

Form **990**Department of the Treasury  
Internal Revenue Service**Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-0047

**2004**Open to Public  
Inspection**A For the 2004 calendar year, or tax year beginning** JUL 1, 2004 **and ending** JUN 30, 2005**B** Check if applicable

- ☐ Address change  
☐ Name change  
☐ Initial return  
☐ Final return  
☐ Amended return  
☐ Application pending

Please use IRS label or print or type See Specific Instructions

**C Name of organization****AMERICAN RIVERS, INC.**

Number and street (or P.O. box if mail is not delivered to street address)

**1025 VERMONT AVENUE, N.W.**

Room/suite

**720**

City or town, state or country, and ZIP + 4

**WASHINGTON, DC 20005****D Employer identification number****23-7305963****E Telephone number****202-347-7550****F Accounting method**☐ Cash ☒ Accrual☐ Other (specify) ▶

• Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ)

**H and I are not applicable to section 527 organizations****H(a)** Is this a group return for affiliates? ☐ Yes ☒ No**H(b)** If "Yes," enter number of affiliates ▶**H(c)** Are all affiliates included? **N/A** ☐ Yes ☐ No

(If "No," attach a list)

**H(d)** Is this a separate return filed by an organization covered by a group ruling? ☐ Yes ☒ No**I Group Exemption Number** ▶**M** Check ☐ if the organization is **not** required to attach Sch B (Form 990, 990-EZ, or 990-PF)**L Gross receipts** Add lines 6b, 8b, 9b, and 10b to line 12 ▶ **8,612,882.****Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances**

Revenue	<b>1</b> Contributions, gifts, grants, and similar amounts received:				
	<b>a</b> Direct public support	<b>1a</b>	<b>6,742,982.</b>		
	<b>b</b> Indirect public support	<b>1b</b>	<b>77,364.</b>		
	<b>c</b> Government contributions (grants)	<b>1c</b>	<b>467,863.</b>		
	<b>d Total</b> (add lines 1a through 1c) (cash \$ <b>7,271,409.</b> noncash \$ <b>16,800.</b> )			<b>1d</b>	<b>7,288,209.</b>
	<b>2</b> Program service revenue including government fees and contracts (from Part VII, line 93)			<b>2</b>	<b>112,956.</b>
	<b>3</b> Membership dues and assessments			<b>3</b>	<b>1,074,359.</b>
	<b>4</b> Interest on savings and temporary cash investments			<b>4</b>	
	<b>5</b> Dividends and interest from securities			<b>5</b>	<b>83,725.</b>
	<b>6 a</b> Gross rents	<b>6a</b>			
<b>b</b> Less: rental expenses	<b>6b</b>				
<b>c</b> Net rental income or (loss) (subtract line 6b from line 6a)			<b>6c</b>		
<b>7</b> Other investment income (describe ▶ )			<b>7</b>		
	<b>8 a</b> Gross amount from sales of assets other than inventory	(A) Securities	(B) Other		
	<b>b</b> Less: cost or other basis and sales expenses	<b>8a</b>			
	<b>c</b> Gain or (loss) (attach schedule)	<b>8b</b>			
	<b>d</b> Net gain or (loss) (combine line 8c, columns (A) and (B))	<b>8c</b>			
	<b>8d</b>				
	<b>9</b> Special events and activities (attach schedule). If any amount is from gaming, check here <input type="checkbox"/>				
	<b>a</b> Gross revenue (not including \$ <b>78,058.</b> of contributions reported on line 1a)	<b>9a</b>	<b>26,659.</b>		
	<b>b</b> Direct expenses other than fundraising expenses	<b>9b</b>	<b>34,467.</b>		
	<b>c</b> Net income or (loss) from special events (subtract line 9b from line 9a)			<b>9c</b>	<b>-7,808.</b>
	<b>10 a</b> Gross sales of inventory, less returns and allowances	<b>10a</b>			
<b>b</b> Less: cost of goods sold	<b>10b</b>				
<b>c</b> Gross profit or (loss) from sales of inventory (attach schedule) (subtract line 10b from line 10a)			<b>10c</b>		
<b>11</b> Other revenue (from Part VII, line 103)			<b>11</b>	<b>26,974.</b>	
<b>12</b> <b>Total revenue</b> (add lines 1d, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11)			<b>12</b>	<b>8,578,415.</b>	
Expenses	<b>13</b> Program services (from line 44, column (B))			<b>13</b>	<b>4,624,540.</b>
	<b>14</b> Management and general (from line 44, column (C))			<b>14</b>	<b>366,670.</b>
	<b>15</b> Fundraising (from line 44, column (D))			<b>15</b>	<b>958,069.</b>
	<b>16</b> Payments to affiliates (attach schedule)			<b>16</b>	
	<b>17</b> <b>Total expenses</b> (add lines 16 and 44, column (A))			<b>17</b>	<b>5,949,279.</b>
Net Assets	<b>18</b> Excess or (deficit) for the year (subtract line 17 from line 12)			<b>18</b>	<b>2,629,136.</b>
	<b>19</b> Net assets or fund balances at beginning of year (from line 73, column (A))			<b>19</b>	<b>4,918,856.</b>
	<b>20</b> Other changes in net assets or fund balances (attach explanation)			<b>20</b>	<b>89,956.</b>
	<b>21</b> Net assets or fund balances at end of year (combine lines 18, 19, and 20)			<b>21</b>	<b>7,637,948.</b>

RECEIVED

NOV 07 2005

OGDEN, UT

SEE STATEMENT 1

SEE STATEMENT 2

423001  
01-13-05

LHA For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions

Form 990 (2004)

14051019 745960 00572

2004.06000 AMERICAN RIVERS, INC.

00572\_\_1

SCANNED NOV 15 2005

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<b>Part II Statement of Functional Expenses</b>		All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others.			
Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22	Grants and allocations (attach schedule) (cash \$ <u>339,302.</u> noncash \$ )	22 339,302.	339,302.	STATEMENT 4	
23	Specific assistance to individuals (attach schedule)	23			
24	Benefits paid to or for members (attach schedule)	24			
25	Compensation of officers, directors, etc.	25 666,220.	440,436.	85,392.	140,392.
26	Other salaries and wages	26 1,814,617.	1,449,931.	109,024.	255,662.
27	Pension plan contributions	27 81,383.	61,928.	6,392.	13,063.
28	Other employee benefits	28 145,086.	110,403.	11,394.	23,289.
29	Payroll taxes	29 187,066.	142,949.	14,493.	29,624.
30	Professional fundraising fees	30 92,250.	55,183.		37,067.
31	Accounting fees	31 17,190.		17,190.	
32	Legal fees	32 68,880.	64,275.	3,341.	1,264.
33	Supplies	33 30,363.	23,612.	1,936.	4,815.
34	Telephone	34 70,471.	61,274.	2,781.	6,416.
35	Postage and shipping	35 270,428.	174,414.	1,467.	94,547.
36	Occupancy	36 310,346.	244,782.	21,541.	44,023.
37	Equipment rental and maintenance	37 59,333.	45,354.	4,974.	9,005.
38	Printing and publications	38 344,261.	235,124.	305.	108,832.
39	Travel	39 142,264.	116,717.	7,392.	18,155.
40	Conferences, conventions, and meetings	40 77,813.	40,965.	16,117.	20,731.
41	Interest	41 6,372.	1,946.	3,822.	604.
42	Depreciation, depletion, etc. (attach schedule)	42 130,415.	118,065.	4,728.	7,622.
43	Other expenses not covered above (itemize):				
a	OTHER	43a 59,945.	24,689.	19,233.	16,023.
b	PROFESSIONAL SERVICES	43b 1,035,274.	873,191.	35,148.	126,935.
c		43c			
d		43d			
e		43e			
44	Total functional expenses (add lines 22 through 43) Organizations completing columns (B)-(D), carry these totals to lines 13-15	44 5,949,279.	4,624,540.	366,670.	958,069.

Joint Costs. Check ☒ if you are following SOP 98-2.

Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? ☒ Yes ☐ No

If "Yes," enter (i) the aggregate amount of these joint costs \$ 1,510,426.; (ii) the amount allocated to Program services \$ 653,640.;

(iii) the amount allocated to Management and general \$ \_\_\_\_\_; and (iv) the amount allocated to Fundraising \$ 856,786.

### Part III Statement of Program Service Accomplishments

What is the organization's primary exempt purpose? **SEE STATEMENT 3**

All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)

**Program Service Expenses**  
(Required for 501(c)(3) and (4) orgs. and 4947(a)(1) trusts, but optional for others.)

#### a SEE ATTACHED SCHEDULE 1: PROGRAM SERVICE ACCOMPLISHMENTS FOR FISCAL YEAR 2005

(Grants and allocations \$ )	4,624,540.
b	
(Grants and allocations \$ )	
c	
(Grants and allocations \$ )	
d	
(Grants and allocations \$ )	
e Other program services (attach schedule)	(Grants and allocations \$ )
f Total of Program Service Expenses (should equal line 44, column (B), Program services)	4,624,540.

