## Form **990**

Department of the Treasury Internal Revenue Service

#### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

2006
Open to Public Inspection

Α	For the	2006 calendar year, or tax year beginning and ending			
	Check if	Piease C Name of organization	D Em	ployer identifi	ication number
	applicable				
	Addres change	s tabel or	3-3772	904	
	Name change	type N	ephone numb		
	Initial return	Specific 727 ATLANTIC AVE.	I I	17-292	
	Final	instruc- tions City or town, state or country, and ZIP + 4		unting method	Cash X Accrua
	Ameno			Other (specify)	
	Applica	• Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts H and	l are not applicable		527 organizations
		must attach a completed Schedule A (Form 990 or 990-F7)	s this a group return f		Yes X No
G	Website		"Yes," enter number		
J	Organiza	ation type (check only one) ► X 501(c) ( 3 ) ◄ (insert no ) 4947(a)(1) or 527 H(c) A	re all affiliates include		
K	Check h	ere If the organization is not a 509(a)(3) supporting organization and its gross	if "No," attach a list.) s this a separate returi	•	
	receipts	are normally <b>not</b> more than \$25,000. A return is not required, but if the organization	anization covered by	a group ruling	Yes X No
	chooses	to file a return, be sure to file a complete return	roup Exemption Num	ber ►	N/A
		M C	heck ► 🔲 ıf the o	rganization is	not required to attack
<u>L</u>	Gross re		ch. B (Form 990, 990		
P	art I	Revenue, Expenses, and Changes in Net Assets or Fund Balances			
	1	Contributions, gifts, grants, and similar amounts received:			
	a	Contributions to donor advised funds			
	b	Direct public support (not included on line 1a)  1b  1	,911,191.		
	C	Indirect public support (not included on line 1a)			
	d	Government contributions (grants) (not included on line 1a)  1d	<u> </u>		
	e	Total (add lines 1a through 1d) (cash \$ 1,911,191. noncash \$	)	1e	1,911,191.
	2	Program service revenue including government fees and contracts (from Part VII, line 93)		2	625,156.
	3	Membership dues and assessments		3	
	4	Interest on savings and temporary cash investments		4	
	5	Dividends and interest from securities		5	9,809.
	6 a	Gross rents 6a	!		
	Ь	RECENCED 66			
a)		Net rental income or (loss), Sultract line 6b from line 6a		6c	
2007 <sub>Revenue</sub>	ကြ	Other investment income (ffSc ibe	)	7	
eve	M723	Gross amount from sales of assets other (A) Securities	(B) Other		
7	区	than inventory 8a			
8	<del>-</del>	One Deproviner past and sales expenses 8b			
0	1	Claim of (1009) (aftach schodule) 8c			
e7	d	Net gain or (loss). Combine line 8c, columns (A) and (B)		8d	
	1 .	Special events and activities (attach schedule). If any amount is from gaming, check here			
NOV	a	Gross revenue (not including \$ O . of contributions reported on line 1b) 9a 1	,591,322.		
	l h	Less: direct expenses other than fundraising expenses 9b	202,000.		
	a c	Net income or (loss) from special events. Subtract line 9b from line 9a SEE STAT	EMENT 1	9c	1,389,322.
7	Ž 10 a	Gross sales of inventory, less returns and allowances 10a			
7	\$ δ	Less: cost of goods sold			
(	5 0	Gross profit or (loss) from sales of inventory (attach schedule). Subtract line 10b from line 10a		10c	
(	<b>D</b> 11	Other revenue (from Part VII, line 103)		11	
	12	Total revenue Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11		12	3,935,478.
	13	Program services (from line 44, column (B))		13	2,269,704.
Ses	14	Management and general (from line 44, column (C))		14	1,077,387.
Expenses	15	Fundraising (from line 44, column (D))		15	
Ä	16	Payments to affiliates (attach schedule)	į	16	
	17	Total expenses. Add lines 16 and 44, column (A)		17	3,347,091.
,,	18	Excess or (deficit) for the year. Subtract line 17 from line 12		18	588,387.
Net Seets	19	Net assets or fund balances at beginning of year (from line 73, column (A))		19	741,745.
Z	20	Other changes in net assets or fund balances (attach explanation)		20	0.
	21	Net assets or fund balances at end of year. Combine lines 18, 19, and 20		21	1,330,132.
6230 01-1	001 8-07	LHA For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions			Form <b>990</b> (2006)

Form 990 (2006) 13-3772904 CITY, INC. Page 2 Part II\* Statement of All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) **Functional Expenses** and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others.

	Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22a	Grants paid from donor advised funds					
	(attach schedule)					
	(cash \$ 0 • noncash \$ 0 •	l				
	If this amount includes foreign grants, check here	22a				
22b	Other grants and allocations (attach schedule		=			
	(cash \$0 • noncash \$0 •				•	
	If this amount includes foreign grants, check here	22Ь				
23	Specific assistance to individuals (attach					
	schedule)	23				
24	Benefits paid to or for members (attach					•
	schedule)	24				
25a	Compensation of current officers, directors, key					
	employees, etc. listed in Part V-A STMT 3	25a	425,608.	234,085.	191,523.	0.
b	Compensation of former officers, directors, key					
	employees, etc. listed in Part V-B	25b	0.	0.	0.	0.
C	Compensation and other distributions, not included					
	above, to disqualified persons (as defined under					
	section 4958(f)(1)) and persons described in					
	section 4958(c)(3)(B)	25c				
26	Salaries and wages of employees not					
	ıncluded on lines 25a, b, and c	26	1,190,671.	881,979.	308,692.	
27	Pension plan contributions not included on					
	lines 25a, b, and c	27				
28	Employee benefits not included on lines					
	25a · 27	28	91,809.	69,312.	22,497.	
29	Payroll taxes	29	121,512.	94,809.	26,703.	
30	Professional fundraising fees	30				
31	Accounting fees	31				
32	Legal fees	32				
33	Supplies	33	58,223.	43,815.	14,408.	
34	Telephone	34				
35	Postage and shipping	35	18,116.	11,648.	6,468.	
36	Occupancy	36	133,198.	91,545.	41,653.	
37	Equipment rental and maintenance .	37				
38	Printing and publications	38	22,172.	18,784.	3,388.	
39	Travel	39	154,331.	132,602.	21,729.	
40	Conferences, conventions, and meetings	40				
41	Interest	41				
42	Depreciation, depletion, etc. (attach schedule)	42	22,917.	15,996.	6,921.	
43	Other expenses not covered above (itemize)					
a		43a				
b		43b			-	
C		43c				
đ		43d				
е		43e				
f		43f				
g	SEE STATEMENT 2	43g	1,108,534.	675,129.	433,405.	
44	Total functional expenses. Add lines 22a through					
	43g. (Organizations completing columns (B)-(D),					
	carry these totals to lines 13-15)	44	3,347,091.	<u>2,269,704.</u>	1,077,387.	0.
	nt Costs. Check 🕨 🔲 if you are following				_	
	any joint costs from a combined educational campai					Yes X No
	es," enter (i) the aggregate amount of these joint cos	sts \$		ii) the amount allocated to		N/A ;
(iii) 6230	the amount allocated to Management and general S		<u>N/A</u> ; and (	iv) the amount allocated to	Fundraising S	N-/ A
01-2	3-07					Form <b>990</b> (2006)

Form 990 (2006)

13-3772904

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Form 990 (2006) CITY, INC.

