Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

20**03**

Department of the Treasury Internal Revenue Service benefit trust or private foundation)
 The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

Α	For th	r the 2003 calendar year, or tax year beginning July 1 , 2003, and ending June 3						e 30	, 20 04				
		applicable	Please	C Name of organization						er identification number			
	Address	s change	use IRS label or	Avis Goodwin Communit					<u></u>	304203			
	Name c	:hange	print or type	Number and street (or P O box	if mail is not d	elivered to	street ad-	dress) Room/suite	•	one number			
	Initial re		See Specific	652F Central Avenue	and 71D . 4				·) 749-2346, Ext. 202	_		
	Final ret		Instruc- tions	City or town, state or country, a Dover, NH 03820	ING ZIP + 4				_	ig method: ☐ Cash ☑ Accru ner (specify) ►	al		
		ed return			.1 40 47(-)(4) -		-1	H and Lare no		to section 527 organizations	_		
ш	Applicati	ion pending	• Se	ction 501(c)(3) organizations an ists must attach a completed Sch						for affiliates? 🔲 Yes 🗹	No		
G	Website	e: >		•				H(b) If "Yes,"	enter numb	er of affiliates			
_								H(c) Are all af			No		
J	Organia	zation type	check (only one) ► 🗹 501(c) (3) 🕨	insert no) 📙	4947(a)(1)	or <u>U</u> 5	_		See instructions)			
κ				organization's gross receipts are r					eparate retun	n filed by an y a group ruling? ☐ Yes ☑ I	No		
				return with the IRS, but if the organ eturn without financial data Some s				9-	kemption Nu		-		
		non, it bridge								the organization is not requir	ed		
L	Gross	receipts	Add line	es 6b, 8b, 9b, and 10b to line	12 ▶	4,176,2)7			orm 990, 990-EZ, or 990-PF)			
Ρ	art I	Rever	iue, Ex	penses, and Changes i	n Net Asse	ts or F	und Ba	lances (See p	age 18 c	of the instructions.)			
	1	Contrib	utions,	gifts, grants, and similar ar	nounts rece	ived ,							
	а			upport			1a	12,8	 (//////				
	b	Indirect	public	support			1b	364,2					
	С	Governi	ment co	ontributions (grants) .	n nác čec		1c	1,858,4		0.005.00			
	d			s 1a through 1c) (cash \$)	1d	2,235,60			
	2	Program service revenue including government fees and contracts (from Part VII, line 93)							2	1,936,70	24		
	3	Membership dues and assessments							. 3	3,7	77		
	4					• •			5	3,11	_		
	5			interest from securities .		•	6a				_		
	6a	Gross re					6b		- /////				
				penses , ime or (loss) (subtract line 6	Sh from line	۱ 6a)			6c				
	7 C			ent income (describe	אווו וווטוו טו	oa) .		• • • •) 7		_		
Revenue			Gross amount from sales of assets oth		(A) Secu	rities		(B) Other			_		
eve	Oa.	than inv					8a						
œ	ь		_	ner basis and sales expenses.		·	8b						
	1			attach schedule)			8c		((((())))				
	d	Net gair	or (los	s) (combine line 8c, columns	(A) and (B))				. 8d		_		
	9	Special e	events a	nd activities (attach schedule)	If any amount	is from g	aming, o	check here 🕨 🗌					
	a			(not including \$		of							
				eported on line 1a)			9a						
	1			penses other than fundrais	-		9b						
				(loss) from special events (n line 9a 10a	a)	. 9c		_		
				inventory, less returns and		•	10b						
	b		-	goods sold		lo) (cubtro		Oh from line 10a)	1				
	11	Othor r	ovonuo.	(from Part VIII line 103)	ſ			OU HOIT THE TOAL	11		_		
	12	Total re	venue	(add lines 1d, 2, 3, 4, 5, 6c,	7, 8d, 9c, 10	c, and 1	ECE		12	4,176,20	57		
_	13	Program	n servi	ces (from line 44, column (E	3))			· ·		3,424,70			
Šes	14	_		and general (from line 44, c		S N	OV 1	5 2004	14	736,49	94		
Expenses	15			om line 44, column (D)) .		~ '`			15				
Ext	16	Paymer	nts to a	iffiliates (attach schedule) .		ـــا ا		<u> </u>	- 16		_		
_	17					17	4,161,2	_					
ets	18	Excess	or (def	icit) for the year (subtract li	ne 17 from	ine 12)		:::::::::::::::::::::::::::::::::::	18	14,94			
1556	19			fund balances at beginning				nn (A))	. 19	1,140,86	<u>54</u>		
Net Assets	20			s in net assets or fund bala					20	4 455 5	_		
Z	1 21	Not acc	ets or fi	und halances at end of year.	icombine line	או פב	and 20	11	21	1.155.81	. 7		

