

Return of Organization Exempt from Income Tax

2003

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements

A For the 2003 calendar year, or tax year beginning 4/01, 2003, and ending 3/31, 2004

B Initial return
 Address change
 Name change
 Initial return
 Final return
 Amended return
 Application pending

Please use IRS label or print or type. See specific instructions.

**COMBINED TRAINING EQUESTRIAN TEAM
 ALLIANCE, LTD.
 P.O. BOX 620010
 WOODSIDE, CA 94062**

D Employer identification number 94-2417423

E Telephone number

F Accounting method: Cash Accrual
 Other (specify) _____

G Web site: N/A

J Organization type (check only one) 501(c) 3 (insert no.) 4947(a)(1) or 527

K Check here if the organization's gross receipts are normally not more than \$25,000. The organization need not file a return with the IRS, but if the organization received a Form 990 Package in the mail, it should file a return without financial data. **Some states require a complete return.**

L Gross receipts. Add lines 6b, 8b, 9b, and 10b to line 12 864,991.

H and **I** are not applicable to section 527 organizations

H (a) Is this a group return for affiliates? Yes No

H (b) If "Yes," enter number of affiliates

H (c) Are all affiliates included? Yes No (if "No," attach a list. See instructions.)

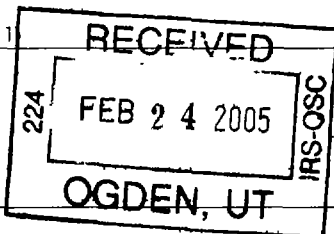
H (d) Is this a separate return filed by an organization covered by a group ruling? Yes No

I Group Exemption Number

M Check if the organization is not required to attach Schedule B (Form 990, 990-EZ, or 990-PF)

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See Instructions)

REVENUE	1	Contributions, gifts, grants, and similar amounts received				
		a Direct public support	1a	442,833.		
		b Indirect public support	1b			
		c Government contributions (grants)	1c			
		d Total (add lines 1a through 1c) (cash \$ <u>439,233.</u> noncash \$ <u>3,600.</u>)	1d		442,833.	
		2 Program service revenue including government fees and contracts (from Part VII, line 93)	2		313,382.	
		3 Membership dues and assessments	3		108,134.	
		4 Interest on savings and temporary cash investments	4		642.	
		5 Dividends and interest from securities	5			
		6a Gross rents	6a			
		b Less rental expenses	6b			
		c Net rental income or (loss) (subtract line 6b from line 6a)	6c			
	7 Other investment income (describe _____)	7				
	8a Gross amount from sales of assets other than inventory	(A) Securities	(B) Other			
	b Less cost or other basis and sales expenses	8a				
	c Gain or (loss) (attach schedule)	8b				
	d Net gain or (loss) (combine line 8c, columns (A) and (B))	8c				
	9 Special events and activities (attach schedule). If any amount is from gaming, check here <input type="checkbox"/>					
	a Gross revenue (not including \$ _____ of contributions reported on line 1a)	9a				
	b Less direct expenses other than fundraising expenses	9b				
	c Net income or (loss) from special events (subtract line 9b from line 9a)	9c				
	10a Gross sales of inventory, less returns and allowances	10a				
	b Less cost of goods sold	10b				
	c Gross profit or (loss) from sales of inventory (attach schedule) (subtract line 10b from line 10a)	10c				
	11 Other revenue (from Part VII, line 103)	11				
	12 Total revenue (add lines 1d, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11)	12		864,991.		
EXPENSES	13 Program services (from line 44, column (B))	13		778,087.		
	14 Management and general (from line 44, column (C))	14		47,697.		
	15 Fundraising (from line 44, column (D))	15		13,061.		
	16 Payments to affiliates (attach schedule)	16				
	17 Total expenses (add lines 16 and 44, column (A))	17		838,845.		
ASSETS	18 Excess or (deficit) for the year (subtract line 17 from line 12)	18		26,146.		
	19 Net assets or fund balances at beginning of year (from line 73, column (A))	19		658,926.		
	20 Other changes in net assets or fund balances (attach explanation)	20				
	21 Net assets or fund balances at end of year (combine lines 18, 19, and 20)	21		685,072.		



