

Form **990**Department of the Treasury
Internal Revenue Service**Return of Organization Exempt From Income Tax**Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung
benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-0047

2002Open to Public
Inspection**A** For the 2002 calendar year, or tax year period beginning **JUL 1, 2002** and ending **JUN 30, 2003****B** Check if applicable

- ☐ Address change
☐ Name change
☐ Initial return
☐ Final return
☐ Amended return
☐ Application pending

Please use IRS label or print or type See Specific Instructions

C Name of organization**Community Teamwork, Inc.**

Number and street (or P.O. box if mail is not delivered to street address)

167 Dutton Street

City or town, state or country, and ZIP + 4

Lowell, MA 01852**D** Employer identification number**04-2382027****E** Telephone number**(978) 459-0551****F** Accounting method ☐ Cash ☒ Accrual
(Specify)

• Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).

H and I are not applicable to section 527 organizations.**H(a)** Is this a group return for affiliates? ☐ Yes ☒ No**H(b)** If "Yes," enter number of affiliates ▶**H(c)** Are all affiliates included? **N/A** ☐ Yes ☐ No
(If "No," attach a list.)**H(d)** Is this a separate return filed by an organization covered by a group ruling? ☐ Yes ☒ No**I** Enter 4-digit GEN ▶**M** Check ☒ if the organization is **not** required to attach Sch. B (Form 990, 990-EZ, or 990-PF).**Web site:** ▶ **N/A****Organization type** (check only one) ☒ 501(c) (3) ◀ (insert no) ☐ 4947(a)(1) or ☐ 527Check here ☐ if the organization's gross receipts are normally not more than \$25,000. The organization need not file a return with the IRS; but if the organization received a Form 990 Package in the mail, it should file a return without financial data. **Some states require a complete return****L** Gross receipts: Add lines 6b, 8b, 9b, and 10b to line 12 ▶ **53,343,430.****Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances**

1	Contributions, gifts, grants, and similar amounts received:			
a	Direct public support	1a		
b	Indirect public support	1b	195,342.	
c	Government contributions (grants)	1c	52,779,726.	
d	Total (add lines 1a through 1c) (cash \$ 52,975,068. noncash \$)	1d	52,975,068.	
2	Program service revenue including government fees and contracts (from Part VII, line 93)	2		
3	Membership dues and assessments	3		
4	Interest on savings and temporary cash investments	4		
5	Dividends and interest from securities	5		
6 a	Gross rents	6a		
b	Less: rental expenses	6b		
c	Net rental income or (loss) (subtract line 6b from line 6a)	6c		
7	Other investment income (describe)	7		
8 a	Gross amount from sale of assets other than inventory	(A) Securities		(B) Other
b	Less: cost or other basis and sales expenses	8a		
c	Gain or (loss) (attach schedule)	8b		
d	Net gain or (loss) (combine line 8c, columns (A) and (B))	8c		
8d				
9	Special events and activities (attach schedule)			
a	Gross revenue (not including \$ of contributions reported on line 1a)	9a		
b	Less: direct expenses other than fundraising expenses	9b		
c	Net income or (loss) from special events (subtract line 9b from line 9a)	9c		
10a	Gross sales of inventory, less returns and allowances	10a		
10b	Less: cost of goods sold	10b		
10c	Gross profit or (loss) from sales of inventory (attach schedule) (subtract line 10b from line 10a)	10c		
11	Other revenue (from Part VII, line 103)	11	368,362.	
12	Total revenue (add lines 1d, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11)	12	53,343,430.	
13	Program services (from line 44, column (B))	13	50,952,187.	
14	Management and general (from line 44, column (C))	14	1,517,054.	
15	Fundraising (from line 44, column (D))	15		
16	Payments to affiliates (attach schedule)	16		
17	Total expenses (add lines 16 and 44, column (A))	17	52,469,241.	
18	Excess or (deficit) for the year (subtract line 17 from line 12)	18	874,189.	
19	Net assets or fund balances at beginning of year (from line 73, column (A))	19	1,075,202.	
20	Other changes in net assets or fund balances (attach explanation)	20	445,837.	
21	Net assets or fund balances at end of year (combine lines 18, 19, and 20)	21	2,395,228.	

223001 01-22-03 LHA For Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2002)

P
13
NE

Part II Statement of Functional Expenses

All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others.