Part II' Statement of Program Service Accomplishments (See the instructions)

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments

	It is the organization's primary exempt purpose? ►  NER CITY ECONOMIC DEVELOPMENT	Program Service Expenses
clier	rganizations must describe their exempt purpose achievements in a clear and concise manner. State the number of its served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) inizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)	(Required for 501(c)(3) and (4) orgs., and 4947(a)(1) trusts; but optional for others.)
-	RESEARCH - INNOVATIVE RESEARCH IN ECONOMIC DEVELOPMENT STRATEGIES FOR INNER CITY	
b	Grants and allocations \$ ) If this amount includes foreign grants, check here ► ☐ CITY ADVISORY PRACTICE - PROVIDES STRATEGIC PLANNING FOR ECONOMIC DEVELOPMENT IN INNER CITY AREAS	493,208.
C	(Grants and allocations \$ ) If this amount includes foreign grants, check here ▶ □  COMMUNICATIONS - DEVELOP STRATEGIES TO COMMUNICATE RESEARCH  AND OTHER FINDINGS	526,021.
d	(Grants and allocations \$ ) If this amount includes foreign grants, check here ► INNER CITY ECONOMIC FORUM-NATIONAL GROUP OF CLOSE TO 300 LEADERS, COMMITTED TO REDUCE ECONOMIC INEQUALITIES IN AMERICA'S INNER CITIES	325,083.
e	Grants and allocations \$ ) If this amount includes foreign grants, check here   Other program services (attach schedule) SEE STATEMENT 4  Grants and allocations \$ ) If this amount includes foreign grants, check here   □	472,402. 452,990.
† '	Total of Program Service Expenses (should equal line 44, column (B), Program services)	2,269,704. Form <b>990</b> (2006)

Form 990 (2006)

CITY, INC. 13-3772904 Page 4

Га	ILIV	Datance Sheets (See the instructions.)					
Note		ere required, attached schedules and amounts wi uld be for end-of-year amounts only	thın the	description column	(A) Beginning of year	_	(B) End of year
	45	Cash - non-interest-bearing			35,459.	45	334,813.
	46	Savings and temporary cash investments				46	
	l		1 1	222 222			
		Accounts receivable	47a	203,099.	147 214		000 000
	0	Less allowance for doubtful accounts	47b		147,314.	47c	203,099.
	48 a	Pledges receivable	48a				
	ı		48b			48c	
	49	Grants receivable			644,180.	49	399,450.
	50 a	Receivables from current and former officers, d	<del></del>				
Assets		key employees		50a			
	ь	Receivables from other disqualified persons (as	defined	d under section			
		4958(f)(1)) and persons described in section 49	58(c)(3)	(B)		50b	
	51 a	Other notes and loans receivable	51a				
	b	Less: allowance for doubtful accounts	51b		<del></del>	51c	
	52	Inventories for sale or use		_	26 262	52	24 705
	53	Prepaid expenses and deferred charges Investments - publicly-traded securities		Cost FMV	26,262.	53	24,705.
	l			Cost FMV		54a 54b	
		Investments - land, buildings, and	•	0031		34U_	
		equipment: basis	55a				
	ь	Less: accumulated depreciation	55b			55c	
	56	Investments - other		. [		56	
		Land, buildings, and equipment basis	57a	237,916.			
	l	Less. accumulated depreciation STMT 5	57b	207,936.	20,874.	57c	29,980.
	58	Other assets, including program-related investments	150 560		440 655		
	50	(describe ► DUE FROM AFFILIAT)	158,569.	_58	418,657.		
	59 60	Total assets (must equal line 74). Add lines 45	through	1 58	1,032,658. 221,321.	59	1,410,704.
	61	Accounts payable and accrued expenses Grants payable		·  -	221,341.	60 61	78,572.
	62	Deferred revenue		• • • -	10,000.	62	2,000.
ies	63	Loans from officers, directors, trustees, and ke	v emplo	vees	20,0001	63	2,0001
Liabilities	64 a	a Tax-exempt bond liabilities	, ,	<u></u>		64a	
Lia	t	Mortgages and other notes payable				64b	
	65	Other liabilities (describe DUE TO AFF)	ILIA'	<u>re</u> )	59,592.	65	0.
	66	Total liabilities. Add lines 60 through 65	T-ET		290,913.	66	80,572.
	Orga	anizations that follow SFAS 117, check here	الكماه	and complete lines			
S	67	67 through 69 and lines 73 and 74. Unrestricted			99,317.	67	637,768.
anc	68	Temporarily restricted			642,428.	68	692,364.
Bal	69	Permanently restricted			042/4201	69	0,22,304.
pu	[	anizations that do not follow SFAS 117, check	here 🕨	and			<del> </del>
ī.		complete lines 70 through 74.					
S	70	Capital stock, trust principal, or current funds			70		
Net Assets or Fund Balances	71	Paid-in or capital surplus, or land, building, and	equipm	ent fund		71	
À	72	Retained earnings, endowment, accumulated in		<del></del>	- <del></del>	72	
Š	73	Total net assets or fund balances Add lines 67 thro	-	_	B 44 B 45		4 222 422
	74	(Column (A) must equal line 19 and column (B) must	741,745.	73	1,330,132.		
	74	Total liabilities and net assets/fund balances	. Auu IIII	29 OO 410 / 9	1,032,658.	74	1,410,704.