Cat No 11282Y

Form **990** (2003)

e an t					ns (B), (C), and (D) are re out optional for others (
	Do not include amounts reported 6b, 8b, 9b, 10b, or 16 of Pa			(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
2 (Grants and allocations (attach sch	hedule)					
(1	(cash \$ noncash \$)	22				
	Specific assistance to individuals (atta		23				
	Benefits paid to or for members (attain		24				
	Compensation of officers, director	rs, etc	25	4 994 547	4 540 497	202.020	
	Other salaries and wages .	•	26	1,821,517	1,519,487	302,030	
	Pension plan contributions		27	301,539	247 229	54,311	
	Other employee benefits	•	28	153,390	247,228 115,608	37,782	
	Payroll taxes .		30	100,000	113,000	37,702	
	Professional fundraising fees		31	11,000		11,000	
	Accounting fees		32	11,000		11,000	
	Legal fees		33	151,623	133,924	17,699	
	Supplies		34	42,767	12,532	30,235	
	Telephone		35	15,779	5,143	10,636	
	Occupancy		36	165,359	64,218	101,141	
	Equipment rental and maintenanc	e. :e	37	102,335	69,224	33,111	
	Printing and publications	.0	38	20,210	11,550	8,660	
	Travel	• •	39	19,286	10,276	9,010	
	Conferences, conventions, and m	ieetinas	40	16,920	8,760	8,160	
	Interest		41	20,071	621	19,450	
	Depreciation, depletion, etc. (attac	ch schedule)	42	54,588	54,588		
	Other expenses not covered above (itemize		43a	826,658	826,658		L
	Insurance	<u> </u>	43b	106,152	84,112	22,040	
С.	Other Expenses		43c	217,892	210,655	7,237	
•	Professional Fees		43d	65,942	31,120	34,822	
е.	Dues & Subscriptions		43e	48,231	19,061	29,170	
	Total functional expenses (add lines 22 through 4: completing columns (B)-(D), carry these totals is		44	4,161,259	3,424,765	736,494	
re any "Yes, iı) the Part Vhat ı	Costs. Check ▶ ☐ If you are find young and the property of the aggregate amount of the amount allocated to Management at the organization's primary exercises.	tional campaign these joint cost and general \$ Service Accompt purpose?	and fur	and (iv) the shments (See povision of Health	e amount allocated e amount allocated page 25 of the in Care	to Program service to Fundraising \$ istructions)	Program Service Expenses
f clier	ganizations must describe their exerents served, publications issued, etcizations and 4947(a)(1) nonexempt cl	c Discuss ach haritable trusts	ieveme must a	nts that are not m Iso enter the amou	neasurable (Section	n 501(c)(3) and (4)	(Required for 501(c)(3) and (4) orgs , and 4947(a)(1) trusts, but optional for others)
	The following services are availa				tel Due manne D	notal Candana	
	Women, Infants, and Children (V					natai Services	
aı	and Family Planning. Also, Prim			and allocations	care to all ages.		3,424,765
_			nants	and anocations	Ф		3,424,703
b							
_	· · · · · · · · · · · · · · · · · · ·	IC	`rontc	and allocations	\$	<u> </u>	
	·	10	nants	and anocations	Ф		
c _	-					<u> </u>	
_					···		
_		(0	Frants	and allocations	\$)	
d							
_							
		10	rants	and allocations	\$)	
e Otl	ther program services (attach sch	<u>`</u>		and allocations and allocations	\$)	

Part IV Balance Sheets (See page 25 of the instructions)

N	lote:	Where required, attached schedules and amounts column should be for end-of-year amounts only	within the description	(A) Beginning of year		(B) End of year
	45 46	Cash—non-interest-bearing Savings and temporary cash investments .		258,955 299,316		249,998 276,180
	l	Accounts receivable	47a 562,839 47b 186,751	217,492	47c	376,088
	I	Pledges receivable Less allowance for doubtful accounts	48a 48b		48c	
	49	Grants receivable		266,103	49	145,322
	50	Receivables from officers, directors, truste (attach schedule)			50	
ts	51a	Other notes and loans receivable (attach schedule)	51a			
Assets	ь	Less. allowance for doubtful accounts	51b	2,076	51c	
Ä	52	Inventories for sale or use		32,745	_	54,079
	53	Prepaid expenses and deferred charges	<u>.</u>	54,481	1	102,311
	54	Investments—securities (attach schedule)	. ▶ ☐ Cost ☐ FMV		54	
	55a	Investments—land, buildings, and equipment basis	55a			
	b	Less accumulated depreciation (attach schedule)	55b		55c	
	56	Investments—other (attach schedule)			56	
	57a	Land, buildings, and equipment basis	57a 974,314			
	b	Less accumulated depreciation (attach	550 754	420 444		444 562
		schedule).	57b 559,751	420,114 5.267		414,563
	58	Other assets (describe > Security Deposit	S-Remai Units	5,267	58	106,0
	59	Total assets (add lines 45 through 58) (must	t equal line 74)	1,556,549	59	1,625,508
	60	Accounts payable and accrued expenses .		182,406	_	279,361
	61	Grants payable			61	,
	62	Deferred revenue			62	
Liabilities	63	Loans from officers, directors, trustees, and schedule).			63	
abi	64a	Tax-exempt bond liabilities (attach schedule)			64a	
≔	I	Mortgages and other notes payable (attach		233,279	64b	190,335
	65	Other liabilities (describe ▶)		65	
	66	Total liabilities (add lines 60 through 65) .	Ti -	415,685	66	469,696
	Orga	nizations that follow SFAS 117, check here	► ✓ and complete lines			
es		67 through 69 and lines 73 and 74		1,104,131	67	1,155,812
auc	67	Unrestricted		35,619	_	,,-
3ali	68 69	Permanently restricted		1,114	•	
Fund Balances		enizations that do not follow SFAS 117, check	here ▶ □ and			
Für	Oigu	complete lines 70 through 74				
ō	70	Capital stock, trust principal, or current fund	s		70	
ets.	71	Paid-in or capital surplus, or land, building,			71	
155	72	Retained earnings, endowment, accumulate	d income, or other funds		72	<u> </u>
Net Assets	73	Total net assets or fund balances (add line 70 through 72,				4.488.646
		column (A) must equal line 19; column (B) n	1,140,864	73	1,155,812	
	74	Total liabilities and net assets / fund balance	ces (add lines 66 and 73)	1,556,549	74	1,625,508