**Part IV Balance Sheets**

**Note:** Where required, attached schedules and amounts within the description column should be for end-of-year amounts only

		(A) Beginning of year		(B) End of year	
<b>Assets</b>	45 Cash - non-interest-bearing	216,633.	45	212,965.	
	46 Savings and temporary cash investments	1,165,270.	46	742,261.	
	47 a Accounts receivable	47a 114,847.			
	b Less: allowance for doubtful accounts	47b	47c 85,346.	114,847.	
	48 a Pledges receivable	48a			
	b Less: allowance for doubtful accounts	48b	48c		
	49 Grants receivable	1,817,324.	49	1,320,321.	
	50 Receivables from officers, directors, trustees, and key employees		50		
	51 a Other notes and loans receivable	51a			
	b Less: allowance for doubtful accounts	51b	51c		
	52 Inventories for sale or use		52		
	53 Prepaid expenses and deferred charges	139,564.	53	170,046.	
	54 Investments - securities <b>STMT 5</b>	<input type="checkbox"/> Cost <input checked="" type="checkbox"/> FMV	1,851,133.	54	2,291,821.
	55 a Investments - land, buildings, and equipment: basis	55a			
	b Less: accumulated depreciation	55b	55c		
56 Investments - other		56			
57 a Land, buildings, and equipment: basis	57a 652,509.				
b Less: accumulated depreciation <b>STMT 6</b>	57b 508,175.	182,699.	57c 144,334.		
58 Other assets (describe <b>► CY PRES RECEIVABLE</b> )		58	3,029,300.		
59 <b>Total assets</b> (add lines 45 through 58) (must equal line 74)	5,457,969.	59	8,025,895.		
<b>Liabilities</b>	60 Accounts payable and accrued expenses	281,293.	60	121,560.	
	61 Grants payable	96,412.	61	151,827.	
	62 Deferred revenue	57,500.	62	9,000.	
	63 Loans from officers, directors, trustees, and key employees <b>STMT 7</b>	75,000.	63	75,000.	
	64 a Tax-exempt bond liabilities		64a		
	b Mortgages and other notes payable		64b		
	65 Other liabilities (describe <b>► ANNUITIES PAYABLE</b> )	28,908.	65	30,560.	
66 <b>Total liabilities</b> (add lines 60 through 65)	539,113.	66	387,947.		
<b>Net Assets or Fund Balances</b>	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74.				
	67 Unrestricted	364,848.	67	372,106.	
	68 Temporarily restricted	2,914,827.	68	5,626,268.	
	69 Permanently restricted	1,639,181.	69	1,639,574.	
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 70 through 74				
	70 Capital stock, trust principal, or current funds		70		
	71 Paid-in or capital surplus, or land, building, and equipment fund		71		
	72 Retained earnings, endowment, accumulated income, or other funds		72		
	73 <b>Total net assets or fund balances</b> (add lines 67 through 69 or lines 70 through 72; column (A) must equal line 19, column (B) must equal line 21)	4,918,856.	73	7,637,948.	
	74 <b>Total liabilities and net assets / fund balances</b> (add lines 66 and 73)	5,457,969.	74	8,025,895.	

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

**Part IV-A** **Reconciliation of Revenue per Audited Financial Statements with Revenue per Return**

Return		Schedule	
a	Total revenue, gains, and other support per audited financial statements	a	9,190,868.
b	Amounts included on line a but not on line 12, Form 990:		
(1)	Net unrealized gains on investments \$ 89,956.		
(2)	Donated services and use of facilities \$ 488,030.		
(3)	Recoveries of prior year grants \$		
(4)	Other (specify):		
STMT 8	\$ 34,467.		
	Add amounts on lines (1) through (4)	b	612,453.
c	Line a minus line b	c	8,578,415.
d	Amounts included on line 12, Form 990 but not on line a:		
(1)	Investment expenses not included on line 6b, Form 990 \$		
(2)	Other (specify): \$		
	Add amounts on lines (1) and (2)	d	0.
e	Total revenue per line 12, Form 990 (line c plus line d)	e	8,578,415.

<b>Part IV-B</b>	<b>Reconciliation of Expenses per Audited Financial Statements with Expenses per Return</b>
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<b>a</b>	Total expenses and losses per audited financial statements	<b>a</b>	6,471,776.
<b>b</b>	Amounts included on line a but not on line 17, Form 990:		
(1)	Donated services and use of facilities \$ 488,030.		
(2)	Prior year adjustments reported on line 20, Form 990 \$		
(3)	Losses reported on line 20, Form 990 \$		
(4)	Other (specify):		
<b>STMT 9</b>	\$ 34,467.		
	Add amounts on lines (1) through (4)	<b>b</b>	522,497.
<b>c</b>	Line a minus line b	<b>c</b>	5,949,279.
<b>d</b>	Amounts included on line 17, Form 990 but not on line a:		
(1)	Investment expenses not included on line 6b, Form 990 \$		
(2)	Other (specify): \$		
	Add amounts on lines (1) and (2)	<b>d</b>	0.
<b>e</b>	Total expenses per line 17, Form 990 (line c plus line d)	<b>e</b>	5,949,279.

<b>Part V</b>		<b>List of Officers, Directors, Trustees, and Key Employees</b> (List each one even if not compensated.)
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[illegible]

75 Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations? If "Yes," attach schedule. ☐ Yes ☒ No

**Part VI Other Information**

	Yes	No
76 Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity	76	X
77 Were any changes made in the organizing or governing documents but not reported to the IRS? If "Yes," attach a conformed copy of the changes.	77	X
78 a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	78a	X
b If "Yes," has it filed a tax return on Form 990-T for this year?	78b	N/A
79 Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement	79	X
80 a Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?	80a	X
b If "Yes," enter the name of the organization <input type="checkbox"/> exempt or <input type="checkbox"/> nonexempt.		
81 a Enter direct or indirect political expenditures. See line 81 instructions	81a	0.
b Did the organization file Form 1120-POL for this year?	81b	X
82 a Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?	82a	X
b If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III.)	82b	488,030.
83 a Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	X
b Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	83b	X
84 a Did the organization solicit any contributions or gifts that were not tax deductible?	84a	N/A
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	84b	N/A
85 501(c)(4), (5), or (6) organizations a Were substantially all dues nondeductible by members?	85a	N/A
b Did the organization make only in-house lobbying expenditures of \$2,000 or less?	85b	N/A
If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year.		
c Dues, assessments, and similar amounts from members	85c	N/A
d Section 162(e) lobbying and political expenditures	85d	N/A
e Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices	85e	N/A
f Taxable amount of lobbying and political expenditures (line 85d less 85e)	85f	N/A
g Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	85g	N/A
h If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	85h	N/A
86 501(c)(7) organizations Enter: a Initiation fees and capital contributions included on line 12	86a	N/A
b Gross receipts, included on line 12, for public use of club facilities	86b	N/A
87 501(c)(12) organizations Enter: a Gross income from members or shareholders	87a	N/A
b Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	87b	N/A
88 At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Part IX	88	X
89 a 501(c)(3) organizations Enter: Amount of tax imposed on the organization during the year under: section 4911 <u>0.</u> ; section 4912 <u>0.</u> ; section 4955 <u>0.</u>		
b 501(c)(3) and 501(c)(4) organizations Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction	89b	X
c Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958		0.
d Enter: Amount of tax on line 89c, above, reimbursed by the organization		0.
90 a List the states with which a copy of this return is filed <u>SEE STATEMENT 11</u>	90b	50
b Number of employees employed in the pay period that includes March 12, 2004		
91 The books are in care of <u>WALTER SISSON C/O ORGANIZATION</u> Telephone no. <u>(202) 347-7550</u>		

Located at 1025 VERMONT AVE, NW, SUITE 720, WASHINGTON, DC ZIP + 4 20005

92 Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041- Check here ☐  
and enter the amount of tax-exempt interest received or accrued during the tax year 92 N/A

**Part VII Analysis of Income-Producing Activities** (See page 33 of the instructions.)

**Note:** Enter gross amounts unless otherwise indicated

	Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclu- sion code	(D) Amount	
93 Program service revenue:					
a <b>ADVISORY FEES</b>					47,700.
b <b>CONFERENCES / EXHIBITS</b>					65,000.
c <b>SALES</b>					256.
d					
e					
f Medicare/Medicaid payments					
g Fees and contracts from government agencies					
94 Membership dues and assessments					1,074,359.
95 Interest on savings and temporary cash investments					
96 Dividends and interest from securities			14	83,725.	
97 Net rental income or (loss) from real estate:					
a debt-financed property					
b not debt-financed property					
98 Net rental income or (loss) from personal property					
99 Other investment income					
100 Gain or (loss) from sales of assets other than inventory					
101 Net income or (loss) from special events			01	-7,808.	
102 Gross profit or (loss) from sales of inventory					
103 Other revenue:					
a <b>ROYALTIES</b>			15	26,811.	
b <b>MISCELLANEOUS</b>					163.
c					
d					
e					
104 Subtotal (add columns (B), (D), and (E))		0.		102,728.	1,187,478.
105 <b>Total</b> (add line 104, columns (B), (D), and (E))					1,290,206.

