0-                                       | -0-   | -0-                                      |
| BRIAN DUNNIGAN<br>4531 MAUTE RD GRASSLAKE MI 49240        | TRUSTEE<br>2   | -0-                                       | -0-   | -0-                                      |
| TRACY HARDIN<br>8648 BACKLANE CHEBOYGAN MI 49721          | TRUSTEE<br>2   | -0-                                       | -0-   | -0-                                      |



**Part VI Other Information (continued)**

|            |  | Yes              | No                                  |
|------------|--|------------------|-------------------------------------|
| <b>82a</b> | Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?  |                  | <input checked="" type="checkbox"/> |
| <b>b</b>   | If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III.)   | <b>82b</b> _____ |                                     |
| <b>83a</b> | Did the organization comply with the public inspection requirements for returns and exemption applications?  |                  | <input checked="" type="checkbox"/> |
| <b>b</b>   | Did the organization comply with the disclosure requirements relating to quid pro quo contributions?   |                  | <input checked="" type="checkbox"/> |
| <b>84a</b> | Did the organization solicit any contributions or gifts that were not tax deductible?  |                  | <input checked="" type="checkbox"/> |
| <b>b</b>   | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  | <b>84b</b>       |                                     |
| <b>85</b>  | <b>501(c)(4), (5), or (6) organizations.</b> <b>a</b> Were substantially all dues nondeductible by members?  | <b>85a</b>       |                                     |
| <b>b</b>   | Did the organization make only in-house lobbying expenditures of \$2,000 or less? If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year.   | <b>85b</b>       |                                     |
| <b>c</b>   | Dues, assessments, and similar amounts from members  | <b>85c</b>       |                                     |
| <b>d</b>   | Section 162(e) lobbying and political expenditures   | <b>85d</b>       |                                     |
| <b>e</b>   | Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices   | <b>85e</b>       |                                     |
| <b>f</b>   | Taxable amount of lobbying and political expenditures (line 85d less 85e)  | <b>85f</b>       |                                     |
| <b>g</b>   | Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?  | <b>85g</b>       |                                     |
| <b>h</b>   | If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?   | <b>85h</b>       |                                     |
| <b>86</b>  | <b>501(c)(7) orgs.</b> Enter: <b>a</b> Initiation fees and capital contributions included on line 12   | <b>86a</b>       |                                     |
| <b>b</b>   | Gross receipts, included on line 12, for public use of club facilities   | <b>86b</b>       |                                     |
| <b>87</b>  | <b>501(c)(12) orgs.</b> Enter: <b>a</b> Gross income from members or shareholders  | <b>87a</b>       |                                     |
| <b>b</b>   | Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)  | <b>87b</b>       |                                     |
| <b>88</b>  | At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Part IX   | <b>88</b>        | <input checked="" type="checkbox"/> |
| <b>89a</b> | <b>501(c)(3) organizations.</b> Enter: Amount of tax imposed on the organization during the year under: section 4911 ▶ _____; section 4912 ▶ _____; section 4955 ▶ _____   |                  |                                     |
| <b>b</b>   | <b>501(c)(3) and 501(c)(4) orgs.</b> Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction  | <b>89b</b>       | <input checked="" type="checkbox"/> |
| <b>c</b>   | Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958  |                  | 0                                   |
| <b>d</b>   | Enter: Amount of tax on line 89c, above, reimbursed by the organization  |                  | 0                                   |
| <b>90a</b> | List the states with which a copy of this return is filed ▶ _____  |                  |                                     |
| <b>b</b>   | Number of employees employed in the pay period that includes March 12, 2005 (See instructions.)  | <b>90b</b>       | 0                                   |
| <b>91a</b> | The books are in care of ▶ <u>Lama Cotton</u> Telephone no. ▶ <u>(231) 436-4100</u><br>Located at ▶ <u>207 W Sinclair Avenue, Mackinaw City, MI</u> ZIP + 4 ▶ <u>49701</u>   |                  |                                     |
| <b>b</b>   | At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)?<br>If "Yes," enter the name of the foreign country ▶ _____<br>See the instructions for exceptions and filing requirements for <b>Form TD F 90-22.1</b> , Report of Foreign Bank and Financial Accounts. | <b>91b</b>       | <input checked="" type="checkbox"/> |
| <b>c</b>   | At any time during the calendar year, did the organization maintain an office outside of the United States? If "Yes," enter the name of the foreign country ▶ _____  | <b>91c</b>       | <input checked="" type="checkbox"/> |
| <b>92</b>  | <b>Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041</b> —Check here and enter the amount of tax-exempt interest received or accrued during the tax year ▶ <b>92</b>   _____   |                  | <input type="checkbox"/>            |

**Part VII Analysis of Income-Producing Activities (See the instructions.)**

**Note:** Enter gross amounts unless otherwise indicated.

|  | Unrelated business income |               | Excluded by section 512, 513, or 514 |               | (E)<br>Related or<br>exempt function<br>income |
|--|---------------------------|---------------|--------------------------------------|---------------|--|
|  | (A)<br>Business code      | (B)<br>Amount | (C)<br>Exclusion code                | (D)<br>Amount |  |
| <b>93</b> Program service revenue:                                   |                           |               |                                      |               |  |
| <b>a</b> _____   |                           |               |                                      |               |  |
| <b>b</b> _____   |                           |               |                                      |               |  |
| <b>c</b> _____   |                           |               |                                      |               |  |
| <b>d</b> _____   |                           |               |                                      |               |  |
| <b>e</b> _____   |                           |               |                                      |               |  |
| <b>f</b> Medicare/Medicaid payments . . . . .                        |                           |               |                                      |               |  |
| <b>g</b> Fees and contracts from government agencies                 |                           |               |                                      |               |  |
| <b>94</b> Membership dues and assessments . . . . .                  |                           |               |                                      |               |  |
| <b>95</b> Interest on savings and temporary cash investments         |                           |               |                                      |               |  |
| <b>96</b> Dividends and interest from securities . . . . .           |                           |               |                                      |               |  |
| <b>97</b> Net rental income or (loss) from real estate:              |                           |               |                                      |               |  |
| <b>a</b> debt-financed property . . . . .                            |                           |               |                                      |               |  |
| <b>b</b> not debt-financed property . . . . .                        |                           |               |                                      |               |  |
| <b>98</b> Net rental income or (loss) from personal property         |                           |               |                                      |               |  |
| <b>99</b> Other investment income . . . . .                          |                           |               |                                      |               |  |
| <b>100</b> Gain or (loss) from sales of assets other than inventory  |                           |               |                                      |               |  |
| <b>101</b> Net income or (loss) from special events . . . . .        |                           |               |                                      |               |  |
| <b>102</b> Gross profit or (loss) from sales of inventory            |                           |               |                                      |               |  |
| <b>103</b> Other revenue: <b>a</b> _____                             |                           |               |                                      |               |  |
| <b>b</b> _____   |                           |               |                                      |               |  |
| <b>c</b> _____   |                           |               |                                      |               |  |
| <b>d</b> _____   |                           |               |                                      |               |  |
| <b>e</b> _____   |                           |               |                                      |               |  |
| <b>104</b> Subtotal (add columns (B), (D), and (E)) . . . . .        |                           |               |                                      |               |  |
| <b>105</b> Total (add line 104, columns (B), (D), and (E)) . . . . . |                           |               |                                      |               |  |