	990 (2006)	CITY, INC.		COMPETITIVE		13-37	72904
Par	t IV-A Reconcil instructions.	iation of Revenue p	er Audit	ed Financial State	ments With Reve	enue per Retui	<b>n</b> (See the
a	Total revenue, gains, ar	nd other support per aud	ited financi	al statements		a	4,770
b /	Amounts included on li	ne a but not on Part I, line	e 12				

4,770 732. 1 Net unrealized gains on investments 835,254 b2 2 Donated services and use of facilities 3 Recovenes of prior year grants b3 4 Other (specify) b4 Add lines b1 through b4 <u>835,254.</u> Subtract line b from line a Amounts included on Part I, line 12, but not on line a: Investment expenses not included on Part I, line 6b d1 d2 2 Other (specify) Add lines d1 and d2 Total revenue (Part I, line 12) Add lines c and d Part IV-B | Reconciliation of Expenses per Audited Financial Statements With Expenses per Return Total expenses and losses per audited financial statements 4,182,345. Amounts included on line a but not on Part I, line 17 835,254. 1 Donated services and use of facilities 2 Prior year adjustments reported on Part I, line 20 b2 3 Losses reported on Part I, line 20 b3 4 Other (specify): Add lines b1 through b4 835,254. Subtract line b from line a

e Total expenses (Part I. line 17). Add lines c and d

Part V-A

Current Officers, Directors, Trustees, and Key Employees (List each person who was an officer, director, trustee, or key employee at any time during the year even if they were not compensated.) (See the instructions)

d1

d2

Amounts included on Part I, line 17, but not on line a:

1 Investment expenses not included on Part I, line 6b

2 Other (specify).

Add lines d1 and d2

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0)	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances
DOROTHY TERRELL	PRESIDENT & C	EO		
727 ATLANTIC AVE.	•			
BOSTON, MA 02111	40.00	275,000.		0.
BARBARA MATEZ	CHIEF FINANCI	AL OFFICE	R	
727 ATLANTIC AVE.				
BOSTON, MA 02111	40.00	131,874.	9,367.	0.
NONE OTHERS ARE COMPENSATED				
SEE ATTACHED LISTING				
	0.00	0.	0.	0.
		:		
				<del></del>
				<del></del>
			-	
	i			

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	990 (2006) CITY, INC.	P		13-3772			age <b>b</b>
Par	t V-A   Current Officers, Directors, Trustees, and Ke	y Employees (continu	ed)			Yes	No
75 a	Enter the total number of officers, directors, and trustees permitted t meetings	o vote on organization bus	siness at board	32			
b	Are any officers, directors, trustees, or key employees listed in Form listed in Schedule A, Part I, or highest compensated professional and Part II-A or II-B, related to each other through family or business related.	d other independent contr	actors listed in Sci	nedule A,			
	the individuals and explains the relationship(s)			-	75b		<u>X</u>
C	Do any officers, directors, trustees, or key employees listed in Form 9 listed in Schedule A, Part I, or highest compensated professional and Part II-A or II-B, receive compensation from any other organizations organization? See the instructions for the definition of "related organ	d other independent contr whether tax exempt or tax	actors listed in Sci	nedule A,	75c		х
	If "Yes," attach a statement that includes the information described	•		·			
đ	Does the organization have a written conflict of interest policy?				75d	$\mathbf{x}$	
	t V-B Former Officers, Directors, Trustees, and Ke	y Employees That R	eceived Com	pensation o		her	
	Benefits (If any former officer, director, trustee, or key en						
	the year, list that person below and enter the amount of cor	npensation or other benef					
	(A) Name and address NONE	(B) Loans and Advances	(C) Compensation (if not paid, enter -0-)	(D) Contributions to employee benefit plans & deferred compensation plan	àc	Expe count rallow	and
- <b>-</b> -		li .					
					—		
			-				<del></del>
						-	
			-		┿		
					Щ,		
Par	t VI Other Information (See the instructions)					Yes	No
76	Did the organization make a change in its activities or methods of co statement of each change	nducting activities? If "Ye	s," attach a detaile	ed	76		x
77	Were any changes made in the organizing or governing documents by	 out not reported to the IRS	5? .		77		X
	If "Yes," attach a conformed copy of the changes						
78 a	Did the organization have unrelated business gross income of \$1,000	0 or more during the year	covered by this re	tum? .	78a		X
b	If "Yes," has it filed a tax return on Form 990-T for this year?			N/A	78b		
79	Was there a liquidation, dissolution, termination, or substantial contr	action during the year? If	"Yes," attach a sta	itement	79		X
80 a	Is the organization related (other than by association with a statewid			on		<b>.</b> ]	
b	membership, governing bodies, trustees, officers, etc., to any other of the organization ICIC ENTERP		anization7		80a	X	
-		and check whether it is	exempt or X	nonexempt			
81 a	Enter direct or indirect political expenditures (See line 81 instruction	•	81a	0.			
b_	Did the organization file Form 1120-POL for this year?				81b		X
					Form	990	(2006)

