

**Return of Organization Exempt from Income Tax**

**2004**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements

**A For the 2004 calendar year, or tax year beginning 10/01, 2004, and ending 9/30, 2005**

- B** Check if applicable:
- Address change
  - Name change
  - Initial return
  - Final return
  - Amended return
  - Application pending

Please use IRS label or print or type. See specific instructions.

**PARKLAND FOUNDATION**  
2777 NORTH STEMMONS FRWY, STE 1700  
DALLAS, TX 75207

**D Employer Identification Number**  
75-2089180

**E Telephone number**  
214-266-2000

**F Accounting method:**  Cash  Accrual  
 Other (specify) \_\_\_\_\_

Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).

- H and I are not applicable to section 527 organizations
- H (a)** Is this a group return for affiliates?  Yes  No
- H (b)** If 'Yes,' enter number of affiliates: \_\_\_\_\_
- H (c)** Are all affiliates included?  Yes  No  
(If 'No,' attach a list. See instructions.)
- H (d)** Is this a separate return filed by an organization covered by a group ruling?  Yes  No

**G Web site:** WWW.PARKLANDFOUNDATION.ORG

**J Organization type** (check only one):  501(c) 3 (insert no.)  4947(a)(1) or  527

**K** Check here  if the organization's gross receipts are normally not more than \$25,000. The organization need not file a return with the IRS, but if the organization received a Form 990 Package in the mail, it should file a return without financial data. Some states require a complete return.

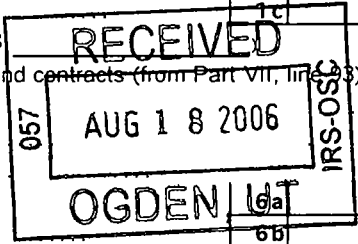
**I Group Exemption Number** \_\_\_\_\_

**M** Check  if the organization is not required to attach Schedule B (Form 990, 990-EZ, or 990-PF)

**L** Gross receipts. Add lines 6b, 8b, 9b, and 10b to line 12: 13,083,227.

**Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances** (See Instructions)

SCANNED SEP 14 2006



<b>1</b>	Contributions, gifts, grants, and similar amounts received				
<b>a</b>	Direct public support	<b>1a</b>	4,723,377.		
<b>b</b>	Indirect public support	<b>1b</b>			
<b>c</b>	Government contributions (grants)	<b>1c</b>	6,916,771.		
<b>d</b>	Total (add lines 1a through 1c) (cash \$ 11,640,148. noncash \$ _____)	<b>1d</b>		11,640,148.	
<b>2</b>	Program service revenue including government fees and contracts (from Part VII, line 3)	<b>2</b>		1,057,189.	
<b>3</b>	Membership dues and assessments	<b>3</b>			
<b>4</b>	Interest on savings and temporary cash investments	<b>4</b>		71,808.	
<b>5</b>	Dividends and interest from securities	<b>5</b>		10,808.	
<b>6a</b>	Gross rents	<b>6a</b>			
<b>b</b>	Less rental expenses	<b>6b</b>			
<b>c</b>	Net rental income or (loss) (subtract line 6b from line 6a)	<b>6c</b>			
<b>7</b>	Other investment income (describe _____)	<b>7</b>			
<b>8a</b>	Gross amount from sales of assets other than inventory	(A) Securities	303,274.	<b>8a</b>	
<b>b</b>	Less cost or other basis and sales expenses		158,849.	<b>8b</b>	
<b>c</b>	Gain or (loss) (attach schedule) STATEMENT 1		144,425.	<b>8c</b>	
<b>d</b>	Net gain or (loss) (combine line 8c, columns (A) and (B))	<b>8d</b>		144,425.	
<b>9</b>	Special events and activities (attach schedule) If any amount is from gaming, check here <input type="checkbox"/>				
<b>a</b>	Gross revenue (not including \$ _____ of contributions reported on line 1a)	<b>9a</b>			
<b>b</b>	Less direct expenses other than fundraising expenses	<b>9b</b>			
<b>c</b>	Net income or (loss) from special events (subtract line 9b from line 9a)	<b>9c</b>			
<b>10a</b>	Gross sales of inventory, less returns and allowances	<b>10a</b>			
<b>b</b>	Less cost of goods sold	<b>10b</b>			
<b>c</b>	Gross profit or (loss) from sales of inventory (attach schedule) (subtract line 10b from line 10a)	<b>10c</b>			
<b>11</b>	Other revenue (from Part VII, line 103)	<b>11</b>			
<b>12</b>	<b>Total revenue</b> (add lines 1d, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11)	<b>12</b>		12,924,378.	
<b>13</b>	Program services (from line 44, column (B))	<b>13</b>		2,034,623.	
<b>14</b>	Management and general (from line 44, column (C))	<b>14</b>		587,895.	
<b>15</b>	Fundraising (from line 44, column (D))	<b>15</b>		565,944.	
<b>16</b>	Payments to affiliates (attach schedule)	<b>16</b>			
<b>17</b>	<b>Total expenses</b> (add lines 16 and 44, column (A))	<b>17</b>		3,188,462.	
<b>18</b>	Excess or (deficit) for the year (subtract line 17 from line 12)	<b>18</b>		9,735,916.	
<b>19</b>	Net assets or fund balances at beginning of year (from line 73, column (A))	<b>19</b>		7,897,118.	
<b>20</b>	Other changes in net assets or fund balances (attach explanation) SEE STATEMENT 2	<b>20</b>		464,455.	
<b>21</b>	Net assets or fund balances at end of year (combine lines 18, 19, and 20)	<b>21</b>		18,097,489.	