**Note:** Line 105 plus line 1d, Part I, should equal the amount on line 12, Part I.

**Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes (See the instructions.)**

| Line No.<br>▼ | Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes). |
|---------------|---|
|               |   |
|               |   |
|               |   |

**Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities (See the instructions.)**

| (A)<br>Name, address, and EIN of corporation,<br>partnership, or disregarded entity | (B)<br>Percentage of<br>ownership interest | (C)<br>Nature of activities | (D)<br>Total income | (E)<br>End-of-year<br>assets |
|---|--|-----------------------------|---------------------|------------------------------|
|   | %  |                             |                     |                              |
|   | %  |                             |                     |                              |
|   | %  |                             |                     |                              |
|   | %  |                             |                     |                              |

**Part X Information Regarding Transfers Associated with Personal Benefit Contracts (See the instructions.)**

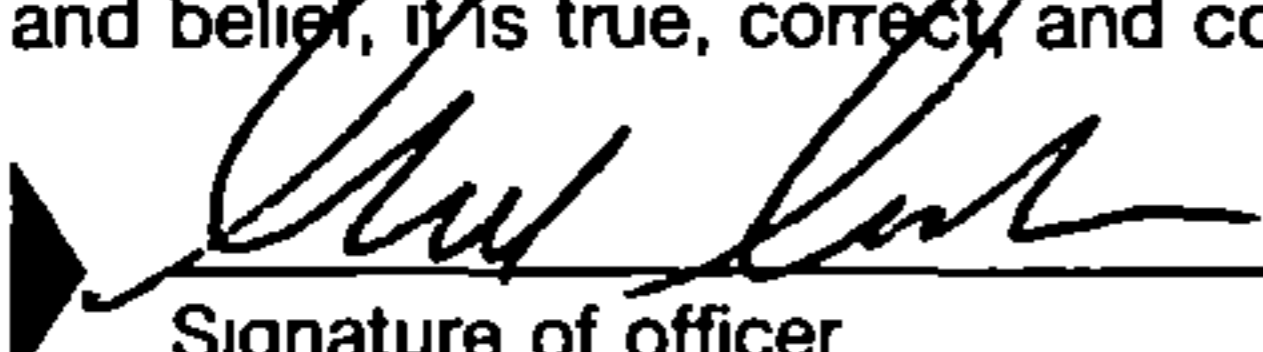
(a) Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  Yes  No

(b) Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  Yes  No

**Note:** If "Yes" to (b), file Form 8870 and Form 4720 (see instructions).

**Please Sign Here**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Signature of officer:  Date: 2-8-07

ADMINISTRATIVE AGENT, PHIL PORTER  
Type or print name and title

**Paid Preparer's Use Only**

Preparer's signature: \_\_\_\_\_ Date: \_\_\_\_\_ Check if self-employed:

Firm's name (or yours if self-employed), address, and ZIP + 4: \_\_\_\_\_ Preparer's SSN or PTIN (See Gen Inst W): \_\_\_\_\_

EIN: \_\_\_\_\_ Phone no: ( ) \_\_\_\_\_

**SCHEDULE A**  
**(Form 990 or 990-EZ)**

**Organization Exempt Under Section 501(c)(3)**

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n),  
or 4947(a)(1) Nonexempt Charitable Trust

**Supplementary Information—(See separate instructions.)**

OMB No 1545-0047

**2005**

Department of the Treasury  
Internal Revenue Service

▶ **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ**

Name of the organization

Employer identification number

**Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees**  
(See page 1 of the instructions. List each one. If there are none, enter "None.")

| (a) Name and address of each employee paid more than \$50,000 | (b) Title and average hours per week devoted to position | (c) Compensation | (d) Contributions to employee benefit plans & deferred compensation | (e) Expense account and other allowances |
|---|--|------------------|---|--|
| NONE  |  |                  |   |  |
|   |  |                  |   |  |
|   |  |                  |   |  |
|   |  |                  |   |  |
|   |  |                  |   |  |
|   |  |                  |   |  |
|   |  |                  |   |  |
|   |  |                  |   |  |
| Total number of other employees paid over \$50,000 ▶          |  |                  |   |  |

**Part II-A Compensation of the Five Highest Paid Independent Contractors for Professional Services**  
(See page 2 of the instructions. List each one (whether individuals or firms). If there are none, enter "None.")

| (a) Name and address of each independent contractor paid more than \$50,000 | (b) Type of service | (c) Compensation |
|---|---------------------|------------------|
| NONE  |                     |                  |
|   |                     |                  |
|   |                     |                  |
|   |                     |                  |
|   |                     |                  |
|   |                     |                  |
|   |                     |                  |
|   |                     |                  |
| Total number of others receiving over \$50,000 for professional services ▶  |                     |                  |

**Part II-B Compensation of the Five Highest Paid Independent Contractors for Other Services**  
(List each contractor who performed services other than professional services, whether individuals or firms. If there are none, enter "None." See page 2 of the instructions.)

| (a) Name and address of each independent contractor paid more than \$50,000    | (b) Type of service | (c) Compensation |
|--|---------------------|------------------|
| NONE   |                     |                  |
|  |                     |                  |
|  |                     |                  |
|  |                     |                  |
|  |                     |                  |
|  |                     |                  |
|  |                     |                  |
|  |                     |                  |
| Total number of other contractors receiving over \$50,000 for other services ▶ |                     |                  |