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments

Part IV-A Reconciliation of Revenue per Audited Financial Statements with Revenue per Return (See page 27 of the instructions.)					Part IV-B Reconciliation of Expenses per Audited Financial Statements with Expenses per Return						
а		nue, gains, and other support		//////////////////////////////////////	а		enses and lo				
b	Amounts	d financial statements Included on line a but not on	a 4,	199,674 ///////	b	Amounts i	nancial statemen		a	4,184,726	
(1)		lized gains			(1)	Donated	_	22 467			
(2)	Donated				(2)	and use of Prior year ac	ljustments	23,467			
(3)	Recoverie	es of prior				reported on Form 990 .	<u>\$</u>				
(4)	year gran Other (spe	ts \$ ecify)			(3)	Losses rep line 20, For	rm 990 . \$				
		<u> </u>			(4)	Other (spe	ecify)				
	Add amou	ints on lines (1) through (4) ▶	b	23,467		Add amour	nts on lines (1) th	rough (4)▶	b	23,467	
c d	Amounts	nus line b ► Included on line 12,	c 4,	176,207 ////////	c d	Amounts i	nus line b ncluded on line	17,	С	4,161,259	
(1)	Form 990 Investment	but not on line a: expenses			(1)	Form 990 Investment	but not on line a expenses	a:			
		ed on line 190 \$				not include 6b, Form 99	_				
(2)	Other (spe	ecify)·			(2)	Other (spe	ecify) 				
	Add amou	unts on lines (1) and (2)	d			Add amou	sints on lines (1)	and (2) >	d		
e	(line c plu	enue per line 12, Form 990 is line d)	e 4,	176,207	е	Total expe	nses per line 17, s line d) .	Form 990 ▶	e	4,161,259	
Par		t of Officers, Directors, To instructions.)	rustees, ar	nd Key E	Emplo	yees (List e	each one even if	not compens	ated	, see page 27 of	
		(A) Name and address		(B) Title a	nd avera	age hours per to position	(C) Compensation (If not paid, enter	(D) Contributions employee benefit pla deferred compensa	ans&[(E) Expense account and other allowances	
See	attached s	schedule							2	a	
											
											
			•								
75	organizatio	ficer, director, trustee, or key er in and all related organizations, a attach schedule—see page 2	of which mor	e than \$10	0,000 w					☐ Yes ☑ No	
											