**Note:** Line 105 plus line 1d, Part I, should equal the amount on line 12, Part I

**Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes** (See page 34 of the instructions.)

**Line No** Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes).

SEE STATEMENT 12

**Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities** (See page 34 of the instructions.)

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
N/A	%			
	%			
	%			
	%			

**Part X Information Regarding Transfers Associated with Personal Benefit Contracts** (See page 34 of the instructions.)

- (a) Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No
- (b) Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ☐ Yes ☒ No

**Note:** If "Yes" to (b), file Form 8870 and Form 4720 (see instructions)

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true,

Date 12-31-2005 Walter Sisson Vice President of Finance  
Type or print name and title.

CPA Date 10/20/05 Check if self-employed ☐ Preparer's SSN or PTIN

**SCHEDULE A**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Organization Exempt Under Section 501(c)(3)**

(Except Private Foundation) and Section 501(e), 501(f), 501(k),  
501(n), or Section 4947(a)(1) Nonexempt Charitable Trust

**Supplementary Information-(See separate instructions.)**

▶ **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ**

OMB No 1545-0047

**2004**

Name of the organization

**AMERICAN RIVERS, INC.**

Employer identification number

**23 7305963**

**Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees**

(See page 1 of the instructions. List each one. If there are none, enter "None.")

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
<b>ROBERT MASONIS</b>	<b>DIRECTOR</b>			
<b>ALL MAY BE REACHED C/O THE ORG.</b>	<b>40+</b>	<b>80,000.</b>	<b>3,860.</b>	<b>0.</b>
<b>ELIZABETH OTTO</b>	<b>SR. DIRECTOR</b>			
	<b>40+</b>	<b>80,000.</b>	<b>3,961.</b>	<b>0.</b>
<b>ERIC ECKL</b>	<b>DIR. MED. AFF</b>			
	<b>40+</b>	<b>78,527.</b>	<b>3,770.</b>	<b>0.</b>
<b>MELISSA SAMET</b>	<b>SR DIRECTOR</b>			
	<b>40+</b>	<b>76,500.</b>	<b>2,295.</b>	<b>0.</b>
<b>ELIZABETH MACLIN</b>	<b>DIRECTOR</b>			
	<b>40+</b>	<b>60,000.</b>	<b>1,800.</b>	<b>0.</b>
Total number of other employees paid over \$50,000	<b>7</b>			

**Part II Compensation of the Five Highest Paid Independent Contractors for Professional Services**

(See page 2 of the instructions. List each one (whether individuals or firms). If there are none, enter "None.")

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
<b>CHECKOWAY CONSULTING &amp; CREATIVE</b>	<b>MEMBERSHIP</b>	
<b>17 OVERLOOK PARK, NEWTON CENTRE, MA 02459</b>	<b>FUNDRAISING PROGR</b>	<b>92,250.</b>
<b>DELCOR TECHNOLOGY SOLUTIONS</b>	<b>COMPUTER</b>	
<b>8300 COLESVILLE ROAD, #550, SILVER SPRING, MD 20910</b>	<b>CONSULTING</b>	<b>119,995.</b>
<b>SPITFIRE STRATEGIES</b>		
<b>1500 21ST ST., WASHINGTON, DC 20036</b>	<b>RESEARCH</b>	<b>105,500.</b>
<b>CONVIO, INC</b>		
<b>P.O.BOX 671445, DALLAS, TX 75267</b>	<b>CONSULTING</b>	<b>52,781.</b>
Total number of others receiving over \$50,000 for professional services	<b>0</b>	

**Part III** Statements About Activities (See page 2 of the instructions.)

	Yes	No
1 During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities: \$ <u>45,844.</u> (Must equal amounts on line 38, Part VI-A, or line i of Part VI-B) <b>VI-A, LINE 38B</b>	<b>X</b>	
Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes," must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities		
2 During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions)		
a Sale, exchange, or leasing of property?		<b>X</b>
b Lending of money or other extension of credit?		<b>X</b>
c Furnishing of goods, services, or facilities?		<b>X</b>
d Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)? <b>SEE PART V, FORM 990</b>	<b>X</b>	
e Transfer of any part of its income or assets?		<b>X</b>
3 a Do you make grants for scholarships, fellowships, student loans, etc.? (If "Yes," attach an explanation of how you determine that recipients qualify to receive payments)		<b>X</b>
b Do you have a section 403(b) annuity plan for your employees?	<b>X</b>	
4 a Did you maintain any separate account for participating donors where donors have the right to provide advice on the use or distribution of funds?		<b>X</b>
b Do you provide credit counseling, debt management, credit repair, or debt negotiation services?		<b>X</b>

**Part IV** Reason for Non-Private Foundation Status (See pages 3 through 6 of the instructions.)The organization is not a private foundation because it is: (Please check only **ONE** applicable box.)

- 5 ☐ A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).
- 6 ☐ A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)
- 7 ☐ A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).
- 8 ☐ A Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).
- 9 ☐ A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:
- 10 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). (Also complete the **Support Schedule** in Part IV-A.)
- 11a ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 11b ☐ A community trust. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 12 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the **Support Schedule** in Part IV-A.)
- 13 ☐ An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations described in: (1) lines 5 through 12 above; or (2) section 501(c)(4), (5), or (6), if they meet the test of section 509(a)(2). (See section 509(a)(3).)

Provide the following information about the supported organizations. (See page 5 of the instructions.)

(a) Name(s) of supported organization(s)	(b) Line number from above

- 14 ☐ An organization organized and operated to test for public safety. Section 509(a)(4). (See page 5 of the instructions.)



**Part IV-A Support Schedule** (Complete only if you checked a box on line 10, 11, or 12) **Use cash method of accounting.**  
**Note:** You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

Calendar year (or fiscal year beginning in)	(a) 2003	(b) 2002	(c) 2001	(d) 2000	(e) Total
<b>15</b> Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.)	4,470,137.	4,730,025.	5,283,849.	4,301,307.	18,785,318.
<b>16</b> Membership fees received	1,045,473.	829,784.	848,954.	983,185.	3,707,396.
<b>17</b> Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose	135,358.	162,669.	135,046.	161,621.	594,694.
<b>18</b> Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975	58,646.	44,269.	38,893.	68,541.	210,349.
<b>19</b> Net income from unrelated business activities not included in line 18		0.	55,169.	29,398.	84,567.
<b>20</b> Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf					
<b>21</b> The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge.					
<b>22</b> Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets	46,551.	56,878.	SEE STATEMENT 13 2,896.	11,382.	117,707.
<b>23</b> Total of lines 15 through 22	5,756,165.	5,823,625.	6,364,807.	5,555,434.	23,500,031.
<b>24</b> Line 23 minus line 17	5,620,807.	5,660,956.	6,229,761.	5,393,813.	22,905,337.
<b>25</b> Enter 1% of line 23	57,562.	58,236.	63,648.	55,554.	
<b>26</b> Organizations described on lines 10 or 11: <b>a</b> Enter 2% of amount in column (e), line 24					26a 458,107.
<b>b</b> Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2000 through 2003 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts					26b 181,893.
<b>c</b> Total support for section 509(a)(1) test: Enter line 24, column (e)					26c 22,905,337.
<b>d</b> Add: Amounts from column (e) for lines. 18 210,349. 19 84,567. 22 117,707. 26b 181,893.					26d 594,516.
<b>e</b> Public support (line 26c minus line 26d total)					26e 22,310,821.
<b>f</b> Public support percentage (line 26e (numerator) divided by line 26c (denominator))					26f 97.4045%
<b>27</b> Organizations described on line 12: <b>a</b> For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person." Do not file this list with your return. Enter the sum of such amounts for each year: N/A					
(2003) (2002) (2001) (2000)					
<b>b</b> For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year: N/A					
(2003) (2002) (2001) (2000)					
<b>c</b> Add: Amounts from column (e) for lines: 15 _____ 16 _____ 17 _____ 20 _____ 21 _____					27c N/A
<b>d</b> Add: Line 27a total _____ and line 27b total _____					27d N/A
<b>e</b> Public support (line 27c total minus line 27d total)					27e N/A
<b>f</b> Total support for section 509(a)(2) test: Enter amount on line 23, column (e)			27f N/A		
<b>g</b> Public support percentage (line 27e (numerator) divided by line 27f (denominator))					27g N/A %
<b>h</b> Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))					27h N/A %

**28 Unusual Grants:** For an organization described in line 10, 11, or 12 that received any unusual grants during 2000 through 2003, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15.

