

Amended

2003

990-PF

Return of Private Foundation

Form Department of the Treasury Internal Revenue Service

or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation  
Note: The organization may be able to use a copy of this return to satisfy state reporting requirements

For calendar year 2003, or tax year beginning , 2003, and ending

G Check all that apply Initial return Final return ☒ Amended return Address change Name change

Use the IRS label. Otherwise, print or type. See Specific Instructions.

Name of organization

THE TINKER FOUNDATION, INC.

Number and street (or P O box number if mail is not delivered to street address)

Room/suite

55 EAST 59TH STREET - 21ST FLOOR

City or town, state, and ZIP code

NEW YORK, NY 10022

A Employer identification number

51-0175449

B Telephone number (see page 10 of the instructions)

(212) 421-6858

C If exemption application is pending, check here

D 1 Foreign organizations, check here

2. Foreign organizations meeting the 85% test, check here and attach computation

E If private foundation status was terminated under section 507(b)(1)(A), check here

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here

Check type of organization ☒ Section 501(c)(3) exempt private foundation

☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

Fair market value of all assets at end of year (from Part II, col (c), line 16) \$ 74,043,113.

J Accounting method ☒ Cash ☐ Accrual ☐ Other (specify)

(Part I, column (d) must be on cash basis.)

Part I Analysis of Revenue and Expenses  
(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see page 10 of the instructions))

(a) Revenue and expenses per books (b) Net investment income (c) Adjusted net income (d) Disbursements for charitable purposes (cash basis only)

1	Contributions, gifts, grants, etc. received (attach schedule). Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch B				
2	Distributions from split-interest trusts				
3	Interest on savings and temporary cash investments	435.	435.		
4	Dividends and interest from securities	1,712,676.	1,951,460.		
5a	Gross rents				
b	(Net rental income or (loss))				
6a	Net gain or (loss) from sale of assets not on line 10	790,591.			
b	Gross sales price for all assets on line 6a	30,475,165.			
7	Capital gain net income (from Part IV, line 2)		1,429,875.		
8	Net short-term capital gain				
9	Income modifications			51,079.	
10a	Gross sales less returns and allowances				
b	Less Cost of goods sold				
c	Gross profit or (loss) (attach schedule)				
11	Other income (attach schedule)		308,625.		STMT 2
12	Total. Add lines 1 through 11	2,508,241.	3,690,395.	51,079.	
13	Compensation of officers, directors, trustees, etc.	214,083.	50,017.		164,066.
14	Other employee salaries and wages	325,912.			325,912.
15	Pension plans, employee benefits	153,335.	26,060.		127,275.
16a	Legal fees (attach schedule)	325.	NONE	NONE	325.
b	Accounting fees (attach schedule)	20,000.	10,000.	NONE	10,000.
c	Other professional fees (attach schedule)	322,733.	222,733.		100,000.
17	Interest		13,897.		
18	Taxes (attach schedule) (see page 13 of the instructions)	** 63,272.	31,142.		26,910.
19	Depreciation (attach schedule) and depletion	72,385.	19,182.		
20	Occupancy	50,889.	13,486.		37,403.
21	Travel, conferences, and meetings	66,708.	17,678.		49,030.
22	Printing and publications	9,092.	2,409.		6,683.
23	Other expenses (attach schedule)	116,243.	30,804.		85,438.
24	Total operating and administrative expenses. Add lines 13 through 23	1,414,977.	437,408.	NONE	933,042.
25	Contributions, gifts, grants paid	2,846,650.			2,846,650.
26	Total expenses and disbursements. Add lines 24 and 25	4,261,627.	437,408.	NONE	3,779,692.
27	Subtract line 26 from line 12				
a	Excess of revenue over expenses and disbursements	-1,753,383.			
b	Net investment income (if negative, enter -0-)		3,252,987.		
c	Adjusted net income (if negative, enter -0-)			51,079.	

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**Part II Balance Sheets**

Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
<b>Assets</b>	1 Cash - non-interest-bearing . . . . .	567.	200.	200.
	2 Savings and temporary cash investments . . . . .	248,836.	524,263.	524,263.
	3 Accounts receivable ▶ . . . . .	74,912.		
	Less allowance for doubtful accounts ▶ . . . . .	166,867.	74,912.	74,912.
	4 Pledges receivable ▶ . . . . .			
	Less allowance for doubtful accounts ▶ . . . . .			
	5 Grants receivable . . . . .			
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see page 15 of the instructions)			
	7 Other notes and loans receivable (attach schedule) ▶ . . . . .			
	Less allowance for doubtful accounts ▶ . . . . .			
	8 Inventories for sale or use . . . . .			
	9 Prepaid expenses and deferred charges . . . . .	25,857.	11,644.	11,644.
	10 a Investments - U.S. and state government obligations (attach schedule)			
	b Investments - corporate stock (attach schedule) . . . . .	10,965,695.	13,237,632.	13,237,632.
	c Investments - corporate bonds (attach schedule)			
	11 Investments - land, buildings, and equipment basis . . . . .			
Less accumulated depreciation (attach schedule) ▶ . . . . .				
12 Investments - mortgage loans . . . . .				
13 Investments - other (attach schedule) . . . . .	52,891,290.	59,036,069.	59,036,069.	
14 Land, buildings, and equipment basis . . . . .	2,308,124.			
Less accumulated depreciation (attach schedule) ▶ . . . . .	1,160,281.	1,147,843.	1,147,843.	
15 Other assets (describe ▶ . . . . .)	NONE	10,550.	10,550.	
16 <b>Total assets</b> (to be completed by all filers - see page 16 of the instructions. Also, see page 1, item I) . . . . .	65,515,377.	74,043,113.	74,043,113.	
<b>Liabilities</b>	17 Accounts payable and accrued expenses . . . . .	198,109.	210,395.	
	18 Grants payable . . . . .			
	19 Deferred revenue . . . . .			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable (attach schedule) . . . . .			
	22 Other liabilities (describe ▶ . . . . .)	253.	NONE	
23 <b>Total liabilities</b> (add lines 17 through 22) . . . . .	198,362.	210,395.		
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow SFAS 117, check here ▶ <input checked="" type="checkbox"/> and complete lines 24 through 26 and lines 30 and 31.</b>			
	24 Unrestricted . . . . .	65,317,015.	73,832,718.	
	25 Temporarily restricted . . . . .			
	26 Permanently restricted . . . . .			
	<b>Organizations that do not follow SFAS 117, check here and complete lines 27 through 31. ▶ <input type="checkbox"/></b>			
	27 Capital stock, trust principal, or current funds . . . . .			
	28 Paid-in or capital surplus, or land, bldg, and equipment fund . . . . .			
	29 Retained earnings, accumulated income, endowment, or other funds . . . . .			
	30 <b>Total net assets or fund balances</b> (see page 17 of the instructions) . . . . .	65,317,015.	73,832,718.	
	31 <b>Total liabilities and net assets/fund balances</b> (see page 17 of the instructions) . . . . .	65,515,377.	74,043,113.	

**Part III Analysis of Changes in Net Assets or Fund Balances**

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return) . . . . .	1	65,317,015.
2 Enter amount from Part I, line 27a . . . . .	2	-1,753,383.
3 Other increases not included in line 2 (itemize) ▶ <u>SEE STATEMENT 9</u> . . . . .	3	10,403,863.
4 Add lines 1, 2, and 3 . . . . .	4	73,967,495.
5 Decreases not included in line 2 (itemize) ▶ <u>SEE STATEMENT 10</u> . . . . .	5	134,777.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30 . . . . .	6	73,832,718.