**Part III Statements About Activities** (See page 2 of the instructions.)

|  | Yes | No |
|--|-----|----|
| <b>1</b> During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities ► \$ _____ (Must equal amounts on line 38, Part VI-A, or line i of Part VI-B.) . . . . .<br>Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities. |     | X  |
| <b>2a</b> Sale, exchange, or leasing of property? . . . . .  |     | X  |
| <b>2b</b> Lending of money or other extension of credit? . . . . .   |     | X  |
| <b>2c</b> Furnishing of goods, services, or facilities? . . . . .  |     | X  |
| <b>2d</b> Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)? . . . . .  |     | X  |
| <b>2e</b> Transfer of any part of its income or assets? . . . . .  |     | X  |
| <b>3a</b> Do you make grants for scholarships, fellowships, student loans, etc.? (If "Yes," attach an explanation of how you determine that recipients qualify to receive payments.) . . . . .   |     | X  |
| <b>3b</b> Do you have a section 403(b) annuity plan for your employees? . . . . .  |     | X  |
| <b>3c</b> During the year, did the organization receive a contribution of qualified real property interest under section 170(h)?   |     | X  |
| <b>4a</b> Did you maintain any separate account for participating donors where donors have the right to provide advice on the use or distribution of funds? . . . . .  |     | X  |
| <b>4b</b> Do you provide credit counseling, debt management, credit repair, or debt negotiation services? . . . . .  |     | X  |

**Part IV Reason for Non-Private Foundation Status** (See pages 3 through 6 of the instructions.)

The organization is not a private foundation because it is: (Please check only **ONE** applicable box )

- 5**  A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).
- 6**  A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)
- 7**  A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).
- 8**  A Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).
- 9**  A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state ► \_\_\_\_\_
- 10**  An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). (Also complete the **Support Schedule** in Part IV-A.)
- 11a**  An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 11b**  A community trust. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 12**  An organization that normally receives: **(1) more than 33 1/3%** of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions—subject to certain exceptions, and **(2) no more than 33 1/3%** of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the **Support Schedule** in Part IV-A.)
- 13**  An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations described in: **(1)** lines 5 through 12 above; or **(2)** sections 501(c)(4), (5), or (6), if they meet the test of section 509(a)(2). Check the box that describes the type of supporting organization: ►  Type 1  Type 2  Type 3

Provide the following information about the supported organizations. (See page 6 of the instructions.)

| (a) Name(s) of supported organization(s) | (b) Line number from above |
|--|----------------------------|
|  |                            |
|  |                            |
|  |                            |

- 14**  An organization organized and operated to test for public safety. Section 509(a)(4). (See page 6 of the instructions.)

**Part IV-A Support Schedule** (Complete only if you checked a box on line 10, 11, or 12.) *Use cash method of accounting.*

**Note:** You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

| Calendar year (or fiscal year beginning in) ▶   | (a) 2004 | (b) 2003 | (c) 2002 | (d) 2001 | (e) Total |
|---|----------|----------|----------|----------|-----------|
| 15 Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.)   | 158,590  | 112,093  | 121,527  | 168,025  | 560,235   |
| 16 Membership fees received   | 23,555   | 18,590   | 15,600   | 15,530   | 73,275    |
| 17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose  |          |          |          |          |           |
| 18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975 | 3,463    | 14,876   | 3,109    | (4,033)  | 17,415    |
| 19 Net income from unrelated business activities not included in line 18  |          |          |          |          |           |
| 20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf   |          |          |          |          |           |
| 21 The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge   |          |          |          |          |           |
| 22 Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets   |          |          |          |          |           |
| 23 Total of lines 15 through 22   | 185,608  | 145,559  | 140,236  | 179,522  | 650,925   |
| 24 Line 23 minus line 17  |          |          |          |          |           |
| 25 Enter 1% of line 23  | 1856     | 1455     | 1402     | 1795     |           |

|  |   |     |   |
|--|---|-----|---|
| 26 Organizations described on lines 10 or 11: a Enter 2% of amount in column (e), line 24  | ▶ | 26a |   |
| b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2001 through 2004 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts | ▶ | 26b |   |
| c Total support for section 509(a)(1) test: Enter line 24, column (e)  | ▶ | 26c |   |
| d Add: Amounts from column (e) for lines: 18 _____ 19 _____<br>22 _____ 26b _____  | ▶ | 26d |   |
| e Public support (line 26c minus line 26d total)   | ▶ | 26e |   |
| f Public support percentage (line 26e (numerator) divided by line 26c (denominator))   | ▶ | 26f | % |

27 Organizations described on line 12: a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person." Do not file this list with your return. Enter the sum of such amounts for each year:

(2004) 12,400 (2003) 10,195 (2002) 6,215 (2001) 6,919

b For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11b, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year:

(2004) \_\_\_\_\_ (2003) \_\_\_\_\_ (2002) \_\_\_\_\_ (2001) \_\_\_\_\_

|   |   |     |                |
|---|---|-----|----------------|
| c Add: Amounts from column (e) for lines: 15 <u>560,235</u> 16 <u>73,275</u><br>17 <u>0</u> 20 <u>0</u> 21 <u>0</u> | ▶ | 27c | <u>633,510</u> |
| d Add: Line 27a total <u>35,729</u> and line 27b total <u>0</u>   | ▶ | 27d | <u>35,729</u>  |
| e Public support (line 27c total minus line 27d total)  | ▶ | 27e | <u>597,781</u> |
| f Total support for section 509(a)(2) test: Enter amount from line 23, column (e)                                   | ▶ | 27f | <u>650,925</u> |
| g Public support percentage (line 27e (numerator) divided by line 27f (denominator))                                | ▶ | 27g | <u>91.83</u> % |
| h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))                  | ▶ | 27h | <u>2.67</u> %  |

28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 2001 through 2004, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15.