77 We if ' 78a Did b if ' 79 Wa 80a Ist	the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity ere any changes made in the organizing or governing documents but not reported to the IRS? "Yes," attach a conformed copy of the changes did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?. "Yes," has it filed a tax return on Form 990-T for this year?	76 77 ///// 78a		
77 We if ' 78a Did b if ' 79 Wa 80a Ist	ere any changes made in the organizing or governing documents but not reported to the IRS? "Yes," attach a conformed copy of the changes If the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?. "Yes," has it filed a tax return on Form 990-T for this year?			
78a Did b if ' 79 Wa 80a Is t	"Yes," attach a conformed copy of the changes d the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?. "Yes," has it filed a tax return on Form 990-T for this year?	78a		
b If ' 79 Wa 80a Is t	"Yes," has it filed a tax return on Form 990-T for this year?	78a		
79 Wa 80a Ist me				/
80a Ist me	as there a liquidation, dissolution, termination, or substantial contraction during the year? If "Vec." ettach a etatement	78b		
me	as there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement	79		/
me	the organization related (other than by association with a statewide or nationwide organization) through common			<i>\\\\\\</i>
b If "	embership, governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?	80a	,,,,,,,,	/
	"Yes," enter the name of the organization ▶			
	and check whether it is exempt or nonexempt			
81a En	ter direct and indirect political expenditures. See line 81 instructions			
b Did	d the organization file Form 1120-POL for this year?	81b		✓
82a Did	d the organization receive donated services or the use of materials, equipment, or facilities at no charge	1	1	
	at substantially less than fair rental value?	82a		
	Yes," you may indicate the value of these items here. Do not include this amount			
	revenue in Part I or as an expense in Part II (See instructions in Part III)			<i>X///////</i>
	d the organization comply with the public inspection requirements for returns and exemption applications?	83a	1	-
	d the organization comply with the disclosure requirements relating to quid pro quo contributions? .	83b		
	d the organization solicit any contributions or gifts that were not tax deductible?	84a		
	"Yes," did the organization include with every solicitation an express statement that such contributions			<i>Y//////</i>
	gifts were not tax deductible?	84b		├──
	11(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?	85a 85b		
	d the organization make only in-house lobbying expenditures of \$2,000 or less?	//////		
	'Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization			
	ceived a waiver for proxy tax owed for the prior year			
	ues, assessments, and similar amounts from members			
	gregate nondeductible amount of section 6033(e)(1)(A) dues notices			
_	xable amount of lobbying and political expenditures (line 85d less 85e)			
	pes the organization elect to pay the section 6033(e) tax on the amount on line 85f?	85g	[
-	section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its			
	asonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax	ļ	l	ł
yea		85h	1	
•	17(c)(7) orgs. Enter a initiation fees and capital contributions included on line 12 . 86a N/A			
	oss receipts, included on line 12, for public use of club facilities			
	01(c)(12) orgs Enter a Gross income from members or shareholders. 87a N/A			<i>X//////</i>
	oss income from other sources. (Do not net amounts due or paid to other			
	urces against amounts due or received from them) 87b N/A			X//////
88 At	any time during the year, did the organization own a 50% or greater interest in a taxable corporation or	1		١,
	irtnership, or an entity disregarded as separate from the organization under Regulations sections	1		✓
30	11 7701-2 and 301 7701-3? If "Yes," complete Part IX	88		
89a 50	11(c)(3) organizations Enter Amount of tax imposed on the organization during the year under			<i>}/////</i>
	ction 4911 ▶, section 4912 ▶, section 4955 ▶			<i>\$(((()</i>
b 50	01(c)(3) and 501(c)(4) orgs Did the organization engage in any section 4958 excess benefit transaction]		
	iring the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach	004		*
	statement explaining each transaction	89b		Щ.
	iter. Amount of tax imposed on the organization managers or disqualified persons during the year under			^
	ctions 4912, 4955, and 4958			
d En	ater Amount of tax on line 89c, above, reimbursed by the organization.			
90a Lis	st the states with which a copy of this return is filed New Hampshire When of employees employed in the pay period that includes March 12, 2003 (See instructions) 90b	-	 64	
b Nu	inibel of employees employed in the pay period that includes indicin 12, 2003 (See instructions)			
III Th		820		
91 Th				
Lo	acated at ► 652F Central Avenue, Dover, NH ZIP + 4 ► 031 ection 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041- Check here			▶ ┌

Form 99		<u> </u>		<u> </u>	00 6.1			Page 6
Part		Analysis of Income-Producing						75
Note:		er gross amounts unless otherwise		(A)	(B)	(C)	ion 512, 513, or 514 (D)	(E) Related or exempt function
93	Prog	ram service revenue.	Busine	ess code	Amount	Exclusion code	Amount	ıncome
а	Pati	ent Fees						1,910,107
b	Edu	cation Program/Consulting						26,657
С								
d								
е								
f	Med	icare/Medicaid payments						
g	Fees	and contracts from government agenci	es					<u>-</u>
94	Mem	bership dues and assessments						
95	Intere	est on savings and temporary cash investmen	nts			14	3,777	
		lends and interest from securities						
97	Net :	rental income or (loss) from real estate						
		-financed property	i					
		debt-financed property						
		ental income or (loss) from personal proper						
	_	r investment income	- !					
		or (loss) from sales of assets other than inventor						
		ncome or (loss) from special events						
		s profit or (loss) from sales of inventory	·					
		r revenue a						
.00 b	Othic	. revenue u					- .	
c								
d								
e			-					
_	Subt	otal (add columns (B), (D), and (E)) .					3,777	1,936,764
		I (add line 104, columns (B), (D), and (E)					>	1,940,541
		105 plus line 1d, Part I, should equal ti		on line 1	2, Part I			
Part		Relationship of Activities to the A				oses (See pa	ge 34 of the ins	structions.)
Line	No.	Explain how each activity for which income	ne is reporte	d in colu	mn (E) of Part VII	contributed im		
		of the organization's exempt purposes (o						
93		Supplements grants for provision of			low income ii	ndividuals	···	
931	0	Increases public awareness concern	ing neaith	issues.				
						•		
						/6	0.4 - 6.4	-1 1
Part	IX.	Information Regarding Taxable Sul		ind Disr	egarded Entiti	es (See page		
	Nam	(A) ne, address, and EIN of corporation,	(B) Percentag	e of	(C)	atuutioo	(D)	(E) End-of-year
	E	artnership, or disregarded entity	ownership ir		Nature of a	Cuvilles	Total income	assets
				%				
				%				
				- %				
				%			64.6	
Part	X	Information Regarding Transfers Ass	sociated wil	h Perso	nal Benefit Cor	itracts (See pa	ige 34 of the ins	tructions)
		ne organization, during the year, receive any funds						☐ Yes 🗹 No
(b)	Did 1	the organization, during the year, pay pi " <i>Yes" to (b), file Form</i> 8870 and Form	remiums, di 4720 (see i	rectly or	indirectly, on a	personal ber	efit contract?	☐ Yes ☑ No
1400						chedules and state	ements, and to the h	est of my knowledge
		Under penalties of perjury declare that I have exa and belief, it is true correct, and complete Declar	ration of prepar	rer (other t	han officer) is base	d on all information	on of which preparer	has any knowledge
Pleas	e	bine La				1	11-12-	04
Sign		Signature of officer	/				ate	
		organical products				J		
								