**Part V** . Private School Questionnaire (See page 7 of the instructions )

N/A

(To be completed ONLY by schools that checked the box on line 6 in Part IV)

	Yes	No
<b>29</b> Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	<b>29</b>	
<b>30</b> Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	<b>30</b>	
<b>31</b> Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)	<b>31</b>	
<hr/>		
<hr/>		
<b>32</b> Does the organization maintain the following		
<b>a</b> Records indicating the racial composition of the student body, faculty, and administrative staff?	<b>32a</b>	
<b>b</b> Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	<b>32b</b>	
<b>c</b> Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	<b>32c</b>	
<b>d</b> Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)	<b>32d</b>	
<hr/>		
<b>33</b> Does the organization discriminate by race in any way with respect to:		
<b>a</b> Students' rights or privileges?	<b>33a</b>	
<b>b</b> Admissions policies?	<b>33b</b>	
<b>c</b> Employment of faculty or administrative staff?	<b>33c</b>	
<b>d</b> Scholarships or other financial assistance?	<b>33d</b>	
<b>e</b> Educational policies?	<b>33e</b>	
<b>f</b> Use of facilities?	<b>33f</b>	
<b>g</b> Athletic programs?	<b>33g</b>	
<b>h</b> Other extracurricular activities? If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)	<b>33h</b>	
<hr/>		
<hr/>		
<b>34 a</b> Does the organization receive any financial aid or assistance from a governmental agency?	<b>34a</b>	
<b>b</b> Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either 34a or b, please explain using an attached statement.	<b>34b</b>	
<b>35</b> Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation	<b>35</b>	

Schedule A (Form 990 or 990-EZ) 2004

**Part VI-A Lobbying Expenditures by Electing Public Charities** (See page 9 of the instructions.)(To be completed **ONLY** by an eligible organization that filed Form 5768)Check ☒ **a** ☐ if the organization belongs to an affiliated group Check ☐ **b** ☐ if you checked "a" and "limited control" provisions apply.**Limits on Lobbying Expenditures**

(The term "expenditures" means amounts paid or incurred )

	(a) Affiliated group totals	(b) To be completed for ALL electing organizations
	N/A	
36 Total lobbying expenditures to influence public opinion (grassroots lobbying)	36	8,801.
37 Total lobbying expenditures to influence a legislative body (direct lobbying)	37	37,043.
38 Total lobbying expenditures (add lines 36 and 37)	38	45,844.
39 Other exempt purpose expenditures	39	6,409,132.
40 Total exempt purpose expenditures (add lines 38 and 39)	40	6,454,976.
41 Lobbying nontaxable amount Enter the amount from the following table -		
<b>If the amount on line 40 is -</b>		
Not over \$500,000		
Over \$500,000 but not over \$1,000,000		
Over \$1,000,000 but not over \$1,500,000		
Over \$1,500,000 but not over \$17,000,000		
Over \$17,000,000		
<b>The lobbying nontaxable amount is -</b>		
20% of the amount on line 40		
\$100,000 plus 15% of the excess over \$500,000		
\$175,000 plus 10% of the excess over \$1,000,000		
\$225,000 plus 5% of the excess over \$1,500,000		
\$1,000,000		
42 Grassroots nontaxable amount (enter 25% of line 41)	42	118,187.
43 Subtract line 42 from line 36 Enter -0- if line 42 is more than line 36	43	0.
44 Subtract line 41 from line 38 Enter -0- if line 41 is more than line 38	44	0.

**Caution:** If there is an amount on either line 43 or line 44, you must file Form 4720**4-Year Averaging Period Under Section 501(h)**

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 45 through 50 on page 11 of the instructions.)

	Lobbying Expenditures During 4-Year Averaging Period				
Calendar year (or fiscal year beginning in) ▶	(a) 2004	(b) 2003	(c) 2002	(d) 2001	(e) Total
45 Lobbying nontaxable amount	472,749.	478,024.	403,364.	383,363.	1,737,500.
46 Lobbying ceiling amount (150% of line 45(e))					2,606,250.
47 Total lobbying expenditures	45,844.	57,353.	39,104.	39,048.	181,349.
48 Grassroots nontaxable amount	118,187.	119,506.	100,841.	95,841.	434,375.
49 Grassroots ceiling amount (150% of line 48(e))					651,563.
50 Grassroots lobbying expenditures	8,801.	12,597.	4,380.	4,119.	29,897.

**Part VI-B Lobbying Activity by Nonelecting Public Charities**

(For reporting only by organizations that did not complete Part VI-A) (See page 11 of the instructions.)

N/A

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:

- a Volunteers
- b Paid staff or management (Include compensation in expenses reported on lines c through h )
- c Media advertisements
- d Mailings to members, legislators, or the public
- e Publications, or published or broadcast statements
- f Grants to other organizations for lobbying purposes
- g Direct contact with legislators, their staffs, government officials, or a legislative body
- h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means
- i Total lobbying expenditures (Add lines c through h )

Yes	No	Amount
		0.

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities.



## 2004 DEPRECIATION AND AMORTIZATION REPORT

FORM 990 PAGE 2

990

Asset No	Description	Date Acquired	Method	Life	Line No	Unadjusted Cost Or Basis	Bus % Excl	* Reduction In Basis	Basis For Depreciation	Accumulated Depreciation	Current Sec 179	Amount Of Depreciation
1	FURNITURE & EQUIPMENT	VARIABLES		.000	16	320,911.			320,911.	113,985.		62,592.
2	TRAV. EQUIPMENT	VARIABLES		.000	16	296,423.			296,423.	228,974.		67,449.
3	LEASED EQUIPMENT	VARIABLES		.000	16	31,700.			31,700.	31,700.		0.
4	LEASEHOLD IMPROVEMENTS	VARIABLES		.000	16	3,475.			3,475.	3,101.		374.
	* TOTAL 990 PAGE 2 DEPR					652,509.		0.	652,509.	377,760.	0.	130,415.

428102  
10-08-04

(D) - Asset disposed

\* ITC, Section 179, Salvage, Bonus, Commercial Revitalization Deduction

FORM 990	SPECIAL EVENTS AND ACTIVITIES				STATEMENT	1
DESCRIPTION OF EVENT	GROSS RECEIPTS	CONTRIBUT. INCLUDED	GROSS REVENUE	DIRECT EXPENSES	NET INCOME	
MISSOURI RIVER FLOAT TRIP	64,000.	50,050.	13,950.	13,950.	0.	
NORTHWEST OFFICE DINNER	14,925.	11,208.	3,717.	3,717.	0.	
NORTHWEST OFFICE AUCTION	25,792.	16,800.	8,992.	16,800.	-7,808.	
TO FM 990, PART I, LINE 9	104,717.	78,058.	26,659.	34,467.	-7,808.	

FORM 990	OTHER CHANGES IN NET ASSETS OR FUND BALANCES				STATEMENT	2
DESCRIPTION					AMOUNT	
UNREALIZED GAIN ON INVESTMENTS					89,956.	
TOTAL TO FORM 990, PART I, LINE 20					89,956.	

FORM 990	STATEMENT OF ORGANIZATION'S PRIMARY EXEMPT PURPOSE PART III				STATEMENT	3
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## EXPLANATION

TO PROMOTE AND RESTORE RIVER SYSTEMS THROUGHOUT THE UNITED STATES AND TO FOSTER A RIVER STEWARDSHIP ETHIC.

FORM 990	CASH GRANTS AND ALLOCATIONS			STATEMENT	4
CLASSIFICATION	DONEE'S NAME	DONEE'S ADDRESS	DONEE'S RELATIONSHIP	AMOUNT	
GRANTS	NEW YORK RIVERS UNITED	P. O. BOX 1460, ROME, NY 13442	NONE	19,000.	
GRANTS	AMERICAN WHITEWATER	204 B PHILADELPHIA AVE., TAKOMA PARK, MD 20912	NONE	5,000.	
GRANTS	UPPER CHATTAHOOCHEE RIVERKEEPER	3 PURITAN MILL, 916 JOSEPH LOWERY BLVD, ATLANTA, GA	NONE	10,000.	
GRANTS	ALABAMA RIVERS ALLIANCE	2027 2ND AVE., NORTH, SUITE A, LEBANON, OR 97355	NONE	15,500.	

GRANTS	FRIENDS OF THE CROOKED RIVER	2390 KENSINGTON ROAD, AKRON, OH 44333	NONE	5,000.
GRANTS	RIVER ALLIANCE OF WISCONSIN	306 E WILSON ST., SUITE 2W, MADISON, WI 53703	NONE	5,000.
GRANTS	TROUT UNLIMITED	1500 WILSON BLVD., ARLINGTON, VA 22209	NONE	5,000.
GRANTS	WESTERN NORTH CAROLINA ALLIANCE	16 STEWART ST.,, FRANKLIN, NC 28734	NONE	5,000.
GRANTS	MICHIGAN HYDRO LICENSING COALITION	P. O. BOX 828, PENTWATER, MI, 49449	NONE	15,000.
GRANTS	SC COASTAL CONSERVATION LEGUE	1207 LINCOLN ST., SUITE 203 C, COLUMBIA, SC 29201	NONE	30,000.
GRANTS	DELCO ANGLERS AND CONSERVATIONISTS	2320 CHESTNUT AVE.,, ARDMORE, PA 19003	NONE	5,000.
GRANTS	CODORUS CREEK IMPROVEMENT PARTNERS.	11 W PHILADELPHIA ST.,, YORK, PA 17401	NONE	7,000.
GRANTS	PA FISH AND BOAT COMMISSION	P. O. BOX 67000, HARRISBURG, PA 17106	NONE	9,500.
GRANTS	GOLDSBORO BOROUGH COUNCIL	53 N YORK ST., , ETTERS, PA 17319	NONE	10,580.
GRANTS	SHENANDOAH VALLEY PURE WATER 2000	JMU-CISAT, MSC 4102, HARRISONBURG, VA	NONE	12,500.
GRANTS	GOODRICH CORPORATION	690 LEE RD., SUITE 300, WAYNE, PA 19087	NONE	25,000.
GRANTS	TRINITY COUNTY	P. O. BOX 2819, WEAVERVILLE, CA 96093	NONE	25,000.
GRANTS	COMMUNITY ENVIRONMENTAL COUNCIL	930 MIRAMONTE DR.,, STA BARBARA, CA 93109	NONE	27,000.