Page 2

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22	Grants and allocations (attach schedule)				
	cash \$ _____ noncash \$ _____	22			
23	Specific assistance to individuals (attach schedule)	23			
24	Benefits paid to or for members (attach schedule)	24			
25	Compensation of officers, directors, etc.	25	177,541.	0.	177,541.
26	Other salaries and wages	26	10,906,836.	10,112,503.	794,333.
27	Pension plan contributions	27			
28	Other employee benefits	28			
29	Payroll taxes	29	3,190,736.	2,938,791.	251,945.
30	Professional fundraising fees	30			
31	Accounting fees	31			
32	Legal fees	32			
33	Supplies	33	826,635.	809,315.	17,320.
34	Telephone	34			
35	Postage and shipping	35			
36	Occupancy	36			
37	Equipment rental and maintenance	37			
38	Printing and publications	38			
39	Travel	39	278,789.	277,202.	1,587.
40	Conferences, conventions, and meetings	40			
41	Interest	41	150,141.	125,345.	24,796.
42	Depreciation, depletion, etc. (attach schedule)	42	212,738.	170,400.	42,338.
43	Other expenses not covered above (itemize):				
a	_____	43a			
b	_____	43b			
c	_____	43c			
d	_____	43d			
e	See Statement 2	43e	36,725,825.	36,518,631.	207,194.
44	Total functional expenses (add lines 22 through 43). Organizations completing columns (B)-(D), carry these totals to lines 13-15	44	52,469,241.	50,952,187.	1,517,054.

Joint Costs. Check ☐ if you are following SOP 98-2.Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? ☐ Yes ☒ No

If "Yes," enter (i) the aggregate amount of these joint costs \$ _____; (ii) the amount allocated to Program services \$ _____;

(iii) the amount allocated to Management and general \$ _____; and (iv) the amount allocated to Fundraising \$ _____.

Part III Statement of Program Service AccomplishmentsWhat is the organization's primary exempt purpose? ☐ _____**Community Development**

All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)

Program Service Expenses
 (Required for 501(c)(3) and (4) orgs., and 4947(a)(1) trusts, but optional for others)

a	Housing - to provide low income families with housing assist. and homebuyer counseling.	(Grants and allocations \$ _____)	21,217,049.
b	Child and family services - to assist needy families find child care services, and to provide low income families with day care assistance, counseling, and nutritious meals	(Grants and allocations \$ _____)	11,816,753.
c	Parent resources and training - to provide low income families with early childhood development services	(Grants and allocations \$ _____)	8,743,026.
d	Energy - to provide shelter, fuel, and utility services to low income families	(Grants and allocations \$ _____)	5,340,809.
e	Other program services (attach schedule) Statement 3	(Grants and allocations \$ _____)	3,834,550.
f	Total of Program Service Expenses (should equal line 44, column (B), Program services)		50,952,187.

Part IV Balance Sheets

Note: Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.

		(A) Beginning of year		(B) End of year
Assets	45 Cash - non-interest-bearing	1,575,436.	45	2,520,785.
	46 Savings and temporary cash investments		46	
	47 a Accounts receivable	47a 3,737,899.		
	b Less: allowance for doubtful accounts	47b	47c	3,737,899.
	48 a Pledges receivable	48a		
	b Less: allowance for doubtful accounts	48b	48c	
	49 Grants receivable		49	
	50 Receivables from officers, directors, trustees, and key employees		50	
	51 a Other notes and loans receivable	51a		
	b Less: allowance for doubtful accounts	51b	51c	
	52 Inventories for sale or use		52	
	53 Prepaid expenses and deferred charges	78,110.	53	73,639.
	54 Investments - securities	<input type="checkbox"/> Cost <input type="checkbox"/> FMV	54	
	55 a Investments - land, buildings, and equipment: basis	55a		
	b Less: accumulated depreciation	55b	55c	
56 Investments - other		56		
57 a Land, buildings, and equipment: basis	57a 4,759,039.			
b Less: accumulated depreciation	57b 1,409,679.	57c	3,349,360.	
58 Other assets (describe <input type="checkbox"/> See Statement 4)		58	767,966.	
59 Total assets (add lines 45 through 58) (must equal line 74)	7,634,690.	59	10,449,649.	
Liabilities	60 Accounts payable and accrued expenses	1,779,067.	60	1,574,525.
	61 Grants payable		61	
	62 Deferred revenue	1,643,903.	62	2,608,001.
	63 Loans from officers, directors, trustees, and key employees		63	
	64 a Tax-exempt bond liabilities		64a	
	b Mortgages and other notes payable	272,202.	64b	379,169.
	65 Other liabilities (describe <input type="checkbox"/> See Statement 5)	2,864,316.	65	3,492,726.
66 Total liabilities (add lines 60 through 65)	6,559,488.	66	8,054,421.	
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74.			
	67 Unrestricted	1,075,202.	67	2,395,228.
	68 Temporarily restricted		68	
	69 Permanently restricted		69	
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 70 through 74.			
	70 Capital stock, trust principal, or current funds		70	
	71 Paid-in or capital surplus, or land, building, and equipment fund		71	
	72 Retained earnings, endowment, accumulated income, or other funds		72	
	73 Total net assets or fund balances (add lines 67 through 69 or lines 70 through 72; column (A) must equal line 19; column (B) must equal line 21)	1,075,202.	73	2,395,228.
74 Total liabilities and net assets / fund balances (add lines 66 and 73)	7,634,690.	74	10,449,649.	