**Part V Private School Questionnaire** (See page 7 of the instructions.)  
**(To be completed ONLY by schools that checked the box on line 6 in Part IV)**

|            |  | Yes | No |
|------------|--|-----|----|
| <b>29</b>  | Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? . . . . .  |     |    |
| <b>30</b>  | Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? . . . . .   |     |    |
| <b>31</b>  | Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? . . . . .<br>If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)<br>.....<br>.....<br>..... |     |    |
| <b>32</b>  | Does the organization maintain the following:  |     |    |
| <b>a</b>   | Records indicating the racial composition of the student body, faculty, and administrative staff? . . . . .  |     |    |
| <b>b</b>   | Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? . . . . .  |     |    |
| <b>c</b>   | Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? . . . . .  |     |    |
| <b>d</b>   | Copies of all material used by the organization or on its behalf to solicit contributions? . . . . .   |     |    |
|            | If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)<br>.....<br>.....   |     |    |
| <b>33</b>  | Does the organization discriminate by race in any way with respect to:   |     |    |
| <b>a</b>   | Students' rights or privileges? . . . . .  |     |    |
| <b>b</b>   | Admissions policies? . . . . .   |     |    |
| <b>c</b>   | Employment of faculty or administrative staff? . . . . .   |     |    |
| <b>d</b>   | Scholarships or other financial assistance? . . . . .  |     |    |
| <b>e</b>   | Educational policies? . . . . .  |     |    |
| <b>f</b>   | Use of facilities? . . . . .   |     |    |
| <b>g</b>   | Athletic programs? . . . . .   |     |    |
| <b>h</b>   | Other extracurricular activities? . . . . .  |     |    |
|            | If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)<br>.....<br>.....  |     |    |
| <b>34a</b> | Does the organization receive any financial aid or assistance from a governmental agency? . . . . .  |     |    |
| <b>b</b>   | Has the organization's right to such aid ever been revoked or suspended? . . . . .<br>If you answered "Yes" to either 34a or b, please explain using an attached statement.  |     |    |
| <b>35</b>  | Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation . . . . .  |     |    |

**Part VI-A Lobbying Expenditures by Electing Public Charities** (See page 9 of the instructions.)  
 (To be completed **ONLY** by an eligible organization that filed Form 5768)

Check **a**  if the organization belongs to an affiliated group Check **b**  if you checked "a" and "limited control" provisions apply.

**Limits on Lobbying Expenditures**

(The term "expenditures" means amounts paid or incurred.)

|           |   | (a)<br>Affiliated group<br>totals | (b)<br>To be completed<br>for ALL electing<br>organizations |
|-----------|---|-----------------------------------|---|
| <b>36</b> | Total lobbying expenditures to influence public opinion (grassroots lobbying) . . . . .               | <b>36</b>                         |   |
| <b>37</b> | Total lobbying expenditures to influence a legislative body (direct lobbying) . . . . .               | <b>37</b>                         |   |
| <b>38</b> | Total lobbying expenditures (add lines 36 and 37) . . . . .   | <b>38</b>                         |   |
| <b>39</b> | Other exempt purpose expenditures . . . . .   | <b>39</b>                         |   |
| <b>40</b> | Total exempt purpose expenditures (add lines 38 and 39) . . . . .                                     | <b>40</b>                         |   |
| <b>41</b> | Lobbying nontaxable amount. Enter the amount from the following table—                                |                                   |   |
|           | <b>If the amount on line 40 is—</b> <b>The lobbying nontaxable amount is—</b>                         |                                   |   |
|           | Not over \$500,000 . . . . . 20% of the amount on line 40 . . . . .                                   | }                                 |   |
|           | Over \$500,000 but not over \$1,000,000 . . . . . \$100,000 plus 15% of the excess over \$500,000     |                                   |   |
|           | Over \$1,000,000 but not over \$1,500,000 . . . . . \$175,000 plus 10% of the excess over \$1,000,000 |                                   |   |
|           | Over \$1,500,000 but not over \$17,000,000. . . . . \$225,000 plus 5% of the excess over \$1,500,000  |                                   |   |
|           | Over \$17,000,000 . . . . . \$1,000,000 . . . . .   |                                   |   |
| <b>42</b> | Grassroots nontaxable amount (enter 25% of line 41). . . . .  | <b>42</b>                         |   |
| <b>43</b> | Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36. . . . .                     | <b>43</b>                         |   |
| <b>44</b> | Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38. . . . .                     | <b>44</b>                         |   |

**Caution:** If there is an amount on either line 43 or line 44, you must file Form 4720.

**4-Year Averaging Period Under Section 501(h)**

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.  
 See the instructions for lines 45 through 50 on page 11 of the instructions.)

| Calendar year (or<br>fiscal year beginning in) ▶         | Lobbying Expenditures During 4-Year Averaging Period |             |             |             |              |
|--|--|-------------|-------------|-------------|--------------|
|  | (a)<br>2005  | (b)<br>2004 | (c)<br>2003 | (d)<br>2002 | (e)<br>Total |
| <b>45</b> Lobbying nontaxable amount . . . . .           |  |             |             |             |              |
| <b>46</b> Lobbying ceiling amount (150% of line 45(e))   |  |             |             |             |              |
| <b>47</b> Total lobbying expenditures . . . . .          |  |             |             |             |              |
| <b>48</b> Grassroots nontaxable amount . . . . .         |  |             |             |             |              |
| <b>49</b> Grassroots ceiling amount (150% of line 48(e)) |  |             |             |             |              |
| <b>50</b> Grassroots lobbying expenditures . . . . .     |  |             |             |             |              |

**Part VI-B Lobbying Activity by Nonelecting Public Charities**  
 (For reporting only by organizations that did not complete Part VI-A) (See page 11 of the instructions.)

| During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: | Yes | No | Amount |
|---|-----|----|--------|
| <b>a</b> Volunteers . . . . .   |     |    |        |
| <b>b</b> Paid staff or management (Include compensation in expenses reported on lines <b>c</b> through <b>h</b> ). . . . .  |     |    |        |
| <b>c</b> Media advertisements . . . . .   |     |    |        |
| <b>d</b> Mailings to members, legislators, or the public . . . . .  |     |    |        |
| <b>e</b> Publications, or published or broadcast statements . . . . .   |     |    |        |
| <b>f</b> Grants to other organizations for lobbying purposes . . . . .  |     |    |        |
| <b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body. . . . .  |     |    |        |
| <b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means . . . . .   |     |    |        |
| <b>i</b> Total lobbying expenditures (Add lines <b>c</b> through <b>h</b> ). . . . .  |     |    |        |

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities.