GRANTS	SONOMY ECOLOGY CENTER	205 FIRST ST., WEST, SONOMA, CA 95476	NONE	5,000.
GRANTS	HARRY PURSEL INC.	1127 MAIN STREET, PHILLIPSBURG, NJ 08865	NONE	25,000.
GRANTS	JOHN W. GLEIM JR., INC.	625 HAMILTON STREET, CARLISLE, PA 17013	NONE	25,000.
GRANTS	PINELANDS PRESERVATION ALLIANCE	17 PEMBERTON RD., SOUTHAMPTON, NJ 08088	NONE	25,000.
GRANTS	SHASTA VALLEY RESOURCES DISTRICT	215 EXECUTIVE COURT, SUITE A, YREKA, CA 96097	NONE	30,000.
GRANTS	CITY OF SANTA CRUZ	809 CENTER STREET, ROOM 8, SANTA CRUZ, CA 95060	NONE	-8,878.
GRANTS	NATIONAL WILDLIFE FEDERATION	6 NICKERSON ST., SUITE 200, SEATTLE, WA 98109	NONE	2,000.
GRANTS	MICHIGAN ENVIRONMENTAL COUNCIL	119 PERE MARQUETTE DR., SUITE 2A, LANSING, MI 48912	NONE	100.
TOTAL INCLUDED ON FORM 990, PART II, LINE 22				339,302.

FORM 990	NON-GOVERNMENT SECURITIES	STATEMENT	5
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SECURITY DESCRIPTION	COST/FMV	CORPORATE STOCKS	CORPORATE BONDS	OTHER PUBLICLY TRADED SECURITIES	TOTAL NON-GOV'T SECURITIES
EQUITY MUTUAL FUNDS	FMV			1,293,921.	1,293,921.
FIXED INCOME MUTUAL FUNDS	FMV			997,900.	997,900.
TO FORM 990, LINE 54, COL B				2,291,821.	2,291,821.



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FORM 990	DEPRECIATION OF ASSETS NOT HELD FOR INVESTMENT	STATEMENT	6
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DESCRIPTION	COST OR OTHER BASIS	ACCUMULATED DEPRECIATION	BOOK VALUE
FURNITURE & EQUIPMENT	320,911.	176,577.	144,334.
TRAV. EQUIPMENT	296,423.	296,423.	0.
LEASED EQUIPMENT	31,700.	31,700.	0.
LEASEHOLD IMPROVEMENTS	3,475.	3,475.	0.
TOTAL TO FORM 990, PART IV, LN 57	652,509.	508,175.	144,334.

FORM 990      LOANS PAYABLE TO OFFICER'S, DIRECTOR'S, ETC.      STATEMENT      7

LENDER'S NAME AND TITLE	ORIGINAL LOAN AMOUNT
JAMES TERRILL	15,000.

DATE OF NOTE	MATURITY DATE	TERMS OF REPAYMENT	INTEREST RATE
VARIOUS	06/30/07	AT MATURITY	2.50%

SECURITY PROVIDED BY BORROWER	PURPOSE OF LOAN
NONE	FUND SPECIAL MEMBERSHIP CAMPAIGN; REPAYMENT DEPENDENT UPON CAMPAIGN SUCCESS

DESCRIPTION OF CONSIDERATION	FMV OF CONSIDERATION	BALANCE DUE
	0.	15,000.

LENDER'S NAME AND TITLE	ORIGINAL LOAN AMOUNT
JOHN TAYLOR	10,000.

DATE OF NOTE	MATURITY DATE	TERMS OF REPAYMENT	INTEREST RATE
VARIOUS	06/30/07	AT MATURITY	2.50%

SECURITY PROVIDED BY BORROWER	PURPOSE OF LOAN
NONE	FUND SPECIAL MEMBERSHIP CAMPAIGN; REPAYMENT DEPENDENT UPON CAMPAIGN SUCCESS

DESCRIPTION OF CONSIDERATION	FMV OF CONSIDERATION	BALANCE DUE
	0.	10,000.

LENDER'S NAME AND TITLE	ORIGINAL LOAN AMOUNT
ALBERT WELLS	5,000.

DATE OF NOTE	MATURITY DATE	TERMS OF REPAYMENT	INTEREST RATE
VARIOUS	06/30/07	AT MATURITY	2.50%

SECURITY PROVIDED BY BORROWER	PURPOSE OF LOAN
NONE	FUND SPECIAL MEMBERSHIP CAMPAIGN; REPAYMENT DEPENDENT UPON CAMPAIGN SUCCESS

DESCRIPTION OF CONSIDERATION	FMV OF CONSIDERATION	BALANCE DUE
	0.	5,000.

LENDER'S NAME AND TITLE	ORIGINAL LOAN AMOUNT
LOU CAPOZZI	15,000.

DATE OF NOTE	MATURITY DATE	TERMS OF REPAYMENT	INTEREST RATE
VARIOUS	06/30/07	AT MATURITY	2.50%

SECURITY PROVIDED BY BORROWER	PURPOSE OF LOAN
NONE	FUND SPECIAL MEMBERSHIP CAMPAIGN; REPAYMENT DEPENDENT UPON CAMPAIGN SUCCESS

DESCRIPTION OF CONSIDERATION	FMV OF CONSIDERATION	BALANCE DUE
	0.	15,000.

LENDER'S NAME AND TITLE	ORIGINAL LOAN AMOUNT
SUSAN MCDOWELL	15,000.

DATE OF NOTE	MATURITY DATE	TERMS OF REPAYMENT	INTEREST RATE
VARIOUS	06/30/07	AT MATURITY	2.50%

SECURITY PROVIDED BY BORROWER	PURPOSE OF LOAN
NONE	FUND SPECIAL MEMBERSHIP CAMPAIGN; REPAYMENT DEPENDENT UPON CAMPAIGN SUCCESS

DESCRIPTION OF CONSIDERATION	FMV OF CONSIDERATION	BALANCE DUE
	0.	15,000.

LENDER'S NAME AND TITLE	ORIGINAL LOAN AMOUNT
EDWARD PETTIGREW	5,000.

DATE OF NOTE	MATURITY DATE	TERMS OF REPAYMENT	INTEREST RATE
VARIOUS	06/30/07	AT MATURITY	2.50%

SECURITY PROVIDED BY BORROWER	PURPOSE OF LOAN
NONE	FUND SPECIAL MEMBERSHIP CAMPAIGN; REPAYMENT DEPENDENT UPON CAMPAIGN SUCCESS

DESCRIPTION OF CONSIDERATION	FMV OF CONSIDERATION	BALANCE DUE
	0.	5,000.

LENDER'S NAME AND TITLE	ORIGINAL LOAN AMOUNT
CARTTER PATTEN	10,000.

DATE OF NOTE	MATURITY DATE	TERMS OF REPAYMENT	INTEREST RATE
VARIOUS	06/30/07	AT MATURITY	2.50%

SECURITY PROVIDED BY BORROWER	PURPOSE OF LOAN
NONE	FUND SPECIAL MEMBERSHIP CAMPAIGN; REPAYMENT DEPENDENT UPON CAMPAIGN SUCCESS

DESCRIPTION OF CONSIDERATION	FMV OF CONSIDERATION	BALANCE DUE
	0.	10,000.

TOTAL TO FORM 990, PART IV, LINE 63, COLUMN B	75,000.
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FORM 990	OTHER REVENUE NOT INCLUDED ON FORM 990	STATEMENT	8
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DESCRIPTION	AMOUNT
FUNDRAISING EVENTS EXPENSES REPORTED ON LINE 9B	34,467.
TOTAL TO FORM 990, PART IV-A	34,467.

FORM 990	OTHER EXPENSES NOT INCLUDED ON FORM 990	STATEMENT	9
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DESCRIPTION	AMOUNT
FUNDRAISING EVENTS EXPENSES REPORTED ON LINE 9B	34,467.
TOTAL TO FORM 990, PART IV-B	34,467.

FORM 990                      PART V - LIST OF OFFICERS, DIRECTORS,                      STATEMENT 10  
    TRUSTEES AND KEY EMPLOYEES

NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
REBECCA R. WODDER ALL MAY BE REACHED C/O THE ORGANIZATION	PRESIDENT 40+	137,600.	6,834.	0.
ANN C. MILLS	VICE PRESIDENT 40+	112,000.	5,545.	0.
DEBRA E. MONTANINO	VICE PRESIDENT 40+	110,000.	0.	0.
WALTER R. SISSON	VICE PRESIDENT 40+	100,000.	4,902.	0.
SUSAN BIRNBAUM	VICE PRESIDENT 40+	90,000.	4,426.	0.
ANDREW FAHLUND	VICE PRESIDENT 40+	74,000.	3,560.	0.
MARK EPSTEIN	VICE PRESIDENT 40+	25,032.	0.	0.
PETER KELLEY	VICE PRESIDENT 40+	17,588.	0.	0.
NICHOLAS G. PENNIMAN, IV	CHAIR 2-5	0.	0.	0.
ANTHONY A. LAPHAM	FIRST VICE CHAIR 2-5	0.	0.	0.