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**Part IV Capital Gains and Losses for Tax on Investment Income**

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse, or common stock, 200 shs. MLC Co.)			(b) How acquired P-Purchase D-Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
<b>1a SEE PART IV SCHEDULE</b>					
<b>b</b>					
<b>c</b>					
<b>d</b>					
<b>e</b>					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)		
<b>a</b>					
<b>b</b>					
<b>c</b>					
<b>d</b>					
<b>e</b>					
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(i) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))		
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any			
<b>a</b>					
<b>b</b>					
<b>c</b>					
<b>d</b>					
<b>e</b>					
2 Capital gain net income or (net capital loss) . . . . .			2	1,429,875.	
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see pages 13 and 17 of the instructions). If (loss), enter -0- in Part I, line 8 . . . . .			3		

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the organization liable for the section 4942 tax on the distributable amount of any year in the base period? . . . ☐ Yes ☒ No  
 If "Yes," the organization does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see page 17 of the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2002	3,545,188.	68,463,173.	0.05178240862
2001	4,230,252.	74,042,321.	0.05713289296
2000	3,988,441.	77,318,831.	0.05158434172
1999	3,764,053.	75,640,828.	0.04976218663
1998	3,487,619.	74,125,786.	0.04705001037
2 Total of line 1, column (d) . . . . .			2 0.25731184030
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years . . . . .			3 0.05146236806
4 Enter the net value of noncharitable-use assets for 2003 from Part X, line 5 . . . . .			4 67,153,323.
5 Multiply line 4 by line 3 . . . . .			5 3,455,869.
6 Enter 1% of net investment income (1% of Part I, line 27b) . . . . .			6 32,530.
7 Add lines 5 and 6 . . . . .			7 3,488,399.
8 Enter qualifying distributions from Part XII, line 4 . . . . .			8 3,779,692.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions on page 17.

**Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see page 17 of the instructions)**

1 a	Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1 Date of ruling letter _____ (attach copy of ruling letter if necessary - see instructions)		
b	Domestic organizations that meet the section 4940(e) requirements in Part V, check here <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b	1	32,530.
c	All other domestic organizations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col (b)	2	
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	3	32,530.
3	Add lines 1 and 2	4	NONE
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	5	32,530.
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	6	
6	Credits/Payments		
a	2003 estimated tax payments and 2002 overpayment credited to 2003	6a	21,099.
b	Exempt foreign organizations - tax withheld at source	6b	NONE
c	Tax paid with application for extension of time to file (Form 8868)	6c	NONE
d	Backup withholding erroneously withheld	6d	
7	Total credits and payments. Add lines 6a through 6d	7	21,099.
8	Enter any penalty for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached	8	
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9	14,974.*
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	
11	Enter the amount of line 10 to be Credited to 2004 estimated tax	11	NONE Refunded

**Part VII-A Statements Regarding Activities**

	Yes	No
1 a During the tax year, did the organization attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see page 18 of the instructions for definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the organization in connection with the activities		X
c Did the organization file Form 1120-POL for this year?	N/A	
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the organization <input checked="" type="checkbox"/> \$ NONE (2) On organization managers <input checked="" type="checkbox"/> \$ NONE		
e Enter the reimbursement (if any) paid by the organization during the year for political expenditure tax imposed on organization managers <input checked="" type="checkbox"/> \$ NONE		
2 Has the organization engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.		X
3 Has the organization made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4 a Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?	N/A	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the organization have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV.	X	
8 a Enter the states to which the foundation reports or with which it is registered (see page 19 of the instructions) <input checked="" type="checkbox"/> NEW YORK		
b If the answer is "Yes" to line 7, has the organization furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	X	
9 Is the organization claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2003 or the taxable year beginning in 2003 (see instructions for Part XIV on page 25)? If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses.		X
11 Did the organization comply with the public inspection requirements for its annual returns and exemption application? Web site address <input checked="" type="checkbox"/> HTTP://FDNCENTER.ORG/GRANTMAKER/TINKER/	X	
12 The books are in care of <input checked="" type="checkbox"/> INGEBOG NANAU Telephone no. <input checked="" type="checkbox"/> 212-421-6858 Located at <input checked="" type="checkbox"/> 55 EAST 59TH STREET, NEW YORK, NY ZIP+4 <input checked="" type="checkbox"/> 10022		
13 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here <input type="checkbox"/> and enter the amount of tax-exempt interest received or accrued during the year		13

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required**

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
<b>1 a</b>	During the year did the organization (either directly or indirectly)		
(1)	Engage in the sale or exchange, or leasing of property with a disqualified person? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(2)	Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(3)	Furnish goods, services, or facilities to (or accept them from) a disqualified person? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(4)	Pay compensation to, or pay or reimburse the expenses of, a disqualified person? . . . . . <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No		
(5)	Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(6)	Agree to pay money or property to a government official? ( <b>Exception.</b> Check "No" if the organization agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days) . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
<b>b</b>	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see page 19 of the instructions)? . . . . . <input type="checkbox"/> <b>1b</b>		<b>X</b>
<b>c</b>	Did the organization engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2003? . . . . . <input type="checkbox"/> <b>1c</b>		<b>X</b>
<b>2</b>	Taxes on failure to distribute income (section 4942) (does not apply for years the organization was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)).		
<b>a</b>	At the end of tax year 2003, did the organization have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2003? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," list the years <input type="checkbox"/> _____		
<b>b</b>	Are there any years listed in 2a for which the organization is <b>not</b> applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see page 19 of the instructions) . . . . . <input type="checkbox"/> <b>2b</b>		<b>N/A</b>
<b>c</b>	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here <input type="checkbox"/> _____		
<b>3 a</b>	Did the organization hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
<b>b</b>	If "Yes," did it have excess business holdings in 2003 as a result of (1) any purchase by the organization or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? ( <i>Use Schedule C, Form 4720, to determine if the organization had excess business holdings in 2003</i> ) . . . . . <input type="checkbox"/> <b>3b</b>		<b>N/A</b>
<b>4 a</b>	Did the organization invest during the year any amount in a manner that would jeopardize its charitable purposes? . . . . . <input type="checkbox"/> <b>4a</b>		<b>X</b>
<b>b</b>	Did the organization make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2003? . . . . . <input type="checkbox"/> <b>4b</b>		<b>X</b>
<b>5 a</b>	During the year did the organization pay or incur any amount to		
(1)	Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(2)	Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(3)	Provide a grant to an individual for travel, study, or other similar purposes? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(4)	Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(5)	Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
<b>b</b>	If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see page 20 of the instructions)? . . . . . <input type="checkbox"/> <b>5b</b>		<b>N/A</b>
<b>c</b>	If the answer is "Yes" to question 5a(4), does the organization claim exemption from the tax because it maintained expenditure responsibility for the grant? . . . . . <b>N/A</b> <input type="checkbox"/> Yes <input type="checkbox"/> No If "Yes," attach the statement required by Regulations section 53.4945-5(d).		
<b>6 a</b>	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
<b>b</b>	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If you answered "Yes" to 6b, also file Form 8870	<b>6b</b>	<b>X</b>

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**1 List all officers, directors, trustees, foundation managers and their compensation (see page 20 of the instructions):**

**2 Compensation of five highest-paid employees (other than those included on line 1 - see page 20 of the instructions). If none, enter "NONE."**

<b>Total number of other employees paid over \$50,000</b> . . . . .	<b>NONE</b>
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<b>Total number of others receiving over \$50,000 for professional services</b>	<b>NONE</b>
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## 12

**Part IX-B Summary of Program-Related Investments** (see page 21 of the instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2		Amount
1	NONE	
2		
All other program-related investments See page 21 of the instructions		
3	NONE	
<b>Total.</b> Add lines 1 through 3		

**Part X Minimum Investment Return** (All domestic foundations must complete this part. Foreign foundations, see page 21 of the instructions)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes		
a	Average monthly fair market value of securities	1a	68,164,348.
b	Average of monthly cash balances	1b	11,614.
c	Fair market value of all other assets (see page 22 of the instructions)	1c	NONE
d	<b>Total</b> (add lines 1a, b, and c)	1d	68,175,962.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	
2	Acquisition indebtedness applicable to line 1 assets	2	NONE
3	Subtract line 2 from line 1d	3	68,175,962.
4	Cash deemed held for charitable activities Enter 1 1/2 % of line 3 (for greater amount, see page 23 of the instructions)	4	1,022,639.
5	<b>Net value of noncharitable-use assets.</b> Subtract line 4 from line 3. Enter here and on Part V, line 4	5	67,153,323.
6	<b>Minimum investment return.</b> Enter 5% of line 5	6	3,357,666.