8

Part II Statement of Functional Expenses All organizations must complete column (A) Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22	Grants and allocations (att sch) (cash \$ _____ non-cash \$ _____)	22			
23	Specific assistance to individuals (att sch)	23			
24	Benefits paid to or for members (att sch)	24			
25	Compensation of officers, directors, etc	25	13,750.	10,312.	3,438.
26	Other salaries and wages	26	249,517.	249,517.	
27	Pension plan contributions	27			
28	Other employee benefits	28			
29	Payroll taxes	29	22,906.	22,612.	294.
30	Professional fundraising fees	30			
31	Accounting fees	31	23,906.		23,906.
32	Legal fees	32			
33	Supplies	33	9,851.	7,389.	2,462.
34	Telephone	34	4,533.	4,533.	
35	Postage and shipping	35	591.	443.	148.
36	Occupancy	36			
37	Equipment rental and maintenance	37	26,010.	26,010.	
38	Printing and publications	38			
39	Travel	39			
40	Conferences, conventions, and meetings	40			
41	Interest	41	5,052.	5,052.	
42	Depreciation, depletion, etc (attach schedule)	42	56,966.	56,966.	
43	Other expenses not covered above (itemize)				
a	SEE STATEMENT 1	43a	425,763.	395,253.	17,449.
b		43b			
c		43c			
d		43d			
e		43e			
44	Total functional expenses (add lines 22 - 43) Organizations completing columns (B) - (D), carry these totals to lines 13 - 15	44	838,845.	778,087.	47,697.

Joint Costs. Check if you are following SOP 98-2
 Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? Yes No
 If yes, enter (i) the aggregate amount of these joint costs \$ _____, (ii) the amount allocated to Program services \$ _____, (iii) the amount allocated to Management and general \$ _____, and (iv) the amount allocated to Fundraising \$ _____

Part III Statement of Program Service Accomplishments

What is the organization's primary exempt purpose? <input type="checkbox"/> SEE STATEMENT 2	Program Service Expenses (Required for 501(c)(3) and (4) organizations and 4947(a)(1) trusts, but optional for others)
a THE ORGANIZATION PROVIDES EQUESTRIAN CLINICS (330 PEOPLE), HORSE TRAILS (645 PEOPLE), HORSE SHOWS, AND GENERAL PUBLIC USE OF HORSE PARK (1040 PEOPLE). (Grants and allocations \$ _____)	778,087.
b _____ (Grants and allocations \$ _____)	
c _____ (Grants and allocations \$ _____)	
d _____ (Grants and allocations \$ _____)	
e Other program services (Grants and allocations \$ _____)	
f Total of Program Service Expenses (should equal line 44, column (B), Program services)	778,087.

Part IV Balance Sheets (See Instructions)

Note: Where required, attached schedules and amounts within the description column should be for end-of-year amounts only

		(A) Beginning of year		(B) End of year
ASSETS	45 Cash – non-interest-bearing	40,107.	45	34,538.
	46 Savings and temporary cash investments	1.	46	
	47 a Accounts receivable	47 a 300.		
	b Less: allowance for doubtful accounts	47 b	47 c	300.
	48 a Pledges receivable	48 a		
	b Less: allowance for doubtful accounts	48 b	48 c	
	49 Grants receivable		49	
	50 Receivables from officers, directors, trustees, and key employees (attach schedule)		50	
	51 a Other notes & loans receivable (attach sch)	51 a		
	b Less: allowance for doubtful accounts	51 b	51 c	
	52 Inventories for sale or use		52	
	53 Prepaid expenses and deferred charges	5,049.	53	
	54 Investments – securities (attach schedule)	<input type="checkbox"/> Cost <input type="checkbox"/> FMV	54	
	55 a Investments – land, buildings, & equipment: basis	55 a		
b Less: accumulated depreciation (attach schedule)	55 b	55 c		
56 Investments – other (attach schedule)		56		
57 a Land, buildings, and equipment: basis	57 a 929,095.			
b Less: accumulated depreciation (attach schedule)	57 b 191,797.	721,106.	57 c	737,298.
58 Other assets (describe ► <u>SEE STATEMENT 4</u>)		7,139.	58	6,081.
59 Total assets (add lines 45 through 58) (must equal line 74)		773,402.	59	778,217.
LIABILITIES	60 Accounts payable and accrued expenses	9,338.	60	41,153.
	61 Grants payable		61	
	62 Deferred revenue		62	
	63 Loans from officers, directors, trustees, and key employees (attach schedule)		63	
	64 a Tax-exempt bond liabilities (attach schedule)		64 a	
	b Mortgages and other notes payable (attach schedule)		64 b	
	65 Other liabilities (describe ► <u>SEE STATEMENT 5</u>)		105,138.	65
66 Total liabilities (add lines 60 through 65)		114,476.	66	93,145.
NET ASSETS OR FUND BALANCES	Organizations that follow SFAS 117, check here <input type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74.			
	67 Unrestricted		67	
	68 Temporarily restricted		68	
	69 Permanently restricted		69	
	Organizations that do not follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 70 through 74.			
	70 Capital stock, trust principal, or current funds		70	
	71 Paid-in or capital surplus, or land, building, and equipment fund		71	
	72 Retained earnings, endowment, accumulated income, or other funds	658,926.	72	685,072.
73 Total net assets or fund balances (add lines 67 through 69 or lines 70 through 72, column (A) must equal line 19; column (B) must equal line 21)	658,926.	73	685,072.	
74 Total liabilities and net assets/fund balances (add lines 66 and 73)	773,402.	74	778,217.	

