Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

For the 2002 calendar year, or tax year period beginning and ending

Appalachian Mountain Club

Name and street (or P O box if mail is not delivered to street address)

Joy Street

City or town, state or country, and ZIP + 4

Boston, MA 02108

Employer identification number

04-6001677

Telephone number

(617)523-0636

Accounting method

Cash

H and I are not applicable to section 527 organizations

Gross receipts

Add lines 6b, 8b, 9b and 10b to line 12

21,871,798

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances

1. Contributions, gifts, grants, and similar amounts received
   a. Direct public support
   b. Indirect public support
   c. Government contributions (grants)
   d. Total (add lines 1a through 1c) (cash $ 12,880,775.

2. Program service revenue including government fees and contracts (from Part VII, line 55)

3. Membership dues and assessments

4. Interest on savings and temporary cash investments

5. Dividends and interest from securities

6. Gross receipts
   a. Gross amount from sale of assets other than inventory
   b. Less cost of goods sold
   c. Net rental income or (loss) (subtract line 6b from line 6a)
   d. Total (add lines 1d through 1f) (cash $12,880,775.

7. Other investment income (describe

8. Gross amount from sale of assets other than inventory (A) Securities (B) Other
   a. Gross revenue (not including $ 37,189.
   b. Less cost or other basis and sales expenses
   c. Gain or (loss) (attach schedule)
   d. Net gain or (loss) (combine line 6c, columns (A) and (B))

9. Special events and activities (attach schedule)
   a. Gross revenue (not including $ 9a
   b. Less direct expenses other than fundraising expenses
   c. Net income or (loss) from special events (subtract line 9b from line 9a)

10. Gross sales of inventory, less returns and allowances
    a. Gross sales of inventory
    b. Less cost of goods sold
    c. Gross profit or (loss) from sales of inventory (attach schedule) (subtract line 10b from line 10a)

11. Other revenue (from Part VII, line 109)

12. Total revenue (add lines 1d, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11)

13. Program services (from line 4e column (B))

14. Management and general (from line 4d, column (C))

15. Fundraising (from line 4c, column (D))

16. Payments to affiliates (attach schedule)

17. Total expenses (add lines 16 and 44, column (A))

18. Excess or (deficit) for the year (subtract line 17 from line 12)

19. Net assets or fund balances at beginning of year (from line 73 column (A))

20. Other changes in net assets or fund balances (attach explanation)

21. Net assets or fund balances at end of year (combine lines 18, 19 and 20)

MUTUAL FUNDS CAPITAL LOSS

(A) Securities (B) Other

9a 37,189.

8a 4,700.

8c 32,489.

Stmt 1

8d 32,489.

<290,309.>

12 12,880,775.

1d 12,880,775.

2 7,877,267.

3 462,705.

4 904,171.

6c 32,489.

8c 32,489.

12 21,867,098.

19 5,689,762.

18 5,689,762.

19 43,703,308.

19 43,703,308.

<2,416,688.>

20 46,976,382.

21 46,976,382.

For Paperwork Reduction Act Notice, see the separate instructions.

LHA

For Paperwork Reduction Act Notice, see the separate instructions.

13070813 794015 04-6001677 2002.06000 Appalachian Mountain Club 04-60011
### Part II Statement of Functional Expenses

All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others.

<table>
<thead>
<tr>
<th>(A) Total</th>
<th>(B) Program services</th>
<th>(C) Management and general</th>
<th>(D) Fundraising</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants and allocations (attach schedule)</td>
<td>27,650.00</td>
<td>27,650.00</td>
<td>Statement 4</td>
</tr>
<tr>
<td>Compensation of officers, directors, etc</td>
<td>344,529.00</td>
<td>0.00</td>
<td>344,529.00</td>
</tr>
<tr>
<td>Other salaries and wages</td>
<td>6,329,903.00</td>
<td>5,369,204.00</td>
<td>525,970.00</td>
</tr>
<tr>
<td>Pension plan contributions</td>
<td>1,094,712.00</td>
<td>902,626.00</td>
<td>117,518.00</td>
</tr>
<tr>
<td>Other employee benefits</td>
<td>145,479.00</td>
<td>134,487.00</td>
<td>10,992.00</td>
</tr>
<tr>
<td>Payroll taxes</td>
<td>542,662.00</td>
<td>429,760.00</td>
<td>75,298.00</td>
</tr>
<tr>
<td>Professional fundraising fees</td>
<td>30.00</td>
<td>30.00</td>
<td>30.00</td>
</tr>
<tr>
<td>Accounting fees</td>
<td>31.00</td>
<td>31.00</td>
<td>31.00</td>
</tr>
<tr>
<td>Legal fees</td>
<td>16,887.00</td>
<td>28.00</td>
<td>16,859.00</td>
</tr>
<tr>
<td>Supplies</td>
<td>65,054.00</td>
<td>61,023.00</td>
<td>2,215.00</td>
</tr>
<tr>
<td>Telephone</td>
<td>195,759.00</td>
<td>182,472.00</td>
<td>11,682.00</td>
</tr>
<tr>
<td>Postage and shipping</td>
<td>953,926.00</td>
<td>829,194.00</td>
<td>8,431.00</td>
</tr>
<tr>
<td>Occupancy</td>
<td>36.00</td>
<td>36.00</td>
<td>36.00</td>
</tr>
<tr>
<td>Equipment rental and maintenance</td>
<td>568,336.00</td>
<td>526,268.00</td>
<td>40,438.00</td>
</tr>
<tr>
<td>Printing and publications</td>
<td>1,063,265.00</td>
<td>946,441.00</td>
<td>12,166.00</td>
</tr>
<tr>
<td>Travel</td>
<td>211,687.00</td>
<td>181,357.00</td>
<td>22,665.00</td>
</tr>
<tr>
<td>Conferences, conventions, and meetings</td>
<td>223,288.00</td>
<td>182,564.00</td>
<td>26,441.00</td>
</tr>
<tr>
<td>Interest</td>
<td>41.00</td>
<td>41.00</td>
<td>41.00</td>
</tr>
<tr>
<td>Depreciation, depletion, etc (attach schedule)</td>
<td>724,061.00</td>
<td>688,473.00</td>
<td>35,588.00</td>
</tr>
<tr>
<td>Other expenses not covered above (itemize)</td>
<td>43.00</td>
<td>43.00</td>
<td>43.00</td>
</tr>
<tr>
<td>Total functional expenses (add lines 22 through 43)</td>
<td>3,670,138.00</td>
<td>3,032,818.00</td>
<td>262,561.00</td>
</tr>
</tbody>
</table>

**Joint Costs**

- Check ☐ if you are following SOP 98-2
- Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? ☐ Yes ☑ No
- If "Yes," enter (i) the aggregate amount of these joint costs $__________, (ii) the amount allocated to Program services $__________, (iii) the amount allocated to Management and general $__________, and (iv) the amount allocated to Fundraising $__________.