PART V , continued

| (A) Name and Address                                     | (B) Title and average hours per week devoted to position | (C) Compensation | (D) Contributions to employee benefit plans | (E) Expense account and other allow. |
|--|--|------------------|---|--------------------------------------|
| Mary Maurer<br>160 Church Street<br>St. Ignace, MI 49781 | TRUSTEE<br>2   | 0                | 0   | 0                                    |

Part III PROGRAM SERVICES

|                       | Grant      |
|-----------------------|------------|
| Admission Scholarship | \$850 50   |
| Mill Creek Naturalist | \$8,500 00 |
| Home To Mackinac      | \$6,500.00 |
| Old Mackinac Point LH | \$9,000 00 |
| Restoration           |            |
| Poratble Sound System | 958 85     |

# Mackinac Associates

## Balance Sheet

9/30/2006

### ASSETS

#### UNRESTRICTED ASSETS

|                 |            |
|-----------------|------------|
| Cash - Checking | 1,000 16   |
| Cash - Savings  | 155,262 18 |
| Stocks          | 1,372 95   |

---

|                           |            |
|---------------------------|------------|
| TOTAL UNRESTRICTED ASSETS | 157,635 29 |
|---------------------------|------------|

#### RESTRICTED ASSETS

##### TEMPORARILY RESTRICTED

|                                 |          |
|---------------------------------|----------|
| Education Endowment (B)         | 6,091 32 |
| Education Endowment (B) Savings | 2,102 29 |

##### PERMANENTLY RESTRICTED

|                                      |           |
|--------------------------------------|-----------|
| Education Endowment (D)              | 57,337 54 |
| State St Bank & Trust (Ed.Endowment) | 24,001 14 |
| T Rowe Price Equity (Ed.Endowment)   | 28,643 39 |
| Vanguard Portfolio (Ed.Endowment)    | 22,151 14 |
| Stocks - Restricted(Ed Endowment)    | 27,123 00 |
| Hazel DeRosa Mem Fund                | 2,704 30  |
| Library Acquisition Fund             | 182 01    |
| Dwightwood Spring Memorial Fund      | 3,223 89  |

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|                         |            |
|-------------------------|------------|
| TOTAL RESTRICTED ASSETS | 173,560 02 |
|-------------------------|------------|

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|              |            |
|--------------|------------|
| TOTAL ASSETS | 331,195 31 |
|--------------|------------|

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### LIABILITIES & EQUITY

|                   |            |
|-------------------|------------|
| Accounts Payable  | 61,609.00  |
| Deferred Revenue  | 9,764 03   |
| Retained Earnings | 233,421 48 |

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|                           |           |
|---------------------------|-----------|
| NET CHANGE FOR THE PERIOD | 26,400 80 |
|---------------------------|-----------|

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|                                    |              |
|------------------------------------|--------------|
| TOTAL LIABILITIES AND FUND BALANCE | (331,195 31) |
|------------------------------------|--------------|

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# Mackinac Associates

## Balance Sheet

9/30/2006

### ASSETS

#### UNRESTRICTED ASSETS

|                 |            |
|-----------------|------------|
| Cash - Checking | 1,000 16   |
| Cash - Savings  | 155,262 18 |
| Stocks          | 1,372 95   |

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|                           |            |
|---------------------------|------------|
| TOTAL UNRESTRICTED ASSETS | 157,635 29 |
|---------------------------|------------|

#### RESTRICTED ASSETS

##### TEMPORARILY RESTRICTED

|                                 |          |
|---------------------------------|----------|
| Education Endowment (B)         | 6,091.32 |
| Education Endowment (B) Savings | 2,102.29 |

##### PERMANENTLY RESTRICTED

|                                      |           |
|--------------------------------------|-----------|
| Education Endowment (D)              | 57,337 54 |
| State St Bank & Trust (Ed.Endowment) | 24,001.14 |
| T Rowe Price Equity (Ed.Endowment)   | 28,643 39 |
| Vanguard Portfolio (Ed Endowment)    | 22,151.14 |
| Stocks - Restricted(Ed.Endowment)    | 27,123.00 |
| Hazel DeRosa Mem. Fund               | 2,704 30  |
| Library Acquisition Fund             | 182 01    |
| Dwightwood Spring Memorial Fund      | 3,223.89  |

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|                         |            |
|-------------------------|------------|
| TOTAL RESTRICTED ASSETS | 173,560 02 |
|-------------------------|------------|

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|              |            |
|--------------|------------|
| TOTAL ASSETS | 331,195 31 |
|--------------|------------|

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### LIABILITIES & EQUITY

|                   |            |
|-------------------|------------|
| Accounts Payable  | 61,609 00  |
| Deferred Revenue  | 9,764 03   |
| Retained Earnings | 233,421 48 |

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|                           |           |
|---------------------------|-----------|
| NET CHANGE FOR THE PERIOD | 26,400 80 |
|---------------------------|-----------|

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|                                    |              |
|------------------------------------|--------------|
| TOTAL LIABILITIES AND FUND BALANCE | (331,195 31) |
|------------------------------------|--------------|