					Date	Check if	Proparer's SSM or	PTIN (See Gen Inst W)
						self-	7	(000 001 1151 14)

SCHEDULE A

(Form 990 or 990-EZ)

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or Section 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information—(See separate instructions.)

2003

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

► MUST be completed by the above organizations and attached to their Form 990 or 990-EZ

Name of the organization

Avis Goodwin Community Health Center

Description:

Descript

Avis Goodwin Community Health Center			02 0304203	
Part I Compensation of the Five High (See page 1 of the instructions	nest Paid Employees Of List each one. If there ar	ther Than Office e none, enter "N	ers, Directors, a None.")	nd Trustees
(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
Deborah Harrigan, MD	Medical Director,	127,187	2,539	
652F Central Avenue, Dover, NH 03820	Physician-40 hours	127,107	2,333	
Michael Thompson, MD	Physician, 40 hours	115,359	2,221	
652F Central Avenue, Dover, NH 03820		113,339	2,221	
Frank Ramirez	Chief Executive Officer	82,189	1,780	
652F Central Avenue, Dover, NH 03820	40 hours	02,109	1,700	
Janet Atkins	Chief Financial Officer	61,382	4.400	
652F Central Avenue, Dover, NH 03820	40 hours	01,302	1,422	
Kim Gallant, PA	Physician Assistant	60 714	1 221	
652F Central Avenue, Dover, NH 03820	40 hours	60,711	1,331	
otal number of other employees paid over 50,000	2			
Part II Compensation of the Five High (See page 2 of the instructions. L				
(a) Name and address of each independent contract		(b) Type of service (c) Comp		
N/A				
<u> </u>				
		l		

professional services

	P	age 2
	Yes	No
1		✓
		//////
		<i>//////.</i>
		//////
		//////
		///////
20	.,,,	./
2a		
2b		✓
2c		<u></u>
2d		
2e		✓
3a		✓
3b		√
4		
ital's	name	, city,
on 170)(b)(1)((A)(IV)
e gen	eral p	ublic
fees, re tha sinessi	n 33½	3% of

Pa	rt II	Statements About Activities (See page 2 of the instructions.)		Ye	s No
1	atte or	ring the year, has the organization attempted to influence national, state, or local legislation, including the influence public opinion on a legislative matter or referendum? If "Yes," enter the total expense incurred in connection with the lobbying activities *	s paid		1
	org	ganizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A janizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed descript lobbying activities			
2	sut wit ow	ring the year, has the organization, either directly or indirectly, engaged in any of the following acts with obstantial contributors, trustees, directors, officers, creators, key employees, or members of their families hany taxable organization with which any such person is affiliated as an officer, director, trustee, miner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining insactions)	es, or ajority		
а	Sal	le, exchange, or leasing of property?	22	1	✓
b		nding of money or other extension of credit?	2t	<u> </u>	✓
С	Fut	rnishing of goods, services, or facilities?	20	<u>:</u>	√
d	Pa	yment of compensation (or payment or reimbursement of expenses if more than \$1,000)?	_20		/
е	Tra	nsfer of any part of its income or assets?	26	•	✓
3a		you make grants for scholarships, fellowships, student loans, etc? (If "Yes," attach an explanation of determine that recipients qualify to receive payments)	f how 3a		1
b	Do	you have a section 403(b) annuity plan for your employees?	<u>3</u> t		✓
4		you maintain any separate account for participating donors where donors have the right to provide a the use or distribution of funds?			1
Pa	rt I\	Reason for Non-Private Foundation Status (See pages 3 through 6 of the instruc	ctions.)		
The	orga	inization is not a private foundation because it is. (Please check only ONE applicable box.)			
5	_	A church, convention of churches, or association of churches Section 170(b)(1)(A)(i)			
6		A school Section 170(b)(1)(A)(II) (Also complete Part V)			
7		A hospital or a cooperative hospital service organization Section 170(b)(1)(A)(iii)			
8		A Federal, state, or local government or governmental unit Section 170(b)(1)(A)(v)			
9		A medical research organization operated in conjunction with a hospital Section 170(b)(1)(A)(iii) Enter t and state ▶	he hospital'	s nam	e, city,
10		An organization operated for the benefit of a college or university owned or operated by a governmental un (Also complete the Support Schedule in Part IV-A)	nit Section 1	70(b)(1)(A)(ıv)
11a	Z	An organization that normally receives a substantial part of its support from a governmental unit or Section $170(b)(1)(A)(v)$ (Also complete the Support Schedule in Part IV-A)	from the go	eneral	public
11b		A community trust Section 170(b)(1)(A)(vi) (Also complete the Support Schedule in Part IV-A)			
12		An organization that normally receives. (1) more than 331/3% of its support from contributions, mer receipts from activities related to its charitable, etc., functions—subject to certain exceptions, and (2) its support from gross investment income and unrelated business taxable income (less section 511 tax) by the organization after June 30, 1975 See section 509(a)(2) (Also complete the Support Schedule	no more the from busines	n <mark>an 33</mark> sses a	1/3% 01
13		An organization that is not controlled by any disqualified persons (other than foundation managers) are described in (1) lines 5 through 12 above; or (2) section $501(c)(4)$, (5), or (6), if they meet the test section $509(a)(3)$)			
		Provide the following information about the supported organizations. (See page 5 of the instr	uctions.)		
		(a) Name(s) of supported organization(s)	(b) Line nun from abo		