### Part III Statement of Program Service Accomplishments

What is the organization's primary exempt purpose? ☑

#### STATEMENT 10

All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)

##### a STATEMENT 11

(Grants and allocations $ 27,650.00 )

13,494,365.00

##### b

(Grants and allocations $ )

##### c

(Grants and allocations $ )

##### d

(Grants and allocations $ )

##### e Other program services (attach schedule)

(Grants and allocations $ )

##### f Total of Program Service Expenses (should equal line 44, column (B) Program services)

13,494,365.00

Form 990 (2002)

2002.06000 Appalachian Mountain Club 04-60011
### Part IV Balance Sheets

**Notation:** Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.

<table>
<thead>
<tr>
<th></th>
<th></th>
<th>(A) Beginning of year</th>
<th>(B) End of year</th>
</tr>
</thead>
<tbody>
<tr>
<td>45</td>
<td>Cash - non-interest-bearing</td>
<td>11,196,796.</td>
<td>9,397,536.</td>
</tr>
<tr>
<td>46</td>
<td>Savings and temporary cash investments</td>
<td>45</td>
<td>45</td>
</tr>
<tr>
<td>47a</td>
<td>Accounts receivable</td>
<td>343,575.</td>
<td>343,575.</td>
</tr>
<tr>
<td>47b</td>
<td>Less allowance for doubtful accounts</td>
<td>47b</td>
<td>33,348.</td>
</tr>
<tr>
<td>47c</td>
<td>307,896.</td>
<td>307,896.</td>
<td></td>
</tr>
<tr>
<td>47d</td>
<td>310,227.</td>
<td>310,227.</td>
<td></td>
</tr>
<tr>
<td>48a</td>
<td>Pledges receivable</td>
<td>7,809,775.</td>
<td>7,809,775.</td>
</tr>
<tr>
<td>48b</td>
<td>Less allowance for doubtful accounts</td>
<td>48b</td>
<td>1,561,954.</td>
</tr>
<tr>
<td>48c</td>
<td>5,305,073.</td>
<td>5,305,073.</td>
<td></td>
</tr>
<tr>
<td>48d</td>
<td>6,247,821.</td>
<td>6,247,821.</td>
<td></td>
</tr>
<tr>
<td>49</td>
<td>Grants receivable</td>
<td>49</td>
<td>49</td>
</tr>
<tr>
<td>50</td>
<td>Receivables from officers, directors, trustees, and key employees</td>
<td>50</td>
<td>50</td>
</tr>
<tr>
<td>51a</td>
<td>Other notes and loans receivable</td>
<td>51a</td>
<td>51a</td>
</tr>
<tr>
<td>51b</td>
<td>Less allowance for doubtful accounts</td>
<td>51b</td>
<td>51b</td>
</tr>
<tr>
<td>52</td>
<td>Inventories for sale or use</td>
<td>677,589.</td>
<td>677,589.</td>
</tr>
<tr>
<td>53</td>
<td>Prepaid expenses and deferred charges</td>
<td>114,801.</td>
<td>114,801.</td>
</tr>
<tr>
<td>54</td>
<td>Investments - securities</td>
<td>22,068,586.</td>
<td>22,068,586.</td>
</tr>
<tr>
<td>55b</td>
<td>Less accumulated depreciation</td>
<td>55b</td>
<td>20,220,420.</td>
</tr>
<tr>
<td>55c</td>
<td>5,411,701.</td>
<td>5,411,701.</td>
<td></td>
</tr>
<tr>
<td>56</td>
<td>Investments - other</td>
<td>56</td>
<td>56</td>
</tr>
<tr>
<td>57a</td>
<td>Land, buildings, and equipment basis</td>
<td>20,220,420.</td>
<td>20,220,420.</td>
</tr>
<tr>
<td>57b</td>
<td>Less accumulated depreciation</td>
<td>57b</td>
<td>10,493,485.</td>
</tr>
<tr>
<td>58</td>
<td>Other assets (describe</td>
<td>9,726,935.</td>
<td>9,726,935.</td>
</tr>
<tr>
<td>59</td>
<td>Total assets (add lines 45 through 58) (must equal line 74)</td>
<td>45,082,442.</td>
<td>49,430,688.</td>
</tr>
<tr>
<td>60</td>
<td>Accounts payable and accrued expenses</td>
<td>741,206.</td>
<td>1,792,214.</td>
</tr>
<tr>
<td>61</td>
<td>Grants payable</td>
<td>61</td>
<td>61</td>
</tr>
<tr>
<td>62</td>
<td>Deferred revenue</td>
<td>517,303.</td>
<td>517,303.</td>
</tr>
<tr>
<td>63</td>
<td>Loans from officers, directors, trustees, and key employees</td>
<td>560,917.</td>
<td>560,917.</td>
</tr>
<tr>
<td>64a</td>
<td>Tax-exempt bond liabilities</td>
<td>64b</td>
<td>64b</td>
</tr>
<tr>
<td>64b</td>
<td>Mortgages and other notes payable</td>
<td>64b</td>
<td>64b</td>
</tr>
<tr>
<td>65</td>
<td>Other liabilities (describe</td>
<td>120,625.</td>
<td>101,175.</td>
</tr>
<tr>
<td>66</td>
<td>Total liabilities (add lines 60 through 65)</td>
<td>1,379,134.</td>
<td>2,454,360.</td>
</tr>
<tr>
<td>67</td>
<td>Organizations that follow SFAS 117, check here</td>
<td>18,571,144.</td>
<td>20,913,076.</td>
</tr>
<tr>
<td>68</td>
<td>Unrestricted</td>
<td>19,744,526.</td>
<td>20,676,500.</td>
</tr>
<tr>
<td>69</td>
<td>Temporarily restricted</td>
<td>5,387,638.</td>
<td>5,387,638.</td>
</tr>
<tr>
<td>70</td>
<td>Permanently restricted</td>
<td>5,387,638.</td>
<td>5,387,638.</td>
</tr>
<tr>
<td>71</td>
<td>Capital stock, trust principal, or current funds</td>
<td>70</td>
<td>70</td>
</tr>
<tr>
<td>72</td>
<td>Paid-in or capital surplus, or land, building, and equipment fund</td>
<td>71</td>
<td>71</td>
</tr>
<tr>
<td>73</td>
<td>Retained earnings, endowment, accumulated income, or other funds</td>
<td>72</td>
<td>72</td>
</tr>
<tr>
<td>73</td>
<td>Total net assets or fund balances (add lines 67 through 69 or lines 70 through 72 column (A) must equal line 19 column (B) must equal line 21)</td>
<td>43,703,308.</td>
<td>46,976,382.</td>
</tr>
<tr>
<td>74</td>
<td>Total liabilities and net assets or fund balances (add lines 66 and 73)</td>
<td>45,082,442.</td>
<td>49,430,688.</td>
</tr>
</tbody>
</table>