**Part XI Distributable Amount** (see page 23 of the instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	3,357,666.
2a	Tax on investment income for 2003 from Part VI, line 5	2a	32,530.
b	Income tax for 2003. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	32,530.
3	Distributable amount before adjustments Subtract line 2c from line 1	3	3,325,136.
4a	Recoveries of amounts treated as qualifying distributions	4a	51,079.
b	Income distributions from section 4947(a)(2) trusts	4b	
c	Add lines 4a and 4b	4c	51,079.
5	Add lines 3 and 4c	5	3,376,215.
6	Deduction from distributable amount (see page 23 of the instructions)	6	NONE
7	<b>Distributable amount as adjusted.</b> Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	3,376,215.

**Part XII Qualifying Distributions** (see page 23 of the instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	3,779,692.
b	Program-related investments - Total from Part IX-B	1b	NONE
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	NONE
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	NONE
b	Cash distribution test (attach the required schedule)	3b	NONE
4	<b>Qualifying distributions.</b> Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	3,779,692.
5	Organizations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b (see page 24 of the instructions)	5	32,530.
6	<b>Adjusted qualifying distributions.</b> Subtract line 5 from line 4	6	3,747,162.

**Note:** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

**Part XIII Undistributed Income** (see page 24 of the instructions)

	(a) Corpus	(b) Years prior to 2002	(c) 2002	(d) 2003
1 Distributable amount for 2003 from Part XI, line 7 . . . . .				3,376,215.
2 Undistributed income, if any, as of the end of 2002				
a Enter amount for 2002 only . . . . .			NONE	
b Total for prior years <u>2001</u> . . . . .		NONE		
3 Excess distributions carryover, if any, to 2003				
a From 1998 . . . . .	6,981.			
b From 1999 . . . . .	92,450.			
c From 2000 . . . . .	79,012.			
d From 2001 . . . . .	553,997.			
e From 2002 . . . . .	149,366.			
f Total of lines 3a through e . . . . .	881,806.			
4 Qualifying distributions for 2003 from Part XII, line 4 ▶ \$ <u>3,779,692.</u>				
a Applied to 2002, but not more than line 2a . . . . .			NONE	
b Applied to undistributed income of prior years (Election required - see page 24 of the instructions) . . . . .		NONE		
c Treated as distributions out of corpus (Election required - see page 24 of the instructions) . . . . .	NONE			
d Applied to 2003 distributable amount . . . . .				3,376,215.
e Remaining amount distributed out of corpus . . . . .	403,477.			
5 Excess distributions carryover applied to 2003 (If an amount appears in column (d), the same amount must be shown in column (a) )	NONE			NONE
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	1,285,283.			
b Prior years' undistributed income Subtract line 4b from line 2b . . . . .		NONE		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed . . . . .		NONE		
d Subtract line 6c from line 6b Taxable amount - see page 24 of the instructions . . . . .		NONE		
e Undistributed income for 2002 Subtract line 4a from line 2a Taxable amount - see page 24 of the instructions . . . . .			NONE	
f Undistributed income for 2003. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2004 . . . . .				NONE
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(E) or 4942(g)(3) (see page 25 of the instructions) . . . . .	NONE			
8 Excess distributions carryover from 1998 not applied on line 5 or line 7 (see page 25 of the instructions) . . . . .	6,981.			
9 Excess distributions carryover to 2004. Subtract lines 7 and 8 from line 6a . . . . .	1,278,302.			
10 Analysis of line 9				
a Excess from 1999 . . . . .	92,450.			
b Excess from 2000 . . . . .	79,012.			
c Excess from 2001 . . . . .	553,997.			
d Excess from 2002 . . . . .	149,366.			
e Excess from 2003 . . . . .	403,477.			



**Part XIV Private Operating Foundations** (see page 25 of the instructions and Part VII-A, question 9) **NOT APPLICABLE**

**1 a** If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2003, enter the date of the ruling . . . . .

**b** Check box to indicate whether the organization is a private operating foundation described in section

4942(j)(3) or

4942(j)(5)

**2 a** Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed . . . .

Tax year	Prior 3 years				(e) Total
	(a) 2003	(b) 2002	(c) 2001	(d) 2000	
<b>b</b> 85% of line 2a . . . . .					
<b>c</b> Qualifying distributions from Part XII line 4 for each year listed . . . . .					
<b>d</b> Amounts included in line 2c not used directly for active conduct of exempt activities . . . . .					
<b>e</b> Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c . . . . .					
<b>3</b> Complete 3a, b, or c for the alternative test relied upon:					
<b>a</b> "Assets" alternative test - enter:					
<b>(1)</b> Value of all assets . . . . .					
<b>(2)</b> Value of assets qualifying under section 4942(j)(3)(B)(i) . . . . .					
<b>b</b> "Endowment" alternative test - Enter 2/3 of minimum investment return shown in Part X line 6 for each year listed . . . . .					
<b>c</b> "Support" alternative test - enter:					
<b>(1)</b> Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) . . . . .					
<b>(2)</b> Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii) . . . . .					
<b>(3)</b> Largest amount of support from an exempt organization . . . . .					
<b>(4)</b> Gross investment income . . . . .					

**Part XV Supplementary Information** (Complete this part only if the organization had \$5,000 or more in assets at any time during the year - see page 25 of the instructions.)**1 Information Regarding Foundation Managers:**

**a** List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2).)

NONE

**b** List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

**2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**

Check here ☐ if the organization only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the organization makes gifts, grants, etc. (see page 25 of the instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

**a** The name, address, and telephone number of the person to whom applications should be addressed.

SEE STATEMENT 13

**b** The form in which applications should be submitted and information and materials they should include

SEE STATEMENT 13

**c** Any submission deadlines:

SEE STATEMENT 13

**d** Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors. SEE STATEMENT 13

**Part XV** Supplementary Information (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient Name and address (home or business)	If recipient is an individual show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
<b>a Paid during the year</b> <b>SEE STATEMENT 14</b>				<b>2,846,650.</b>
<b>Total . . . . . ▶ 3a</b>				<b>2,846,650.</b>
<b>b Approved for future payment</b> <b>SEE STATEMENT 14</b>				<b>937,000.</b>
<b>Total . . . . . ▶ 3b</b>				<b>937,000.</b>

## Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated

Enter gross amounts unless otherwise indicated		Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See page 26 of the instructions )
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount		
1 Program service revenue						
a _____						
b _____						
c _____						
d _____						
e _____						
f _____						
g Fees and contracts from government agencies						
2 Membership dues and assessments . . . . .						
3 Interest on savings and temporary cash investments			14	435.		
4 Dividends and interest from securities . . . . .			14	1,712,676.		
5 Net rental income or (loss) from real estate						
a Debt-financed property . . . . .						
b Not debt-financed property . . . . .						
6 Net rental income or (loss) from personal property .						
7 Other investment income . . . . .						
8 Gain or (loss) from sales of assets other than inventory			18	790,591.		
9 Net income or (loss) from special events . . . . .						
10 Gross profit or (loss) from sales of inventory . .						
11 Other revenue: a _____						
b <u>PROCEEDS-LITIGATION</u>						
c <u>SETTLEMENTS</u>			01	252.		
d <u>TRADING COMMISSION</u>						
e <u>REBATES</u>			01	4,290.		
12 Subtotal. Add columns (b), (d), and (e) . . . . .				2,508,244.		
13 Total. Add line 12, columns (b), (d), and (e) . . . . .				13	2,508,244.	