Schedule A (Form 990 or 990-EZ) 2003

	t IV-A Support Schedule (Complete only: You may use the worksheet in the instructions					accounting.
Cale	ndar year (or fiscal year beginning in) . ►	(a) 2002	(b) 2001	(c) 2000	(d) 1999	(e) Total
15	Gifts, grants, and contributions received (Do					
	not include unusual grants See line 28).	1,674,232	1,700,728	1,393,081	1,318,962	
16	Membership fees received					
17	Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose	1,428,313	1,494,111	1,515,010	1,322,706	
18	Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975			:		
19	Net income from unrelated business activities not included in line 18					
20	Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf.					
21	The value of services or facilities furnished to the organization by a governmental unit without charge Do not include the value of services or facilities generally furnished to the public without charge.					
22	Other income Attach a schedule Do not				1	
	include gain or (loss) from sale of capital assets					
23	Total of lines 15 through 22,	3,102,545	3,194,839	2,908,091	2,641,668	
24	Line 23 minus line 17	1,674,232	1,700,728	1,393,081	1,318,962	
25	Enter 1% of line 23					
26	Organizations described on lines 10 or 11:	a Enter 2% of	amount in colum	n (e), line 24 .	. ► 26a	121,740
b	Prepare a list for your records to show the nar governmental unit or publicly supported organia amount shown in line 26a Do not file this list w	zation) whose tota	I gifts for 1999 th	rough 2002 exce	eded the nounts ▶ 26b	
С	Total support for section 509(a)(1) test. Enter li				► 26c	6,087,003
d						
					> 26d	6,087,003
_	Public support (line 26c minus line 26d total)					
	Public support percentage (line 26e (numera				▶ 26f	
27	Organizations described on line 12: a For person," prepare a list for your records to show Do not file this list with your return. Enter the	the name of, and	total amounts rec	eived in each yea	vere received fro ar from, each "dis	m a "disqualified squalified person "
	(2002)N/A (2001)					
b	For any amount included in line 17 that was received show the name of, and amount received for each (Include in the list organizations described in lines the difference between the amount received and amounts) for each year	year, that was mor 5 through 11, as w the larger amount	re than the larger ell as individuals) described in (1)	of (1) the amount Do not file this li or (2), enter the s	on line 25 for the st with your retui um of these diffe	year or (2) \$5,000 m. After computing rences (the excess
	(2002) N/A (2001)		_ (2000)		_ (1999)	
С	Add Amounts from column (e) for lines 15		16	_	▶ 27c	
d		and line 27b tota			▶ <u>27d</u>	
e	Public support (line 27c total minus line 27d to				. ▶ 27e	
f	Total support for section 509(a)(2) test Enter a			▶ 27f		X/////////////////////////////////////
a	Public support percentage (line 27e (numera	ator) divided by I	ne 27f (denomir	nator))	▶ 27g	
_ <u>h</u>	Investment income percentage (line 18, colu	ımn (e) (numerat	or) divided by lir	ne 27f (denomin		
28	Unusual Grants: For an organization describe prepare a list for your records to show, for ea description of the nature of the grant Do not	ich vear, the nam	e of the contribu	itor, the date and	amount of the	grant, and a brief

Private School Questionnaire (See page 7 of the instructions)

(To be completed ONLY by schools that checked the box on line 6 in Part IV)