AMERICAN RIVERS, INC.

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EDWARD B. WHITNEY	SECOND VICE CHAIR 2-5	0.	0.	0.
CHRISTIAN C. HOHENLOHE	TREASURER 2-5	0.	0.	0.
JUDY L. MEYER	SECRETARY 2-5	0.	0.	0.
DONALD B. AYER	DIRECTOR 2-5	0.	0.	0.
LOUIS CAPOZZI	DIRECTOR 2-5	0.	0.	0.
SYLVIA EARLE	DIRECTOR 2-5	0.	0.	0.
DAVID J. HAYES	DIRECTOR 2-5	0.	0.	0.
RICK HOLTON	DIRECTOR 2-5	0.	0.	0.
TOM HUGHES	DIRECTOR 2-5	0.	0.	0.
LANDON JONES	DIRECTOR 2-5	0.	0.	0.
LINDA LAIRD	DIRECTOR 2-5	0.	0.	0.
DEE LEGGETT	DIRECTOR 2-5	0.	0.	0.
GEORGE LUND	DIRECTOR 2-5	0.	0.	0.

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LEE W. MATHER, JR.	DIRECTOR 2-5	0.	0.	0.
SUSAN MCDOWELL	DIRECTOR 2-5	0.	0.	0.
Z. CARTTER PATTEN	DIRECTOR 2-5	0.	0.	0.
EDWARD W. PETTIGREW	DIRECTOR 2-5	0.	0.	0.
TOM SKERRITT	DIRECTOR 2-5	0.	0.	0.
JOHN I TAYLOR	DIRECTOR 2-5	0.	0.	0.
ALBERT WELLS	DIRECTOR 2-5	0.	0.	0.
TED WILLIAMS	DIRECTOR 2-5	0.	0.	0.
TOTALS INCLUDED ON FORM 990, PART V		666,220.	25,267.	0.

FORM 990	LIST OF STATES RECEIVING COPY OF RETURN PART VI, LINE 90	STATEMENT	11
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## STATES

ALABAMA, ALASKA, ARIZONA, ARKANSAS, CALIFORNIA, COLORADO, CONNECTICUT, DISTRICT OF COLUMBIA, FLORIDA, GEORGIA, ILLINOIS, KANSAS, KENTUCKY, LOUISIANA, MAINE, MARYLAND, MASSACHUSETTS, MICHIGAN, MINNESOTA, MISSISSIPPI, MISSOURI, NEW HAMPSHIRE, NEW JERSEY, NEW MEXICO, NEW YORK, NORTH CAROLINA, NORTH DAKOTA, OHIO, OKLAHOMA, OREGON, PENNSYLVANIA, RHODE ISLAND, SOUTH CAROLINA, TENNESSEE, UTAH, VIRGINIA, WASHINGTON, WEST VIRGINIA, WISCONSIN.



FORM 990      PART VIII - RELATIONSHIP OF ACTIVITIES TO      STATEMENT 12  
 ACCOMPLISHMENT OF EXEMPT PURPOSES

LINE	EXPLANATION OF RELATIONSHIP OF ACTIVITIES
93A	ADVISORY FEES ARE RECEIVED IN RETURN FOR CONSERVATION ADVICE AND ASSISTANCE PROVIDED TO CORPORATIONS AND OTHER GROUPS.
93B	CONFERENCES & EXHIBITS FURTHER THE CAUSE OF THE ORGANIZATION AND EDUCATE THE PUBLIC ABOUT ENVIRONMENTAL ISSUES.
93C	SALES OF LOGO MERCHANDISE AND PUBLICATIONS INCREASE PUBLIC AWARENESS OF RIVER CONSERVATION PROGRAMS
94	MEMBERS HELP TO EDUCATE EACH OTHER AND THE PUBLIC ABOUT IMPORTANT ENVIRONMENTAL ISSUES.
103B	NOMINAL AMOUNTS RELATED TO EXEMPT ACTIVITIES

SCHEDULE A      OTHER INCOME      STATEMENT 13

DESCRIPTION	2003 AMOUNT	2002 AMOUNT	2001 AMOUNT	2000 AMOUNT
MISCELLANEOUS	8,530.	3,391.	2,896.	11,382.
ROYALTIES	38,021.	53,487.	0.	0.
TOTAL TO SCHEDULE A, LINE 22	46,551.	56,878.	2,896.	11,382.

AMERICAN RIVERS, INC.  
FORM 990

23-7305963  
FOR THE YEAR ENDED, JUNE 30, 2005

**PART IV, ITEM 77 - CHANGES TO GOVERNING DOCUMENTS**

I certify that the attached document represents a complete and accurate copy of the Bylaws of AMERICAN RIVERS, INC. currently in effect, as amended from time to time.

Signed: Walter Sussan  
Title: Vice President of Finance  
Date: 10-31-2005

## **Bylaws**

### ***AMERICAN RIVERS, INC.***

**Adopted, March 12, 1988  
(As amended through May 20, 2005)**

#### **Article I. Name of the Organization**

**Section 1.** The name of the organization shall be American Rivers, Inc.

#### **Article II. Purpose**

**Section 1.** The mission of American Rivers is to protect and restore rivers and the variety of life they sustain, for people, fish and wildlife. The Corporation is organized exclusively for not-for-profit educational and charitable purposes as such term is used in Section 501(c)(3) of the Internal Revenue Code of 1954.

#### **Article III. Offices**

**Section 1.** The principal office of the corporation shall be in the District of Columbia. The Corporation may have such other offices, either within or outside the District of Columbia as the Board of Directors may designate or as the business of the Corporation may require from time to time.

#### **Article IV. Membership**

##### **Section 1. Members**

Members of the Corporation shall be non-voting and members shall not have the power to elect the Corporation's Board of Directors, to amend its corporate governing documents, or to otherwise vote on corporate matters. Any person may become a non-voting member by paying annual membership dues and completing a membership application. There shall be no limit to the number of non-voting members. Non-payment of annual dues forfeits membership.

#### **Article V. Board of Directors**

**Section 1. Number of Directors**

There shall be no more than thirty-six (36) Directors of the Corporation.

**Section 2. Election of Directors**

The Board of Directors shall be responsible for the election of Directors of the Corporation. A Director may be elected by a majority vote of the Board of Directors present and voting at a regular or special meeting at which a quorum is present, pursuant to the following procedures:

- A. The names of potential candidates may be submitted to the Nominating and Board Governance Committee at any time. The Nominating and Board Governance Committee shall review the qualifications of proposed candidates, and attest that all candidates approved and proposed by the Committee for election have the necessary qualifications to be members of the Board of Directors, are aware of the roles and responsibilities of Board membership and have agreed to uphold those duties.
- B. Candidates elect shall be invited to participate and vote immediately upon election.

**Section 3. Removal of Directors**

The Board may remove any officer or director at any meeting. A two-thirds (67%) vote of a quorum of the Board of Directors shall be required to remove a Director of the Corporation.

**Article VI. Terms of Office of Members of the Board of Directors**

- Section 1.** The members of the Board of Directors shall be elected to the office for a term of three years, in a manner such that approximately thirty-three percent (33%) of the members are subject to election annually. Each term shall begin on the day of the Corporation's annual meeting and shall expire on the day of the annual meeting three years thereafter. The term of Directors elected at a meeting other than the Annual Meeting shall be calculated as if they were elected at the Annual Meeting in the calendar year in which elected. For the purposes of this Article, a "year" is defined as the period between to successive annual meetings.

**Section 2.** No Director may serve more than three successive three-year terms. A person who has formerly served as a Director may be elected again to the Board of Directors provided there has been a period of at least one year between the expiration of the former term(s) and the new term.

**Section 3.** Notwithstanding the limitation of terms described in Section 2, a Director may be elected to serve successive one-year terms as Chairperson of the Board and may serve an additional year as a member of the Board of Directors following the expiration of his or her term as Chairperson.

## **Article VII. Duties of the Board of Directors**

**Section 1.** The Board of Directors shall determine the policy and have fiduciary responsibility for the activities of the Corporation.

The Board of Directors shall be responsible for the election and removal of members of the Executive Committee, for the appointment and removal of members of the Nominating and Board Governance Committee, and for the election of additional Directors of the Corporation.

## **Article VIII. Voting Rights**

**Section 1.** Each member of the Board of Directors, including the Chairperson, shall be entitled to one vote. Each vote shall be equal in weight to that of any other Director on any issue that is placed before the Corporation for voting.