(See worksheet in line 13 instructions on page 26 to verify calculations.)

## Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

[illegible]

		Yes	No
<b>1</b>	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?		
<b>a</b>	Transfers from the reporting organization to a noncharitable exempt organization of:		
	(1) Cash	<b>1a(1)</b>	X
	(2) Other assets	<b>1a(2)</b>	X
<b>b</b>	Other transactions		
	(1) Sales of assets to a noncharitable exempt organization	<b>1b(1)</b>	X
	(2) Purchases of assets from a noncharitable exempt organization	<b>1b(2)</b>	X
	(3) Rental of facilities, equipment, or other assets	<b>1b(3)</b>	X
	(4) Reimbursement arrangements	<b>1b(4)</b>	X
	(5) Loans or loan guarantees	<b>1b(5)</b>	X
	(6) Performance of services or membership or fundraising solicitations	<b>1b(6)</b>	X
<b>c</b>	Sharing of facilities, equipment, mailing lists, other assets, or paid employees	<b>1c</b>	X
<b>d</b>	If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.		

[illegible]

**2 a** Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

**b** If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer or fiduciary) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer or trustee <i>Ernest J. Senne</i>		Date 5-7-08		Title President	
	Preparer's signature <i>Laura Kelymuli</i>		Date 5/6/08		Check if self-employed <input type="checkbox"/>	
Paid Preparer's Use Only	Firm's name (or yours if self-employed), address, and ZIP code <b>ERNST &amp; YOUNG LLP</b> <b>5 TIMES SQUARE</b> <b>NEW YORK, NY 10036</b>				Preparer's SSN or PTIN (See Signature on page 28 of the instructions) EIN <b>34-6565596</b> Phone no <b>212-773-3000</b>	

Form 990-PF (2003)

THE TINKER FOUNDATION, INC.  
EIN: 51-0175449  
DECEMBER 31, 2003

REASON FOR AMENDMENT:

THE RETURN IS BEING AMENDED BY THE TAXPAYER TO REPORT TAXABLE INCOME FROM PARTNERSHIP INVESTMENT ACTIVITY WHICH WAS INADVERTENTLY OMITTED FROM THE ORIGINAL FILING.

THE ADDITIONAL INCOME AND EXPENSE ITEMS, WITH BASIS ADJUSTMENTS TO PARTNERSHIP SALES, RESULTED IN AN ADDITIONAL TAX LIABILITY OF \$11,431. INTEREST CALCULATED AT THE IRS INTEREST RATES HAS BEEN INCLUDED WITH THE PAYMENT OF \$14,974.

FORM 990PF, PART I - DIVIDENDS AND INTEREST FROM SECURITIES  
=====

DESCRIPTION -----	REVENUE AND EXPENSES PER BOOKS -----	NET INVESTMENT INCOME -----
INT AND DIV FROM SECURITIES	1,712,676.	1,712,676.
- DAVIDSON KEMPNER INST PARTNERS		-9,089.
- SILCHESTER INT'L INVESTORS		247,873.
	-----	-----
TOTAL	1,712,676.	1,951,460.
	=====	=====

THE TINKER FOUNDATION, INC.  
EIN: 51-0175449  
DECEMBER 31, 2003

FORM 990-PF PART IV SCHEDULE: CAPITAL GAINS AND LOSSES FOR TAX ON INVESTMENT INCOME

PUBLICLY TRADED SECURITIES	790,591
NET SHORT-TERM CAP GAIN - DAVIDSON KEMPNER	271,169
NET LONG-TERM CAP GAIN - DAVIDSON KEMPNER	223,612
NET SHORT-TERM CAP GAIN - SILCHESTER INTL INVESTORS	77,819
NET LONG-TERM CAP GAIN - SILCHESTER INTL INVESTORS	321,768
BOOK TO TAX ADJ ON SALE OF UNITS - SILCHESTER INTL INVESTORS	<u>(255,084)</u>
FORM 990-PF PART IV LINE 2	<u><u>1,429,875</u></u>

FORM 990PF, PART I - OTHER INCOME  
=====

DESCRIPTION -----	REVENUE AND EXPENSES PER BOOKS -----	NET INVESTMENT INCOME -----
PROCEEDS-LITIGATION SETTLEMENTS	252.	252.
TRADING COMMISSION REBATES	4,290.	4,290.
ORDINARY INCOME - DAVIDSON KEMPNER INST		196,042.
SEC 1256 GAIN - DAVIDSON KEMPNER INST		1,205.
SEC 988 GAIN - SILCHESTER INT'L INV		106,836.
	-----	-----
TOTALS	4,542.	308,625.
	=====	=====



FORM 990PF, PART I - LEGAL FEES

=====

DESCRIPTION -----	REVENUE AND EXPENSES PER BOOKS -----	NET INVESTMENT INCOME -----	ADJUSTED NET INCOME -----	CHARITABLE PURPOSES -----
LEGAL FEES	325.			325.
	-----	-----	-----	-----
TOTALS	325.	NONE	NONE	325.
	=====	=====	=====	=====

FORM 990PF, PART I - ACCOUNTING FEES  
=====

DESCRIPTION -----	REVENUE AND EXPENSES PER BOOKS -----	NET INVESTMENT INCOME -----	ADJUSTED NET INCOME -----	CHARITABLE PURPOSES -----
ACCOUNTING FEES	20,000.	10,000.		10,000.
TOTALS	20,000.	10,000.	NONE	10,000.
	=====	=====	=====	=====

## FORM 990PF, PART I - OTHER PROFESSIONAL FEES

=====

DESCRIPTION -----	REVENUE AND EXPENSES PER BOOKS -----	NET INVESTMENT INCOME -----	CHARITABLE PURPOSES -----
INVESTMENT MANAGEMENT FEES	174,629.	174,629.	
CUSTODIAN FEES	19,306.	19,306.	
OTHER INVESTMENT FEES	28,798.	28,798.	
CONSULTANTS	100,000.		100,000.
	-----	-----	-----
TOTALS	322,733.	222,733.	100,000.
	=====	=====	=====

FORM 990PF, PART I - INTEREST EXPENSE  
=====

DESCRIPTION -----	REVENUE AND EXPENSES PER BOOKS -----	NET INVESTMENT INCOME -----
INT EXP - DAVIDSON KEMPNER		13,897.
	-----	-----
TOTALS	=====	=====
		13,897.
		=====

## FORM 990PF, PART I - TAXES

=====

DESCRIPTION -----	REVENUE AND EXPENSES PER BOOKS -----	NET INVESTMENT INCOME -----	CHARITABLE PURPOSES -----
EXCISE TAX PAYMENTS	30,365.		
FICA	32,907.	5,997.	26,910.
FOREIGN TAXES - D KEMPNER		303.	
FOREIGN TAXES - SILCHESTER		24,842.	
TOTALS	63,272.	31,142.	26,910.
	=====	=====	=====