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**Part II Statement of Functional Expenses** All organizations must complete column (A) Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22	Grants and allocations (att sch) (cash \$ _____ non-cash \$ _____)	22			
23	Specific assistance to individuals (att sch)	23			
24	Benefits paid to or for members (att sch)	24			
25	Compensation of officers, directors, etc	25 340,358.	340,358.		
26	Other salaries and wages	26 837,141.	181,641.	309,555.	345,945.
27	Pension plan contributions	27			
28	Other employee benefits	28			
29	Payroll taxes	29			
30	Professional fundraising fees	30			
31	Accounting fees	31 31,100.		31,100.	
32	Legal fees	32			
33	Supplies	33 539,826.	491,558.	9,627.	38,641.
34	Telephone	34			
35	Postage and shipping	35 3,273.	2,442.	504.	327.
36	Occupancy	36 116,010.	3,937.	112,073.	
37	Equipment rental and maintenance	37 482,835.	475,437.	6,245.	1,153.
38	Printing and publications	38			
39	Travel	39 228,566.	225,246.	3,020.	300.
40	Conferences, conventions, and meetings	40			
41	Interest	41			
42	Depreciation, depletion, etc (attach schedule)	42 28,571.		28,571.	
43	Other expenses not covered above (itemize):				
a	ADVERTISING & COMM. SERI	43a 147,305.	134,011.	13,041.	253.
b	CONTRACTUAL SERVICES	43b 386,036.	140,333.	71,502.	174,201.
c	OTHER	43c 47,441.	39,660.	2,657.	5,124.
d		43d			
e		43e			
44	Total functional expenses (add lines 22 - 43) Organizations completing columns (B) - (D), carry these totals to lines 13 - 15	44 3,188,462.	2,034,623.	587,895.	565,944.

Joint Costs. Check  if you are following SOP 98-2

Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services?  Yes  No  
 If 'Yes,' enter (i) the aggregate amount of these joint costs \$ \_\_\_\_\_, (ii) the amount allocated to Program services \$ \_\_\_\_\_, (iii) the amount allocated to Management and general \$ \_\_\_\_\_, and (iv) the amount allocated to Fundraising \$ \_\_\_\_\_

**Part III Statement of Program Service Accomplishments**

What is the organization's primary exempt purpose? <b>SEE STATEMENT 3</b>	Program Service Expenses (Required for 501(c)(3) and (4) organizations and 4947(a)(1) trusts, but optional for others)
a PATIENT SERVICES- PAYMENTS TO/ON BEHALF OF DCHD, PROVIDING MEDICAL CARE AND PATIENT CARE TO INDIGENT DALLAS COUNTY PATIENTS. (Grants and allocations \$ _____)	33,847.
b PATIENT/PUBLIC EDUCATION- INCLUDES ADVERTISING, BROCHURES, VIDEOTAPES, AND MODELS AS WELL AS SALARIES OF PATIENT EDUCATION PERSONNEL OF DCHD. (Grants and allocations \$ _____)	196,808.
c PATIENT ASSISTANCE-CONSISTS OF ITEMS AND SERVICES THAT ENABLE PATIENTS TO FIND AND BENEFIT FROM HEALTH CARE OR TO BE DISCHARGED SUCCESSFULLY. (Grants and allocations \$ _____)	1,386,407.
d PROFESSIONAL DEVELOPMENT-INCLUDES ADVANCED OR SUPPLEMENTAL TRAINING FOR STAFF OR DCHD TO HELP THEM KEEP ABREAST OF DEVELOPMENTS IN THEIR FIELDS. (Grants and allocations \$ _____)	153,466.
e Other program services SEE STATEMENT 4 (Grants and allocations \$ _____)	264,095.
f Total of Program Service Expenses (should equal line 44, column (B), Program services)	2,034,623.

**Part IV Balance Sheets** (See Instructions)

**Note:** Where required, attached schedules and amounts within the description column should be for end-of-year amounts only