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

Part IV-B	Reconciliation of Expenses per Audited Financial Statements with Expenses per Return
------------------	---

a	Total expenses and losses per audited financial statements	a	52,469,241.
b	Amounts included on line a but not on line 17, Form 990:		
(1)	Donated services and use of facilities \$ _____		
(2)	Prior year adjustments reported on line 20, Form 990 \$ _____		
(3)	Losses reported on line 20, Form 990 \$ _____		
(4)	Other (specify): \$ _____		
	Add amounts on lines (1) through (4)	b	0.
c	Line a minus line b	c	52,469,241.
d	Amounts included on line 17, Form 990 but not on line a :		
(1)	Investment expenses not included on line 6b, Form 990 \$ _____		
(2)	Other (specify): \$ _____		
	Add amounts on lines (1) and (2)	d	0.
e	Total expenses per line 17, Form 990 (line c plus line d)	e	52,469,241.

[illegible]

☐ Yes ☒ No

Form 990 (2002)

Part VI Other Information		Yes	No
76	Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity	76	X
77	Were any changes made in the organizing or governing documents but not reported to the IRS? If "Yes," attach a conformed copy of the changes.	77	X
78 a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	78a	X
b	If "Yes," has it filed a tax return on Form 990-T for this year? N/A	78b	
79	Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement	79	X
80 a	Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?	80a	X
b	If "Yes," enter the name of the organization <u>See Statement 6</u> and check whether it is <input type="checkbox"/> exempt or <input type="checkbox"/> nonexempt.		
81 a	Enter direct or indirect political expenditures. See line 81 instructions	81a	0.
b	Did the organization file Form 1120-POL for this year?	81b	X
82 a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?	82a	X
b	If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III.)	82b	N/A
83 a	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	X
b	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	83b	X
84 a	Did the organization solicit any contributions or gifts that were not tax deductible?	84a	X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? N/A	84b	
85	501(c)(4), (5), or (6) organizations a Were substantially all dues nondeductible by members? N/A	85a	
b	Did the organization make only in-house lobbying expenditures of \$2,000 or less? N/A	85b	
c	Dues, assessments, and similar amounts from members	85c	N/A
d	Section 162(e) lobbying and political expenditures	85d	N/A
e	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices	85e	N/A
f	Taxable amount of lobbying and political expenditures (line 85d less 85e)	85f	N/A
g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f? N/A	85g	
h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year? N/A	85h	
86	501(c)(7) organizations Enter: a Initiation fees and capital contributions included on line 12	86a	N/A
b	Gross receipts, included on line 12, for public use of club facilities	86b	N/A
87	501(c)(12) organizations Enter: a Gross income from members or shareholders	87a	N/A
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	87b	N/A
88	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Part IX	88	X
89 a	501(c)(3) organizations Enter: Amount of tax imposed on the organization during the year under: section 4911 <u>0.</u> ; section 4912 <u>0.</u> ; section 4955 <u>0.</u>		
b	501(c)(3) and 501(c)(4) organizations Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction	89b	X
c	Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958		0.
d	Enter: Amount of tax on line 89c, above, reimbursed by the organization		0.
90 a	List the states with which a copy of this return is filed <u>Massachusetts</u>		
b	Number of employees employed in the pay period that includes March 12, 2002	90b	510
91	The books are in care of <u>Leanne Weldon, Controller</u> Telephone no. <u>(978) 459-0551</u>		

Located at 167 Dutton St. Lowell, MAZIP + 4 0185292 Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041- Check here ☐
and enter the amount of tax-exempt interest received or accrued during the tax year

92

N/A

Part VII Analysis of Income-Producing Activities (See page 31 of the instructions.)