FORM 990PF, PART II - OTHER ASSETS  
=====

DESCRIPTION -----	ENDING BOOK VALUE -----	ENDING FMV ----
RECOVERABLE FEDERAL EXCISE TAX	10,550. -----	10,550. -----
TOTALS	10,550. =====	10,550. =====

FORM 990PF, PART III - OTHER INCREASES IN NET WORTH OR FUND BALANCES  
=====

DESCRIPTION -----	AMOUNT -----
UNREALIZED GAIN ON INVESTMENTS	8,931,132.
BOOK TO TAX ADJ ON PARTNERSHIP INC/EXP	1,398,193.
AMORTIZATION OF PREPAID EXPENSES	8,693.
CAPITALIZATION OF FIXED ASSETS	3,963.
ADJUSTMENT OF EST FEDERAL EXCISE TAX	10,803.
REFUND OF PRIOR YEAR QUAL DISTRIBUTION	51,079.
	-----
TOTAL	10,403,863.
	=====

FORM 990PF, PART III - OTHER DECREASES IN NET WORTH OR FUND BALANCES  
=====

DESCRIPTION -----	AMOUNT -----
REVERSAL OF ACCRUED INTEREST	102,400.
REVERSAL OF ACCRUED EXPENSES	31,848.
REVERSAL PRIOR YEAR EXCHANGE & ACCT REC	524.
ROUNDING ADJUSTMENT	5.
	-----
TOTAL	134,777.
	=====



The Tinker Foundation Incorporated

51-0175449

Schedule of Investments

December 31, 2003

Number of Shares	Name	Fair Value
<b>Short-Term Investments</b>		\$ 524,263
<b>Commingled Funds</b>		
224,710	McStay (John) Investment Counsel	3,833,547
136,141	PIMCO Funds: Emerging Markets Bond Fund	1,430,844
2,052,154	PIMCO Funds: Total Return Fund	21,978,568
300,700	Silchester International Investors: International Value Equity Trust	10,103,737
91,340	The Vanguard Group: Institutional Index Fund	9,296,630
	<b>Total Commingled Funds</b>	<b>46,643,326</b>
<b>Common stocks</b>		
2,870	3M Co.	244,036
2,640	Abbott Laboratories	123,024
8,210	Accenture Ltd.	216,087
3,970	Air Products and Chemicals Inc.	209,735
10,175	ALCOA Inc.	386,650
1,970	Altria Group Inc.	107,207
2,370	American Express Company	114,305
1,650	Amgen Inc.	101,953
2,130	Anheuser-Busch Companies Inc.	112,208
500	Anthem Inc.	37,500
5,100	Aon Corporation	122,094
4,880	Applied Materials Inc.	109,507
2,420	Automatic Data Processing Inc.	95,856
4,240	Bank of America Corp.	341,023
2,730	Boston Scientific Corp.	100,355
3,140	BP PLC Sponsored ADR	154,959
1,160	Caterpillar Inc.	96,303
4,155	Charter One Financial Inc.	143,555
6,020	Cisco Systems Inc.	145,865
11,247	Citigroup Inc.	545,929
1,565	ConocoPhillips	102,617
2,220	Coming Inc.	23,154
2,400	Coca-Cola Co.	121,800

The Tinker Foundation Incorporated

Schedule of Investments (continued)

December 31, 2003

Number of Shares	Name	Fair Value
2,130	Deere & Company	\$ 138,556
2,840	Dell Inc.	96,503
4,815	Dow Chemical Company	200,159
1,860	Eastman Chemical Co.	73,526
7,620	EMC Corp.	98,451
7,460	ExxonMobil Corp.	305,860
2,395	Federal Home Loan Mortgage Corp.	139,676
5,465	First Data Corp.	224,557
1,760	Forest Laboratories Inc.	108,768
1,015	Gannett Co. Inc.	90,497
11,325	General Electric Co.	350,848
1,885	General Motors Corporation	100,659
1,020	Goldman Sachs Group Inc.	100,705
9,660	Halliburton Company	251,160
7,196	Hartford Financial Services Group Inc.	424,780
16,570	Hewlett-Packard Co.	380,613
4,400	Honeywell International, Inc.	147,092
3,980	Intel Corporation	127,559
5,630	International Business Machines Corp.	521,788
2,040	International Paper Company	87,944
6,205	JP Morgan Chase & Co.	227,910
5,390	Limited Brands Inc.	97,182
4,449	Lincoln National Corp.	179,606
2,250	Linear Technology Corp.	94,658
2,855	Lockheed Martin Corp.	146,747
2,000	Lowe's Companies Inc.	110,780
1,710	Marsh & McLennan Companies Inc.	129,782
10,895	Masco Corporation	298,632
3,940	Meadwestvaco Corp.	117,215
1,770	Medtronic Inc.	86,040
3,815	Merck & Co. Inc.	176,253
5,190	Microsoft Corp.	142,050
4,545	Monsanto Co.	130,805

The Tinker Foundation Incorporated

Schedule of Investments (continued)

December 31, 2003

Number of Shares	Name	Fair Value
3,575	Morgan Stanley	\$ 206,885
2,105	Newell Rubbermaid Inc.	47,931
15,715	Nokia Corp.	267,155
2,210	Northrop Grumman Corp.	211,276
5,330	Pall Corp.	143,004
10,260	Pfizer Inc.	362,486
4,175	Pitney Bowes Inc.	169,589
2,145	Procter & Gamble Co.	214,243
5,965	SBC Communications Inc.	155,508
3,080	Synopsys Inc.	104,289
2,570	Target Corp.	98,688
1,590	United Parcel Service Inc.	118,535
6,440	UNUMProvident Corp.	101,559
2,750	Veritas Software Corp.	101,806
4,920	Verizon Communications Inc.	172,594
5,210	Viacom Inc.	231,220
4,610	Wachovia Corp.	214,780
2,300	Wal-Mart Stores Inc.	122,015
3,123	Wells Fargo & Co.	183,914
4,705	Wyeth	199,727
1,900	XL Capital Ltd.	147,345
		<u>13,237,632</u>
	<b>Limited Partnerships</b>	
	Davidson Kempner Institutional Partners, L.P.	7,215,222
	Schroder Equity Partners, L.P.	<u>5,177,521</u>
	Total limited partnerships	<u>12,392,743</u>
	<b>Total investments</b>	<u>\$ 72,797,964</u>

**The Tinker Foundation, Incorporated - 51-0175449**  
**990 PF Part VIII, Line 1, Officers, Directors and Trustees**  
**12/31/03**

Name and Social Security Number	Address	Title	Time Devoted to Position	Compensation	Contribution to Employee Benefit Plan	Exp. Account and Other Allowances
William R. Chaney	Tinker Foundation, Inc. 55 East 59th Street New York, NY 10022	Director	Part Time	\$3,000	none	none
Sally Grooms Cowal	Tinker Foundation, Inc. 55 East 59th Street New York, NY 10022	Director	Part Time	\$3,000	none	none
John A. Luke, Jr.	Tinker Foundation, Inc. 55 East 59th Street New York, NY 10022	Treasurer & Director	Part Time	\$3,000	none	none
Charles McC. Mathias	Tinker Foundation, Inc. 55 East 59th Street New York, NY 10022	Director	Part Time	\$3,000	none	none
Kenneth Maxwell	Tinker Foundation, Inc. 55 East 59th Street New York, NY 10022	Director	Part Time	\$3,000	none	none
Martha T. Muse	Tinker Foundation, Inc. 55 East 59th Street New York, NY 10022	Chairman	Part Time	\$0	none	none
Richard de J. Osborne	Tinker Foundation, Inc. 55 East 59th Street New York, NY 10022	Director	Part Time	\$3,000	none	none
Renate Rennie	Tinker Foundation, Inc. 55 East 59th Street New York, NY 10022	President & Director	Full Time	\$190,083	\$28,500	none
Susan Segal	Tinker Foundation, Inc. 55 East 59th Street New York, NY 10022	Director	Part Time	\$3,000	none	none
Alan Stoga	Tinker Foundation, Inc. 55 East 59th Street New York, NY 10022	Director	Part Time	\$3,000	none	none
				\$214,083	\$28,500	\$0