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# Mackinac Associates

## FINANCIAL STATEMENT

PAGE

9/30/2006

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|  | CURRENT          | BUDGET           | VARIANCE        | Y-T-DATE          | BUDGET            | VARIANCE         | ANNUAL BUDGE      |
|--|------------------|------------------|-----------------|-------------------|-------------------|------------------|-------------------|
| <b>INCOME</b>                          |                  |                  |                 |                   |                   |                  |                   |
| <b>Membership Income</b>               |                  |                  |                 |                   |                   |                  |                   |
| Friend Memberships                     | 1,289 50         | 2,300 00         | (1,010 50)      | 14,464 00         | 22,750 00         | (8,286 00)       | 22,750 00         |
| Mackinac Heritage Memberships          | 6,708 00         | 7,000 00         | (292 00)        | 37,010 00         | 28,800 00         | 8,210 00         | 28,800 00         |
| Voyager Memberships                    | 6,825 00         | 6,255 00         | 570 00          | 33,102 00         | 30,000 00         | 3,102 00         | 30,000 00         |
| Sentinel Memberships                   | 1,550 00         | 875 00           | 675 00          | 20,770 00         | 17,250 00         | 3,520 00         | 17,250 00         |
| Explorer Memberships                   | 700 00           | 0 00             | 700 00          | 9,065 00          | 8,750 00          | 315 00           | 8,750 00          |
| Commandants Circle Memb                | 500 00           | 2,000 00         | (1,500.00)      | 7,750 00          | 7,500 00          | 250 00           | 7,500 00          |
| Steward Memberships                    | 0 00             | 0 00             | 0 00            | 8,000 00          | 5,000 00          | 3,000 00         | 5,000 00          |
| Business Memberships                   | 0 00             | 0 00             | 0 00            | 0 00              | 0 00              | 0 00             | 0 00              |
| Guardian Membership                    | 0 00             | 0 00             | 0 00            | 2,500 00          | 2,500.00          | 0 00             | 2,500 00          |
| <b>TOTAL MEMBERSHIP INCOME</b>         | <b>17,572.50</b> | <b>18,430 00</b> | <b>(857 50)</b> | <b>132,661 00</b> | <b>122,550 00</b> | <b>10,111 00</b> | <b>122,550 00</b> |
| <b>Other Operating Income</b>          |                  |                  |                 |                   |                   |                  |                   |
| Interest Income                        | 715 58           | 500 00           | 215 58          | 2,494 42          | 1,500 00          | 994 42           | 1,500 00          |
| Investments Unrealized Gain/(Loss)     | 13,728 57        | 0 00             | 13,728 57       | 13,728 57         | 0 00              | 13,728 57        | 0 00              |
| Special Events Revenue                 | 650 00           | 0 00             | 650 00          | 1,476 00          | 1,700 00          | (224 00)         | 1,700 00          |
| GMW Celeb - Dinner                     | 0 00             | 0 00             | 0 00            | 12,335 00         | 14,500 00         | (2,165 00)       | 14,500 00         |
| Annual Meeting                         | 0 00             | 1,000 00         | (1,000 00)      | 0 00              | 1,000 00          | (1,000 00)       | 1,000 00          |
| Special Events - Golf Fundraiser       | 0 00             | 0.00             | 0 00            | 0 00              | 0 00              | 0 00             | 0 00              |
| Special Events - Boat Cruise Dinner    | 0 00             | 0 00             | 0 00            | 8,515 00          | 10,000 00         | (1,485 00)       | 10,000 00         |
| Detroit/Mackinac Event Income          | 0 00             | 0 00             | 0 00            | 1,215 00          | 9,000 00          | (7,785 00)       | 9,000 00          |
| Detroit/Mackinac Sponsors              | 0 00             | 0 00             | 0 00            | 0 00              | 0 00              | 0 00             | 0 00              |
| Special Events Contrib                 | 0 00             | 0 00             | 0 00            | 0 00              | 0 00              | 0 00             | 0 00              |
| Contributions - General                | (12,192.32)      | 1,125 00         | (13,317 32)     | 29,252 68         | 25,000 00         | 4,252 68         | 25,000 00         |
| GMW Celeb. - Contrib                   | 0 00             | 0 00             | 0 00            | 0 00              | 0 00              | 0 00             | 0 00              |
| Contributions - Annual Appeal Projects | 2,940 00         | 0 00             | 2,940 00        | 13,930 00         | 0 00              | 13,930 00        | 0 00              |
| Contributions - Lighthouse Restoration | (500 00)         | 0 00             | (500 00)        | 0 00              | 0 00              | 0 00             | 0 00              |
| Contributions - PRINTING PROJECT       | 0 00             | 0 00             | 0 00            | 0 00              | 0 00              | 0 00             | 0 00              |
| Contributions - Beaumont Exhibit       | 0 00             | 0 00             | 0 00            | 0 00              | 0 00              | 0 00             | 0 00              |
| Hazel DeRosa Mem Fund                  | 0 00             | 0 00             | 0 00            | 0 00              | 0 00              | 0 00             | 0 00              |
| DWIGHTWOOD SPRINGS CONTRIBUT           | 0 00             | 0 00             | 0 00            | 500 00            | 0 00              | 500 00           | 0 00              |
| Grant Income                           | 0 00             | 0 00             | 0 00            | 250 00            | 10,000 00         | (9,750 00)       | 10,000 00         |
| Grant-French Trans                     | 0 00             | 0 00             | 0 00            | 0 00              | 0 00              | 0 00             | 0 00              |
| Grant-Nature Signs                     | 0 00             | 0 00             | 0 00            | 0 00              | 0 00              | 0 00             | 0 00              |
| Grant - Ford Motor Exhibit             | 0 00             | 0 00             | 0 00            | 0 00              | 0 00              | 0 00             | 0 00              |
| Donor-Historical Marker Care           | 0 00             | 0 00             | 0 00            | 0 00              | 0 00              | 0 00             | 0 00              |
| Chrysler Grant                         | 0 00             | 0 00             | 0 00            | 0 00              | 0 00              | 0 00             | 0 00              |
| AAA Michigan                           | 0 00             | 0 00             | 0 00            | 0 00              | 0 00              | 0 00             | 0 00              |
| Grants - Soldiers Barracks Exhibit     | 0 00             | 0 00             | 0 00            | 0 00              | 0 00              | 0 00             | 0 00              |
| <b>TOTAL OTHER OPERATING INCOME</b>    | <b>5,341 83</b>  | <b>2,625 00</b>  | <b>2,716 83</b> | <b>83,696 67</b>  | <b>72,700 00</b>  | <b>10,996 67</b> | <b>72,700 00</b>  |

# Mackinac Associates

## FINANCIAL STATEMENT

9/30/2006

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|                        | CURRENT   | BUDGET    | VARIANCE | Y-T-DATE   | BUDGET     | VARIANCE  | ANNUAL BUDGE |
|------------------------|-----------|-----------|----------|------------|------------|-----------|--------------|
| TOTAL OPERATING INCOME | 22,914 33 | 21,055.00 | 1,859 33 | 216,357 67 | 195,250 00 | 21,107 67 | 195,250 00   |

# Mackinac Associates

## FINANCIAL STATEMENT

9/30/2006

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|  | CURRENT | BUDGET | VARIANCE | Y-T-DATE | BUDGET | VARIANCE | ANNUAL BUDGE |
|--|---------|--------|----------|----------|--------|----------|--------------|
|--|---------|--------|----------|----------|--------|----------|--------------|