Note: Enter gross amounts unless otherwise indicated.

	Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclu- sion code	(D) Amount	
93 Program service revenue:					
a _____					
b _____					
c _____					
d _____					
e _____					
f Medicare/Medicaid payments					
g Fees and contracts from government agencies					
94 Membership dues and assessments					
95 Interest on savings and temporary cash investments					
96 Dividends and interest from securities					
97 Net rental income or (loss) from real estate:					
a debt-financed property					
b not debt-financed property					
98 Net rental income or (loss) from personal property					
99 Other investment income					
100 Gain or (loss) from sales of assets other than inventory					
101 Net income or (loss) from special events					
102 Gross profit or (loss) from sales of inventory					
103 Other revenue:					
a Other Revenue					368,362.
b _____					
c _____					
d _____					
e _____					
104 Subtotal (add columns (B), (D), and (E))		0.		0.	368,362.
105 Total (add line 104, columns (B), (D), and (E))					368,362.

Note: Line 105 plus line 1d, Part I, should equal the amount on line 12, Part I

Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes (See page 32 of the instructions.)

Line No Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes).

103 MISCELLANEOUS REVENUE USED TO SUPPORT THE AGENCY'S MISSION

Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities (See page 32 of the instructions.)

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
	%			
N/A	%			
	%			
	%			

Part X Information Regarding Transfers Associated with Personal Benefit Contracts (See page 33 of the instructions.)

- (a) Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No
- (b) Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ☐ Yes ☒ No

Note: If "Yes" to (b), file Form 8870 and Form 4720 (see instructions).

accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete information of which preparer has any knowledge

10/04 **Donald R. Washburn, Treasurer**
Type or print name and title

Date Check if self- Preparer's SSN or PTIN

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k),
501(n), or Section 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information-(See separate instructions.)

► **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ**

OMB No 1545-0047

2002

Name of the organization

Community Teamwork, Inc.

Employer identification number

04 2382027

Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees

(See page 1 of the instructions. List each one. If there are none, enter "None.")

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
<u>JAMES HOULARES</u>	<u>DIRECTOR</u>			
	<u>40</u>	<u>68,189.</u>	<u>5,455.</u>	
<u>MARTHA R. CHILDS</u>	<u>DIRECTOR</u>			
	<u>40</u>	<u>62,366.</u>	<u>5,136.</u>	
<u>LEANNE WELDON</u>	<u>CONTROLLER</u>			
		<u>62,084.</u>	<u>5,136.</u>	
<u>MICHAEL MCDONOUGH</u>	<u>DIRECTOR</u>			
		<u>61,826.</u>	<u>5,094.</u>	
<u>EILEEN HEALEY</u>	<u>DIRECTOR</u>			
		<u>60,552.</u>	<u>4,940.</u>	
Total number of other employees paid over \$50,000	<u>0</u>			

Part II Compensation of the Five Highest Paid Independent Contractors for Professional Services

(See page 2 of the instructions. List each one (whether individuals or firms) If there are none, enter "None.")

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
<u>TRACKER SYSTEMS INC.</u>		
<u>186 MAIN STREET, MALBORO, MA 01752</u>	<u>COMPUTER CONSULTING</u>	<u>53,155.</u>
<u>HOLLAND AND KNIGHT</u>		
<u>10 ST. JAMES AVENUE BOSTON, MA 02116</u>	<u>LEGAL</u>	<u>58,508.</u>
<u>DANIEL DENNIS & COMPANY</u>		
<u>116 HUNTINGTON AVE BOSTON, MA 02116</u>	<u>AUDIT</u>	<u>72,136.</u>
Total number of others receiving over \$50,000 for professional services	<u>0</u>	

Part III Statements About Activities (See page 2 of the instructions.)