		(A) Beginning of year		(B) End of year
<b>ASSETS</b>	<b>45</b> Cash – non-interest-bearing	25,028.	<b>45</b>	77,746.
	<b>46</b> Savings and temporary cash investments	3,961,110.	<b>46</b>	8,673,695.
	<b>47a</b> Accounts receivable			
	<b>b</b> Less allowance for doubtful accounts		<b>47c</b>	
	<b>48a</b> Pledges receivable	6,126,000.		
	<b>b</b> Less allowance for doubtful accounts	86,197.	<b>48c</b>	6,039,803.
	<b>49</b> Grants receivable	1,469,653.	<b>49</b>	2,627,601.
	<b>50</b> Receivables from officers, directors, trustees, and key employees (attach schedule)		<b>50</b>	
	<b>51a</b> Other notes & loans receivable (attach sch)			
	<b>b</b> Less allowance for doubtful accounts		<b>51c</b>	
	<b>52</b> Inventories for sale or use		<b>52</b>	
	<b>53</b> Prepaid expenses and deferred charges		<b>53</b>	
	<b>54</b> Investments – securities (attach schedule) SEE ST 5 <input type="checkbox"/> Cost <input checked="" type="checkbox"/> FMV	5,089,676.	<b>54</b>	5,689,379.
	<b>55a</b> Investments – land, buildings, & equipment basis			
	<b>b</b> Less accumulated depreciation (attach schedule)		<b>55c</b>	
	<b>56</b> Investments – other (attach schedule)		<b>56</b>	
	<b>57a</b> Land, buildings, and equipment basis	232,280.		
	<b>b</b> Less accumulated depreciation (attach schedule) STATEMENT 6	137,040.	<b>57c</b>	95,240.
	<b>58</b> Other assets (describe ► SEE STATEMENT 7 )	240,892.	<b>58</b>	668,688.
<b>59 Total assets</b> (add lines 45 through 58) (must equal line 74)	10,910,170.	<b>59</b>	23,872,152.	
<b>LIABILITIES</b>	<b>60</b> Accounts payable and accrued expenses	103,759.	<b>60</b>	272,178.
	<b>61</b> Grants payable		<b>61</b>	
	<b>62</b> Deferred revenue		<b>62</b>	
	<b>63</b> Loans from officers, directors, trustees, and key employees (attach schedule)		<b>63</b>	
	<b>64a</b> Tax-exempt bond liabilities (attach schedule)		<b>64a</b>	
	<b>b</b> Mortgages and other notes payable (attach schedule)		<b>64b</b>	
	<b>65</b> Other liabilities (describe ► SEE STATEMENT 8 )	2,909,293.	<b>65</b>	5,502,485.
<b>66 Total liabilities</b> (add lines 60 through 65)	3,013,052.	<b>66</b>	5,774,663.	
<b>NET ASSETS OR FUND BALANCES</b>	<b>Organizations that follow SFAS 117, check here</b> <input checked="" type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74			
	<b>67</b> Unrestricted	3,417,866.	<b>67</b>	3,704,374.
	<b>68</b> Temporarily restricted	4,479,252.	<b>68</b>	14,393,115.
	<b>69</b> Permanently restricted		<b>69</b>	
	<b>Organizations that do not follow SFAS 117, check here</b> <input type="checkbox"/> and complete lines 70 through 74			
	<b>70</b> Capital stock, trust principal, or current funds		<b>70</b>	
	<b>71</b> Paid-in or capital surplus, or land, building, and equipment fund		<b>71</b>	
	<b>72</b> Retained earnings, endowment, accumulated income, or other funds		<b>72</b>	
<b>73 Total net assets or fund balances</b> (add lines 67 through 69 or lines 70 through 72, column (A) must equal line 19, column (B) must equal line 21)	7,897,118.	<b>73</b>	18,097,489.	
<b>74 Total liabilities and net assets/fund balances</b> (add lines 66 and 73)	10,910,170.	<b>74</b>	23,872,152.	

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

BAA

<b>Part IV-A Reconciliation of Revenue per Audited Financial Statements with Revenue per Return</b> (See instructions.)		<b>Part IV-B Reconciliation of Expenses per Audited Financial Statements with Expenses per Return</b>	
<b>a</b> Total revenue, gains, and other support per audited financial statements ▶	<b>a</b>	13,388,833.	<b>a</b> Total expenses and losses per audited financial statements ▶
<b>b</b> Amounts included on line <b>a</b> but not on line 12, Form 990			<b>b</b> Amounts included on line <b>a</b> but not on line 17, Form 990
(1) Net unrealized gains on investments \$ 464,455.			(1) Donated services and use of facilities \$
(2) Donated services and use of facilities \$			(2) Prior year adjustments reported on line 20, Form 990 \$
(3) Recoveries of prior year grants \$			(3) Losses reported on line 20, Form 990 \$
(4) Other (specify)			(4) Other (specify)
----- \$			----- \$
Add amounts on lines (1) through (4) ▶	<b>b</b>	464,455.	Add amounts on lines (1) through (4) ▶
<b>c</b> Line <b>a</b> minus line <b>b</b> ▶	<b>c</b>	12,924,378.	<b>c</b> Line <b>a</b> minus line <b>b</b> ▶
<b>d</b> Amounts included on line 12, Form 990 but not on line <b>a</b> :			<b>d</b> Amounts included on line 17, Form 990 but not on line <b>a</b> :
(1) Investment expenses not included on line 6b, Form 990 \$			(1) Investment expenses not included on line 6b, Form 990 \$
(2) Other (specify)			(2) Other (specify)
----- \$			----- \$
Add amounts on lines (1) and (2) ▶	<b>d</b>		Add amounts on lines (1) and (2) ▶
<b>e</b> Total revenue per line 12, Form 990 (line <b>c</b> plus line <b>d</b> ) ▶	<b>e</b>	12,924,378.	<b>e</b> Total expenses per line 17, Form 990 (line <b>c</b> plus line <b>d</b> ) ▶
			3,188,462.

**Part V List of Officers, Directors, Trustees, and Key Employees** (List each one even if not compensated, see instructions.)