## " INITIATIVE FOR A COMPETITIVE INNER CITY, INC.

_	_	990 (2006) CITY, INC. 13-3772	904	_ P	age 7
P	ar	t VI Other Information (continued)		Yes	
82	a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially			
		less than fair rental value?	82a	_X	
	þ	If "Yes," you may indicate the value of these items here. Do not include this			
		amount as revenue in Part I or as an expense in Part II			ĺ
		(See instructions in Part III ) 835, 254.			ĺ
83	а	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	X	
	b	Did the organization comply with the disclosure requirements relating to guid pro guo contributions?	83b	X	
84	a	Did the organization solicit any contributions or gifts that were not tax deductible?	84a		X
	b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not			
		tax deductible? N/A	84b		
85		501(c)(4), (5), or (6) organizations a Were substantially all dues nondeductible by members? N/A	85a		i
	b	Did the organization make only in-house lobbying expenditures of \$2,000 or less?  N/A	85b		
		If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a		5	
		waiver for proxy tax owed for the prior year		-	
	C	Dues, assessments, and similar amounts from members 85c N/A		-	
	d	Section 162(e) lobbying and political expenditures  85d N/A		-	
	е	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices  85e N/A			
	f	Taxable amount of lobbying and political expenditures (line 85d less 85e) 85f N/A			
	g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?  N/A	85g		
	h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f			
		to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the			
		following tax year? N/A	85h		L.,
86		501(c)(7) organizations Enter. a Initiation fees and capital contributions included on			-
		ine 12 .   86a   N/A			
	b	Gross receipts, included on line 12, for public use of club facilities			ı
87		501(c)(12) organizations Enter a Gross income from members or shareholders 87a N/A			ı
	b	Gross income from other sources (Do not net amounts due or paid to other sources			
		against amounts due or received from them.)		1	ı
88	a	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership,			ı
		or an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3?			ı
		If "Yes," complete Part IX	88a	_X_	
	b	At any time during the year, did the organization, directly or indirectly, own a controlled entity within the meaning of			ı
		section 512(b)(13)? If "Yes," complete Part XI	88b	<u>X</u>	
89	a	501(c)(3) organizations. Enter. Amount of tax imposed on the organization during the year under			ı
		section 4911 ▶ 0 • ; section 4912 ▶ 0 • ; section 4955 ▶ 0 •			ı
	D	501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit			ı
		transaction during the year or did it become aware of an excess benefit transaction from a prior year?	201		37
	^	If "Yes," attach a statement explaining each transaction  Enter, Amount of tax imposed on the organization managers or disqualified persons during the year under	89b		<u>X</u>
		Enter Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958			
	d	Enter. Amount of tax on line 89c, above, reimbursed by the organization		-	
	e	All organizations At any time during the tax year, was the organization a party to a prohibited tax shelter transaction?	900		X
	f	All organizations Did the organization acquire a direct or indirect interest in any applicable insurance contract?	89e 89f		X
	a	For supporting organizations and sponsoring organizations maintaining donor advised funds. Did the supporting organization.	<u> </u>		
	v	or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	89g		Х
90	a	List the states with which a copy of this return is filed <b>MA</b>	204		<del></del>
					20
91		647.00	2-2	363	
		Located at ► 727 ATLANTIC AVE. SUITE 600, BOSTON, MA ZIP+4 ► 0			
	b	At any time during the calendar year, did the organization have an interest in or a signature or other authority over		Yes	No
		a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	91b		X
		If "Yes," enter the name of the foreign country ▶N/A			-
		See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank			
		and Financial Accounts	]		
			Form	990 (	2006)

INITIATIVE FOR A COMPETITIVE INNER Form 990 (2006) ` 13-3772904 CITY, INC. Part VI Other Information (continued) Yes No 91c c At any time during the calendar year, did the organization maintain an office outside of the United States? N/AIf "Yes," enter the name of the foreign country  $\triangleright [\bar{X}]$ Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041- Check here 92 and enter the amount of tax-exempt interest received or accrued during the tax year Part VII Analysis of Income-Producing Activities (See the instructions) Unrelated business income Excluded by section 512 513, or 514 Note: Enter gross amounts unless otherwise (E) (A) (C) indicated (D) Related or exempt Business Amount Amount SION function income 93 Program service revenue code 625,156. CONSULTING FEES d е f Medicare/Medicaid payments g Fees and contracts from government agencies 94 Membership dues and assessments Interest on savings and temporary cash investments 9,809. 96 Dividends and interest from securities 97 Net rental income or (loss) from real estate a debt-financed property b not debt-financed property 98 Net rental income or (loss) from personal property 99 Other investment income 100 Gain or (loss) from sales of assets other than inventory 1,389,322 101 Net income or (loss) from special events 102 Gross profit or (loss) from sales of inventory 103 Other revenue b d 9,809. 0. 104 Subtotal (add columns (B), (D), and (E)) 105 Total (add line 104, columns (B), (D), and (E)) Note: Line 105 plus line 1e, Part I, should equal the amount on line 12, Part I Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes (See the instructions.) Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's Line No exempt purposes (other than by providing funds for such purposes). 93A CONSULTING FEES ARE GENERATED ON CONSULTING ENGAGEMENTS THAT ARE

RELATED TO THE	AGENCY'S	MISSION		
101 FUNDS RAISED DI	JRING EVEN	TS ORGANIZED TO	PROMOTE AGENCY'S	MISSION
Part IX Information Regard	ding Taxable Sເ	ubsidiaries and Disregar	ded Entities (See the instruct	ions)
(A)	(B)	(C)	(D)	(E)
Name, address, and EIN of corporation, partnership, or disregarded entity	Percentage of ownership interest	Nature of activities	Total income	End-of-year assets
ICIC ENTERPRISES,	%	MANAGEMENT OF		
INC 727 ATLANTIC	%	INVESTMENT FUNDS		
AVE, BOSTON, MA	%			
02111 - 04-3513458	100.00% %		1,918,114	2,133,270
Part X Information Regard	ding Transfers	Associated with Persona	al Benefit Contracts (See t	he instructions )
(a) Did the organization, during the year,	receive any funds, dire	ectly or indirectly, to pay premiums of	on a personal benefit contract?	Yes X No
(b) Did the organization during the year	nay premiums, directly	v or indirectly, on a nersonal benefit	contract?	Ves X No

Form 990 (2006)

Note: If "Yes" to (b), file Form 8870 and Form 4720 (see instructions)

	· INITIATIVE FOR A COMPET	TIVE INNE			_ 0
	n 990 (2006) CITY, INC. Int XI Information Regarding Transfers To and From Controlling organization as defined in section 512(b)(13)	Controlled Entiti	es. Complete only if the organi		Page 9
106	Did the reporting organization make any transfers to a controlled entity	as defined in section	512(b)(13) of the Code? If "Yes	," <b>Ye</b> :	s No
	complete the schedule below for each controlled entity  (A)  Name, address, of each  controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amountransfe	
а		Number			
b					
c					
107	Did the reporting organization receive any transfers from a controlled ecomplete the schedule below for each controlled entity  (A)	ntity as defined in se	ction 512(b)(13) of the Code? If	"Yes," X	
	Name, address, of each controlled entity	Employer Identification Number	Description of transfer	Amoun transf	
а	ICIC ENTERPRISES, INC. 727 ATLANTIC AVE BOSTON, MA 02111	04-3513458	SEE STATEMENT 6	139,	<u> 169.</u>
b 					
c 					
	Totals			139,	
108	Did the organization have a binding written contract in effect on August	17, 2006, covering to	he interest, rents, royalties, and	Ye	s No

annuities described in question 107 above? Under penalties of perjury, I declare that I have examined this return including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 10/24/2007 Please Sign Sourous Here Type or print name and title Komania Check if self-employed Preparer's SSN or PTIN (See Gen Inst X) Preparer's 10-8-07 Paid signature Preparer's Firm's name (or FINNING & CO., P.C. 04-2571780 ARONSON, EIN ▶ ALEXANDER, yours if self-employed), address, and ZIP + 4 Use Only 21 EAST MAIN STREET Phone no.  $\triangleright 508-366-9100$ WESTBORO, MA 01581 Form **990** (2006)

#### SCHEDULE A

Department of the Treasury

Internal Revenue Service

623101/01-18-07

(Form 990 or 990-EZ)

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information-(See separate instructions.)