Yes No

- 1 During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities **\$ 6,600.** (Must equal amounts on line 38, Part VI-A, or line i of Part VI-B.)

1 X

Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes," must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities.

- 2 During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions.)

a Sale, exchange, or leasing of property?

2a

X

b Lending of money or other extension of credit?

2b

X

c Furnishing of goods, services, or facilities?

2c

X

d Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?

2d

X

e Transfer of any part of its income or assets?

2e

X

- 3 Does the organization make grants for scholarships, fellowships, student loans, etc.? (See Note below.)

3

X

- 4 Do you have a section 403(b) annuity plan for your employees?

4

X

Note: Attach a statement to explain how the organization determines that individuals or organizations receiving grants or loans from it in furtherance of its charitable programs "qualify" to receive payments

Part IV Reason for Non-Private Foundation Status (See pages 3 through 5 of the instructions.)

The organization is not a private foundation because it is: (Please check only **ONE** applicable box.)

- 5 ☐ A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).
- 6 ☐ A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)
- 7 ☐ A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).
- 8 ☐ A Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).
- 9 ☐ A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state **_____**
- 10 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). (Also complete the **Support Schedule** in Part IV-A.)
- 11a ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 11b ☐ A community trust. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 12 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the **Support Schedule** in Part IV-A.)
- 13 ☐ An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations described in: (1) lines 5 through 12 above; or (2) section 501(c)(4), (5), or (6), if they meet the test of section 509(a)(2). (See section 509(a)(3).)

Provide the following information about the supported organizations. (See page 5 of the instructions.)

(a) Name(s) of supported organization(s)

(b) Line number from above

- 14 ☐ An organization organized and operated to test for public safety. Section 509(a)(4). (See page 5 of the instructions.)

Part IV-A**Support Schedule** (Complete only if you checked a box on line 10, 11, or 12.) **Use cash method of accounting.****Note:** You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

Calendar year (or fiscal year beginning in) ▶	(a) 2001	(b) 2000	(c) 1999	(d) 1998	(e) Total
15 Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.)	47,318,420.	45,083,074.	39,285,033.	38,739,460.	170,425,987.
16 Membership fees received					
17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose	76,179.	82,034.			158,213.
18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975	34,866.	80,045.	39,044.	59,381.	213,336.
19 Net income from unrelated business activities not included in line 18					
20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf					
21 The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge					
22 Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets	132,561.		See Statement 7	-266.	132,295.
23 Total of lines 15 through 22	47,562,026.	45,245,153.	39,324,077.	38,798,575.	170,929,831.
24 Line 23 minus line 17	47,485,847.	45,163,119.	39,324,077.	38,798,575.	170,771,618.
25 Enter 1% of line 23	475,620.	452,452.	393,241.	387,986.	
26 Organizations described on lines 10 or 11: a Enter 2% of amount in column (e), line 24					26a 3,415,432.
b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 1998 through 2001 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the sum of all these excess amounts					26b 0.
c Total support for section 509(a)(1) test: Enter line 24, column (e)					26c 170,771,618.
d Add: Amounts from column (e) for lines: 18 <u>213,336.</u> 19 <u> </u>					26d 345,631.
22 <u>132,295.</u> 26b <u> </u>					26e 170,425,987.
e Public support (line 26c minus line 26d total)					26f 99.7976%
f Public support percentage (line 26e (numerator) divided by line 26c (denominator))					
27 Organizations described on line 12: a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person." Do not file this list with your return. Enter the sum of such amounts for each year: N/A					
(2001) (2000) (1999) (1998)					
b For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year: N/A					
(2001) (2000) (1999) (1998)					
c Add: Amounts from column (e) for lines: 15 <u> </u> 16 <u> </u>					27c N/A
17 <u> </u> 20 <u> </u> 21 <u> </u>					27d N/A
d Add: Line 27a total <u> </u> and line 27b total <u> </u>					27e N/A
e Public support (line 27c total minus line 27d total)					
f Total support for section 509(a)(2) test: Enter amount on line 23, column (e) ▶ 27f N/A					
g Public support percentage (line 27e (numerator) divided by line 27f (denominator))					27g N/A %
h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))					27h N/A %

28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 1998 through 2001, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15.

Part V Private School Questionnaire (See page 7 of the instructions.)