-				
7	P			

29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	29	Yes	No
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	30		
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe, if "No," please explain (If you need more space, attach a separate statement)	31		
32	Does the organization maintain the following			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	32a		
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	32b		
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing			
	with student admissions, programs, and scholarships?	32c 32d		\vdash
a	Copies of all material used by the organization or on its behalf to solicit contributions?			
	If you answered "No" to any of the above, please explain (If you need more space, attach a separate statement)			
33	Does the organization discriminate by race in any way with respect to			
а	Students' rights or privileges?	33a		
b	Admissions policies?	33b		
С	Employment of faculty or administrative staff?	33c		_
d	Scholarships or other financial assistance?	33d		
е	Educational policies?	33e		
f	Use of facilities?	33f		
g	Athletic programs?	33g		
h	Other extracurricular activities?	33h		
	If you answered "Yes" to any of the above, please explain (If you need more space, attach a separate statement)			
34a	Does the organization receive any financial aid or assistance from a governmental agency?	34a		
b	Has the organization's right to such aid ever been revoked or suspended?	34b		
35	Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," attach an explanation	35		<i>,,,,,,,</i> ,,

	_
Page	5

Pa	t VI-A Lobbying Expenditures by E (To be completed ONLY by an		zation that file	d Form 5768)		NIA
Che	k ▶ a □ if the organization belongs to an affili	ated group Che	eck ▶ b 🗌 if	you checked "a" a	nd "limited control"	provisions apply
	Limits on Lobbyi (The term "expenditures" mea	•			(a) Affiliated group totals	(b) To be completed for ALL electing organizations
36	Total lobbying expenditures to influence public			36	N/A	·
37	Total lobbying expenditures to influence a legi			37		
38	Total lobbying expenditures (add lines 36 and	-		38		
39	Other exempt purpose expenditures .			. 39		
40	Total exempt purpose expenditures (add lines	38 and 39)		40		
41	Lobbying nontaxable amount. Enter the amount		•			
		lobbying nontaxa		•		
	Not over \$500,000 20%			: .:] <i> </i>		
	Over \$500,000 but not over \$1,000,000 \$100,	•				
	Over \$1,000,000 but not over \$1,500,000 . \$175,	•		1 (//////		
	Over \$1,500,000 but not over \$17,000,000 . \$225, Over \$17,000,000 \$1,00	0.000 pius 5% of the	e excess over \$1,	300,000		
42	Grassroots nontaxable amount (enter 25% of			42		
43	Subtract line 42 from line 36 Enter -0- if line 4		ne 36 .	43		
44	Subtract line 41 from line 38 Enter -0- if line 4			44		
	Caution: If there is an amount on either line 4.	3 or line 44, you r	nust file Form 47	720		
	4-Year Av	eraging Period	d Under Secti	on 501(h)		
	(Some organizations that made a section					elow
	See the instructions (for lines 45 throug	in 50 on page 1	of the instruction	ns)	
		Lob	bying Expenditu	ures During 4-Ye	ar Averaging Pe	riod
	Calendar year (or	(a)	(b)	(c)	(d)	(e)
	fiscal year beginning in) ▶	2003	2002	2001	2000	Total
45	Lobbying nontaxable amount, , , ,					
46	Lot-bying ceiling amount (150% of line 45(e))					
47	Total lobbying expenditures .					
48	Grassroots nontaxable amount					
49	Grassroots ceiling amount (150% of line 48(e))					
50	Grassroots lobbying expenditures					
_	Lobbying Activity by Nonelectivity (For reporting only by organization)			Part VI.A) (See	A nage 12 of the	netructions)
_						
	ng the year, did the organization attempt to infl npt to influence public opinion on a legislative r				Yes No	Amount
a	Volunteers	nation of reference	am, amough ano	030 01		
a b	Paid staff or management (Include compensat	ion in expenses r	eported on lines	c through h.)		
c	Media advertisements					N/A
d	Mailings to members, legislators, or the public	:				
е	Publications, or published or broadcast statem	nents .		•		
f	Grants to other organizations for lobbying purp					
g	Direct contact with legislators, their staffs, gov	vernment officials,	or a legislative t	oody	.	
h	Rallies, demonstrations, seminars, conventions	•	ires, or any other	means		
i	Total lobbying expenditures (Add lines c throu If "Yes" to any of the above, also attach a sta	gh h.)	atailed description	on of the lobbying	. W////////////////////////////////////	1
	ii res to any of the above, also attach a sta	content giving a U	ctaned description	ar or the loopying	Cabadala & /Farma	000 000 F7\ 0000

Pa	rt VI			ransfers To and Transa e page 12 of the instruction		Relationships	With	None	hari	table
51				indirectly engage in any of the i1(c)(3) organizations) or in sect					d in s	ection
_						g to political organ	izations	o r	Yes	No
а		•	orting organization	to a noncharitable exempt org	anization of		ļ	51a(i)	1.03	1.0
	٠,	Cash .		• • •			!	a(ii)		1
		Other assets .		• • • •			•	a(11)	ł	+
D		ner transactions						F/3	•	✓
		ŭ		noncharitable exempt organiza	stion			b(i)		1
	(ii)			, ,				b(ii)	<u> </u>	+
	(iii)	Rental of facilities	s, equipment, or oth	ner assets				b(iii)	ļ	√
	(iv)	Reimbursement a	rrangements					b(iv)	ļ	1
	(v)	Loans or loan gua	arantees , ,					b(v)		/
	(vi)	Performance of se	ervices or members	ship or fundraising solicitations				b(vi)	<u> </u>	/
С	Sha	aring of facilities, eq	quipment, mailing li	sts, other assets, or paid emplo	oyees			С	L	<u> </u>
d	goo	ds, other assets, o	or services given by	complete the following schedul the reporting organization of column (d) the value of the goo	the organization	received less that	n fair n	market narket v	value ⁄alue	of the in any
	a)	(b)		(c)		(d)				
Line		Amount involved	Name of none	charitable exempt organization	Description o	f transfers, transactions	s, and sh	arıng arr	angem	ents
	/A			· •	<u> </u>			<u>_</u>		
				· · ·						
					 					