### EXPENSES

#### Management & General

|                                  |        |          |          |          |          |            |          |
|----------------------------------|--------|----------|----------|----------|----------|------------|----------|
| Administrative Expenses          | 20 00  | 0 00     | 20 00    | 2,544 20 | 0 00     | 2,544 20   | 0 00     |
| Operations/General               | 0 00   | 0 00     | 0 00     | 0 00     | 0 00     | 0 00       | 0 00     |
| Contractual Services             | 0 00   | 0 00     | 0 00     | 0 00     | 0 00     | 0 00       | 0 00     |
| Fund Development                 | 0 00   | 0 00     | 0 00     | 0 00     | 0 00     | 0 00       | 0 00     |
| General Postage                  | 0 00   | 0 00     | 0 00     | 1,733 87 | 5,000 00 | (3,266 13) | 5,000 00 |
| Annual Appeal                    | 0 00   | 0 00     | 0 00     | 4,253 86 | 7,500 00 | (3,246 14) | 7,500 00 |
| Membership Appeal                | 637.50 | 0 00     | 637 50   | 1,321 90 | 0 00     | 1,321 90   | 0 00     |
| Employee Incentive Program       | 150 00 | 0 00     | 150 00   | 850 00   | 800 00   | 50 00      | 800 00   |
| Computer, Monitor, Printer, Soft | 0 00   | 0 00     | 0 00     | 0 00     | 0 00     | 0 00       | 0 00     |
| Donor Board Update               | 0 00   | 0 00     | 0 00     | 0 00     | 0 00     | 0 00       | 0 00     |
| Community Events                 | 0 00   | 0.00     | 0 00     | 0 00     | 50 00    | (50 00)    | 50 00    |
| Bequest Brochure                 | 0 00   | 0 00     | 0.00     | 0 00     | 0 00     | 0 00       | 0 00     |
| Equipment                        | 0 00   | 0 00     | 0 00     | 0 00     | 0 00     | 0 00       | 0 00     |
| Computer, Monitor, Printer, Soft | 0 00   | 0 00     | 0 00     | 0 00     | 0 00     | 0 00       | 0 00     |
| Membership Software              | 0 00   | 0 00     | 0.00     | 0 00     | 0 00     | 0 00       | 0 00     |
| Membership Premiums              | 219 40 | 250.00   | (30.60)  | 219 40   | 400 00   | (180 60)   | 400 00   |
| Internet Web Page                | 0 00   | 0 00     | 0.00     | 270 00   | 500 00   | (230 00)   | 500 00   |
| Membership Services              | 0 00   | 0 00     | 0 00     | 0 00     | 0 00     | 0 00       | 0 00     |
| Membership Benefits              | 600 00 | 1,200 00 | (600 00) | 3,290 65 | 4,200 00 | (909 35)   | 4,200 00 |
| Other Membership Expenses        | 0 00   | 0 00     | 0 00     | 0 00     | 2,100 00 | (2,100 00) | 2,100 00 |
| Software Maintenance             | 0 00   | 0 00     | 0 00     | 945 00   | 1,000 00 | (55 00)    | 1,000 00 |
| Computer Software Upgrade        | 0 00   | 0 00     | 0 00     | 0 00     | 0 00     | 0 00       | 0 00     |
| Postage - General                | 0 00   | 0 00     | 0 00     | 312 44   | 0 00     | 312 44     | 0 00     |
| Supplies                         | 0 00   | 0.00     | 0 00     | 0 00     | 0 00     | 0 00       | 0 00     |
| Letterhead Stationery            | 208 75 | 0 00     | 208 75   | 498 75   | 400 00   | 98 75      | 400 00   |
| Letterhead Envelopes             | 0 00   | 0 00     | 0 00     | 790 78   | 1,800 00 | (1,009 22) | 1,800 00 |
| Labels, Gift Cert , Misc.        | 0 00   | 0 00     | 0 00     | 217 01   | 1,000 00 | (782 99)   | 1,000 00 |
| Laser Membership Cards           | 59 74  | 0 00     | 59 74    | 975 37   | 2,000 00 | (1,024 63) | 2,000 00 |
| Folding Tables & Chairs          | 0 00   | 0 00     | 0 00     | 0 00     | 0 00     | 0 00       | 0 00     |
| Brochure Reprint                 | 0 00   | 0 00     | 0 00     | 2,189 00 | 4,500 00 | (2,311 00) | 4,500 00 |
| Post Cards & Event Tent          | 0 00   | 0 00     | 0 00     | 0 00     | 300 00   | (300 00)   | 300 00   |

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|                      |          |          |        |           |           |             |           |
|----------------------|----------|----------|--------|-----------|-----------|-------------|-----------|
| Total Mgmt & General | 1,895 39 | 1,450 00 | 445 39 | 20,412 23 | 31,550 00 | (11,137 77) | 31,550 00 |
|----------------------|----------|----------|--------|-----------|-----------|-------------|-----------|

#### Special Events

|                             |      |      |      |        |          |            |          |
|-----------------------------|------|------|------|--------|----------|------------|----------|
| Detroit/Mackinac Event      | 0 00 | 0 00 | 0 00 | 0 00   | 0 00     | 0 00       | 0 00     |
| - Invitations/Postage       | 0 00 | 0 00 | 0 00 | 884 62 | 500 00   | 384 62     | 500 00   |
| - Food/Beverages/Facilities | 0 00 | 0 00 | 0 00 | 0 00   | 9,500 00 | (9,500 00) | 9,500 00 |
| - Miscellaneous             | 0 00 | 0 00 | 0 00 | 68 64  | 0 00     | 68 64      | 0 00     |
| Boat Cruise                 | 0 00 | 0 00 | 0 00 | 0 00   | 5,000 00 | (5,000 00) | 5,000 00 |