N/A

(To be completed ONLY by schools that checked the box on line 6 in Part IV)

	Yes	No
29 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?		
30 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?		
31 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)		
32 Does the organization maintain the following:		
a Records indicating the racial composition of the student body, faculty, and administrative staff?		
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?		
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?		
d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)		
33 Does the organization discriminate by race in any way with respect to:		
a Students' rights or privileges?		
b Admissions policies?		
c Employment of faculty or administrative staff?		
d Scholarships or other financial assistance?		
e Educational policies?		
f Use of facilities?		
g Athletic programs?		
h Other extracurricular activities? If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)		
34 a Does the organization receive any financial aid or assistance from a governmental agency?		
b Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either 34a or b, please explain using an attached statement.		
35 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation		

Schedule A (Form 990 or 990-EZ) 2002

Part VI-A Lobbying Expenditures by Electing Public Charities (See page 9 of the instructions.)

N/A

(To be completed ONLY by an eligible organization that filed Form 5768)

Check ☒ **a** ☐ if the organization belongs to an affiliated group.Check ☐ **b** ☐ if you checked "a" and "limited control" provisions apply.**Limits on Lobbying Expenditures**

(The term "expenditures" means amounts paid or incurred.)

	(a) Affiliated group totals	(b) To be completed for ALL electing organizations
	N/A	
36 Total lobbying expenditures to influence public opinion (grassroots lobbying)	36	
37 Total lobbying expenditures to influence a legislative body (direct lobbying)	37	
38 Total lobbying expenditures (add lines 36 and 37)	38	
39 Other exempt purpose expenditures	39	
40 Total exempt purpose expenditures (add lines 38 and 39)	40	
41 Lobbying nontaxable amount. Enter the amount from the following table - If the amount on line 40 is - Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,500,000 Over \$1,500,000 but not over \$17,000,000 Over \$17,000,000 The lobbying nontaxable amount is - 20% of the amount on line 40 \$100,000 plus 15% of the excess over \$500,000 \$175,000 plus 10% of the excess over \$1,000,000 \$225,000 plus 5% of the excess over \$1,500,000 \$1,000,000	41	
42 Grassroots nontaxable amount (enter 25% of line 41)	42	
43 Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36	43	
44 Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38	44	

Caution: If there is an amount on either line 43 or line 44, you must file Form 4720.**4-Year Averaging Period Under Section 501(h)**

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 45 through 50 on page 11 of the instructions.)

Calendar year (or fiscal year beginning in)	Lobbying Expenditures During 4-Year Averaging Period				N/A
	(a) 2002	(b) 2001	(c) 2000	(d) 1999	(e) Total
45 Lobbying nontaxable amount					0.
46 Lobbying ceiling amount (150% of line 45(e))					0.
47 Total lobbying expenditures					0.
48 Grassroots nontaxable amount					0.
49 Grassroots ceiling amount (150% of line 48(e))					0.
50 Grassroots lobbying expenditures					0.

Part VI-B Lobbying Activity by Nonelecting Public Charities

(For reporting only by organizations that did not complete Part VI-A) (See page 11 of the instructions.)

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:

- a** Volunteers
- b** Paid staff or management (Include compensation in expenses reported on lines c through h.)
- c** Media advertisements
- d** Mailings to members, legislators, or the public
- e** Publications, or published or broadcast statements
- f** Grants to other organizations for lobbying purposes
- g** Direct contact with legislators, their staffs, government officials, or a legislative body
- h** Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means
- i** Total lobbying expenditures (Add lines c through h)

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities.

Yes	No	Amount
	X	
	X	
	X	
	X	
	X	
	X	
X		6,600.
	X	
		6,600.

See Statement 8

Exempt Organizations (See page 12 of the instructions.)

N/A

Form 990	Other Changes in Net Assets or Fund Balances	Statement	1
Description		Amount	
Represents loans receivable recorded as expenses in the prior year financial statments		445,837.	
Total to Form 990, Part I, line 20		445,837.	