		-								
					<u> </u>					
								,		
				<u> </u>						
					ļ					
	des	cribed in section 50 Yes," complete the	01(c) of the Code (affiliated with, or related to, or other than section 501(c)(3)) or (b)				☐ Yes	s 52	No
		(a) Name of organiz	zation	Type of organization		Description of rel	ationship)		
N/A				<u> </u>		· · · · · · · · · · · · · · · · · · ·	<u> </u>			
	•				1					
						 				
										
										
					 					
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	-,									
						Schedule	A (Form	990 or	990-E	Z) 2003

Avis Goodwin Community Health Center FY 2004 990 Attachments and Support EIN# 02-0304203 Statement 1 - Form 990, Part II, Line 43 - Other Functional Expenses

Management and General		7,237		7,237
Program Services Man	188,062	6,593	16,000	210,655
Total Expenses P	188,062	13,830	16,000	217,892
Description	Bad Debt Expense	Advertising	Lab Fees	Total

Statement 3 - Form 990, Part IV, Line 57 - Land, Buildings, and Equipment

Accumulated	End of Year Depreciation	404,323 145,304		59,283 44,745	
Accumulated	Depreciation	135,196	330,696	39,271	505,163
	Beginning of Year	404,323	467,052	53,901	925,276
		ı			Totals
		Building	Equipment	Leasehold Improvements	

Statement 4 - Form 990, Part IV, Line 58 - Other Assets

End of Year	296'9
Beginning of Year	5,267
Description	Security Deposits

Avis Goodwin Community Health Center FY 2004 990 Attachments and Support EIN# 02-0304203

Statement 5 - Form 990, Part V - List of Officers, Directors, Trustees, and Key Employees

Name (A)	Title/Average Hours (B)	Compensation (C)	Fitle/Average Hours (B) Compensation (C) Employee Benefits (D) Expense Account (E)	Expense Account (E)
Frank Ramirez	CEO-40 hours	82,189	1,780	0
Janet Atkins	CFO-40 hours	61,382	1,422	
Michael O'Sullivan	President - 2 hours	0	0	0
Paula Wilkinson	Secretary - 2 hours	0	0	0
Paula Mahoney	Treasurer - 2 hours	0	0	0
Noreen Biehl	Vice President - 2 hours	0	0	0
Peter Skjold	Board Member - 2 hours	0	0	0
Donna Claveau	Board Member - 2 hours	0	0	0
Lyndon Goodndge	Board Member - 2 hours	0	0	0
Rennie Evans	Board Member - 2 hours	0	0	0
Janice Silver	Board Member - 2 hours	0	0	0

Statement 6 - Form 990, Part VI, Line 82b - Donated Services

Amount	23,467
Description	Donated Physician Services

Pg 4, 6, BOARD OF DIRECTORS FISCAL YEAR 2004

NAME		OCCUPATION
Board President: Michael O'Sullivan, Dr. P.H. 52 Moharimet Drive Madbury, NH 03820	(978) 934-4480 (W) 742-4621 (H) michael_osullivan@uml.edu	University Professor
Board Vice President: Noreen Biehl Wentworth Douglass Hospital 789 Central Avenue Dover, NH 03820	742-5252 (W) (H) crnb@wdhospital.com	Vice President Community Relations
Board Treasurer: Paula Mahoney Frisbie Memorial Hospital 11 Whitehall Road Rochester, NH 03867	335-8466 (W) 335-8485 (Fax) P.Mahoney@FMHospital.com	Executive Director Frisbie Health Services
Board Secretary: Paula Wilkinson 165 Locust Street Dover, New Hampshire 03820	969-7824 (Cell)	Graphic Arts
Board Members: Donna Claveau 29 Rochester Terrace Rochester, NH 03867	332-6840 ext.217 (W) 332-4860 (H) dclaveau@hrcu.org	Banking
Lyndon Goodridge 34 Isaac Lucas Circle Dover, NH 03820	740-8616 (H) LEGoodridge@comcast.net	Professor of Economics & Business
Rennie Evans 371 Calef's Highway, Rte. 125 Barrington, NH 03825	(603) 664-8021 (W) (603) 664-5654 (H)	Massage Therapist
Janice Silver 13 Forest Street Dover, New Hampshire 03820	(603) 743-3492 ladys7e7sn@aol.com	Child Care Provider
Peter Skjold 5 Brian Street, #D Somersworth, NH 03878	603-692-7126 peterwskjold@aol.com	Property Managment Real Estate
		Rev.5/04