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

BAA

Part VI Other Information (See instructions)

		Yes	No
76	Did the organization engage in any activity not previously reported to the IRS? If 'Yes,' attach a detailed description of each activity		X
77	Were any changes made in the organizing or governing documents but not reported to the IRS? If 'Yes,' attach a conformed copy of the changes		X
78a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?		X
78b	If 'Yes,' has it filed a tax return on Form 990-T for this year?	N/A	
79	Was there a liquidation, dissolution, termination, or substantial contraction during the year? If 'Yes,' attach a statement		X
80a	Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?		X
80b	If 'Yes,' enter the name of the organization <u>N/A</u> and check whether it is <input type="checkbox"/> exempt or <input type="checkbox"/> nonexempt.		
81a	Enter direct and indirect political expenditures. See line 81 instructions	81a	0.
81b	Did the organization file Form 1120-POL for this year?		X
82a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?		X
82b	If 'Yes,' you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III)	82b	N/A
83a	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	X
83b	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	83b	X
84a	Did the organization solicit any contributions or gifts that were not tax deductible?	84a	X
84b	If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	84b	N/A
85a	Section 41(c)(5) or (6) organizations: Were substantially all dues nondeductible by members?	85a	N/A
85b	Did the organization make only in-house lobbying expenditures of \$2,000 or less? If 'Yes,' was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year	85b	N/A
85c	Dues, assessments, and similar amounts from members	85c	N/A
85d	Section 162(e) lobbying and political expenditures	85d	N/A
85e	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices	85e	N/A
85f	Taxable amount of lobbying and political expenditures (line 85d less 85e)	85f	N/A
85g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	85g	N/A
85h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	85h	N/A
86a	Section 501(c)(7) organizations: Enter: a Initiation fees and capital contributions included on line 11	86a	N/A
86b	Gross receipts, included on line 12, for public use of club facilities	86b	N/A
87a	Section 501(c)(12) organizations: Enter: a Gross income from members or shareholders	87a	N/A
87b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	87b	N/A
88	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Part IX	88	X
89a	Section 501(c)(3) organizations: Enter: Amount of tax imposed on the organization during the year under: section 4911 <u>0.</u> , section 4912 <u>0.</u> , section 4955 <u>0.</u>		
89b	Section 501(c)(3) and 501(c)(4) organizations: Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If 'Yes,' attach a statement explaining each transaction	89b	X
	c Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958		0.
	d Enter: Amount of tax on line 89c, above, reimbursed by the organization		0.
90a	List the states with which a copy of this return is filed <u>CALIFORNIA</u>		
90b	Number of employees employed in the pay period that includes March 12, 2003 (See instructions)	90b	4
91	The books are in care of <u>NAT BAKER</u> Telephone number <u>415-821-6971</u> Located at <u>P.O. BOX 620010, WOODSIDE, CA</u> ZIP + 4 <u>94062</u>		
92	Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041 - Check here <input type="checkbox"/> and enter the amount of tax exempt interest received or accrued during the tax year <u>92</u>		N/A

SCHEDULE A
(Form 990 or 990-EZ)

Organization Exempt Under
Section 501(c)(3)

OMB No 1545-0047

(Except Private Foundation) and Section 501(e), 501(f), 501(k),
501(n), or Section 4947(a)(1) Nonexempt Charitable Trust

2003

Department of the Treasury
Internal Revenue Service

Supplementary Information — (See separate instructions.)

▶ **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ.**

Name of the organization **COMBINED TRAINING EQUESTRIAN TEAM** Employer identification number
ALLIANCE, LTD. **94-2417423**

Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees

(See instructions. List each one. If there are none, enter 'None'.)

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account and other allowances
NONE				

Total number of other employees paid over \$50,000 ▶ 0

Part II Compensation of the Five Highest Paid Independent Contractors for Professional Services

(See instructions. List each one (whether individuals or firms). If there are none, enter 'None'.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		

Total number of others receiving over \$50,000 for professional services ▶ 0

Part III Statements About Activities (See instructions)

	Yes	No
1 During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If 'Yes,' enter the total expenses paid or incurred in connection with the lobbying activities ▶ \$ <u>N/A</u> (Must equal amounts on line 38, Part VI-A, or line i of Part VI-B) (Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking 'Yes,' must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities.)		X
2 During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is 'Yes,' attach a detailed statement explaining the transactions.)		
a Sale, exchange, or leasing of property?	2a	X
b Lending of money or other extension of credit?	2b	X
c Furnishing of goods, services, or facilities?	2c	X
d Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?	2d	X
e Transfer of any part of its income or assets?	2e	X
3a Do you make grants for scholarships, fellowships, student loans, etc? (If 'Yes,' attach an explanation of how you determine that recipients qualify to receive payments.)	3a	X
b Do you have a section 403(b) annuity plan for your employees?	3b	X
4 Do you maintain any separate account for participating donors where donors have the right to provide advice on the use or distribution of funds?	4	X

SEE FORM 990, PART V

Part IV Reason for Non-Private Foundation Status (See instructions)

This organization is not a private foundation because it is: (Please check only **ONE** applicable box.)