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (if not paid, enter -0-)	(D) Contributions to employee benefit plans and deferred compensation	(E) Expense account and other allowances
SEE ATTACHED EXHIBIT A	SEE ATTACHED	0.	0.	0.
DENISE MILLER 2777 STEMMONS FRWY STE 1700 DALLAS, TX 75207	VICE PRESIDENT 40+	105,327.	18,222.	0.
JOY CARSON 2777 STEMMONS FRWY STE 1700 DALLAS, TX 75207	CFO 40+	89,710.	15,520.	0.
DAVID KRAUSE 2777 STEMMONS FRWY STE 1700 DALLAS, TX 75207	PRESIDENT/CEO 40+	55,388.	9,582.	0.
BARBARA L. WATKINS 2777 STEMMONS FRWY STE 1700 DALLAS, TX 75207	PRESIDENT/CEO 40+	89,933.	15,558.	0.
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**75** Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations?

▶  Yes  No

If 'Yes,' attach schedule - see instructions

Part VI Other Information (See instructions.)		Yes	No
<b>76</b>	Did the organization engage in any activity not previously reported to the IRS? If 'Yes,' attach a detailed description of each activity		X
<b>77</b>	Were any changes made in the organizing or governing documents but not reported to the IRS? If 'Yes,' attach a conformed copy of the changes.		X
<b>78a</b>	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?		X
<b>78b</b>	If 'Yes,' has it filed a tax return on <b>Form 990-T</b> for this year?	N/A	
<b>79</b>	Was there a liquidation, dissolution, termination, or substantial contraction during the year? If 'Yes,' attach a statement		X
<b>80a</b>	Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?	X	
<b>80a</b>	If 'Yes,' enter the name of the organization <u>DALLAS COUNTY HOSPITAL DISTRICT</u> and check whether it is <input checked="" type="checkbox"/> exempt or <input type="checkbox"/> nonexempt		
<b>81a</b>	Enter direct and indirect political expenditures See line 81 instructions	<b>81a</b>	0.
<b>81b</b>	Did the organization file <b>Form 1120-POL</b> for this year?		X
<b>82a</b>	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?	X	
<b>82b</b>	If 'Yes,' you may indicate the value of these items here Do not include this amount as revenue in Part I or as an expense in Part II (See instructions in Part III)	<b>82b</b>	
<b>83a</b>	Did the organization comply with the public inspection requirements for returns and exemption applications?	X	
<b>83b</b>	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	X	
<b>84a</b>	Did the organization solicit any contributions or gifts that were not tax deductible?		X
<b>84b</b>	If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		N/A
<b>85</b>	<b>501(c)(4), (5), or (6) organizations</b> <b>a</b> Were substantially all dues nondeductible by members?	<b>85a</b>	N/A
<b>85b</b>	Did the organization make only in-house lobbying expenditures of \$2,000 or less? If 'Yes' was answered to either 85a or 85b, <b>do not</b> complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year	<b>85b</b>	N/A
<b>85c</b>	Dues, assessments, and similar amounts from members	<b>85c</b>	N/A
<b>85d</b>	Section 162(e) lobbying and political expenditures	<b>85d</b>	N/A
<b>85e</b>	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices	<b>85e</b>	N/A
<b>85f</b>	Taxable amount of lobbying and political expenditures (line 85d less 85e)	<b>85f</b>	N/A
<b>85g</b>	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	<b>85g</b>	N/A
<b>85h</b>	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	<b>85h</b>	N/A
<b>86</b>	<b>501(c)(7) organizations</b> Enter <b>a</b> Initiation fees and capital contributions included on line 12	<b>86a</b>	N/A
<b>86b</b>	Gross receipts, included on line 12, for public use of club facilities	<b>86b</b>	N/A
<b>87</b>	<b>501(c)(12) organizations</b> Enter <b>a</b> Gross income from members or shareholders	<b>87a</b>	N/A
<b>87b</b>	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	<b>87b</b>	N/A
<b>88</b>	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Part IX	<b>88</b>	X
<b>89a</b>	<b>501(c)(3) organizations</b> Enter Amount of tax imposed on the organization during the year under section 4911 <u>0.</u> , section 4912 <u>0.</u> , section 4955 <u>0.</u>	<b>89a</b>	
<b>89b</b>	<b>501(c)(3) and 501(c)(4) organizations</b> Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If 'Yes,' attach a statement explaining each transaction	<b>89b</b>	X
<b>89c</b>	Enter Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958		0.
<b>89d</b>	Enter Amount of tax on line 89c, above, reimbursed by the organization		0.
<b>90a</b>	List the states with which a copy of this return is filed <u>NONE</u>	<b>90a</b>	
<b>90b</b>	Number of employees employed in the pay period that includes March 12, 2004 (See instructions.)	<b>90b</b>	14
<b>91</b>	The books are in care of <u>MARILYN BARNES</u> Telephone number <u>214-266-2000</u> Located at <u>2777 N. STEMMONS FRWY, #1700 DALLAS, TX</u> ZIP + 4 <u>75207</u>	<b>91</b>	
<b>92</b>	Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of <b>Form 1041</b> - Check here <input type="checkbox"/> and enter the amount of tax-exempt interest received or accrued during the tax year <u>92</u>	<b>92</b>	N/A