Form 990	Other Expenses			Statement	2
Description	(A) Total	(B) Program Services	(C) Management and General	(D) Fundraising	
Client Payments	32,523,467.	32,523,467.			
Food Expense	257,590.	257,590.			
Facility Costs	1,692,845.	1,566,359.	126,486.		
Program Consultants	966,257.	922,230.	44,027.		
Professional Fees	259,533.	228,659.	30,874.		
Training	145,294.	139,487.	5,807.		
Program support costs	180,736.	180,736.			
Stipends	436,289.	436,289.			
Client Transportation	158,241.	158,241.			
Bad Debt	105,573.	105,573.			
Total to Fm 990, ln 43	36,725,825.	36,518,631.	207,194.		

Form 990	Other Program Services		Statement	3
Description	Grants and Allocations	Expenses		
Local initiative		2,116,689.		
Homeless services and advocacy		1,020,021.		
Community services		697,840.		
Total to Form 990, Part III, line e		3,834,550.		

Form 990	Other Assets	Statement	4
Description	Amount		
Notes receivable	598,297.		
Escrow deposits	169,669.		
Total to Form 990, Part IV, line 58, Column B	767,966.		

Form 990	Other Liabilities	Statement	5
Description	Amount		
Other Current Liabilities	771,118.		
Accrued Vacation	548,330.		
Notes Payables (Noncurrent Liabilities)	2,173,278.		
Total to Form 990, Part IV, line 65, Column B	3,492,726.		

Form 990	Identification of Related Organizations Part VI, Line 80b	Statement	6
----------	--	-----------	---

Name of Organization	Exempt	NonExempt
MECHANICS HALL CORPORATION	X	
MERRIMACK VALLEY HOUSING SERVICES INC.	X	

Schedule A	Other Income			Statement 7
Description	2001 Amount	2000 Amount	1999 Amount	1998 Amount
SPECIAL EVENT	0.	0.	0.	-266.
COMMERCIAL ACTIVITIES	132,561.	0.	0.	0.
Total to Schedule A, line 22	132,561.	0.	0.	-266.

Schedule A	Statement of Lobbying Activities - Part VI-B	Statement	8
------------	--	-----------	---

MEETINGS WITH STATE LEGISLATORS AND THEIR STAFF REGARDING LEGISLATION
SPECIFIC TO THE ORGANIZATION'S PROGRAMS.

Community Teamwork, Inc.
Tax Depreciation
June 30, 2003

	Cost	A/D Beg Yr	Disposals	Depr. Exp.	A/D End Yr
Land	512,460	-	-	-	-
Building	2,197,083	552,265	-	100,924	653,189
Building improvement	1,971,579	631,561	-	100,558	732,119
Computer equipment	77,917	13,115	-	11,256	24,371
	<u>4,759,039</u>	<u>1,196,941</u>	<u>-</u>	<u>212,738</u>	<u>1,409,679</u>
Total					

COMMUNITY TEAMWORK, INC.
BOARD OF DIRECTORS
(As of October, 2003)

Thomas A. Joyce.....President
Rita O'Brien Dee.....Vice President
Donald R. Washburn.....Treasurer
Germaine Vigeant Trudel.....Assistant Treasurer
Marie P. Sweeney.....Clerk

***: Low-Income **: Public ***: Private**

***LATINOS EN ACCION**

Jose Alejandro
20 Fernald Street
Lowell, MA 01851
 ()
Apptd. 2/00
Phone : 978-275-0553 (Pager: 488-2332)
Email:
Mailing address: Post Office Box 254,
Lowell, MA 01853-0254

****BILLERICA BOARD OF SELECTMEN**

Thomas H. Conway, Jr.
18 Hampstead Avenue
No. Billerica, MA 01862
(Retired)
Apptd. 12/92
Phone: 978-663-2456 (H)
Email:

***HEAD START POLICY COUNCIL**

Beth Fox
147 Andover Road
Billerica, MA 01821
(Housing Advocate)
Apptd. 9/02
Phone: 978-670-0070 (H) /
978-930-0640 (B)
Fax: 978-670-0070
Email: elizberube@aol.com

***PROGRAM PARTICIPANT**

Cilia Gonzalez
188 River Road
Lowell, MA 01852
(School Teacher)
Appt. 9/02
Phone: 978-452-3441
Email:

*****MERRIMACK VALLEY HOUSING
PARTNERSHIP**

Thomas A. Joyce
18 A Street
Lowell, MA 01851
(Self-Employed)
Appt. 9/97
Phone: 978-459-3196 (H) /
978-937-8006 (B)
Fax: 978-459-3196
Email: Tjoyce3874@aol.com