▶ MUST be completed by the above organizations and attached to their Form 990 or 990-EZ

OMB No 1545-0047

2006

Name of the organization Employer identification number INITIATIVE FOR A COMPETITIVE INNER CITY, INC. 13 3772904 Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees (See page 2 of the instructions. List each one. If there are none, enter "None.") (b) Title and average hours d) Contributions to (a) Name and address of each employee paid (e) Expense employee benefit plans & deferred compensation (c) Compensation per week devoted to account and other more than \$50,000 position allowances BARBARA NOBLES CRAWFORD C.A.P. V.P. 40.00 727 ATLANTIC AVE., BOSTON 129,743 300 DEIRDE COYLE SR. V.P. 727 ATLANTIC AVE., BOSTON 130,833 9.727. 40.00 MANJARI RAMAN ICEF V.P 727 ATLANTIC AVE. BOSTON 02111 40.00 106,250 11,378 SARAH REINSTEIN IC100 V.P. 727 ATLANTIC AVE. 40.00 87,000 175. ERIN FLYNN RESEARCH V.P. 727 ATLANTIC AVE. BOSTON 40.00 78,541 225 Total number of other employees paid over \$50,000 Part II-A Compensation of the Five Highest Paid Independent Contractors for Professional Services (See page 2 of the instructions. List each one (whether individuals or firms). If there are none, enter "None.") (a) Name and address of each independent contractor paid more than \$50,000 (b) Type of service (c) Compensation TWISTER MEDIA PO BOX 45116, SOMERVILLE, IT CONSULTING 72,085. CAROLE CARLSON RESEARCH 288 MAIN STREET, WINCHESTER MA 01890 CONSULTANT 69,841. SHELLEY ISAACSON DEVELOPMENT 295 RUSSETT ROAD CONSULTANT 58,001. Total number of others receiving over \$50,000 for professional services Part II-B Compensation of the Five Highest Paid Independent Contractors for Other Services (List each contractor who performed services other than professional services, whether individuals or firms. If there are none, enter "None." See page 2 of the instructions.) (a) Name and address of each independent contractor paid more than \$50,000 (b) Type of service (c) Compensation NONE Total number of other contractors receiving over \$50,000 for other services 0

2	Criedule A (Form 990 or 990-EZ) 2006 CTTY , INC.	<u> 1290</u>	4	Page 2
	Part III Statements About Activities (See page 2 of the instructions.)		Yes	No
1	public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities   \$			
	line i of Part VI-B.)	1		X_
	Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities			
2	During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions.)			
	a Sale, exchange, or leasing of property?	2a		X
	b Lending of money or other extension of credit?	2b	L	X
	c Furnishing of goods, services, or facilities?	2c		X
	d Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)? SEE PART V-A, FORM 990	2d	X	
	e Transfer of any part of its income or assets?	2e_		X
3	a Did the organization make grants for scholarships, fellowships, student loans, etc.? (If "Yes," attach an explanation of how			
	the organization determines that recipients qualify to receive payments.)	3a_		X
	b Dd the organization have a section 403(b) annuity plan for its employees?	3b	X	
	c Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," attach a detailed statement	3c		x
	d Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?	3d		Х
4	a Did the organization maintain any donor advised funds? If "Yes," complete lines 4b through 4g. If "No," complete lines 4f			
	and 4g	4a		х
	b Did the organization make any taxable distributions under section 4966?  N/A	4b		
	c Did the organization make a distribution to a donor, donor advisor, or related person?  N/A	4c		
	d Enter the total number of donor advised funds owned at the end of the tax year		N/	A
	e Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year		N/	
	f Enter the total number of separate funds or accounts owned at the end of the year (excluding donor advised funds included on			
	line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts			0.
	n. Enter the aggregate value of assets in all funds or accounts included on line 4f at the end of the tay year.			n

Schedule A (Form 990 or 990-EZ) 2006

Sched	ule A (F	orm 990 or 990-EZ) 2006 CITY, INC.				13-37	72904	Page 3
Par	t IV	Reason for Non-Private Foundation S	Status (See pages 4 th	nrough 7 of the instructio	ns.)			
1 certif 5 6 7 8 9 10 11a 11b 12	y that th	A church, convention of churches, or association of charch, convention of churches, or association of charches, or local povernment or governmental and a federal, state, or local government or governmental and a medical research organization operated in conjunction and state.  An organization operated for the benefit of a college or (Also complete the Support Schedule in Part IV-A.)  An organization that normally receives a substantial passociation 170(b)(1)(A)(vi). (Also complete the Support A community trust. Section 170(b)(1)(A)(vi). (Also confidence in the part of the part of the support and organization that normally receives: (1) more than receipts from activities related to its charitable, etc., full its support from gross investment income and unrelated.	nurches. Section 170(b)(1 t V.) on. Section 170(b)(1)(A)(i) unit. Section 170(b)(1)(A) on with a hospital. Section runiversity owned or oper art of its support from a g Schedule in Part IV-A.) mplete the Support Sched 33 1/3% of its support fronctions - subject to certain	i)(A)(I). ii) b(v). i 170(b)(1)(A)(III). Enter intermediate by a governmental intermediate in Part IV-A.) born contributions, member in exceptions, and (2) no	the general rship fees, a more than 33	170(b)(1)(A)(r) public.  nd gross 3 1/3% of	v)	
13		by the organization after June 30, 1975. See section 5  An organization that is not controlled by any disqualifie 509(a)(3). Check the box that describes the type of sure Type I	609(a)(2). (Also complete ed persons (other than for pporting organization Type III-Fu	the Support Schedule in undation managers) and inctionally integrated	n Part IV-A.)	eets the require		noı.
		Provide the following information a						
		(a) Name(s) of supported organization(s)	(b) Employer identification number (EIN)	(c) Type of organization (described in lines 5 through 12 above or IRC section)	organizati the sup organi governing	upported on listed in oporting zation's documents?	(e) Amount suppoi	
					Yes	No No	<del></del>	
Total								
14_		An organization organized and operated to test for pub	olic safety. Section 509(a)	(4). (See page 7 of the in	structions.)			