**Part VII Analysis of Income-Producing Activities** (See instructions)

Note: Enter gross amounts unless otherwise indicated

	Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclusion code	(D) Amount	
93 Program service revenue					
a PROGRAM SERVICE FEES					1,057,189.
b _____					
c _____					
d _____					
e _____					
f Medicare/Medicaid payments					
g Fees & contracts from government agencies					
94 Membership dues and assessments					
95 Interest on savings & temporary cash invmnts			14	71,808.	
96 Dividends & interest from securities			14	10,808.	
97 Net rental income or (loss) from real estate:					
a debt-financed property					
b not debt-financed property					
98 Net rental income or (loss) from pers prop					
99 Other investment income					
100 Gain or (loss) from sales of assets other than inventory			18	144,425.	
101 Net income or (loss) from special events					
102 Gross profit or (loss) from sales of inventory					
103 Other revenue a _____					
b _____					
c _____					
d _____					
e _____					
104 Subtotal (add columns (B), (D), and (E))				227,041.	1,057,189.
105 Total (add line 104, columns (B), (D), and (E))					1,284,230.

Note: Line 105 plus line 1d, Part I, should equal the amount on line 12, Part I

**Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes** (See instructions)

Line No.	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes)
9	SEE STATEMENT 9

**Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities** (See instructions)

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
N/A	0%			
	0%			
	0%			

**Part X Information Regarding Transfers Associated with Personal Benefit Contracts** (See instructions)

- a Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  Yes  No
  - b Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  Yes  No
- Note: If 'Yes' to (b), file Form 8870 and Form 4720 (see instructions).

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Please Sign Here: *[Signature]* Signature of officer Date: 8/14/06

*[Signature]* Type or print name and title: JOY E. CARSON, CFO

**Paid Preparer's Use Only**

Preparer's signature: LISA C. POTTER *Lisa C. Potter* Date: AUG 14 2006

Firm's name (or yours if self-employed), address, and ZIP + 4: DAVIS CLARK & COMPANY PC, 2705 SWISS AVE, DALLAS, TX 75204-5923

Check if self-employed:  Preparer's SSN or PTIN (See General Instruction W): N/A

EIN: N/A Phone no: (214) 824-2556

**SCHEDULE A**  
**(Form 990 or 990-EZ)**

**Organization Exempt Under**  
**Section 501(c)(3)**

OMB No 1545-0047

(Except Private Foundation) and Section 501(e), 501(f), 501(k),  
501(n), or Section 4947(a)(1) Nonexempt Charitable Trust  
Supplementary Information — (See separate instructions.)

**2004**

Department of the Treasury  
Internal Revenue Service

▶ **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ.**

Name of the organization

**PARKLAND FOUNDATION**

Employer identification number

**75-2089180**

**Part I**

**Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees**

(See instructions. List each one. If there are none, enter 'None'.)

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account and other allowances
MARILYN BARNES ----- 2777 STEMMONS FRWY, DALLAS TX 75207	GEN. LEDGER MGR  40+	63,752.	11,029.	0.
KAREN MULLOWNEY ----- 2777 STEMMONS FRWY, DALLAS TX 75207	ASSOC. DIR.  40+	67,766.	11,724.	0.
MAMIE MCMILLIAN ----- 2777 STEMMONS FRWY, DALLAS TX 75207	EXE ASST  40+	56,098.	9,705.	0.
CHERYL AUGUST ----- 2777 STEMMONS FRWY, DALLAS TX 75207	GRANT DEVELOP  40+	50,086.	8,665.	0.
----- ----- -----				
Total number of other employees paid over \$50,000 ▶	4			

**Part II**

**Compensation of the Five Highest Paid Independent Contractors for Professional Services**

(See instructions. List each one (whether individuals or firms). If there are none, enter 'None'.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
LEVENSON & BRINKER ----- 717 N. HARWOOD ST., SUITE 2000 DALLAS, TX	PUBLIC RELATIONS	50,000.
THE PERRYMAN GROUP ----- 510 N. VALLEY MILLS DR, STE 300 WACO, TX	ECONO IMPACT STUDY	72,936.
----- ----- -----		
Total number of others receiving over \$50,000 for professional services ▶	0	

**Part III** Statements About Activities (See instructions)

	Yes	No
<p>1 During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If 'Yes,' enter the total expenses paid or incurred in connection with the lobbying activities ▶ \$ <u>N/A</u></p> <p>(Must equal amounts on line 38, Part VI-A, or line i of Part VI-B)</p> <p>Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking 'Yes' must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities</p>	1	X
<p>2 During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is 'Yes,' attach a detailed statement explaining the transactions)</p>		
<p>a Sale, exchange, or leasing of property?</p>	2a	X
<p>b Lending of money or other extension of credit?</p>	2b	X
<p>c Furnishing of goods, services, or facilities?</p>	2c	X
<p>d Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?</p> <p style="text-align: center;">SEE FORM 990, PART V</p>	2d	X
<p>e Transfer of any part of its income or assets?</p>	2e	X
<p>3a Do you make grants for scholarships, fellowships, student loans, etc? (If 'Yes,' attach an explanation of how you determine that recipients qualify to receive payments)</p>	3a	X
<p>b Do you have a section 403(b) annuity plan for your employees?</p>	3b	X
<p>4a Did you maintain any separate account for participating donors where donors have the right to provide advice on the use or distribution of funds?</p>	4a	X
<p>b Do you provide credit counseling, debt management, credit repair, or debt negotiation services?</p>	4b	X

**Part IV** Reason for Non-Private Foundation Status (See instructions.)

The organization is not a private foundation because it is: (Please check only **ONE** applicable box.)