Form 990 is available for public inspection and for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.
### Part IV-A: Reconciliation of Revenue per Audited Financial Statements with Revenue per Return

- **a**. Total revenue, gains and other support per audited financial statements: $19450410
- **b**. Amounts included on line a but not on line 12, Form 990:
  - (1) Net unrealized gains on investments: $<2406854>
  - (2) Donated services and use of facilities
  - (3) Recoveries of prior year grants
  - (4) Other (specify)
  - **Stmt 6**: $<9,834>

- **Add amounts on lines (1) through (4)**: $<2416688>
- **Line a minus line b**: $21867098

### Part IV-B: Reconciliation of Expenses per Audited Financial Statements with Expenses per Return

- **a**. Total expenses and losses per audited financial statements: $16177336
- **b**. Amounts included on line a but not on line 12, Form 990:
  - (1) Donated services and use of facilities
  - (2) Prior year adjustments reported on line 20, Form 990
  - (3) Losses reported on line 20, Form 990
  - (4) Other (specify)

- **Add amounts on lines (1) through (4)**: $0
- **Line a minus line b**: $16177336

### Part V: List of Officers, Directors, Trustees, and Key Employees

<table>
<thead>
<tr>
<th>(A) Name and address</th>
<th>(B) Title and average hours per week devoted to position</th>
<th>(C) Compensation (If not paid, enter 0)</th>
<th>(D) Contributions to employee benefit plans and other deferred compensation</th>
<th>(E) Expenses incurred and other allowances</th>
</tr>
</thead>
<tbody>
<tr>
<td>See Statement 7</td>
<td>344,529, 42,799. 0.</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

75 Did any officer, director, trustee, or key employee receive aggregate compensation of more than $100,000 from your organization and all related organizations, of which more than $10,000 was provided by the related organizations? **Yes**

Form 990 (2002)
Form 990 (2002) Appalachian Mountain Club 04-6001677 Page 5

Part VI Other Information

76 Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity
   Yes No 76 X
77 Were any changes made in the organizing or governing documents but not reported to the IRS?
   If "Yes," attach a conformed copy of the changes
   77 X
78a Did the organization have unrelated business gross income of $1,000 or more during the year covered by this return?
   Yes No 78a X
78b If "Yes," has it filed a tax return on Form 990-T for this year?
   78b X
79 Was there a liquidation, dissolution, termination, or substantial contraction during the year?
   If "Yes," attach a statement
   79 X
80a Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?
   Yes No 80a X

81a Enter direct or indirect political expenditures See line 81 instructions
   81a X
81b Did the organization file Form 1120-POL for this year?
   81b X
82a Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?
   Yes No 82a X

83a Did the organization comply with the public inspection requirements for returns and exemption applications?
   Yes No 83a X
83b Did the organization comply with the disclosure requirements relating to quid pro quo contributions?
   83b X
84a Did the organization solicit any contributions or gifts that were not tax deductible?
   Yes No 84a X

85a 501(c)(4), (5), or (6) organizations: Were substantially all dues nondeductible by members?
   Yes No 85a N/A
85b Did the organization make only in-house lobbying expenditures of $2,000 or less?
   Yes No 85b N/A

86a 501(c)(7) organizations: Enter a list of organizations included on line 12
   86a N/A

86b Gross receipts, included on line 12, for public use of club facilities
   86b N/A
87a Gross income from members or shareholders
   87a N/A
87b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)
   87b N/A
88 At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3?
   Yes No 88 X

89a 501(c)(3) organizations: Enter amount of tax imposed on the organization during the year under section 4911
   89a N/A
89b 501(c)(3) and 501(c)(4) organizations: Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year?
   Yes No 89b X
89c Enter amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958
   89c N/A
89d Enter amount of tax on line 99c, above, reimbursed by the organization
   89d N/A

90a List the states with which a copy of this return is filed
   90a CT, ME, MD, MA, NH, NJ, NY, PA, RI, VA
90b Number of employees employed in the pay period that includes March 12, 2002
   90b 186

91 The books are in care of
   HENRY ISAACSON
   Telephone no (617) 523-0636
   5 JOY STREET, BOSTON, MA 02108

92 Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041-Check here and enter the amount of tax-exempt interest received or accrued during the tax year
   92 N/A
### Part VII  Analysis of Income-Producing Activities

(See page 31 of the instructions)

<table>
<thead>
<tr>
<th>Note</th>
<th>Unrelated business income</th>
<th>Excluded by section 512, 513, or 514</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>(A) Business code</td>
<td>(B) Amount</td>
</tr>
<tr>
<td>93</td>
<td>BACK COUNTRY MGMT</td>
<td></td>
</tr>
<tr>
<td></td>
<td>PUBLIC PROGRAMS</td>
<td></td>
</tr>
<tr>
<td></td>
<td>PUBLICATIONS</td>
<td></td>
</tr>
<tr>
<td></td>
<td>ADVERTISING</td>
<td>541800</td>
</tr>
<tr>
<td>94</td>
<td>Medicare/Medicaid payments</td>
<td></td>
</tr>
<tr>
<td>95</td>
<td>Fees and contracts from government agencies</td>
<td></td>
</tr>
<tr>
<td>96</td>
<td>Membership dues and assessments</td>
<td></td>
</tr>
<tr>
<td>97</td>
<td>Interest on savings and temporary cash investments</td>
<td></td>
</tr>
<tr>
<td>98</td>
<td>Dividends and interest from securities</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Debt-financed property</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Not debt-financed property</td>
<td></td>
</tr>
<tr>
<td>99</td>
<td>Net rental income or (loss) from personal property</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Other investment income</td>
<td></td>
</tr>
<tr>
<td>100</td>
<td>Gain or (loss) from sales of assets</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Other than inventory</td>
<td></td>
</tr>
<tr>
<td>101</td>
<td>Net income or (loss) from special events</td>
<td></td>
</tr>
<tr>
<td>102</td>
<td>Gross profit or (loss) from sales of inventory</td>
<td></td>
</tr>
<tr>
<td>103</td>
<td>Other revenue</td>
<td></td>
</tr>
<tr>
<td></td>
<td>a</td>
<td></td>
</tr>
<tr>
<td></td>
<td>b</td>
<td></td>
</tr>
<tr>
<td></td>
<td>c</td>
<td></td>
</tr>
<tr>
<td></td>
<td>d</td>
<td></td>
</tr>
<tr>
<td></td>
<td>e</td>
<td></td>
</tr>
</tbody>
</table>

104 Subtotal (add columns (B), (D), and (E))

393,570.  613,862.  7,978,891.