#### INITIATIVE FOR A COMPETITIVE INNER Schedule A (Form 990 or 990-EZ) 2006 CITY,

13-3772904

Schedule A (Form 990 or 990-EZ) 2006

Page 4

INC.

return Do not include these grants in line 15.

623131 01-18-07

Support Schedule (Complete only if you checked a box on line 10, 11, or 12) Use cash method of accounting. Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting Part IV-A Calendar year (or fiscal year beginning in) (a) 2005 (b) 2004 (c) 2003 (d) 2002 (e) Total Gifts, grants, and contributions 15 received. (Do not include unusual grants. See line 28.) 1,498,801. 1,868,374. 2,168,718. 2,181,727. 7,717,620. Membership fees received 16 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose 1,966,223. 2,349,796. 1,584,235. 7.564,379. 18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975 58 40,082. 40,140. Net income from unrelated business activities not included in line 18 Tax revenues levied for the 20 organization's benefit and either paid to it or expended on its behalf The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge Other income. Attach a schedule Do not include gain or (loss) from sale of capital assets 23 Total of lines 15 through 22 3,162,926 | 3,834,655 | 4,518,514 3,806,044. 24 Line 23 minus line 17 1,498,801. 1,868,432. 2,168,718. 2,221,809 25 Enter 1% of line 23 38,347. 31,629. 45,185. 38,060. Organizations described on lines 10 or 11: a Enter 2% of amount in column (e), line 24 ▶ 26a 155. b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2002 through 2005 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts 2,113,990. 26h ,757,760. c Total support for section 509(a)(1) test Enter line 24, column (e) 26c d Add. Amounts from column (e) for lines: 18 2,154,130. 26d e Public support (line 26c minus line 26d total) 26e 5,603,630. Public support percentage (line 26e (numerator) divided by line 26c (denominator)) 26f 72.2326% Organizations described on line 12: a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person" Do not file this list with your return. Enter the sum of N/A such amounts for each year: (2005)(2004)(2003)(2002)b For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11b, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year: N/A(2005)(2002)c Add: Amounts from column (e) for lines; 27c d Add: Line 27a total and line 27b total 27 d Public support (line 27c total minus line 27d total) 27e Total support for section 509(a)(2) test: Enter amount on line 23, column (e) N/A Public support percentage (line 27e (numerator) divided by line 27f (denominator)) 27g N/A Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator)) 27h N/A Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 2002 through 2005, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your

NONE

13-3772904 Page 5

Schedule A (Form 990 or 990-EZ) 2006 CITY, INC.

Part V Private School Questionnaire (See page 9 of the instructions.) (To be completed ONLY by schools that checked the box on line 6 in Part IV)

N/A

29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing		Yes	No
	instrument, or in a resolution of its governing body?	29		
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	30		
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves?	31	-	
	If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)	_		
32 a	Does the organization maintain the following:  Records indicating the racial composition of the student body, faculty, and administrative staff?	-   32a		-
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	32b		
C	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student			
	admissions, programs, and scholarships?	32c		
d	Copies of all material used by the organization or on its behalf to solicit contributions?	32d		
33	Does the graph ration discompany by seeing any way with respect to:	_   _		-
oo a	Does the organization discriminate by race in any way with respect to: Students' rights or privileges?	222		
a b	Admissions policies?	33a 33b		
0	Employment of faculty or administrative staff?	33c		
ď	Scholarships or other financial assistance?	33d		
e	Educational policies?	33e		
f	Use of facilities?	33f		
g	Athletic programs?	33g		
h	Other extracurricular activities?	33h		
	If you answered "Yes" to any of the above, please explain (If you need more space, attach a separate statement.)	_		<u>-</u>
34 a	Does the organization receive any financial aid or assistance from a governmental agency?	—   <sub>34a</sub>		
b	Has the organization's right to such aid ever been revoked or suspended?	34b		
-	If you answered "Yes" to either 34a or b, please explain using an attached statement.	<u> </u>		
<b>3</b> 5	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50,			
	1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation	35		

Schedule A (Form 990 or 990-EZ) 2006

INITIATIVE FOR A COMPETITIVE INNER Schedule A (Form 990 or 990-EZ) 2006 CITY, INC. 13-3772904 Lobbying Expenditures by Electing Public Charities (See page 10 of the instructions.) (To be completed ONLY by an eligible organization that filed Form 5768) Check ► a If the organization belongs to an affiliated group Check ► b if you checked "a" and "limited control" provisions apply. **Limits on Lobbying Expenditures** Affiliated group To be completed for all totals electing organizations (The term "expenditures" means amounts paid or incurred.) N/A 36 Total lobbying expenditures to influence public opinion (grassroots lobbying) 36 Total lobbying expenditures to influence a legislative body (direct lobbying) 37 38 Total lobbying expenditures (add lines 36 and 37) 38 39 Other exempt purpose expenditures 39 40 Total exempt purpose expenditures (add lines 38 and 39) 40 41 Lobbying nontaxable amount. Enter the amount from the following table -If the amount on line 40 is -The lobbying nontaxable amount is -Not over \$500,000 20% of the amount on line 40 Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,500,000 41 \$175 000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500 000 Over \$17,000,000 \$1,000,000 42 Grassroots nontaxable amount (enter 25% of line 41) Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36 43 Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38 44 Caution: If there is an amount on either line 43 or line 44, you must file Form 4720 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 45 through 50 on page 13 of the instructions.) Lobbying Expenditures During 4-Year Averaging Period N/A Calendar year (or (a) (b) (d) (e) (c) 2006 2005 fiscal year beginning in) 2004 2003 Total 45 Lobbying nontaxable 46 Lobbying ceiling amount (150% of line 45(e)) 0. 47 Total lobbying 0. expenditures 48 Grassroots nontaxable 0. amount 49 Grassroots ceiling amount (150% of line 48(e)) 50 Grassroots lobbying expenditures Part VI-B Lobbying Activity by Nonelecting Public Charities (For reporting only by organizations that did not complete Part VI-A) (See page 13 of the instructions.) N/A During the year, did the organization attempt to influence national, state or local legislation, including any attempt to Yes No Amount influence public opinion on a legislative matter or referendum, through the use of a Volunteers Paid staff or management (Include compensation in expenses reported on lines c through h) c Media advertisements d Mailings to members, legislators, or the public e Publications, or published or broadcast statements Grants to other organizations for lobbying purposes Direct contact with legislators, their staffs, government officials, or a legislative body Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means Total lobbying expenditures (Add lines c through h.)

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities.