- 5  A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i)
- 6  A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)
- 7  A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii)
- 8  A Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v)
- 9  A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state ▶
- 10  An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). (Also complete the **Support Schedule** in Part IV-A.)
- 11a  An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 11b  A community trust. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 12  An organization that normally receives (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions — subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the **Support Schedule** in Part IV-A.)
- 13  An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations described in (1) lines 5 through 12 above, or (2) section 501(c)(4), (5), or (6), if they meet the test of section 509(a)(2). (See section 509(a)(3).)

Provide the following information about the supported organizations (See instructions.)

(a) Name(s) of supported organization(s)	(b) Line number from above
DALLAS COUNTY HOSPITAL DISTRICT	8

- 14  An organization organized and operated to test for public safety. Section 509(a)(4). (See instructions.)

**Part IV-A Support Schedule** (Complete only if you checked a box on line 10, 11, or 12) *Use cash method of accounting.*

**Note:** You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting

Calendar year (or fiscal year beginning in)	(a) 2003	(b) 2002	(c) 2001	(d) 2000	(e) Total
<b>15</b> Gifts, grants, and contributions received (Do not include unusual grants. See line 28.)	N/A				
<b>16</b> Membership fees received					
<b>17</b> Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose					
<b>18</b> Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975					
<b>19</b> Net income from unrelated business activities not included in line 18					
<b>20</b> Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf					
<b>21</b> The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge.					
<b>22</b> Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets.					
<b>23</b> Total of lines 15 through 22					
<b>24</b> Line 23 minus line 17					
<b>25</b> Enter 1% of line 23					

**26 Organizations described on lines 10 or 11:** a Enter 2% of amount in column (e), line 24 **N/A**

b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2000 through 2003 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts

c Total support for section 509(a)(1) test. Enter line 24, column (e)

d Add. Amounts from column (e) for lines **18** \_\_\_\_\_ **19** \_\_\_\_\_  
**22** \_\_\_\_\_ **26b** \_\_\_\_\_

e Public support (line 26c minus line 26d total)

f **Public support percentage (line 26e (numerator) divided by line 26c (denominator))**

<b>26a</b>	
<b>26b</b>	
<b>26c</b>	
<b>26d</b>	
<b>26e</b>	
<b>26f</b>	%

**27 Organizations described on line 12:** **N/A**

a For amounts included in lines 15, 16, and 17 that were received from a 'disqualified person,' prepare a list for your records to show the name of, and total amounts received in each year from, each 'disqualified person.' Do not file this list with your return. Enter the sum of such amounts for each year

(2003) \_\_\_\_\_ (2002) \_\_\_\_\_ (2001) \_\_\_\_\_ (2000) \_\_\_\_\_

b For any amount included in line 17 that was received from each person (other than 'disqualified persons'), prepare a list for your records to show the name of, and amount received for each year, that was more than the **larger of (1) the amount on line 25 for the year or (2) \$5,000** (Include in the list organizations described in lines 5 through 11, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year

(2003) \_\_\_\_\_ (2002) \_\_\_\_\_ (2001) \_\_\_\_\_ (2000) \_\_\_\_\_

c Add. Amounts from column (e) for lines **15** \_\_\_\_\_ **16** \_\_\_\_\_  
**17** \_\_\_\_\_ **20** \_\_\_\_\_ **21** \_\_\_\_\_

d Add. Line 27a total \_\_\_\_\_ and line 27b total \_\_\_\_\_

e Public support (line 27c total minus line 27d total)

f Total support for section 509(a)(2) test. Enter amount from line 23, column (e) **27f** \_\_\_\_\_

g **Public support percentage (line 27e (numerator) divided by line 27f (denominator))**

h **Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))**

<b>27c</b>	
<b>27d</b>	
<b>27e</b>	
<b>27f</b>	
<b>27g</b>	%
<b>27h</b>	%

**28 Unusual Grants:** For an organization described in line 10, 11, or 12 that received any unusual grants during 2000 through 2003, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15 **N/A**

**Part V Private School Questionnaire** (See instructions.)  
 (To be completed ONLY by schools that checked the box on line 6 in Part IV)