- 5 A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i)
- 6 A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)
- 7 A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii)
- 8 A Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v)
- 9 A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). **Enter the hospital's name, city, and state ▶** _____
- 10 An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). (Also complete the **Support Schedule** in Part IV-A.)
- 11a An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 11b A community trust. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 12 An organization that normally receives, (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions – subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the **Support Schedule** in Part IV-A.)
- 13 An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations described in (1) lines 5 through 12 above, or (2) section 501(c)(4), (5), or (6), if they meet the test of section 509(a)(2). (See section 509(a)(3).)

Provide the following information about the supported organizations. (See instructions.)

(a) Name(s) of supported organization(s)	(b) Line number from above

- 14 An organization organized and operated to test for public safety. Section 509(a)(4). (See instructions.)

Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12) *Use cash method of accounting.*

Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting

Calendar year (or fiscal year beginning in)	(a) 2002	(b) 2001	(c) 2000	(d) 1999	(e) Total
15 Gifts, grants, and contributions received (Do not include unusual grants. See line 28.)	207,286.	103,798.	522,453.	51,435.	884,972.
16 Membership fees received	144,115.	117,263.	93,505.	66,075.	420,958.
17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc. purpose	738,483.	550,387.	484,512.	37,908.	1,811,290.
18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975	476.	624.	4,793.	397.	6,290.
19 Net income from unrelated business activities not included in line 18					
20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf					
21 The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge.					
22 Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets.					
23 Total of lines 15 through 22	1,090,360.	772,072.	1,105,263.	155,815.	3,123,510.
24 Line 23 minus line 17	351,877.	221,685.	620,751.	117,907.	1,312,220.
25 Enter 2% of line 23	10,904.	7,721.	11,053.	1,558.	
26 Organizations described on lines 10 or 11:	<p>a Enter 2% of amount in column (e), line 24 N/A</p> <p>b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 1999 through 2002 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts.</p> <p>c Total support for section 509(a)(1) test. Enter line 24, column (e)</p> <p>d Add amounts from column (e) for lines 18 _____ 19 _____ 22 _____ 26b _____</p> <p>e Public support (line 26c minus line 26d total)</p> <p>f Public support percentage (line 26e (numerator) divided by line 26c (denominator))</p>				<p>26a _____</p> <p>26b _____</p> <p>26c _____</p> <p>26d _____</p> <p>26e _____</p> <p>26f _____ %</p>
27 Organizations described on line 12:	<p>a For amounts included in lines 15, 16, and 17 that were received from a 'disqualified person,' prepare a list for your records to show the name of, and total amounts received in each year from, each 'disqualified person.' Do not file this list with your return. Enter the sum of such amounts for each year: (2002) <u>81,000.</u> (2001) <u>0.</u> (2000) <u>0.</u> (1999) <u>0.</u></p> <p>b For any amount included in line 17 that was received from each person (other than 'disqualified persons'), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000 (include in the list organizations described in lines 5 through 11, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year: (2002) <u>155,166.</u> (2001) <u>215,631.</u> (2000) <u>8,947.</u> (1999) <u>36,613.</u></p> <p>c Add amounts from column (e) for lines 15 <u>884,972.</u> 16 <u>420,958.</u> 17 <u>1,811,290.</u> 20 _____ 21 _____</p> <p>d Add line 27a total <u>81,000.</u> and line 27b total <u>416,357.</u></p> <p>e Public support (line 27c total minus line 27d total)</p> <p>f Total support for section 509(a)(2) test. Enter amount from line 23, column (e)</p> <p>g Public support percentage (line 27e (numerator) divided by line 27f (denominator))</p> <p>h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))</p>				<p>27c <u>3,117,220.</u></p> <p>27d <u>497,357.</u></p> <p>27e <u>2,619,863.</u></p> <p>27f <u>3,123,510.</u></p> <p>27g <u>83.88 %</u></p> <p>27h <u>0.20 %</u></p>
28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 1999 through 2002, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15.					