Schedule A (Form 990 or 990-EZ) 2006 CITY, INC. <u>13-3772</u>904 Page 7 Part VII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations (See page 13 of the instructions.) Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? a Transfers from the reporting organization to a noncharitable exempt organization of Yes No 51a(i) (i) Cash (ii) Other assets a(ii) **b** Other transactions: (i) Sales or exchanges of assets with a noncharitable exempt organization b(i) (ii) Purchases of assets from a noncharitable exempt organization b(ii) b(iii) (iii) Rental of facilities, equipment, or other assets (iv) Reimbursement arrangements b(iv) (v) Loans or loan guarantees b(v) (vi) Performance of services or membership or fundraising solicitations b(vi) c Sharing of facilities, equipment, mailing lists, other assets, or paid employees d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. N/A (b) Amount involved (a) Line no. Name of noncharitable exempt organization Description of transfers, transactions, and sharing arrangements 52 a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? X No If "Yes," complete the following schedule: N/A (a) Name of organization (b) (c) Type of organization Description of relationship

Schedule A (Form 990 or 990-EZ) 2006

FORM 990	SPECIAL EVENTS AND ACTIVITIES STATEMENT					
DESCRIPTION OF EVENT	GROSS RECEIPTS	CONTRIBUT. INCLUDED	GROSS REVENUE	DIRECT EXPENSE		3
AWARD DINNER	1591322.		1591322.	202000	. 138932	22.
TO FM 990, PART I, LINE 9	1591322.	-	1591322.	202000	. 138932	22.
FORM 990	OTH	ER EXPENSES		S	TATEMENT	2
DESCRIPTION	(A) TOTAL	(B) PROGRAM SERVICES	(C) MANAGEI AND GEI		(D)	JC
PROFESSIONAL DEVELOPMENT CONTRACTED LABOR EVENT EXPENSE AND MARKETING	2,400. 224,747. 418,293.	1,990 224,747 220,077	0. 7. 19	410. 8,216.		
PROFESSIONAL FEES MISCELLANEOUS COMMUNICATIONS BAD DEBT	361,036. 31,386. 65,672. 5,000.	23,740 48,82	0. 7. 1	5,288. 7,646. 6,845. 5,000.		
TOTAL TO FM 990, LN 43	1,108,534.	675,129	9. 43	3,405.		

FORM 990 OFFI	CER COMPENSATIO PART II, LIN		STA	ATEMENT 3
NAME OF OFFICER, ETC.	COMPENSATION	EMPLOYEE BEN. PLANS	EXPENSE ACCOUNTS	TOTALS
DOROTHY TERRELL	275,000.	9,367.		284,367.
A. PROGRAM SERVICES	151,250.	5,152.		156,402.
B. MANAGEMENT AND GENERAL	123,750.	4,215.		127,965.
C. FUNDRAISING				
NAME OF OFFICER, ETC.	COMPENSATION	EMPLOYEE BEN. PLANS	EXPENSE ACCOUNTS	TOTALS
BARBARA MATEZ	131,874.	9,367.		141,241.
A. PROGRAM SERVICES	72,531.	5,152.		77,683.
B. MANAGEMENT AND GENERAL	59,343.	4,215.		63,558.
C. FUNDRAISING				
TOTAL PROGRAM SERVICES				234,085.
TOTAL MANAGEMENT AND GENER	AL			191,523.
TOTAL FUNDRAISING				
TOTAL OFFICER, ETC., COMPE	NSATION INCLUDE	D ON PART II	, LINE 25A <del>-</del>	425,608.
FORM 990	OTHER PROGRA	M SERVICES	STA	ATEMENT 4
DESCRIPTION OF OTHER PROGR	AM SERVICES		GRANTS AND ALLOCATIONS	EXPENSES
INNER CITY 100 - IDENTIFIE	S 100 TOP GROWI	NG COMPANIES	0.	452,990.
TOTAL TO FORM 990, PART II	I. LINE E			452,990.

<del></del>								
FORM 990	DEPRECIATION	OF ASSE	TS NOT	HELD	FOR	INVESTMENT	STATEMENT	5
DESCRIPTION			COS' OTHER	r or Basi:	S	ACCUMULATED DEPRECIATION	BOOK VALU	E
EQUOPMENT FIXTURE			:	223,9		193,955. 13,981.	29,9	80.
TOTAL TO FORM	990, PART IV	, LN 57		237,9	16.	207,936.	29,9	80.

FORM 990	DESCRIPTION OF TRANSFER PART XI, LINE 107	STATEMENT 6
NAME OF CONTROLLED ENT	ITY	EMPLOYER ID
ICIC ENTERPRISES, INC.		04-3513458
DESCRIPTION OF TRANSFE	R	
ROYALTY PAYMENT	_	

#### **ICIC Board of Directors**

ICIC, Inc. 2006 Board of Directors

Professor Michael E. Porter, Chairman Ronald A. Homer, Vice Chair John W. Bachmann Barbara Berke Albert C. Black Thomas H. Castro Henry G. Cisneros **Tim Ferguson** The Honorable Rev. Floyd H. Flake, D. Min. George Gendron Dennis W. Green Robert K. Green Carlton L. Guthrie Douglas A.P. Hamilton Carlton J. Jenkins Charles R. Kendrick, Jr. John Koten Mark R. Kramer Jeffrey L. Levitan Victor B. MacFarlane John H. McArthur **Georgia Murray** John O'Connor JoAnn H. Price Robert L. Reynolds Matthew R. Simmons Gail Snowden Carl W. Stern **Dorothy Terrell** K. Robert Turner Steven Walske

All of the above members can be reached at: 727 Atlantic Ave Boston, MA 02111

Barry B. White

### Form **8868**

(Rev. December 2006)

Department of the Treasury Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return

OMB No 1545@709

Form 8868 (Rev. 12@006)