105 Total (add line 104, columns (B), (D), and (E))

8,986,323.

Note: Line 105 plus line 1d, Part I, should equal the amount on line 12, Part I

### Part VIII  Relationship of Activities to the Accomplishment of Exempt Purposes

(See page 32 of the instructions)

<table>
<thead>
<tr>
<th>Line No</th>
<th>Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization’s exempt purposes (other than by providing funds for such purposes)</th>
</tr>
</thead>
<tbody>
<tr>
<td>93</td>
<td>STATEMENT 14</td>
</tr>
<tr>
<td>94</td>
<td>STATEMENT 14</td>
</tr>
</tbody>
</table>

### Part IX  Information Regarding Taxable Subsidiaries and Disregarded Entities

(See page 32 of the instructions)

<table>
<thead>
<tr>
<th>(A) Name, address, and EIN of corporation, partnership, or disregarded entity</th>
<th>(B) Percentage of ownership interest</th>
<th>(C) Nature of activities</th>
<th>(D) Total income</th>
<th>(E) End-of-year assets</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>N/A</td>
<td>%</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Part X  Information Regarding Transfers Associated with Personal Benefit Contracts

(See page 33 of the instructions)

(a) Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  Yes  X No

(b) Did the organization, during the year, pay premiums directly or indirectly, on a personal benefit contract?  Yes  X No
### Part I: Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees

<table>
<thead>
<tr>
<th>Name</th>
<th>Address</th>
<th>Title and average hours per week devoted to position</th>
<th>Compensation</th>
<th>Employee Benefit Plans &amp; Deferred Compensation</th>
<th>Expense account and other allowances</th>
</tr>
</thead>
<tbody>
<tr>
<td>Walter Graff</td>
<td>5 Joy Street, Boston, MA 02108</td>
<td>Deputy Dir</td>
<td>104,227</td>
<td>14,234.</td>
<td></td>
</tr>
<tr>
<td>Clare O'Connell</td>
<td>5 Joy Street, Boston, MA 02108</td>
<td>Development</td>
<td>100,269</td>
<td>13,891.</td>
<td></td>
</tr>
<tr>
<td>Margaret Brady</td>
<td>5 Joy Street, Boston, MA 02108</td>
<td>Conservation</td>
<td>94,371</td>
<td>9,351.</td>
<td></td>
</tr>
<tr>
<td>Henry Isaacson</td>
<td>5 Joy Street, Boston, MA 02108</td>
<td>Controller</td>
<td>80,365</td>
<td>10,560.</td>
<td></td>
</tr>
<tr>
<td>Gerry Whiting</td>
<td>5 Joy Street, Boston, MA 02108</td>
<td>Project Mgr</td>
<td>78,346</td>
<td>10,426.</td>
<td></td>
</tr>
</tbody>
</table>

Total number of other employees paid over $50,000: 12

### Part II: Compensation of the Five Highest Paid Independent Contractors for Professional Services

<table>
<thead>
<tr>
<th>Name</th>
<th>Address</th>
<th>Type of service</th>
<th>Compensation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Share Group</td>
<td>99 Dover Street, Somerville, MA 02144</td>
<td>Telemarketing</td>
<td>159,906.</td>
</tr>
<tr>
<td>IDC</td>
<td>2500 Paseo Verde Parkway, Henderson, NV 89074</td>
<td>Fundraising</td>
<td>105,140.</td>
</tr>
<tr>
<td>Rich Innes</td>
<td>18801 Civitan Club Way, Brookville, MD 20833</td>
<td>Environmental Policy</td>
<td>117,600.</td>
</tr>
<tr>
<td>Carlone, Dick, La Fleche</td>
<td>222 Third Street, Suite 0222, Cambridge, MA 02142</td>
<td>Architects / Designers</td>
<td>420,144.</td>
</tr>
</tbody>
</table>

Total number of others receiving over $50,000 for professional services: 0
Part III
Statements About Activities (See page 2 of the instructions)

1. During the year, has the organization attempted to influence rational, state, or local legislation including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities. $310,422. (Must equal amounts on line 38, Part VI-A, or line 1 of Part VI-B).

   Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes," must complete Part VI-B and attach a statement giving a detailed description of the lobbying activities.

   1 X

2. During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? If the answer to any question is "Yes," attach a detailed statement explaining the transactions. See Statement 8.

   a. Sale, exchange, or leasing of property.
   2a X

   b. Lending of money or other extension of credit.
   2b X

   c. Furnishing of goods, services, or facilities.
   2c X

   d. Payment of compensation (or payment or reimbursement of expenses if more than $1,000).
   2d X

   e. Transfer of any part of its income or assets.
   2e X

3. Does the organization make grants for scholarships, fellowships, student loans, etc.? (See Note below).

   3 X

4. Do you have a section 403(b) annuity plan for your employees?

   4 X

Part IV
Reason for Non-Private Foundation Status (See pages 3 through 5 of the instructions)

The organization is not a private foundation because it is. (Please check only ONE applicable box.)


6. A school. Section 170(b)(1)(A)(ii) (Also complete Part V.)

7. A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).

8. A Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(iv).


10. An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(v). (Also complete the Support Schedule in Part IV-A.)

11a X An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the Support Schedule in Part IV-A.)

11b An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the Support Schedule in Part IV-A.)

12 An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations described in (1) lines 5 through 12 above, or (2) section 501(c)(4), (5), or (6), if they meet the test of section 509(a)(2) and (a)(3). (See section 509(a)(3).)

Provide the following information about the supported organizations. (See page 5 of the instructions.)