## **Article IX. Quorum**

**Section 1.** Thirty-three percent (33%) of current members of the Board of Directors shall comprise a quorum.

## **Article X. Compensation for Expenses**

**Section 1.** By resolution of the Executive Committee, the Directors may be paid their expenses, if any, for their attendance at each meeting of the Board of Directors, the

Executive Committee or for any other duly called Committee meeting of the Corporation.

Subject to the foregoing, members of the Board of Directors shall not be compensated for performing the normal duties of a Board member, such as attending Board meetings and participating on Board Committees. The Corporation shall not enter into contracts for goods or services with members of the Board of Directors without the approval of the Executive Committee.

## **Article XI. Officers**

**Section 1.** The officers of the Corporation shall be the Chairperson, First Vice Chair, Second Vice Chair, Secretary, and Treasurer.

The term of office shall be one year. Officers shall hold office until successors have been duly elected and qualified, or until death, resignation, or removal.

## **Article XII. Election of Officers**

**Section 1.** Officers shall be elected by the Board of Directors at its Annual Meeting.

**Section 2.** The Board of Directors shall appoint a Nominating and Board Governance Committee consisting of at least three (3) persons.

**Section 3.** The Nominating and Board Governance Committee shall select candidates for nomination to the offices of Chairperson, First Vice Chair, Second Vice Chair, Secretary, Treasurer, and the Executive Committee to be voted upon by the Corporation at the Annual Meeting. If a vacancy occurs in any of the officer positions stated above between Annual Meetings of the Corporation, the Nominating and Board Governance Committee shall appoint a new officer until a new candidate has been duly elected and qualified at the next Annual Meeting.

**Section 4.** The Nominating and Board Governance Committee shall present a list of candidates for nomination to the offices of Chairperson, First Vice Chair, Second Vice Chair, Secretary, Treasurer and at-large members of the Executive Committee to the Corporation at least ten (10) days prior to the Annual Meeting. There shall be at least one candidate nominated for each of these offices.

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- Section 5.** In addition to the candidates for offices presented by the Nominating and Board Governance Committee at the Annual Meeting, other candidates may be placed in nomination at the Annual Meeting.
- Section 6.** Election to any office shall be by ballot at the Annual Meeting in the presence of a quorum and the matter shall be carried by a majority vote of the Directors present.

### **Article XIII. Duties of Officers**

#### **Section 1. Duties of the Chairperson**

The Chairperson shall be responsible for the (a) notice of meetings; (b) presiding over meetings, and; (c) the appointment of all other positions, including Board Committee positions, not specifically provided for elsewhere in these bylaws; and (d) performing all other duties as from time to time may be necessary. The Chairperson is authorized to enter into any contract and/or execute any document on behalf of the Corporation.

#### **Section 2. Duties of the First Vice Chair and the Second Vice Chair**

In the absence of the Chairperson, or in the event that he or she is unable to perform his/her duties, the First Vice Chair shall fulfill the duties of the Chairperson. In the absence of the First Vice Chair or in the event the First Vice Chair is unable to perform his/her duties, the Second Vice Chair shall fulfill the duties of the First Vice Chair.

#### **Section 3. Duties of the Secretary**

The Secretary shall keep minutes of the meetings and have oversight responsibility for the archives and history of the Corporation, including minutes of all past Board and Executive Committee meetings, and the keeping of the Corporate Seal.

#### **Section 4. Duties of the Treasurer**

The Treasurer has the responsibility to manage the Board's review of and actions related to key financial matters, including the annual budget; to work with the chief financial officer to ensure that appropriate financial reports are made available to the Board on a timely basis; and to review the annual audit and present the audit findings to the Board.

## **Article XIV. Meetings of the Corporation**

### **Section 1. Annual Meeting**

The Corporation will hold at least one meeting of the Board of Directors annually. Each Annual Meeting of the Board of Directors shall be held at a time set by the Executive Committee for the purpose of electing Directors and for the transaction of such other business as may come before the meeting.

### **Section 2. Special Meetings**

Special Meetings of the Board of Directors, for any purpose or purposes, may be called by the Chairperson or the Executive Committee, unless otherwise prescribed by statute.

### **Section 3. Place of Meeting**

The Executive Committee may designate any place, either within or outside the District of Columbia, as the place of the Annual Meeting. If no designation is made, the place of the meeting shall be in the District of Columbia.

### **Section 4. Meetings By Conference Telephone**

Any meeting of the Corporation may be conducted by conference telephone or by any other means of communication by which all persons participating in the meeting are able to hear one another. Such participation shall constitute presence in person at the meeting.

### **Section 5. Notice of Meeting**

Notice of any meeting of the Board of Directors shall be given in the manner prescribed by resolution of the Board of Directors. Except as noted below, if the Board has not passed such a resolution, notice stating the place, day, and hour of the meeting, and in case of a special meeting, the purpose or purposes for which the meeting is being called, shall be delivered not less than ten (10) and not more than fifty (50) days before the date of the meeting, at the direction of the President to each member of the Board of Directors. Such notice may be written or oral, may be given personally, by first class mail, by facsimile, by e-mail, by telegram, or by



phone, and shall state the place, date and time of the meeting. If notice is given by oral communication or by phone, it must be confirmed promptly by first class mail, by facsimile, by e-mail, or by telegram. Notice shall be deemed delivered when deposited in the U.S. Mail with postage prepaid, addressed to the last known address of the member, or when delivered by fax, e-mail, or telegram to the last known fax number, e-mail address, or address of the member.

In the event of an emergency, as determined jointly by the Chairperson and President, such as, for example, in the event of an attack upon the United States, an emergency meeting may be convened without notice. Any action taken at such emergency meeting shall be effective until ratified or rejected by the Board of Directors at its next annual or special meeting.

#### **Section 6. Rules of Procedure**

Rules of parliamentary procedure, as identified by Roberts Rules of Order, shall govern all meetings of the Corporation unless contrary to the rules of procedure of these By-Laws, in which case the By-Laws shall govern.

#### **Section 7. Action Without a Meeting**

The board of directors may conduct any of its affairs without a meeting if all of the Directors entitled to vote on the relevant subject matter give signed, written consent to the action on a document which sets forth the specific action to be taken.

### **Article XV. Committees**

#### **Section 1. Required Committees**

There shall be an Executive Committee of the Board of Directors, and a Nominating and Board Governance Committee of the Board of Directors.

#### **Section 2. Executive Committee**

The members of the Executive Committee shall be elected, and the Committee shall operate, in accordance with the provisions of Article XVI. It shall be the function of the Executive Committee to act for the Board of Directors as may be required in between Board meetings. A member may be elected to or removed from the Executive Committee by a two-thirds vote of a quorum of the membership of the

Board of Directors at a regular or special meeting.

**Section 3. Nominating and Board Governance Committee**

The members of the Nominating and Board Governance Committee shall be appointed in accordance with the provisions of Article XII. The Committee will have the functions specified in Article XII, will nominate candidates for election to the Board of Directors, and will generally be responsible for Board governance matters

**Section 4. Establishment of Other Committees**

The Board of Directors may establish such other committees as it deems necessary to conduct its business in an efficient manner, and shall determine the functions of such other committees.

**Section 5. Rules**

Each committee may adopt rules for its own governance not inconsistent with these Bylaws or with rules adopted by the Board of Directors.

**Article XVI. Executive Committee**

**Section 1. Selection, Number, Tenure, and Qualifications**

The Board of Directors shall be responsible for the election of members of the Executive Committee. The number of members of the Executive Committee shall be up to nine (9) in number. Members of the Executive Committee must be members of the Board of Directors to qualify for election.

**Section 2. Regular Meetings**

Regular meetings of the Executive Committee shall be held from time to time as warranted.

**Section 3. Special Meetings**

Special meetings of the Executive Committee may be called at the request of the Chairperson or any three members of the Committee

**Section 4. Notice of Special Meetings**

Notice of a special meeting shall be given at least three (3) days previously thereto by written notice, e-mail, fax, or telephone, and shall include the purpose or purposes for which the meeting is being called. The participation of a member of the Committee in a Special Meeting shall constitute waiver of notice.

**Section 5. Quorum**

A majority of the members of the Committee shall constitute a quorum.

**Section 6. Manner of Acting**

The act of a majority of the members present at a meeting at which a quorum is present shall be the act of the Executive Committee.

**Section 7 Minutes**

The Secretary shall prepare minutes describing any actions of the Committee and shall distribute them to the Board of Directors within a reasonable time following the meeting.

**Article XVII. Management**

**Section 1. President**

Subject to overall review by the Board of Directors, the business and affairs of the Corporation shall be managed by the President elected by the Board of Directors. The President is authorized to hire staff and other personnel necessary to carry out the purposes of the organization and to incur and make payment for expenses necessary to permit efficient operation of the Corporation. The President is authorized to enter into contracts and sign legal documents on behalf of the Corporation. The Vice President for Finance and Administration is also authorized to sign contracts not exceeding the sum of twenty-five thousand (\$25,000) dollars.

**Section 2. Loans**

The President is authorized to contract for loans upon authorization by the

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Executive Committee. Such authorization shall be confined to specific instances. In no event shall any loan be made by the Corporation to any officer, director or member.