# THE TINKER FOUNDATION INCORPORATED

51-0175449

55 East 59th Street, New York, NY 10022 Phone: 212-421-6858 Fax: 212-223-3326

Web Site: <http://fdncenter.org/grantmaker/tinker>

Martha T. Muse, Chairman  
Renate Rennie, President

## HISTORY

The Tinker Foundation was created in 1959 by Dr. Edward Larocque Tinker. His lifelong devotion to the Iberian tradition in the Old and New Worlds gave definition to the Foundation's overall purpose. Both in its early days and since its incorporation in 1975, the Foundation's agenda has reflected a linguistic and geographical focus on Latin America, Spain and Portugal. More recently, the Foundation has included within its mandate the support of activities concerning

Antarctica, a region of growing interest to so many nations of the Western Hemisphere. This focus is unique within the United States philanthropic community.

## FUNDING PRIORITIES

Tinker Foundation grants are awarded to organizations and institutions that promote the interchange and exchange of information within the community of those concerned with the affairs of Spain, Portugal, Ibero-America and Antarctica. (Ibero-America is defined here as the Spanish- and Portuguese-speaking countries of the Western Hemisphere.) Emphasis is placed on those activities that have strong public policy implications, offer innovative solutions to many of the problems facing these regions today, and incorporate new mechanisms for addressing environmental, economic and governance issues. Such activities may include, but are not limited to, research projects, conferences and short-term training workshops related to the Foundation's areas of interest. The Foundation encourages collaboration between organizations in the United States and Iberia or Latin America and among institutions in those regions.

It should be noted that as a small foundation with limited resources that serve to restrict the number of projects we are able to support, only a small portion of all eligible requests can be met. In addition, the Foundation will not consider requests for 1) annual fund-raising appeals for such organizations as the Community Chest or the United Way; 2) support for the construction of buildings or major equipment purchases; 3) individual research; 4) funding related to health or medical issues; 5) production costs for films, television and radio projects; 6) funding for arts and humanities projects, including art museum collections and exhibits; 7) endowments, and 8) general operating support.

## APPLICATION DEADLINES AND PRIORITIES

Applications for institutional grants are considered biannually by the Board of Directors, in mid-June and mid-December. *The deadline for the receipt of proposals for the summer meeting is March 1st; for the winter meeting it is September 1st.* These dates represent final deadlines for consideration of proposals. However, we would urge and strongly advise those seeking support to submit proposals to the Foundation well in advance of these closing dates. Discussion and consultation may well be required prior to the acceptance of a proposal for serious consideration and recommendation to the Board of Directors.

Complete proposals should be prepared according to the instructions on the following pages. Please note that all *proposals must be submitted in English*, otherwise the proposal will not be accepted for processing.

## APPLICANT INFORMATION INSTITUTIONAL GRANTS

## THE TINKER FOUNDATION INCORPORATED

### REPORTING REQUIREMENTS

During the term of the grant, the recipient is responsible for the submission of the appropriate written reports on activities and expenditures made. Upon completion of the grant, a full accounting – narrative as well as financial – will be required. It is also customary for Foundation representatives to make site visits for the evaluation of selected grant activities. At the time of the announcement of the award, the Foundation will provide specific instructions for the preparation of the reports.

### APPLICATION INSTRUCTIONS

The following information is designed to instruct you on the content and format of your proposal to the Tinker Foundation. *Two copies of the complete proposal, without binders and in the English language*, should be sent to the President of the Foundation and include the items listed in the following check-list. All institutions submitting proposals, even if they were funded previously, are required to include all of this information.

Please note, submission of incomplete proposals may cause a substantial delay in the Foundation's review. We, therefore, urge all applicants to comply with the procedures set forth below.

### PROPOSAL CHECKLIST

1. Proposal cover sheet
2. A separate one-page summary of the proposal, describing briefly the project's objectives, target audience or beneficiaries, proposed methodology and plan for dissemination of results
3. A full proposal providing more detail on the project's objectives and theoretical, practical and/or policy-related significance (both as a discrete endeavor and within the broader field)
4. A plan of work describing the activities to be undertaken and indicating any factors which could serve to delay this plan or change the amount of time required to complete the project as well as alter the proposed budgetary designations
5. Anticipated results of the project
6. A specific plan for the dissemination of those results, i.e., identification of the target audience and the means by which it will be reached
7. A description of the plan to evaluate the short- and long-term impact of the project's results upon its completion
8. Names and addresses of three individuals familiar with the proposed topic/field, but not directly involved in the project
9. Itemized budget for the costs of the entire project
10. Itemized budget for those expenses for which Tinker Foundation funding is sought (Please note that as a general rule the Foundation does not pay overhead or indirect costs. However, in those exceptional cases when it is considered absolutely necessary, a maximum of 10% of the project's direct costs may be included as overhead in the budget)
11. A copy of the letter from the Internal Revenue Service confirming the organization's status as tax exempt (U.S. organizations only)
12. A copy of the organization's latest Federal/State Form 990 (U.S. organizations only)
13. A copy of the organization's latest financial statement
14. Qualifications of the project director and personnel, with *curricula vitae* attached
15. A complete list of the organization's staff and Board of Directors
16. A brief narrative statement providing an historical overview of the institution

If there are any questions concerning these application procedures, please do not hesitate to contact the Foundation.

THE TINKER FOUNDATION INCORPORATED

(Please type or print, and be sure to complete both sides of the form.)

ORGANIZATIONAL INFORMATION

Organization's Legal Name and Address:

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Organization's Telephone Number, Fax Number, E-mail and Web Addresses:

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Name and Title of the Director of Organization:

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Project Director Name and Title:

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Project Director Address: (If different from above)

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Project Director Phone and Fax Numbers:

T \_\_\_\_\_ F \_\_\_\_\_

Project Director E-mail Address:

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PROJECT INFORMATION

Project Submission Date:

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Project Title:

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PROPOSAL  
COVER SHEET  
INSTITUTIONAL  
GRANTS

Please continue on next page

**THE TINKER FOUNDATION INCORPORATED**

Total Project Budget:

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Amount Requested from The Tinker Foundation:

*(If requesting a multi-year grant, please also specify amounts requested per year.)*

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Project Duration:

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Starting Date:

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Anticipated Completion Date:

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Other Organizations Approached for Funding for This Project:

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*(Please be sure to attach the one-page summary of your proposal to this application form.)*