(a) Name(s) of supported organization(s)

(b) Line number from above

N/A

14 An organization organized and operated to test for public safety. Section 509(a)(4). (See page 5 of the instructions.)
### Part A Support Schedule

**Note:** You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

<table>
<thead>
<tr>
<th>Calendar year (or fiscal year beginning in)</th>
<th>(a) 2001</th>
<th>(b) 2000</th>
<th>(c) 1999</th>
<th>(d) 1998</th>
<th>(e) Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>15 Gifts, grants, and contributions received (Do not include unusual grants. See line 2b)</td>
<td>10720658</td>
<td>17444926</td>
<td>8,097,692</td>
<td>5,967,624</td>
<td>42,230,900</td>
</tr>
<tr>
<td>15 Membership fees received</td>
<td>469,105</td>
<td>460,164</td>
<td>434,381</td>
<td>421,015</td>
<td>1,784,665</td>
</tr>
<tr>
<td>17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose</td>
<td>8,381,808</td>
<td>8,492,771</td>
<td>7,639,659</td>
<td>7,392,914</td>
<td>31,907,152</td>
</tr>
<tr>
<td>18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975</td>
<td>1,116,617</td>
<td>847,858</td>
<td>1,786,926</td>
<td>1,797,865</td>
<td>5,549,266</td>
</tr>
<tr>
<td>19 Net income from unrelated business activities not included in line 18</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>20 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>21 The value of services or facilities furnished to the organization by a governmental unit without charge</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Do not include the value of services or facilities generally furnished to the public without charge</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>22 Other income (Attach a schedule. Do not include gain or loss from sale of capital assets)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>23 Total of lines 15 through 22</td>
<td>20688188</td>
<td>27245719</td>
<td>17958658</td>
<td>15579418</td>
<td>81,471,983</td>
</tr>
<tr>
<td>24 Line 23 minus line 17</td>
<td>12306380</td>
<td>18752948</td>
<td>10318999</td>
<td>8,186,504</td>
<td>49,564,831</td>
</tr>
<tr>
<td>25 Enter 1% of line 23</td>
<td>206,882</td>
<td>272,457</td>
<td>179,587</td>
<td>155,794</td>
<td></td>
</tr>
</tbody>
</table>

#### 25 Organizations described on line 18 or 11

| (a) Enter 2% of amount in column (e), line 24 | (b) 26a | 991,297 |
| Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 1998 through 2001 exceeded the amount shown in line 26a | (c) 26b | 3,765,407 |
| Do not file this list with your return | (d) 26c | 49,564,831 |
| Enter the sum of all these excess amounts | (e) 26d | 9,314,673 |
| Add Amounts from column (e) for lines 15 | (f) 26e | 40,250,158 |
| Add Support (line 26e minus line 26d total) | (g) 26f | 81,207,173 |

#### 27 Organizations described on line 12

| (a) Enter 2% of amount in column (e), line 24 | (b) 27a | N/A |
| For any amount included in line 17 that was received from each person (other than "disqualified persons") prepare a list for your records to show the name of and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) $5,000 | (c) 27b | N/A |
| After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year | (d) 27c | N/A |
| Add Amounts from column (e) for lines 15 and line 27b total | (e) 27d | N/A |
| Public support (line 27c total minus line 27d total) | (f) 27e | N/A |
| Total support for section 509(a)(2) | (g) 27f | N/A |
| Public support percentage (line 27e numerator divided by line 27f denominator) | (h) 27g | N/A |
| Investment income percentage (line 16 column (e) numerator divided by line 27f denominator) | (i) 27h | N/A |

#### 28 Unusual Grants

For an organization described in line 10, 11, or 12 that received any unusual grants during 1998 through 2001, prepare a list for your records to show for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15.
29 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?

30 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?

31 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves?

If "Yes," please describe; if "No," please explain (if you need more space, attach a separate statement)

32 Does the organization maintain the following?
   a Records indicating the racial composition of the student body, faculty, and administrative staff?
   b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?
   c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?
   d Copies of all material used by the organization or on its behalf to solicit contributions?

   If you answered "No" to any of the above, please explain (if you need more space, attach a separate statement)

33 Does the organization discriminate by race in any way with respect to?
   a Students' rights or privileges?
   b Admissions policies?
   c Employment of faculty or administrative staff?
   d Scholarships or other financial assistance?
   e Educational policies?
   f Use of facilities?
   g Athletic programs?
   h Other extracurricular activities?

   If you answered "Yes" to any of the above, please explain (if you need more space, attach a separate statement)

34 a Does the organization receive any financial aid or assistance from a governmental agency?
   b Has the organization's right to such aid ever been revoked or suspended?

   If you answered "Yes" to either 34a or b, please explain using an attached statement

35 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation
### Part VI-A  Lobbying Expenditures by Electing Public Charities

**Limit on Lobbying Expenditures**

(The term "expenditures" means amounts paid or incurred.)

<table>
<thead>
<tr>
<th>Description</th>
<th>Affiliated group totals</th>
<th>To be completed for ALL electing organizations</th>
</tr>
</thead>
<tbody>
<tr>
<td>36  Total lobbying expenditures to influence public opinion (grassroots lobbying)</td>
<td>N/A</td>
<td>155,165.</td>
</tr>
<tr>
<td>37  Total lobbying expenditures to influence a legislative body (direct lobbying)</td>
<td>155,257.</td>
<td></td>
</tr>
<tr>
<td>38  Total lobbying expenditures (add lines 36 and 37)</td>
<td>310,422</td>
<td>15,866,914.</td>
</tr>
<tr>
<td>39  Other exempt purpose expenditures</td>
<td></td>
<td>16,177,336.</td>
</tr>
<tr>
<td>40  Total exempt purpose expenditures (add lines 38 and 39)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>41  Lobbying nontaxable amount Enter the amount from the following table -</td>
<td></td>
<td></td>
</tr>
<tr>
<td>If the amount on line 40 is -</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Not over $500,000</td>
<td>20% of the amount on line 40</td>
<td></td>
</tr>
<tr>
<td>Over $500,000 but not over $1,000,000</td>
<td>$100,000 plus 10% of the excess over $500,000</td>
<td></td>
</tr>
<tr>
<td>Over $1,000,000 but not over $1,500,000</td>
<td>$175,000 plus 10% of the excess over $1,000,000</td>
<td></td>
</tr>
<tr>
<td>Over $1,500,000 but not over $17,000,000</td>
<td>$225,000 plus 5% of the excess over $1,500,000</td>
<td></td>
</tr>
<tr>
<td>Over $17,000,000</td>
<td>$1,000,000</td>
<td></td>
</tr>
<tr>
<td>42  Grassroots nontaxable amount (enter 25% of line 41)</td>
<td>958,867</td>
<td></td>
</tr>
<tr>
<td>43  Subtract line 42 from line 36 Enter -0- if line 42 is more than line 36</td>
<td></td>
<td>239,717.</td>
</tr>
<tr>
<td>44  Subtract line 41 from line 38 Enter -0- if line 41 is more than line 38</td>
<td></td>
<td>0.</td>
</tr>
</tbody>
</table>