Part V Private School Questionnaire (See instructions)
 (To be completed ONLY by schools that checked the box on line 6 in Part IV)

		N/A	
		Yes	No
29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?		
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?		
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If 'Yes' please describe, if 'No,' please explain. (If you need more space, attach a separate statement.) ----- ----- -----		
32 a	Does the organization maintain the following: a Records indicating the racial composition of the student body, faculty, and administrative staff?		
32 b	b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?		
32 c	c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?		
32 d	d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered 'No' to any of the above, please explain. (If you need more space, attach a separate statement.) ----- -----		
33	Does the organization discriminate by race in any way with respect to:		
33 a	a Students' rights or privileges?		
33 b	b Admissions policies?		
33 c	c Employment of faculty or administrative staff?		
33 d	d Scholarships or other financial assistance?		
33 e	e Educational policies?		
33 f	f Use of facilities?		
33 g	g Athletic programs?		
33 h	h Other extracurricular activities? If you answered 'Yes' to any of the above, please explain. (If you need more space, attach a separate statement.) ----- -----		
34 a	Does the organization receive any financial aid or assistance from a governmental agency?		
34 b	Has the organization's right to such aid ever been revoked or suspended? If you answered 'Yes' to either 34a or b, please explain using an attached statement		
35	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev Proc 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If 'No,' attach an explanation		

**Depreciation and Amortization
(Including Information on Listed Property)**

2003
67

Department of the Treasury
Internal Revenue Service

▶ See separate instructions.
▶ Attach to your tax return.

Name(s) shown on return **COMBINED TRAINING EQUESTRIAN TEAM
ALLIANCE, LTD.**

Identifying number
94-2417423

Business activity to which this form relates

FORM 990/990-PF

Part I Election To Expense Certain Property Under Section 179

Note: If you have any listed property, complete Part V before you complete Part I

1	Maximum amount. See instructions for a higher limit for certain businesses	1	\$100,000.
2	Total cost of section 179 property placed in service (see instructions)	2	
3	Threshold cost of section 179 property before reduction in limitation	3	\$400,000.
4	Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0-	4	
5	Dollar limitation for tax year. Subtract line 4 from line 1. If zero or less, enter -0-. If married filing separately, see instructions	5	
6	(a) Description of property	(b) Cost (business use only)	(c) Elected cost
7	Listed property. Enter the amount from line 29	7	
8	Total elected cost of section 179 property. Add amounts in column (c), lines 6 and 7	8	
9	Tentative deduction. Enter the smaller of line 5 or line 8	9	
10	Carryover of disallowed deduction from line 13 of your 2002 Form 4562	10	
11	Business income limitation. Enter the smaller of business income (not less than zero) or line 5 (see instrs)	11	
12	Section 179 expense deduction. Add lines 9 and 10, but do not enter more than line 11	12	
13	Carryover of disallowed deduction to 2004. Add lines 9 and 10, less line 12	13	

Note: Do not use Part II or Part III below for listed property. Instead, use Part V

Part II Special Depreciation Allowance and Other Depreciation (Do not include listed property)

14	Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions)	14	
15	Property subject to section 168(f)(1) election (see instructions)	15	
16	Other depreciation (including ACRS) (see instructions)	16	56,966.

Part III MACRS Depreciation (Do not include listed property) (See instructions)

Section A

17	MACRS deductions for assets placed in service in tax years beginning before 2003	17	
18	If you are electing under section 168(i)(4) to group any assets placed in service during the tax year into one or more general asset accounts, check here <input type="checkbox"/>		

Section B - Assets Placed in Service During 2003 Tax Year Using the General Depreciation System

(a) Description of property	(b) Month and year placed in service	(c) Basis for depreciation (business/investment use only - see instructions)	(d) Recovery period	(e) Convention	(f) Method	(g) Depreciation deduction
19a 3 year property						
b 5 year property						
c 7 year property						
d 10 year property						
e 15 year property						
f 20 year property						
g 25 year property			25 yrs		S/L	
h Residential rental property			27.5 yrs	MM	S/L	
i Non-residential real property			27.5 yrs	MM	S/L	
			39 yrs	MM	S/L	

Section C - Assets Placed in Service During 2003 Tax Year Using the Alternative Depreciation System

20a Class life					S/L	
b 12 year			12 yrs		S/L	
c 40 year			40 yrs	MM	S/L	

Part IV Summary (see instructions)

21	Listed property. Enter amount from line 28	21	
22	Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter here and on the appropriate lines of your return. Partnerships and S corporations - see instructions	22	56,966.
23	For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs	23	