THE TINKER FOUNDATION INCORPORATED - 51-0175449

Name & Address of Donee	Purpose of Grant	Authorized During the Year 2003	Payments During the Year 2003	Approved for Future Payment	I.R.S. Status
Accion Ciudadana Avenida La Reforma 12-01 Guatemala City, Guatemala	Proposal for Strengthening Political Parties to Improve Parliamentary Control	\$60,000	\$60,000		Foreign Institution (Affidavit)
ACCION International 58 Roland St., Suite 300 Boston, MA 02129	Assessment of the Status of Microfinance Regulation and Supervision in Selected Latin American Countries	\$39,000	\$39,000		Public Charity
Americas Society, Inc. 685 Park Ave. New York, NY 10021	Brazil and the New Administration		\$70,000		Public Charity
Asociacion Foro de Educativo Nicaraguense Calle Principal de Colonial Los Robles Managua, Nicaragua	Report Card on Education in Nicaragua	\$10,000	\$10,000		Foreign Institution (Affidavit)
Atlantic Council of the United States, Inc. 910 17th St, NW, Suite 1000 Washington, DC 20006	Untying the Knot: A Compendium of U.S. Policies, Laws and Regulations on Cuba	\$16,000	\$16,000		Public Charity
Brookings Institution 1775 Massachusetts Avenue, N.W. Washington, DC 20036	Safety Nets and the Social Contract in Latin America		\$65,000		Public Charity
Center for Global Development 1776 Massachusetts Ave., NW, Suite 300 Washington, DC 20038	International Made Regulations? Policy Options for Sound and Dynamic Financial Systems in Latin America	\$120,000	\$60,000	\$60,000	Public Charity
Center for Strategic and International Studies 1800 K St, NW Washington, DC 20006	Assessing Executive-Legislative Relations in Mexico	\$60,000	\$30,000	\$30,000	Public Charity
Centro de Estudios Cientificos Casilla 1469 Valdivia, Chile	For the Laboratory of Glaciology, Environment and Climate Change Studies		\$150,000		Foreign Institution (Affidavit)
Centro de Investigacion y Docencia Economicas, A.C. Apartado Postal 10-983 01210 Mexico, D.F., Mexico	Legal Education as a Means Toward Rule of Law in Mexico and Latin America		\$32,000		Foreign Institution (Affidavit)

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Name & Address of Donor	Purpose of Grant	Authorized During the Year 2003	Payments During the Year 2003	Approved for Future Payment	I.R.S. Status
Centro de Investigación y Desarrollo de la Educación Casilla Postal 13608 Santiago, Chile	Study of Educational Accountability in Chile	\$80,000	\$35,000	\$44,000	Foreign Institution (Affidavit)
Centro de Investigaciones Económicas Nacionales 12 calle 1-25, zona 10 Guatemala, Guatemala	Labor Politics in Central America: Opportunities or Barriers for the Negotiations of the Free Trade Agreement?	\$60,000	\$60,000		Foreign Institution (Affidavit)
Centro para la Estabilidad Financiera San Martín 483, 2 piso Buenos Aires, Argentina	Assistance for Capacity Building in Financial Services Issues for the Legislative Power in Argentina	\$80,000	\$40,000	\$40,000	Foreign Institution (Affidavit)
City University of New York 385 Fifth Ave., Suite 5-301 New York, NY	A Comparative Understanding of Estuary Ecosystems	\$30,000	\$30,000		Educational Institution
Ronald Coase Institute 6348 Weirman Ave. St. Louis, MO 63130	Reducing the Costs of Exchange: Proposal for Pilot Studies and Meetings	\$40,000	\$40,000		Public Charity
Columbia University New York, NY 10027	Tinker Field Research Grant	\$10,000	\$10,000		Educational Institution
Consejo Argentino para las Relaciones Internacionales Uruguay 1037 - 1o Buenos Aires, Argentina	CARI's Plan of Action	\$100,000	\$50,000	\$50,000	Foreign Institution (Affidavit)
Cornell University Ithaca, NY 14853	Tinker Field Research Grant	\$15,000	\$15,000		Educational Institution
Council on Foreign Relations, Inc. 68 E. 68th St. New York, NY 10021	A Forum for the Americas		\$80,000		Public Charity
Due Process of Law Foundation 1779 Massachusetts Ave., NW, Suite 510A Washington, DC 20036	Justices of the Peace and Indigenous Law in Guatemala	\$48,000	\$48,000		Public Charity
Editorial Instituto Fernand Braudel de Economía Mundial Rua Ceara 02, CEP 01243-010 Sao Paulo, Brazil	Crime, Schools, Jobs: Public Policy in Communities of Sao Paulo	\$100,000	\$50,000	\$50,000	Foreign Institution (Affidavit)
Expansiva Isidora Goyenachea 3162 Santiago, Chile	Improving Technology: A Workshop-Based Approach	\$15,000	\$15,000		Foreign Institution (Affidavit)

Name & Address of Donee	Purpose of Grant	Authorized During the Year 2003	Payments During the Year 2003	Approved for Future Payment	I.R.S. Status
Florida International University Foundation, Inc. Tomiari Campus Miami, FL 33199	A National Survey of Community-Managed Forestry in Mexico: A Tool for Decision Making in Mexican Forest Policy	\$76,000	\$76,000		Educational Institution
Florida International University Foundation, Inc. Miami, FL 33199	Tinker Field Research Grant	\$10,000	\$10,000		Educational Institution
Fundacion Centro de Implementacion de Politicas Publicas para la Equidad y el Crecimiento Avenida Callao 25, #1 Buenos Aires, Argentina	Research, Information Production, Media Dissemination and Civil Society Monitoring of the Argentine Budget Process to Improve Public Oversight and Fiscal Accountability	\$120,000	\$84,000	\$56,000	Foreign Institution (Affidavit)
Fundacion Instituto de Empresa Maria de Molina 11, 13 y 15 Madrid, Spain	The Labour Market in Spain: Analysis and Reforms	\$100,000	\$65,000	\$35,000	Foreign Institution (Affidavit)
Fundacion Naturaleza para el Futuro Via Monte 1167, piso 8 Buenos Aires, Argentina	Protecting Landscapes and Places of Special Natural and Cultural Value: A Policy Toolbox for Community Development and Democracy in Argentina	\$138,000	\$68,000	70000	Foreign Institution (Affidavit)
Fundacion Pro Bono Juan Antonio Rios 58, piso 7 Santiago, Chile	Strengthen, Promote and Extend the Pro Bono Initiative and Reinforce its Dissemination	\$90,000	\$60,000	\$30,000	Foreign Institution (Affidavit)
Institute for International Economics 1750 Massachusetts Ave., NW Washington, DC 20038	An Economic Policy Agenda for Latin America	\$20,000	\$20,000		Public Charity
Instituto APOYO Castilla Postal 180974 Lima, Peru	Institutional Aspects in the Design of Crime and Violence Prevention and Control Policies		\$45,000		Foreign Institution (Affidavit)
Instituto Centroamericano de Administracion de Empresas Apartado 960-4050 Alajuela, Costa Rica	The Sustainable Markets Intelligence Center		\$80,000		Public Charity
Instituto Internacional de Medio Ambiente y Desarrollo-Amencia Latina Av. General Paz 1180 Buenos Aires, Argentina	Decentralization and Socio-Productive Policies Aimed at Combating Social Emergency		\$55,000		Foreign Institution (Affidavit)
Inter-American Dialogue 1211 Connecticut Ave., NW, Suite 510 Washington, DC 20038	U.S. Policy Task Force	\$80,000	\$40,000	\$40,000	Public Charity