············	The a departed application for each retain						
• If y	ou are filing for an Automatic 3@Month Extension, complete only Part I and check this box		<b>▶</b> 🗓				
If you are filing for an Additional (not automatic) 3@Month Extension, complete only Part II (on page 2 of this form)							
Do no	ot complete Part II unless you have already been granted an automatic 3@nonth extension on a previously file	d For	m 8868				
Par	Automatic 3@Month Extension of Time. Only submit original (no copies needed).						
	on 501(c)(3) corporations required to file Form 990@ and requesting an automatic 6@nonth extension @check the	ns bo	×				
and c	omplete Part I only		▶ ∟				
	ner corporations (including 1120@ filers), partnerships, REMICs, and trusts must use Form 7004 to request an income tax returns.	exten	sion of time				
noted the ac 990⁄3	ronic Filing (e@file). Generally, you can electronically file Form 8868 if you want a 3month automatic extension below (6 months for section 501(c)(3) corporations required to file Form 990@). However, you cannot file Form diditional (not automatic) 3month extension or (2) you file Forms 990@L, 6069, or 8870, group returns, or a corporation in the fully completed and signed page 2 (Part II) of Form 8868. For more details on the tww.irs.gov/efile and click on e@ile for Charities & Nonprofits	n 8868 nposit	8 electronically if (1) you want te or consolidated Form				
Туре	or Name of Exempt Organization	Empl	oyer identification number				
print	INITIATIVE FOR A COMPETITIVE INNER	1	3⊘377290 <b>4</b>				
File by	CITY, INC.		303//2904				
due dat filing yo return	w   727 ATLANTIC AVE NO. 600						
instruct	ons City, town or post office, state, and ZIP code For a foreign address, see instructions						
	BOSTON, MA 02111						
Chec	k type of return to be filed(file a separate application for each return)						
₹	Form 990 Form 990 Form 970 Form 970 Form 970 Form 970 Form 970	20					
A							
H							
H							
	Form 990@F						
• Th	e books are in the care of  THE CORPORATION						
	lephone No. ► 617029202363 FAX No. ►		<del>-</del>				
	the organization does not have an office or place of business in the United States, check this box						
	this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN).	e ie foi	r the whole group, check this				
box 1							
	and attach a list with the harries and clives of all in		ers the extension will cover.				
1	I request an automatic 3@nonth (6@nonths for a section 501(c)(3) corporation required to file Form 990@) exter AUGUST 15, 2007 , to file the exempt organization return for the organization named at						
	is for the organization's return for						
	► X calendar year 2006 or						
	tax year beginning, and ending		_				
2	If this tax year is for less than 12 months, check reason: Initial return		Change in accounting period				
За	If this application is for Form 990&L, 990&F, 990%, 4720, or 6069, enter the tentative tax, less any						
	nonrefundable credits. See instructions	3а	\$				
b	If this application is for Form 990@F or 990@, enter any refundable credits and estimated						
	tax payments made. Include any prior year overpayment allowed as a credit	3b	\$				
С	Balance Due. Subtract line 3b from line 3a Include your payment with this form, or, if required,						
	deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System).						
	See instructions	_3c	\$ N/A				
Cauti	ion. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453@O and Form 8	3879(	O for payment instructions				

LHA

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 88	68 (Rev 4-2007)		Page 2				
• If you	u are filing for an Additional (not automatic) 3-Month Extension, complete only Part II and check this box	ζ	▶ X				
Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868							
	are filing for an Automatic 3-Month Extension, complete only Part I (on page 1)						
Part		one co	py				
	Name of Exempt Organization	Empl	oyer identification number				
Type o	INITIATIVE FOR A COMPETITIVE INNER		-, -, -, -, -, -, -, -, -, -, -, -, -, -				
print	CITY, INC.	1	3-3772904				
File by the			RS use only				
que date	727 ATLANTIC AVE., NO. 600	1	,				
fling the return Se							
instruction	BOSTON, MA 02111	:					
Check	type of return to be filed (File a separate application for each return)						
X F	orm 990 Form 990-EZ Form 990-T (sec 401(a) or 408(a) trust) Form 1041-A	Fo	rm 5227 Form 8870				
□ F	orm 990-BL Form 990-PF Form 990-T (trust other than above) Form 4720	☐ Fo	rm 6069				
CTOR	Don't lead to Don't lead to the control of the cont	-1 51-	J.F 0000				
STOP!	Do not complete Part II if you were not already granted an automatic 3-month extension on a previous	siy tile	a Form 8868.				
• The	books are in the care of  THE CORPORATION						
Tele	phone No. ► <u>617-292-2363</u> FAX No ►						
• If th	e organization does not have an office or place of business in the United States, check this box		. ▶ 🗔				
• If th	is is for a Group Return, enter the organization's four digit Group Exemption Number (GEN)	is is foi	r the whole group, check this				
box 🕨	If it is for part of the group, check this box 🕨 💹 and attach a list with the names and EINs of all	memb	ers the extension is for				
4 I	request an additional 3-month extension of time until NOVEMBER 15, 2007						
5 F	or calendar year 2006, or other tax year beginning, and ending		<del></del>				
6 li	f this tax year is for less than 12 months, check reason: Initial return Final return		Change in accounting period				
	State in detail why you need the extension						
-	<u>INFORMATION NEEDED TO FILE A RETURN IS NOT YET AVAILAB</u>	LE.					
8a li	f this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any	]					
ַרַ	nonrefundable credits. See instructions	8a	\$				
b li	f this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated						
t	ax payments made. Include any prior year overpayment allowed as a credit and any amount paid	<u></u>					
_	previously with Form 8868	8b	\$				
	Balance Due. Subtract line 8b from line 8a. Include your payment with this form, or, if required, deposit						
	with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions	8c	s N/A				
	Signature and Verification						
Under p	penalties of perfuty () declare that I have examined this form, including accompanying schedules and statements, and to the						
	e. correct, and complete. and that yam authorized to prepare this form		5/14/07				
Signatu	1110	Date	<b>D 1</b> / · // · //				
<u> </u>	Notice to Applicant. (To Be Completed by the IRS)						
	Ne have approved this application Please attach this form to the organization's return						
	We have not approved this application. However, we have granted a 10-day grace period from the later of the						
	date of the organization's return (including any prior extensions). This grace period is considered to be a valid	a exter	nsion of time for elections				
	otherwise required to be made on a timely return. Please attach this form to the organization's return						
	We have not approved this application. After considering the reasons stated in item 7, we cannot grant your	r reque	est for an extension of time to				
	file. We are not granting a 10-day grace period.						
	We cannot consider this application because it was filed after the extended due date of the return for which	n an ex	tension was requested				
	Other						
	By						
Directo		<del></del>	Date				
	ate Mailing Address. Enter the address if you want the copy of this application for an additional 3-month ex	densio	in returned to an address				
	nt than the one entered above	1011310	arrictanica to an addiess				
	Name						
	ALEXANDER, ARONSON, FINNING & CO., P.C.						
Туре о							
print	21 EAST MAIN STREET						
	City or town, province or state, and country (including postal or ZIP code)						
623832 05-01-0	WESTBORO, MA 01581						