# Mackinac Associates

## FINANCIAL STATEMENT

9/30/2006

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|                             | CURRENT      | BUDGET      | VARIANCE     | Y-T-DATE        | BUDGET           | VARIANCE           | ANNUAL BUDGE     |
|-----------------------------|--------------|-------------|--------------|-----------------|------------------|--------------------|------------------|
| Red, White & Blue Event     | 0 00         | 0 00        | 0 00         | 0.00            | 2,500 00         | (2,500 00)         | 2,500 00         |
| - Invitations Printed       | 0 00         | 0 00        | 0 00         | 352 78          | 0 00             | 352 78             | 0 00             |
| - Postage                   | 0 00         | 0 00        | 0 00         | 0 00            | 0 00             | 0 00               | 0 00             |
| - Food/Dray                 | 0 00         | 0 00        | 0 00         | 0.00            | 0 00             | 0.00               | 0 00             |
| - Decorations               | 0 00         | 0.00        | 0 00         | 0.00            | 0.00             | 0 00               | 0 00             |
| - Music/Ad/Other            | 0 00         | 0 00        | 0 00         | 0 00            | 0 00             | 0 00               | 0 00             |
| Invitations Printed         | 0 00         | 0 00        | 0 00         | 482 78          | 0 00             | 482 78             | 0 00             |
| Postage                     | 0 00         | 0 00        | 0 00         | 0 00            | 0 00             | 0 00               | 0 00             |
| Food/Beverages              | 0 00         | 0.00        | 0 00         | 776 00          | 0 00             | 776 00             | 0 00             |
| Flowers/Music               | 0 00         | 0 00        | 0.00         | 0 00            | 0 00             | 0 00               | 0 00             |
| Other Event Expenses        | 0 00         | 0 00        | 0 00         | 1,500 00        | 0 00             | 1,500 00           | 0 00             |
| Other - Pre/Post Events     | 75 47        | 0.00        | 75.47        | 234.30          | 1,850.00         | (1,615.70)         | 1,850 00         |
| <b>Total Special Events</b> | <b>75 47</b> | <b>0 00</b> | <b>75 47</b> | <b>4,299 12</b> | <b>19,350 00</b> | <b>(15,050 88)</b> | <b>19,350 00</b> |



# Mackinac Associates

## FINANCIAL STATEMENT

9/30/2006

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|  | CURRENT            | BUDGET             | VARIANCE           | Y-T-DATE          | BUDGET            | VARIANCE          | ANNUAL BUDGE      |
|--|--------------------|--------------------|--------------------|-------------------|-------------------|-------------------|-------------------|
| Bark Chapel Exhibit                    | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| National Archives Research Project     | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| Old Mackinac Point Lighthouse Donation | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| Arch Rock Interpretive Panels          | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| Mackinac Geography Inter Panels        | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| Mackinac Natural History Inter Panels  | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| Mill Creek History Inter Panels        | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| Children's Discovery Room              | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| Collections Intern                     | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| St Anne Research Project               | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| Adult Uniform Costumes                 | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| British Officer Sign                   | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| Archaeology Treasures Book             | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| Paddle with the Voyagers Program       | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| North Blockhouse Exhibit               | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| French Translation Proj                | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| Summer of Sports Video                 | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| Furnishings for St Anne's Church       | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| VIRTUAL TOUR GRANT                     | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| Audio Tour Project - CM                | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| Old Mackinac Point LH Access Video     | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| Elm Tree Preservation                  | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| VC Ventilation Fan                     | 0 00               | 0 00               | 0 00               | 0 00              | 0 00              | 0 00              | 0 00              |
| <b>Total Special Projects</b>          | <b>40,958 85</b>   | <b>15,000 00</b>   | <b>25,958 85</b>   | <b>70,211 63</b>  | <b>47,000 00</b>  | <b>23,211 63</b>  | <b>47,000 00</b>  |
| <b>TOTAL EXPENSES</b>                  | <b>83,427 06</b>   | <b>51,650 00</b>   | <b>31,777 06</b>   | <b>191,756 93</b> | <b>195,250 00</b> | <b>(3,493 07)</b> | <b>195,250.00</b> |
| <b>TOTAL OPER PROFIT/(LOSS)</b>        | <b>(60,512 73)</b> | <b>(30,595 00)</b> | <b>(29,917 73)</b> | <b>24,600 74</b>  | <b>0 00</b>       | <b>24,600 74</b>  | <b>0 00</b>       |

# Mackinac Associates

## FINANCIAL STATEMENT

9/30/2006

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|                                   | CURRENT            | BUDGET             | VARIANCE           | Y-T-DATE         | BUDGET      | VARIANCE         | ANNUAL BUDGE |
|-----------------------------------|--------------------|--------------------|--------------------|------------------|-------------|------------------|--------------|
| <b>NON-OPERATING INCOME</b>       |                    |                    |                    |                  |             |                  |              |
| <b>ENDOWMENT INCOME</b>           |                    |                    |                    |                  |             |                  |              |
| Endow Dividend Income (D)         | 0 00               | 0 00               | 0 00               | 0 00             | 0 00        | 0 00             | 0 00         |
| Dividend Income - Rest            | 0 00               | 0 00               | 0 00               | 1,225 06         | 0 00        | 1,225 06         | 0 00         |
| Endow Unrealized Gain/(Loss)(D)   | 0 00               | 0 00               | 0 00               | 0 00             | 0 00        | 0 00             | 0 00         |
| Endow Interest-Rest (D)           | 0 00               | 0.00               | 0 00               | 0 00             | 0 00        | 0 00             | 0 00         |
| Endow Contributions-Rest (D)      | 0 00               | 0 00               | 0 00               | 575 00           | 0 00        | 575 00           | 0 00         |
| Endow Interest-Rest. (B)          | 0 00               | 0 00               | 0 00               | 0 00             | 0 00        | 0 00             | 0 00         |
| <b>NON-ENDOWMENT INCOME</b>       |                    |                    |                    |                  |             |                  |              |
| Interest - Other Donor Rest       | 0 00               | 0 00               | 0 00               | 0 00             | 0 00        | 0 00             | 0 00         |
| <b>TOTAL NON-OPERATING INCOME</b> | <b>0 00</b>        | <b>0.00</b>        | <b>0 00</b>        | <b>1,800 06</b>  | <b>0 00</b> | <b>1,800 06</b>  | <b>0 00</b>  |
| <b>Net Change for the Period</b>  | <b>(60,512 73)</b> | <b>(30,595 00)</b> | <b>(29,917.73)</b> | <b>26,400 80</b> | <b>0 00</b> | <b>26,400 80</b> | <b>0 00</b>  |