N/A

	Yes	No
<b>29</b> Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?		
<b>30</b> Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?		
<b>31</b> Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If 'Yes,' please describe, if 'No,' please explain. (If you need more space, attach a separate statement.) ----- ----- -----		
<b>32</b> Does the organization maintain the following		
<b>a</b> Records indicating the racial composition of the student body, faculty, and administrative staff?		
<b>b</b> Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?		
<b>c</b> Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?		
<b>d</b> Copies of all material used by the organization or on its behalf to solicit contributions?  If you answered 'No' to any of the above, please explain. (If you need more space, attach a separate statement ) ----- -----		
<b>33</b> Does the organization discriminate by race in any way with respect to		
<b>a</b> Students' rights or privileges?		
<b>b</b> Admissions policies?		
<b>c</b> Employment of faculty or administrative staff?		
<b>d</b> Scholarships or other financial assistance?		
<b>e</b> Educational policies?		
<b>f</b> Use of facilities?		
<b>g</b> Athletic programs?		
<b>h</b> Other extracurricular activities?  If you answered 'Yes' to any of the above, please explain (If you need more space, attach a separate statement ) ----- ----- -----		
<b>34a</b> Does the organization receive any financial aid or assistance from a governmental agency?		
<b>b</b> Has the organization's right to such aid ever been revoked or suspended? If you answered 'Yes' to either 34a or b, please explain using an attached statement.		
<b>35</b> Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If 'No,' attach an explanation		







## Board of Directors 2005

Robert H. Thomas, Esq.  
Chairman  
901 Main St. #4300  
Dallas, TX 75202  
Average hours devoted weekly to the board. 8 hours

David E. Krause  
President & CEO  
Parkland Foundation  
2777 Stemmons Frwy, Suite 1700  
Dallas, TX 75207  
\*Paid employee

Barbara Lord Watkins  
President Emeritus  
Parkland Foundation  
5624 McShann Rd  
Dallas, TX 75230  
\*Paid employee (until June 2, 2005 – retired)

Ron J. Anderson, M.D.  
Vice Chair, Operations  
Parkland Health & Hospital System  
5201 Harry Hines Blvd.  
Dallas, TX 75235  
\*Paid employee  
Average hours devoted weekly to the board. 6 hours

Vicky C. Teherani, COO  
PAJ  
2930 Stemmons Frwy  
Dallas, TX 75248  
Average hours devoted weekly to the board: between 1-2 hours

Veletta Forsythe Lill  
City Councilwoman  
City of Dallas  
1500 Marilla SFS  
Dallas, TX 75201  
Average hours devoted weekly to the board: between 2-5 hours

EXHIBIT

A

**Board of Directors 2005  
continued**

Mike A. Myers  
President & Chairman of the Board  
Myers Financial Corporation  
6310 Lemmon Ave. Suite 200  
Dallas, TX 75209  
Average hours devoted weekly to the board: less than an hour

Cliff P. Boyd  
President  
Cash Flow Management  
P O Box 380789  
Duncanville, TX 75138-0789  
Average hours devoted weekly to the board: less than an hour

William E. Cooper  
President  
W E Cooper Investments  
2700 Stemmons Frwy Suite 901  
Dallas, TX 75207  
Average hours devoted weekly to the board: less than an hour

Travis Dewey Dickey, Jr.  
Chairman of the Board  
Dickey's Barbecue Pit, Inc.  
7770 Forest Ln.  
Dallas, TX 75230-2502  
Average hours devoted weekly to the board: less than an hour

Sharon Freeman  
PHHS Auxiliary Representative  
6475 Lone Grove Ct  
Frisco, TX 75034  
Average hours devoted weekly to the board: less than an hour

Nancy Strauss Halbreich  
9700 Inwood Rd.  
Dallas, TX 75220  
Average hours devoted weekly to the board: between 1-2 hours

Nancy E. Judy  
9401 Shady Valley Dr.  
Dallas, TX 75238-1431  
Average hours devoted weekly to the board: less than an hour

Dalton Lott  
411 Hwy 67  
Duncanville, TX 75137  
Average hours devoted weekly to the board: less than an hour

**Board of Directors 2005  
continued**

W. Lamar Lovvorn  
P O Box 45562  
Dallas, TX 75245  
Average hours devoted weekly to the board: less than an hour

Lauren McDonald, M.D.  
Dallas Nephrology Associates  
1420 Viceroy Dr.  
Dallas, TX 75235-2208  
Average hours devoted weekly to the board: less than an hour

Bill Montgomery  
5008 Briar Tree Ln.  
Dallas, TX 75248  
Average hours devoted weekly to the board: less than an hour

Regina Montoya  
6333 E. Mockingbird Ln.  
Suite 147 Box 905  
Dallas, TX 75214  
Average hours devoted weekly to the board: less than an hour

Curtis Wallace, Esq.  
Chief Operating Officer  
T D Jakes Enterprises, Inc.  
5125 Voager Dr. LB35  
Dallas, TX 75237  
Average hours devoted weekly to the board: less than an hour

Betsy Cullum (term expired May 31, 1005)  
Crystal Charity Ball Representative  
4940 Mangold Circle  
Dallas, TX 75229-4343  
Average hours devoted weekly to the board: less than an hour

Ann Frances Jury (appointed June 1, 2005-June 30, 2006)  
Crystal Charity Ball Representative  
6738 Meadow Road  
Dallas, TX 75230-0582  
Average hours devoted weekly to the board: less than an hour

Penelope Logan (term expired May 31, 2005)  
Junior League Representative  
4026 Windhaven Ln.  
Dallas, TX 75287  
Average hours devoted weekly to the board: less than an hour

**Board of Directors 2005  
continued**

Lydia Jordan (appointed June 1, 2005-May 31, 2006)  
Junior League Representative  
2728 N. Harwood  
Dallas, TX 75201  
Average hours devoted weekly to the board: less than an hour

Note: Board Members are not compensated (\*except where noted), nor are they entitled to employee benefits and/or expenses.