**Caution** If there is an amount on either line 43 or line 44, you must file Form 4720

---

### 4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 45 through 50 on page 11 of the instructions.)

<table>
<thead>
<tr>
<th>Calendar year (or fiscal year beginning in)</th>
<th>2002 (a)</th>
<th>2001 (b)</th>
<th>2000 (c)</th>
<th>1999 (d)</th>
<th>Total (e)</th>
</tr>
</thead>
<tbody>
<tr>
<td>45 Lobbying nontaxable amount</td>
<td>958,867</td>
<td>972,348</td>
<td>938,153</td>
<td>865,536</td>
<td>3,734,904</td>
</tr>
<tr>
<td>46 Lobbying ceiling amount (150% of line 45(e))</td>
<td>5,602,356</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>47 Total lobbying expenditures</td>
<td>310,422</td>
<td>312,225</td>
<td>259,578</td>
<td>178,802</td>
<td>1,061,027</td>
</tr>
<tr>
<td>48 Grassroots nontaxable amount</td>
<td>239,717</td>
<td>243,087</td>
<td>234,538</td>
<td>216,384</td>
<td>933,726</td>
</tr>
<tr>
<td>49 Grassroots ceiling amount (150% of line 48(e))</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1,400,589</td>
</tr>
<tr>
<td>50 Grassroots lobbying expenditures</td>
<td>155,165</td>
<td>160,111</td>
<td>139,803</td>
<td>88,374</td>
<td>543,453</td>
</tr>
</tbody>
</table>

---

### Part VI-B  Lobbying Activity by Nonelecting Public Charities

(If reporting only by organizations that did not complete Part VI-A) (See page 11 of the instructions)

<table>
<thead>
<tr>
<th>Description</th>
<th>Yes</th>
<th>No</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>a Volunteers</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>b Paid staff or management (Include compensation in expenses reported on lines c through h)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>c Media advertisements</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>d Mastings to members legislators, or the public</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>e Publications, or published or broadcast statements</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>f Grants to other organizations for lobbying purposes</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>g Direct contact with legislators, their staffs, government officials, or a legislative body</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>i Total lobbying expenditures (Add lines c through h)</td>
<td></td>
<td></td>
<td>0.</td>
</tr>
</tbody>
</table>

---

**Schedule A (Form 990 or 990-EZ) 2002**

13070813 794015 04-6001677 2002.06000 Appalachian Mountain Club 04-60011
### Part VII: Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

**a** Transfers from the reporting organization to a noncharitable exempt organization of:

- (i) Cash
- (ii) Other assets

**b** Other transactions:

- (i) Sales or exchanges of assets with a noncharitable exempt organization
- (ii) Purchases of assets from a noncharitable exempt organization
- (iii) Rental of facilities, equipment, or other assets
- (iv) Reimbursement arrangements
- (v) Loans or loan guarantees
- (vi) Performance of services or membership or fundraising solicitations

**c** Sharing of facilities, equipment, mailing lists, other assets, or paid employees

**d** If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.

<table>
<thead>
<tr>
<th>Line no</th>
<th>Amount involved</th>
<th>Name of noncharitable exempt organization</th>
<th>Description of transfers, transactions, and sharing arrangements</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
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<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

52 **a** Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?  

- [ ] Yes  
- [x] No

**b** If "Yes," complete the following schedule.

<table>
<thead>
<tr>
<th>Name of organization</th>
<th>Type of organization</th>
<th>Description of relationship</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
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<td></td>
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</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

---

[Form 990 or 990-EZ] 2002 Schedule A  
Appalachian Mountain Club 04-6001677  
Page 6
Form 990  Gain (Loss) From Sale of Other Assets  Statement 1

<table>
<thead>
<tr>
<th>Description</th>
<th>Date Acquired</th>
<th>Date Sold</th>
<th>Method Acquired</th>
</tr>
</thead>
<tbody>
<tr>
<td>WONALANCEST CABIN, TAMWORTH, NH</td>
<td>12/31/54</td>
<td>08/16/02</td>
<td>PURCHASED</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Name of Buyer</th>
<th>Gross Sales Price</th>
<th>Cost or Other Basis</th>
<th>Expense of Sale</th>
<th>Deprec</th>
<th>Net Gain or (Loss)</th>
</tr>
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<td>37,189.</td>
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<td>0.</td>
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<td>37,189.</td>
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Form 990  Other Changes in Net Assets or Fund Balances  Statement 2

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<tr>
<th>Description</th>
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<td>DECREASE IN POOLING INCOME LIFE AND GIFT ANNUITY INCOME TRUST</td>
<td>&lt;9,834.&gt;</td>
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<tr>
<td>UNREALIZED (DEPRECIATION) OF INVESTMENTS</td>
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<td>Total to Form 990, Part I, line 20</td>
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Form 990  Other Expenses  Statement 3

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<th>Description</th>
<th>(A) Total</th>
<th>(B) Program Services</th>
<th>(C) Management and General</th>
<th>(D) Fundraising</th>
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<td>TELEMARKETING</td>
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<td>DUES AND</td>
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<td>SUBSCRIPTIONS</td>
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13070813 794015 04-6001677  15  Statement(s) 1, 2, 3
2002.06000 Appalachian Mountain Club  04-600111
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<td>Southern Environmental Law Center</td>
<td>201 W. Main St. Charlottesville, VA 22902</td>
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<td>Forest Planning &amp; Conservation</td>
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<td>Forest Planning &amp; Conservation</td>
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<td>46 Haywood St, Asheville, NC 28802</td>
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Forest GRANTS - UNDER $2,000 EACH NONE 11,650.

Total Included on Form 990, Part II, line 22 27,650.

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<th>Other Revenue Not Included on Form 990</th>
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<tr>
<td>LAURIE BURT</td>
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<tr>
<td>5 JOY STREET</td>
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<tr>
<td>BOSTON, MA 02108</td>
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<tr>
<td>WILLIAM M. HILL</td>
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<td>STEVEN M. SCHWARTZ</td>
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<td>CYNTHIA THOMASHOW</td>
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</table>
Appalachian Mountain Club

GARY B. WALKER
5 JOY STREET
BOSTON, MA 02108

ASST SECRETARY/CFO
40/WEEK

117,714.  15,402.  0.

Totals Included on Form 990, Part V

344,529.  42,799.  0.

Schedule A  Statement Regarding Activities with Substantial Contributors, Trustees, Directors, Creators, Key Employees, Etc., Part III, Line 2

APPALACHIAN MOUNTAIN CLUB'S POLICY IS TO REIMBURSE OFFICERS AND DIRECTORS FOR TRAVEL AND OTHER EXPENSES RELATED TO THEIR POSITIONS. RECEIPTS MUST BE SUBMITTED FOR REIMBURSEMENT. FROM TIME TO TIME THESE EXCEED $1,000. ALL OTHER COMPENSATION INFORMATION IS DISCLOSED ON FORM 990, PART V.