Name & Address of Donee	Purpose of Grant	Authorized During the Year 2003	Payments During the Year 2003	Approved for Future Payment	I.R.S. Status
Intercultural Center for the Study of Deserts and Oceans, Inc. P.O. Box 44208 Tucson, AZ 85733-4208	Developing Conservation and Management Policies in Northern Gulf of California Marine Reserves	\$110,000	\$55,000	\$55,000	Public Charity
International Centre for Research in Agroforestry Washington, DC	Agroforestry and Small-Scale Farmers in the Peruvian Amazon		\$60,000		Public Charity
Manhattan Institute for Policy Research, Inc. 52 Vanderbilt Ave. New York, NY	Building on Successes	\$120,000	\$60,000	\$60,000	Public Charity
Monterey Institute of International Studies 425 Van Buren St. Monterey, CA 93940	Improving and Expanding Use of Conservation Easements in Latin America	\$110,000	\$55,000	\$55,000	Educational Institution
National Public Radio, Inc. 2025 M St., NW Washington, DC 20038	A Special Reporting Series on Latin America	\$70,000	\$70,000		Public Charity
New York Regional Association of Grantmakers, Inc. 605 Eighth Avenue, Suite 1805 New York, NY 10018	General operational support for services to New York area grant makers	\$3,150	\$3,150		Public Charity
NatureServe 1101 Wilson Blvd., 16th Floor Arlington, VA 22209	A Framework for Sustainable Conservation Practices in the Guaraní Aquifer of Paraguay	\$60,000	\$60,000		Public Charity
Ohio State University Columbus, OH 43210	Tinker Field Research Grant	\$10,000	\$10,000		Educational Institution
Organization for Tropical Studies, Inc. P.O. Box 90630 Durham, NC 27708-0630	Strengthening the Institution		\$25,000		Public Charity
Pace University White Plains, NY	The Dynamics of Civil Society in the U.S. and Brazil	\$60,000	\$30,000	\$30,000	Educational Institution
Pronatura, A.C. C.P. 01740 Mexico, DF, Mexico	Creating Legal Tools and Incentive Mechanisms for the Conservation and Sustainable Management of Community Lands in Mexico	\$125,000	\$60,000	\$65,000	Foreign Institution (Affidavit)
State University of New York at Stony Brook Stony Brook, NY 11784	Tinker Field Research Grant	\$10,000	\$10,000		Educational Institution

Name & Address of Donor	Purpose of Grant	Authorized During the Year 2003	Payments During the Year 2003	Approved for Future Payment	I.R.S. Status
TransFair USA 1811 Telegraph Ave., Suite 900 Oakland, CA 94612	Fair Trade Coffee: Evaluation of Impacts on Farming Communities in Latin America	\$84,000	\$42,000	\$42,000	Public Charity
Trilateral Commission North America 345 E 46th St New York, NY 10017	Inauguration of Annual Regional Meetings to Include Mexican Participation		\$20,000		Public Charity
Tulane University New Orleans, LA	Tinker Field Research Grant	\$15,000	\$15,000		Educational Institution
University of Alberta Edmonton, Alberta T6G 2M7, Canada	Tools Toward Better Decision Making on Tropical Dry Forest Ecosystems		\$38,000		Educational Institution
University of Arizona Tucson, AZ	Tinker Field Research Grant	\$15,000	\$15,000		Educational Institution
University of California, The Regents of the Berkeley, CA	Scripps Institution of Oceanography: Marine Reserves in the Gulf of California		\$60,000		Educational Institution
University of California, The Regents of the Berkeley, CA	Center for U.S.-Mexican Studies: Reforming the Administration of Justice in Mexico	\$45,000	\$45,000		Educational Institution
University of Chicago Chicago, IL	Tinker Field Research Grant	\$15,000	\$15,000		Educational Institution
University of Georgia Gainesville, FL	Tinker Field Research Grant	\$10,000	\$10,000		Educational Institution
University of Illinois at Urbana-Champaign Champaign, IL	Tinker Field Research Grant	\$15,000	\$15,000		Educational Institution
University of North Carolina at Chapel Hill/ Duke University Consortium Chapel Hill, NC	Tinker Field Research Grant	\$15,000	\$15,000		Educational Institution
University of Texas at Austin Austin, TX 78712	Tinker Field Research Grant	\$15,000	\$15,000		Educational Institution
University of Wisconsin - Madison Madison, WI 53706	Tinker Field Research Grant	\$15,000	\$15,000		Educational Institution
Vera Institute of Justice, Inc. 233 Broadway, 12th Floor New York, NY 10279	Evaluation of the Chilean Prosecution Service	\$80,000	\$80,000		Public Charity
Washington Office on Latin America 1530 Connecticut Ave., NW Washington, DC 20009	Police Debate in Mexico: Broadening and Deepening the Policy Debate	\$55,000	\$55,000		Public Charity

Name & Address of Donee	Purpose of Grant	Authorized During the Year 2003	Payments During the Year 2003	Approved for Future Payment	I.R.S. Status
Wildlife Conservation Society 2300 Southern Blvd. Bronx, NY 10460	Strategies for Effective Community-based Conservation: A Comparative Analysis of Field Experience	\$120,000	\$60,000	\$60,000	Public Charity
Woodrow Wilson International Center for Scholars One Woodrow Wilson Plaza Washington, DC 20004-3027	Decentralization, Local Initiatives and Citizenship in Latin America	\$125,000	\$60,000	\$65,000	Public Charity
Woods Hole Research Center Inc PO Box 298 Woods Hole, MA 02543-0298	Environmental Planning along Highway Corridors in Amazonia		\$43,000		Public Charity
World Wildlife Fund, Inc. 1250 24th Street, NW Washington, DC 20037	A System of Tradable Rights for Natural Forest Habitat in Agricultural Areas of Paraguay	\$60,000	\$60,000		Public Charity
Yale University New Haven, CT 06511	Tinker Field Research Grant	\$10,000	\$10,000		Educational Institution
Charitable Contributions	TOTAL:	\$2,889,150	\$2,785,150	\$937,000	
			61,500		
	TOTAL		2,846,650		

The Tinker Foundation, Incorporated - 51-0175449  
990 PF Part II, Line 14, Fixed Assets  
990 PF Part I, Line 19, Depreciation  
12/31/03

Fixed Assets			Accumulated	2003	Accumulated
<u>Year Acquired:</u>		<u>Basis:</u>	<u>Depreciation</u> <u>at 1/1/03</u>	<u>Depreciation</u> <u>Expense</u>	<u>Depreciation</u> <u>at 12/31/03</u>
1986	Condominium	\$2,015,188	(\$856,458)	(\$50,380)	(\$906,838)
1986	Furniture & Fixtures	\$90,390	(\$90,390)	\$0	(\$90,390)
1987	Condominium	\$29,099	(\$11,639)	(\$727)	(\$12,366)
1987	Furniture & Fixtures	\$1,691	(\$1,691)	\$0	(\$1,691)
1994	Computer Equipment (a)	\$0	\$0	\$0	\$0
1995	Furniture & Fixtures	\$10,632	(\$5,317)	(\$709)	(\$6,026)
1995	Computer Equipment	\$3,773	(\$3,773)	\$0	(\$3,773)
1996	Computer Equipment	\$27,392	(\$27,392)	\$0	(\$27,392)
1997	Furniture & Fixtures	\$11,000	(\$3,907)	(\$733)	(\$4,640)
1997	Computer Equipment	\$25,778	(\$25,778)	\$0	(\$25,778)
1998	Computer Equipment	\$25,581	(\$23,021)	(\$2,558)	(\$25,579)
1999	Computer Equipment	\$11,769	(\$8,239)	(\$2,354)	(\$10,593)
2000	Computer Equipment	\$35,648	(\$24,713)	(\$10,935)	(\$35,648)
2001	Computer Equipment	\$6,220	(\$4,148)	(\$2,072)	(\$6,220)
2002	Furniture and fixtures	\$10,000	(\$1,429)	(\$1,429)	(\$2,858)
2003	Furniture and fixtures	\$2,647	\$0	(\$378)	(\$378)
2003	Computer Equipment	\$1,316	\$0	(\$110)	(\$110)
		<u>\$2,308,124</u>	<u>(\$1,087,896)</u>	<u>(\$72,385)</u>	<u>(\$1,160,281)</u>
	Accumulated depreciation	<u>(\$1,160,281)</u>			
	Net fixed assets	<u><u>\$1,147,843</u></u>			

(a) Equipment was donated in 1997.

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