2003 FEDERAL BOOK DEPRECIATION SCHEDULE
 COMBINED TRAINING EQUESTRIAN TEAM
 ALLIANCE, LTD.

CLIENT C1761-1

94-2417423

2/14/05

10:04AM

NO.	DESCRIPTION	DATE ACQUIRED	DATE SOLD	COST/ BASIS	BUS PCT.	CUR 179 BONUS	SPECIAL DEPR ALLOW.	PRIOR 179/ BONUS/ SP. DEPR.	PRIOR DEC BAL DEPR.	SALVAG /BASIS REDUCT.	DEPR BASIS	PRIOR DEPR.	METHOD	LIFE	RATE	CURRENT DEPR.
FORM 990/990-PF																
AUTO / TRANSPORT EQUIPMENT																
6	1983 NOMAD TRAVEL TRAILER	11/01/98		4,950							4,950	4,374	S/L	5		576
9	CIRCLE J HORSE TRAILER	11/30/99		3,200							3,200	2,135	S/L	5		640
19	FLATBED UTILITY TRAILER	7/31/00		3,750							3,750	1,429	S/L	7		536
22	1996 INTL WATER TRUCK	10/31/00		41,079							41,079	14,181	S/L	7		5,868
30	1976 PETERBUILT TRUCK	5/20/01		18,001							18,001	4,715	S/L	7		2,572
39	GMC 1975 TRUCK	4/30/02		4,800							4,800	629	S/L	7		686
TOTAL AUTO / TRANSPORT EQUIP																
75,780 0 0 0 0 0 75,780 27,463 10,878																
FURNITURE AND FIXTURES																
44	OFFICE FURNITURE	1/31/03		3,188							3,188	106	S/L	5		638
TOTAL FURNITURE AND FIXTURE																
3,188 0 0 0 0 0 3,188 106 638																
IMPROVEMENTS																
2	STALLS	2/24/97		5,000							5,000	2,405	S/L	39		128
7	MODULAR OFFICE BUILDING	1/31/99		13,352							13,352	7,946	S/L	7		1,907
8	MODULAR SHOW OFFICE	5/01/99		8,098							8,098	4,533	S/L	7		1,157
26	POLO ARENA RENOVATION	3/31/01		230,190							230,190	11,804	S/L	39		5,902
27	STALLS/BARNS	3/31/01		115,026							115,026	5,898	S/L	39		2,949
28	POLO ARENA RENOVATION	4/16/01		2,966							2,966	146	S/L	39		76
29	STALLS/BARNS	4/20/01		58,737							58,737	2,887	S/L	39		1,506
33	SHANAHAN POLO DECK	3/28/02		5,067							5,067	130	S/L	39		130
34	BAY ARENA	3/18/02		5,037							5,037	129	S/L	39		129

3/31/04

2003 FEDERAL BOOK DEPRECIATION SCHEDULE
 COMBINED TRAINING EQUESTRIAN TEAM
 ALLIANCE, LTD.

PAGE 2

CLIENT C1761-1

94-2417423

2/14/05

10 04AM

NO.	DESCRIPTION	DATE ACQUIRED	DATE SOLD	COST/ BASIS	BUS PCT.	CUR 179 BONUS	SPECIAL DEPR. ALLOW.	PRIOR 179/ BONUS/ SP. DEPR.	PRIOR DEC BAL DEPR.	SALVAG /BASIS REDUCT.	DEPR BASIS	PRIOR DEPR	METHOD	LIFE	RATE	CURRENT DEPR.				
37	BAY ARENA	4/09/02		4,441							4,441	114	S/L	39		114				
45	ARENA LEVELING PROJECT	4/16/02		10,000							10,000	235	S/L	39		235				
46	PASTURE/BOARDING IMPROVE	9/04/02		14,600							14,600	218	S/L	39		374				
47	PRESERVATION PROJECT	3/27/03		86,249							86,249		S/L	39		2,212				
48	PRESERVATION PROJECT	3/31/04		67,557							67,557		S/L	39		0				
49	TARPOLIN ROOF	4/10/03		2,101							2,101		S/L	15		140				
TOTAL IMPROVEMENTS												628,421	0	0	0	0	0	0	36,445	16,980
MACHINERY AND EQUIPMENT																				
1	WATER SYSTEM	6/30/97		17,143							17,143	14,082	S/L	7		2,449				
3	PA SYSTEM	8/12/96		2,640							2,640	2,515	S/L	7		125				
4	PA SYSTEM	5/26/97		1,304							1,304	1,087	S/L	7		186				
5	COMMUNICATION SYSTEM	9/30/98		10,964							10,964	7,049	S/L	7		1,566				
10	DRESSAGE ARENA/ JUMPING EQ	2/29/00		1,000							1,000	441	S/L	7		143				
11	CASE LOADER - PRIME EQUIP	3/17/00		4,000							4,000	1,713	S/L	7		571				
12	CASE LOADER MDL #480F-LL	3/31/00		18,732							18,732	8,028	S/L	7		2,676				
13	HORSE SHOW - ELECTRICAL	3/31/00		3,310							3,310	1,419	S/L	7		473				
14	HORSE SHOW - ELECTRICAL	4/30/00		9,217							9,217	3,841	S/L	7		1,317				
15	HORSE SHOW - ELECTRICAL	5/24/00		2,930							2,930	1,187	S/L	7		419				
16	HORSE SHOW - ELECTRICAL	6/30/00		5,934							5,934	2,332	S/L	7		848				
17	HORSE SHOW ELECTRICAL	7/31/00		607							607	232	S/L	7		87				
18	BERM IRRIGATION	7/31/00		4,380							4,380	1,669	S/L	7		626				
20	ELECTRICAL SYSTEM	8/31/00		4,500							4,500	1,661	S/L	7		643				
21	BARN ROOF TARPS	8/31/00		3,300							3,300	853	S/L	10		330				
23	FORKLIFT	12/29/00		8,119							8,119	2,610	S/L	7		1,160				
24	COLEMAN GENERATOR	2/28/01		11,340							11,340	3,375	S/L	7		1,620				