Schedule A  Explanation of Qualifications to Receive Payments Part III, Line 3

ASSURANCES ARE OBTAINED FROM THE ORGANIZATIONS RECEIVING PAYMENTS THAT THE FUNDS WILL BE USED FOR CHARITABLE PURPOSES AS DESCRIBED IN SECTIONS 170 (C)(1) AND 170(c)(2) OF THE INTERNAL REVENUE CODE.
APPALACHIAN MOUNTAIN CLUB
YE: DECEMBER 31, 2002

FORM 990, PART III, PRIMARY EXEMPT PURPOSE

Mission

The Appalachian Mountain Club promotes the protection, enjoyment and wise use of the mountains, rivers, and trails of the Appalachian Region. We believe that the mountains and rivers have an intrinsic worth and also provide recreational opportunity, spiritual renewal and ecological and economic health to the region.

We encourage people to enjoy and appreciate the natural world because we believe that successful conservation depends on this experience. AMC members love the mountains and rivers, and form a network of stewards who protect these areas and educate others as to their use.

Statement Ten
Mission
The Appalachian Mountain Club promotes the protection, enjoyment and wise use of the mountains, rivers, and trails of the Appalachian Region. We believe that the mountains and rivers have an intrinsic worth and also provide recreational opportunity, spiritual renewal and ecological and economic health to the region.

We encourage people to enjoy and appreciate the natural world because we believe that successful conservation depends on this experience. AMC members love the mountains and rivers, and form a network of stewards who protect these areas and educate others as to their use.

a. Membership
AMC members provide the means through which the AMC delivers its programming on a local level throughout our 11 state region. The more than 93,000 members of the AMC volunteer for trail projects, local clean-up and conservation projects, outdoor how-to and safety instruction, they organize and lead thousands of recreational outings, and provide the local governance structure for each AMC chapter. Member dues and participation in the above-mentioned activities provide a critical base of support for carrying out the AMC mission.

b. Backcountry Management
In addition to the shelter and campsite public services outlined in the Trails Program section, the AMC provides other backcountry management services critical to the well-being of the White Mountain National Forest and other areas where AMC facilities are located. AMC lodging facilities manage and reduce the impact of recreational users by providing environmentally sensitive septic systems, composting, public drinking water, overnight accommodations, some near treeline and in sensitive alpine areas (i.e., areas in which camping would have severe effects on the alpine plant life). AMC facilities also provide hiker safety information, information and education about the local environment, emergency shelter, and a base for search-and-rescue events.

c. Trails Program
To protect the land resource and provide public access for enjoyment and appreciation, the AMC Trails Program maintains 1,400 miles of trail, much of which is on public land in the White Mountain National Forest, the Berkshires, the Catskills, Delaware Water Gap NRA, Acadia National Park, and on the Appalachian Trail. In addition to trail building and maintenance projects, the AMC maintains and operates, free or at nominal charge to users, backcountry shelters and campsites, teaches volunteers and public and private land managers the technical skills necessary for resource protection, pioneers and tests new technologies intended to lessen human impact and/or improve health and safety conditions, maintains, in agreement with the National Park Service and the Appalachian Trail Conference, 350 miles of the Appalachian National Scenic Trail, addresses on-site public information and education needs with fixed and roving caretaker personnel. The bulk of this program is carried out in close cooperation with state and federal land management agencies, including the National Park System and the US Forest Service.
d. Education
AMC Education Programs provide a range of activities designed to introduce the public and AMC members to responsible outdoor recreation, and to increase their understanding of the environment in which they recreate. Specific programs include outdoor skills and safety workshops, with an emphasis on low-impact use of land and river resources, environmental education program for school children that augment the limited resources of public schools and provide on-site learning in National Forests and National Parks, environmental seminars for adults, training for teachers, naturalists, and interpretive specialists, leadership training and outfitting for educators and youth workers serving urban youth, active and passive public information and education to increase awareness of safety, decrease the frequency of search-and-rescue events, ensure low-impact recreational practices, and free informational lecture series. A range of recreational programs is offered to members and the public to provide on-site skill and low-impact instruction, and to increase awareness and understanding of varied ecosystems.

e. Research Program
The AMC's Research Program conducts analyses of natural ecosystems, including the effects of human use, and measures and tracks rates of change within specific environments. Such analyses include the occurrence and effects of high elevation ozone, and cloud water acidity; how ozone affects hiker lung capacity, reductions in visibility due to pollution, the effects of human manipulation of in-stream flow rates in rivers, and the condition and rate of change in forest ecosystems. The program provides on-site management of a recovery project for the Federally listed Endangered Species, *potentilla robinsianna*, and inventories and tracks the health of alpine vegetation communities.

f. Conservation Program
Through the Conservation Program, the AMC applies the findings of the Research Program and seeks to protect the mountain, rivers, and trails of the Northeast. The Conservation Program participates in and comments on formal resource management programs and decisions at the local, state, and federal level, consults with industry and land owners to find equitable solutions to environmental problems; and facilitates member and public participation in environmental issues.

g. Publications/Communications
Through a variety of publications, the AMC educates members and the public about responsible and safe use of natural areas for recreation, and about the issues affecting the environment. Books, periodicals, and information pieces cover low-impact skills, safety and emergency techniques, naturalist information, and current issues in natural resource management and protection, provide recreational guides to walking, hiking, skiing, canoeing, and kayaking, provide listings of recreational opportunities and provide naturalist information for plant identification. These materials are widely available, including nationwide distribution of AMC Books. The AMC website, www.outdoors.org, provides the viewer with an electronic version of many of the AMC's activities as previously listed.

Total $13,494,365

STATEMENT ELEVEN
APPALACHIAN MOUNTAIN CLUB  
PROPERTY, PLANT, EQUIPMENT & DEPRECIATION  
12/31/2002  

FORM 990, PART II, LINE 42 and PART IV, LINE 57:  

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<td>15,181,125</td>
<td>5,039,295</td>
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<td>Accumulated depreciation</td>
<td>(9,769,424)</td>
<td>(724,061)</td>
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<td>Net property, plant and equipment</td>
<td>5,411,701</td>
<td>4,315,234</td>
<td>9,726,935</td>
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</table>

Statement 12
Volunteers of the Appalachian Mountain Club spend tens of thousands of hours maintaining trails, leading hikes for school groups, providing information as naturalists, leading canoe trips, etc.
93(a) Backcountry Management
In addition to the shelter and campsite public services outlined in the Trails Program section, the AMC provides other backcountry management services critical to the well being of the White Mountain National Forest, and other areas where AMC facilities are located. AMC lodging facilities manage and reduce the impact of recreational users by providing environmentally sensitive septic systems, composting, public drinking water, overnight accommodations near treeline and in sensitive alpine areas (i.e., areas in which camping would have severe effects on the alpine plant life). AMC facilities also provide hiker safety information, information and education about the local environment, emergency shelter, and a base for search-and-rescue events.