*****NORTHEAST INDEPENDENT LIVING PROGRAM**

James F. Lyons, Jr.
20 Ballard Road
Lawrence, MA 01843
(Community Development Director)
Apptd. 9/94
Phone: 978-687-4288 (B)
Fax: 978-689-4488
Email:

****WESTFORD BOARD OF SELECTMEN**

Madonna McKenzie
28 Cold Spring Road
Westford, MA 01886
(Town Administrator)
Apptd. 9/93
Phone: 978-692-3721 (H) /
978-371-6688 (B)
Email: mckenzmj@world.std.com

****CITY OF LOWELL**

William F. Martin, Jr.
173 Clark Road
Lowell, MA 01852
(Attorney)
Apptd. 3/00
Phone: 978-441-2203 (H) / 978-452-
8902, X110 (B)
Fax: 978-453-2585
Email: b.martin@ebmdattorneys.com
Mailing address: Eno, Boulay, Martin and
Donahue, LLP, 21 George Street, Lowell,
MA 01852

***LOWER HIGHLANDS**

Catherine M. Maynard
35 Gates Street
Lowell, MA 01851
(Domestic Engineer)
Elected 5/79
Phone (and FAX) 978-454-3413
Email: grnthumb50@mediaone.net

****CITY OF LOWELL**

Dennis Mercier
13 Endicott Street
Lowell, MA 01854
()
Phone: 978-937-3501, X128
Fax: 978-937-3509
Email:
Mailing address : Lowell Housing
Authority, 350 Moody Street, Lowell, MA
01854

***CHELMSFORD/TEWKSBURY COUNCILS
ON AGING**

Rita O'Brien Dee
7 Lloyd Street
Tewksbury, MA 01876
(Retired)
Apptd. 10/96
Phone: 978-851-9530 (H)
Email:

****DRACUT BOARD OF SELECTMEN**

Gerald A. Surprenant
79 Janice Avenue
Dracut, MA 01826
(Retired)
Apptd. 9/02
Phone: 978-957-1386
Email: GASRAS@aol.com

****TEWKSBURY BOARD OF SELECTMEN**

Marie P. Sweeney
51 Fiske Street
No. Tewksbury, MA 01876-1115
(Community Activist)
Apptd. 2/92
Phone: 978-851-3867 (H)
E mail: sweeney133@comcast.net

*****MERRIMACK VALLEY BRANCH/NAACP**

Vincent Tyler
1149 Osgood Street
No. Andover, MA 01845
(Cashier/MassPort)
Apptd. 9/99
Phone: 978-682-9502
Email:

****CITY OF LOWELL**

Rithy Uong
93 Newbridge Road
Lowell, MA 01854
()
Apptd. 1/02
Phone: 978-970-0106
Email:

*****SUITABILITY**

Germaine Vigeant Trudel
31 Baltimore Avenue
Lowell, MA 01851
(Deputy Director, LDFC)
Apptd. 5/03
Phone: 978-459-9899
Email: germaine@prospeed.net
Mailing address: c/o Lowell Development
and Financial Corporation, 11 Kearney
Square, Lowell, MA 01852

****CHELMSFORD BOARD OF SELECTMEN**

Martin J. Walsh
Chelmsford Council on Aging
75 Groton Road
No. Chelmsford, MA 01863
(Director, Council on Aging)
Apptd. 1/95
Phone: 978-251-8788 (B)
Fax: 978-251-1123
Email:

*****GREATER LOWELL BANKING COUNCIL**

Donald R. Washburn
49 Spring Street
Wakefield, MA 01880
(Banker)
Apptd. 1/00
Phone: 978-446-9340 (B) / 781-246-
1075 (H)
Fax: 978-446-9343
Email: don_wash@yahoo.com
Mailing address: MassBank, 50 Central
Street, Lowell, MA 01852

*****LOWELL BAR ASSOCIATION**

Atty. Daniel J. Wilkins
173 Chelmsford Street
Chelmsford, MA 01824
(Attorney)
Apptd. 9/01 – Reinstated 4/02
Phone: 978-250-4424 (B) /
978-251-7265 (H)
Fax: 978-250-0419
Email: danwilkinslaw@yahoo.com

(CTI BOARD AS OF OCTOBER 2003)