2003 FEDERAL BOOK DEPRECIATION SCHEDULE
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CLIENT C1761-1

94-2417423

2/14/05

10 04AM

NO.	DESCRIPTION	DATE ACQUIRED	DATE SOLD	COST/ BASIS	BUS PCT.	CUR 179 BONUS	SPECIAL DEPR ALLOW.	PRIOR 179/ BONUS/ SP. DEPR.	PRIOR DEC BAL DEPR.	SALVAG /BASIS REDUCT.	DEPR BASIS	PRIOR DEPR.	METHOD	LIFE	RATE	CURRENT DEPR.										
25	COLEMAN GENERATOR	3/17/01		538							538	154	S/L	7	77											
31	KUBOTA TRACTOR M9000DT	5/21/01		32,696							32,696	8,563	S/L	7	4,671											
32	CROSS COUNTRY JUMPS	7/31/01		9,300							9,300	1,033	S/L	15	620											
35	PORTABLE STALLS	3/28/02		6,200							6,200	413	S/L	15	413											
36	MUSTANG 2050 SKID LOADER	3/26/02		25,487							25,487	3,641	S/L	7	3,641											
38	WOODS BATWIND MOWER	4/16/02		8,063							8,063	1,056	S/L	7	1,152											
40	BERKELEY PUMP AND PRS TNK	5/17/02		3,523							3,523	419	S/L	7	503											
41	40 PORTABLE STALLS	5/30/02		14,000							14,000	778	S/L	15	933											
42	PIPE PANELS	6/10/02		5,729							5,729	318	S/L	15	382											
43	TWO ATVS	6/26/02		3,250							3,250	348	S/L	7	464											
50	FLAIL MOWER	7/15/03		3,500							3,500		S/L	7	375											
TOTAL MACHINERY AND EQUIPME												221,706	0	0	0	0	0	0	0	0	0	221,706	70,817			28,470
TOTAL DEPRECIATION												929,095	0	0	0	0	0	0	0	0	0	929,095	134,831			56,966
GRAND TOTAL DEPRECIATION												929,095	0	0	0	0	0	0	0	0	0	929,095	134,831			56,966

STATEMENT 1
FORM 990, PART II, LINE 43
OTHER EXPENSES

	(A)	(B)	(C)	(D)
	TOTAL	PROGRAM SERVICES	MANAGEMENT & GENERAL	FUNDRAISING
BANK FEES	3,002.	3,002.		
CONSULTING FEES	32,968.	8,242.	16,484.	8,242.
GROUNDS MAINTENANCE	46,763.	46,763.		
INSURANCE	35,755.	35,755.		
MARKETING/ADV	19,275.	14,456.		4,819.
MISCELLANEOUS	3,616.	3,616.		
NON CAPITAL EQUIPMENT	9,710.	9,710.		
OUTSIDE SERVICES	11,048.	11,048.		
PAYROLL SERVICE	3,861.	2,896.	965.	
RENT	60,420.	60,420.		
REPAIRS & MAINTENANCE	25,982.	25,982.		
UTILITIES	18,952.	18,952.		
VEHICLE EXPENSE	2,660.	2,660.		
VEHICLE LICENSE	60.	60.		
WHISKEY HILL HORSE TRAILS	151,691.	151,691.		
TOTAL	\$ 425,763.	\$ 395,253.	\$ 17,449.	\$ 13,061.