93(b) Public Programs

Trails Program
To protect the land resource and provide public access for enjoyment and appreciation, the AMC Trails Program maintains 1,400 miles of trail, much of which is on public land in the White Mountain National Forest, the Berkshires, Delaware Water Gap NRA, Acadia National Park, the Catskills, and on the Appalachian Trail. In addition to trail building and maintenance projects, the AMC maintains and operates, free or at nominal charge to users, backcountry shelters and campsites; teaches volunteers and public and private land managers the technical skills necessary for resource protection, pioneers and tests new technologies intended to lessen human impact and/or improve health and safety conditions, maintains, in agreement with the National Park Service and the Appalachian Trail Conference, 350 miles of the Appalachian National Scenic Trail; addresses public information and education needs with fixed and roving caretaker personnel. The bulk of this program is carried out in close cooperation with state and federal land management agencies, including the National Park System and the US Forest Service.

Education
AMC Education Programs provide a range of activities designed to introduce the public and AMC members to responsible outdoor recreation, and to increase their understanding of the environment in which they recreate. Specific programs include outdoor skills and safety workshops, with an emphasis on low-impact use of land and river resources, environmental education program for school children that augment the limited resources of public schools and provide on-site learning in National Forests and National Parks, training for teachers, naturalists, and interpretive specialists, leadership training and outfitting for educators and youth workers serving urban youth, active and passive public information and education to increase awareness of safety, decrease the frequency of search-and-rescue events, ensure low-impact recreational practices, and free informational lecture series. A range of recreational programs is offered to members and the public to provide on-site skill and low-impact instruction, and to increase awareness and understanding of varied ecosystems.
Research Program
The AMC's Research Program conducts analyses of natural ecosystems, including the effects of human use, and measures and tracks rates of change within specific environments. Such analyses include the occurrence and effects of high elevation ozone, and cloud water acidity, how ozone affects hiker lung capacity, reductions in visibility due to pollution; the effects of human manipulation of in-stream flow rates in rivers, and the condition and rate of change in forest ecosystems. The program provides on-site management of a recovery project for the Federally listed Endangered Species, potentilla robusiana, and inventories and tracks the health of alpine vegetation communities.

Conservation Program
Through the Conservation Program, the AMC applies the findings of the Research Program and seeks to protect the mountain, rivers, and trails of the Northeast. The Conservation Program participates in and comments on formal resource management programs and decisions at the local, state, and federal level; consults with industry and land owners to find equitable solutions to environmental problems; and facilitates member and public participation in environmental issues.

93(c) Publications/Communications
Through a variety of publications, the AMC educates members and the public about responsible and safe use of natural areas for recreation, and about the issues affecting the environment. Books, periodicals, and information pieces cover low-impact skills, safety and emergency techniques, naturalist information, and current issues in natural resource management and protection, provide recreational guides to walking, hiking, skiing, canoeing, and kayaking, provide listings of recreational opportunities, and provide naturalist information for plant identification. These materials are widely available, including nationwide distribution of AMC Books. The AMC website, www.outdoors.org provides viewers with an electronic version of many of AMC's activities as listed in other sections of this part.

94 Membership
AMC Members provide the grassroots network through which the AMC delivers its programming on a local level throughout our 11 state region. The more than 90,000 members of the AMC volunteer for trail projects, local clean-up and conservation projects, outdoor how-to and safety instruction, they organize and lead thousands of recreational outings, and provide the local governance structure for each AMC Chapter. Member dues and participation in the above mentioned activities provide a critical base of support for carrying out the AMC mission.

STATEMENT FOURTEEN
Application for Extension of Time To File an Exempt Organization Return

If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box  □
If you are filing for an Additional (not automatic) 3-Month Extension, complete only Part II (on page 2 of this form)

Note. Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.

Part I  Automatic 3-Month Extension of Time - Only submit original (no copies needed)

Note: Form 990-T corporations requesting an automatic 6-month extension - check this box and complete Part I only
All other corporations (including Form 990-C filers) must use Form 7004 to request an extension of time to file income tax returns. Partnerships, REMICs and trusts must use Form 8736 to request an extension of time to file Form 1065, 1066, or 1041.

<table>
<thead>
<tr>
<th>Type or print</th>
<th>Name of Exempt Organization</th>
<th>Employer identification number</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Appalachian Mountain Club</td>
<td>04-6001677</td>
</tr>
</tbody>
</table>

File by the due date for filing your return. See instructions
Number, street, and room or suite no. If a P.O. box, see instructions
5 Joy Street
City, town or post office, state, and ZIP code. For a foreign address, see instructions
Boston, MA 02108

Check type of return to be filed (file a separate application for each return)

Form 990 □
Form 990-BL □
Form 990-EZ □
Form 990-PF □
Form 990-T (corporation) □
Form 990-T (sec. 401(a) or 408(a) trust) □
Form 990-T (trust other than above) □
Form 1041-A □
Form 4720 □
Form 5227 □
Form 6069 □
Form 8870 □

If the organization does not have an office or place of business in the United States, check this box □
If this is for a Group Return, enter the organization's four-digit Group Exemption Number (GEN) □
If this is for the whole group, check this box □ and attach a list with the names and EINs of all members the extension will cover □

1. I request an automatic 3-month (6-month, for 990-T corporation) extension of time until August 15, 2003
   to file the exempt organization return for the organization named above. The extension is for the organization's return for
   □ calendar year 2002 or
   □ tax year beginning , and ending
   □ final return
   □ final return
   □ change in accounting period

2. If this tax year is for less than 12 months, check reason □ Initial return □ Final return □ Change in accounting period

3a. If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits: See instructions
   $ ____________________

   b. If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit
   $ ____________________

   c. Balance Due. Subtract line 3b from line 3a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions
   $ N/A

Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct and complete, and that I am authorized to prepare this form.

Signature □
Title □
Date □

LHA For Paperwork Reduction Act Notice, see instructions

Form 8868 (12-2000)

TONNESON & COMPANY C P A s, P C . 0 4 - 2 9 4 3 5 3 6
630 EDGEWATER DR., WAKEFIELD, MA 01880

15210502 794015 04-6001677 2002.05040 Appalachian Mountain Club 04-60011