CLIENT 52089180

PARKLAND FOUNDATION

75-2089180

8/08/06

05 20PM

STATEMENT 1  
FORM 990, PART I, LINE 8  
NET GAIN (LOSS) FROM NONINVENTORY SALES

PUBLICLY TRADED SECURITIES

GROSS SALES PRICE: 303,274.  
COST OR OTHER BASIS: 158,849.

TOTAL GAIN (LOSS) PUBLICLY TRADED SECURITIES \$ 144,425.

TOTAL NET GAIN (LOSS) FROM NONINVENTORY SALES \$ 144,425.

STATEMENT 2  
FORM 990, PART I, LINE 20  
OTHER CHANGES IN NET ASSETS OR FUND BALANCES

UNREALIZED GAIN ON INVESTMENTS

TOTAL \$ 464,455.  
\$ 464,455.

STATEMENT 3  
FORM 990, PART III  
ORGANIZATION'S PRIMARY EXEMPT PURPOSE

TO SUPPORT DALLAS COUNTY HOSPITAL DISTRICT

STATEMENT 4  
FORM 990, PART III, LINE E  
STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS

DESCRIPTION	GRANTS AND ALLOCATIONS	PROGRAM SERVICE EXPENSES
GRANT MANAGEMENT- AS AGENT FOR DCHD THE FOUNDATION MAINTAINS A RECORDINGKEEPING SYSTEM FOR ONGOING GRANTS OF DCHD AND COORDINATES EXTERNAL AND INTERNAL FINANCIAL AUDITS OF GRANTS ACCOUNTED FOR ON THE BOOKS OF THE FOUNDATION AS DCHD MANAGED FUNDS (AGENCY).		258,544.
CAPITAL CAMPAIGN EXPENSES		5,551.
TOTAL	\$ <u>0.</u>	\$ <u>264,095.</u>

STATEMENT 5  
FORM 990, PART IV, LINE 54  
INVESTMENTS - SECURITIES

CORPORATE STOCKS	VALUATION METHOD	AMOUNT
EQUITES	MARKET VALUE	\$ 3,575,805.
TOTAL		\$ <u>3,575,805.</u>

CLIENT 52089180

PARKLAND FOUNDATION

75-2089180

8/08/06

05 20PM

**STATEMENT 5 (CONTINUED)**  
**FORM 990, PART IV, LINE 54**  
**INVESTMENTS - SECURITIES**

OTHER SECURITIES	VALUATION METHOD	AMOUNT
FIXED INCOME FUNDS	MARKET VALUE	\$ 2,113,574.
	TOTAL	\$ 2,113,574.
TOTAL INVESTMENTS - SECURITIES		<u>\$ 5,689,379.</u>

**STATEMENT 6**  
**FORM 990, PART IV, LINE 57**  
**LAND, BUILDINGS, AND EQUIPMENT**

CATEGORY	BASIS	ACCUM. DEPREC.	BOOK VALUE
IMPROVEMENTS	\$ 232,280.	\$ 137,040.	\$ 95,240.
TOTAL	<u>\$ 232,280.</u>	<u>\$ 137,040.</u>	<u>\$ 95,240.</u>

**STATEMENT 7**  
**FORM 990, PART IV, LINE 58**  
**OTHER ASSETS**

OTHER RECEIVABLES	\$ 668,688.
TOTAL	<u>\$ 668,688.</u>

**STATEMENT 8**  
**FORM 990, PART IV, LINE 65**  
**OTHER LIABILITIES**

DUE TO DCHD	\$ 5,502,485.
TOTAL	<u>\$ 5,502,485.</u>

**STATEMENT 9**  
**FORM 990, PART VIII**  
**RELATIONSHIP OF ACTIVITIES TO THE ACCOMPLISHMENT OF EXEMPT PURPOSES**

LINE #	EXPLANATION OF ACTIVITIES
93A	THE FOUNDATION RECEIVES INDIRECT COSTS, MANAGEMENT FEES, SEMINAR AND OTHER FEES FOR ADMINISTRATION OF DCHD GRANTS IN RETURN FOR FISCAL PROGRAMMATIC OVERSIGHT, AS WELL AS ACCOUNTING AND AUDIT RELATED SERVICES FOR SPECIFIC GRANT PROGRAMS AND AGENCY RESTRICTED FOR DCHD ACTIVITIES. THE FUNDS ARE DERIVED SOLELY TO ACCOMPLISH THE FOUNDATION'S EXEMPT PURPOSE, TO PROVIDE CHARITABLE SUPPORT FOR DCHD AND ARE EXPENDED IN ACCORDANCE WITH THEIR

STATEMENT 9 (CONTINUED)  
FORM 990, PART VIII  
RELATIONSHIP OF ACTIVITIES TO THE ACCOMPLISHMENT OF EXEMPT PURPOSES

LINE # \_\_\_\_\_ EXPLANATION OF ACTIVITIES \_\_\_\_\_  
RESTRICTIONS FOR PATIENT AND OTHER CARE FOR INDIGENTS.