STATEMENT 2
FORM 990, PART III
ORGANIZATION'S PRIMARY EXEMPT PURPOSE

THE SPECIFIC AND PRIMARY PURPOSES ARE TO OPERATE AND CONDUCT AN EQUESTRIAN EDUCATIONAL PROGRAM OF ACTIVITIES IN ORDER TO PROMOTE A BETTER PUBLIC KNOWLEDGE OF HORSEMANSHIP AND THE VARIED ARTS AND SCIENCE'S OF COMBINED TRAINING, TO ENCOURAGE FAIR AND FRIENDLY EQUESTRIAN TEAM COMPETITION WITHIN THE UNITED STATES, TO DEVELOP A BETTER UNDERSTANDING OF AND SYMPATHY FOR THE HORSE BY ITS RIDERS, AND BY THESE AND OTHER MEANS, TO HELP DEVELOP THE DRESSAGE, ENDURANCE, AND JUMPING CAPABILITIES OF PRE OLYMPIC LEVEL RIDERS AND HORSES, AND TO TAKE ANY AND ALL ACTION WHICH MAY BE CONSIDERED APPROPRIATE TO ACCOMPLISH THE FOREGOING PURPOSES.

STATEMENT 3
FORM 990, PART IV, LINE 57
LAND, BUILDINGS, AND EQUIPMENT

CATEGORY	BASIS	ACCUM. DEPREC.	BOOK VALUE
AUTOMOBILES / TRANSPORTATION EQUIPMENT	\$ 75,780.	\$ 38,341.	\$ 37,439.
FURNITURE AND FIXTURES	3,188.	744.	2,444.
MACHINERY AND EQUIPMENT	221,706.	99,287.	122,419.
IMPROVEMENTS	628,421.	53,425.	574,996.
TOTAL	\$ 929,095.	\$ 191,797.	\$ 737,298.

CLIENT C1761-1

COMBINED TRAINING EQUESTRIAN TEAM
ALLIANCE, LTD.

94-2417423

2/11/05

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**STATEMENT 4
FORM 990, PART IV, LINE 58
OTHER ASSETS**

REFUNDABLE DEPOSITS	\$ 1,831.
STATE FUND WORKERS COMP DEPOSIT	4,250.
TOTAL	\$ 6,081.

**STATEMENT 5
FORM 990, PART IV, LINE 65
OTHER LIABILITIES**

ACCRUED PAYROLL	\$ 1,140.
ACCRUED PAYROLL TAXES	-4,044.
ACCRUED VACATION PAYABLE	5,181.
CASH ADVANCES RECEIVED	20,000.
LEASE PAYABLE	29,715.
TOTAL	\$ 51,992.

**STATEMENT 6
FORM 990, PART V
LIST OF OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES**

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED	COMPEN- SATION	CONTRI- BUTION TO EBP & DC	EXPENSE ACCOUNT/ OTHER
GINNY KINKEAD 13987 PIKE ROAD SARATOGA, CA 95070	VICE PRESIDENT 5	\$ 0.	\$ 0.	\$ 0.
STEPHEN G. HALES 917 NINTH AVENUE SAN MATEO, CA 94402	COO 40	13,750.	0.	0.
HOLLY NASH 415 REMILLARD DRIVE HILLSBOROUGH, CA 94010	SECRETARY 5	0.	0.	0.
PENNY GALLO 525 RINGWOOD ROAD MENLO PARK, CA 94025	TREASURER 5	0.	0.	0.
JULIET CLARKE 3105 GODFREY AVE GILROY, CA 95020	DIRECTOR 5	0.	0.	0.
BONNIE CRATER 172 WAYSIDE RD PORTOLA VALLEY, CA 94028	DIRECTOR 5	0.	0.	0.

STATEMENT 6 (CONTINUED)
FORM 990, PART V
LIST OF OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED	COMPEN- SATION	CONTRI- BUTION TO EBP & DC	EXPENSE ACCOUNT/ OTHER
MIKE FLEISHMAN 48 BIG TREE RD WOODSIDE, CA 94062	DIRECTOR 5	\$ 0.	\$ 0.	\$ 0.
PETER GRIFFIN 3573 TRIPP RD WOODSIDE, CA 94062	DIRECTOR 5		0.	0.
JAN HEPPER 640 WOODSIDE DRIVE WOODSIDE, CA 94062	DIRECTOR 5		0.	0.
ALAN MANNE 834 ESPLANADA WAY STANFORD, CA 94305	DIRECTOR 5		0.	0.
TOM SHANAHAN 100 MANZANITA WAY WOODSIDE, CA 94062	DIRECTOR 5		0.	0.
GAYLE STRICKLAND 610 MANZANITA WAY WOODSIDE, CA 94062	DIRECTOR 5		0.	0.
JIM WARREN 303 WHISKEY HILL RD WOODSIDE, CA 94062	DIRECTOR 5		0.	0.
		TOTAL \$	<u>13,750.</u>	<u>\$ 0.</u>
			<u>\$ 0.</u>	<u>\$ 0.</u>