**Section 3. Checks, Drafts, Etc.**

All orders for the payment of money shall be signed by the Chairperson or President, or by any vice president designated in writing by the President, provided that orders for the payment of money exceeding an amount to be determined by the Chairperson and the President shall require the signature of two authorized persons.

**Section 4. Deposits**

All funds of the Corporation not otherwise employed shall be deposited from time to time to the credit of the Corporation in such banks or other depositories as the President shall select upon review by the Executive Committee.

**Article XVIII. Fiscal Year**

**Section 1.** The fiscal year shall be July 1 - June 30.

**Article XIX. Corporate Seal**

**Section 1.** The Board of Directors shall provide a Corporate Seal.

**Article XX. Amendments**

**Section 1.** These bylaws may be altered, amended, or repealed and new bylaws may be adopted by the Board of Directors at any regular or special meeting, upon thirty days advance written notice prior to such meeting.

**Article XXI. Effective Date**

**Section 1.** These bylaws shall become effective upon adoption by the Directors of the Corporation.

Lucy H. Greening  
Chairperson

**AMERICAN RIVERS, INC.**  
**23-7305963**  
**SCHEDULE 1**  
**Program Service Accomplishments for Fiscal Year 2005**

**River Protection & Restoration**

**\$ 2,937,392.00**

Dams can have a significant impact on the health of rivers and river ecosystems. They also can affect the quality of our freshwater. American Rivers is the national leader in the campaign to remove dams that no longer serve a purpose, are public safety hazards, or where the costs outweigh the benefits. In 1999, we played a leadership role in an historic agreement to remove the 160-year-old Edwards Dam and restore native fish to Maine's Kennebec River. This removal, which has generated a remarkable rebirth of the river, is a national model for river restoration through dam removal. As the leading non-profit in the country working on dam issues, American Rivers has worked since then with broad coalitions of private citizens, government and grassroots groups to remove 170 dams. We have attracted millions of dollars in continued support from private foundations, the National Oceanic and Atmospheric Administration and the state of Pennsylvania. We also use the federal dam relicensing process to improve the operations of hydropower dams. In relicensing proceedings, we speak for the non-power values of the river: natural flows, fish and wildlife, recreation opportunities, and the natural beauty of the world around us. We lead the 130-member Hydropower Reform Coalition (HRC) and have attracted millions of dollars to re-operate dams for the benefit of communities and river ecosystems, ensuring cleaner, more abundant water in our rivers.

In FY 2005, American Rivers:

- Accelerated the rate of dam removals. We participated in or supported the removal of 40 dams, with 40% of those occurring in Pennsylvania where we received additional state funding through Pennsylvania's Growing Greener grant
- Continued to play a key role in a historic, precedent-setting dam removal project on Maine's Penobscot River that will produce wins for not only the river ecosystem, but for the Penobscot Indian Nation, the state economy and the utility.
- Expanded our work to the Pacific Northwest with support from the National Oceanic and Atmospheric Administration.
- Made significant headway with hydropower relicensing. With the HRC, we are working on more than 20 important relicensing proceedings in the Pacific Northwest, California, Ohio, New England and the Southeast.
- Celebrated victory after ten years of hard work, with the rebirth of a 14-mile stretch of Arizona's Fossil Creek. A relicensing resettlement led to the decommissioning of a hydropower facility, which opened the way for the creek to be re-watered, bringing this unique desert stream back to life. The creek is a treasure of the Southwest, with fascinating geologic formations and some of the most rare desert fishes in the region.
- Achieved settlements on numerous relicensing: A settlement on the Lewis River hydropower project opened up 174 miles of habitat to endangered Columbia River salmon stocks. FERC issued a new license for the Tapoco project on the Little Tennessee

River that will protect 10,000 acres of pristine watershed lands adjacent to Great Smoky Mountains National Park. The Pelton-Round Butte settlement agreement signed in July 2004 will pass fish upstream of dams on the Deschutes River in Oregon for the first time in decades and open up miles of habitat. We reached a settlement agreement with Idaho Power on their Hells Canyon complex that will improve dam operations until a new license is issued, and we are continuing negotiations on the terms of a new license.

American Rivers was created in 1973 to promote the protection of rivers by using the Wild and Scenic Rivers Act. We continue to work to include America's most wild and scenic rivers in the system, and are using additional tools – including the Clean Water Act and community-based initiatives to establish “blue trails,” or recreational paddling trails supported by the National Park Service or state park systems – as part of protecting the nation's last wild, free-flowing rivers. In FY 2005, we supported legislation protecting 20 miles of Washington's State's White Salmon River, making it the first Wild and Scenic designation in the state since 1986.

American Rivers' Corps Reform Campaign continued to make progress toward our goals of reforming the Corps, improving decision making on key Corps projects, and mobilizing national, regional, and local organizations to help change the way the Corps does business. This year we celebrated a key victory when the State of Florida denied the Corps' dredging permit on the Apalachicola River, an extremely rare step that demonstrates the benefits of working closely with our local partners. American Rivers co-chairs the Corps Reform Network, which has grown to more than 130 state, local, and national groups.

Working with our scientific advisory committee, American Rivers publicized the results of the National River Restoration Science Synthesis Project, a collaboration with academics from 10 universities, to better understand the nature of river and stream restoration efforts in the United States. Our goal is to improve the use of the \$1 billion per year restoration work on our nation's rivers by providing guidance on restoration projects that yield the most effective and lasting results. This project is part of our ongoing commitment to developing innovative river restoration solutions based in strong science.

## **Clean Water & Water Conservation**

**\$ 766,885.00**

American Rivers is also focusing its program work on insuring clean abundant sources of freshwater. In FY 2005 we concentrated our efforts on reforming stormwater management, protecting existing regulations on sewage treatment and fighting for greater federal investment our nation's aging sewage and stormwater infrastructure.

American Rivers' Community Watersheds Campaign addresses stormwater management, riverfront revitalization, and floodplain reform. In Fiscal Year 2005 we focused our work on promoting natural stormwater management in the Great Lakes region. We also published two reports, *Catching the Rain* and *Follow the Money* that are in high demand from water managers and river groups in that region as well as in the Southeast. More natural stormwater management techniques ensure that we conserve more water by trapping it in the ground rather than treating it

as a waste product. It also reduces the amount of polluted runoff into our community rivers and streams.

We successfully helped defeat a proposed weakening of federal regulations governing sewage treatment. This proposed “sewage dumping” regulation would have allowed municipalities to release partially treated sewage into our rivers and streams during major rain events. We also fought for increased funding levels for the country’s aging water infrastructure systems, many of which were built early in the 20<sup>th</sup> century. Finally, we made significant advances in educating key decision makers about the value of providing targeted funding in the federal transportation bill to support alternative, “soft path” stormwater management techniques to mitigate for the pollution that runs off of our nation’s highways into our rivers and streams.

Our additional water conservation initiatives in FY 2005 included working with the non profit *Think New Mexico* to help enact a state strategic water reserve, working with a variety of stakeholders to develop sustainable water management policies for the Platte River, and working with Washington State to establish a state-based instream flow policy.

## **Public Education**

**\$ 920,263.00**

The release of our *Most Endangered Rivers* (MER) report, which in 2005 celebrated its 20<sup>th</sup> anniversary, focused national and local media on the threat of sewage in our nation’s rivers and streams. The Susquehanna River was named the number one Most Endangered River, and within 24 hours of issuing our report, the State of Maryland backed off of weakening water quality protections for the river. Citizens living in the Fraser River watershed (this year’s #3 Most Endangered River) were so energized by the listing of their river and the local media coverage they created a new online coalition, “Friends of the Fraser River.”

In FY 2005 American Rivers secured over 500 organizational endorsements of the *Citizens’ Agenda for Rivers* representing more than 5 million Americans. The Agenda is an organizing and education tool that provides policy prescriptions for making the nation’s rivers and streams healthier. We also commissioned a poll and provided training for our grassroots partners in order to better shape our messages on water scarcity, clean water and river protection. The communications tools and training coming out of this initiative has been enthusiastically received by several thousand grassroots groups at a half dozen conferences and training sessions.

We also educated Members of Congress about the river movement’s priority funding issues through the release of our publication, *River Budget. National Priorities for Local River Conservation* -- endorsed by hundreds of river groups. While Congress cut nearly \$260 million from EPA’s clean water funding program and \$1.5 million from the USGS’s water quality monitoring program, and under funded the Pacific salmon fund by more than \$10 million, the river community did succeed in obtaining an increase of \$4.5 million for NOAA’s community-Based Restoration Program and increases for the Partnership Wild and Scenic Rivers program and Corps of Engineers restoration program.

Our museum quality *Restoring the Rivers of Lewis & Clark Traveling Exhibit* visited Lewiston, Idaho, Portland, Oregon, Tacoma, Washington, Shreveport, LA and Moorhead, MN, generating



positive local news coverage. We estimate that more than 100,000 people viewed the exhibit in that period. In FY 2005 we also unveiled a new exhibit video produced by The History Channel. More than 1 million Americans have seen the exhibit since it began touring.

TOTAL PROGRAM EXPENSES

\$4,624,540.00